

Lancaster European Equity

November 2025

The fund's net return was -1.81% for November versus the SXXR at 0.95%. The portfolio had a weak month driven by the underperformance of industrial and consumer names as Ukraine peace talks stumbled and concerns about the lower end consumer grew. Our position in IMCD, the specialty chemical distributor, was the largest negative contributor both during the month and year-to-date. A lack of recovery in its end markets has led to both earnings cuts and a severe derating. While painful, we have taken the opportunity to build a significant position in a company we see as a best-in-class operator with a track record of mid to high single digit organic growth and high returns on capital. IMCD benefits from the long-term evolution of the industry towards higher margin formulation. The fragmented nature of the specialty chemical distribution industry has also allowed it to be a key consolidator, a trend we expect to continue for many years. JD Sports was also a weak performer during the month as management lowered FY Jan 26 profit guidance by ~3%, despite beating marginally on organic growth during the quarter to 31st October. Management chose to lower guidance in anticipation of a weaker than expected holiday period in both the US and UK. With JD trading at less than 7x P/E, half the multiple of Dick's Sporting Goods, we continue to believe in significant upside for the stock when earnings turn. Any improvement at Nike, JD's largest supplier, will greatly aid sentiment. DHL was the key positive contributor during the month. The company's Q3 results were strong, with free cashflow generation a particular highlight. Since taking over in 2023, the current CEO has driven cost efficiencies throughout the business and realigned the group to take advantage of its dominant positions in structurally growing markets, most notably international Express.

Performance (net)

	Fund	STOXX*	MSCI*
Return on month	-1.81%	0.95%	0.93%
YTD return	17.54%	16.54%	17.57%
1 year return	17.81%	15.99%	16.95%
3 year return	52.29%	41.85%	40.87%
5 year return	101.20%	68.09%	65.99%
10 year return	191.95%	94.16%	104.90%

Trailing CAGR (net)

	Fund	STOXX*	MSCI*
3 year	15.05%	12.36%	12.10%
5 year	15.01%	10.95%	10.67%
10 year	11.31%	6.86%	7.44%

Performance quoted net of fees based on the most invested open share class (Class A/1\$)

Exposure

Cash	0.6%
Average market cap (\$ millions)	21,058
Number of positions	30

Leverage

Gross method	1.8
Commitment method	1.0

Top 3 Positive Contributors

DHL
RS Group
Erste Bank

Top 3 Negative Contributors

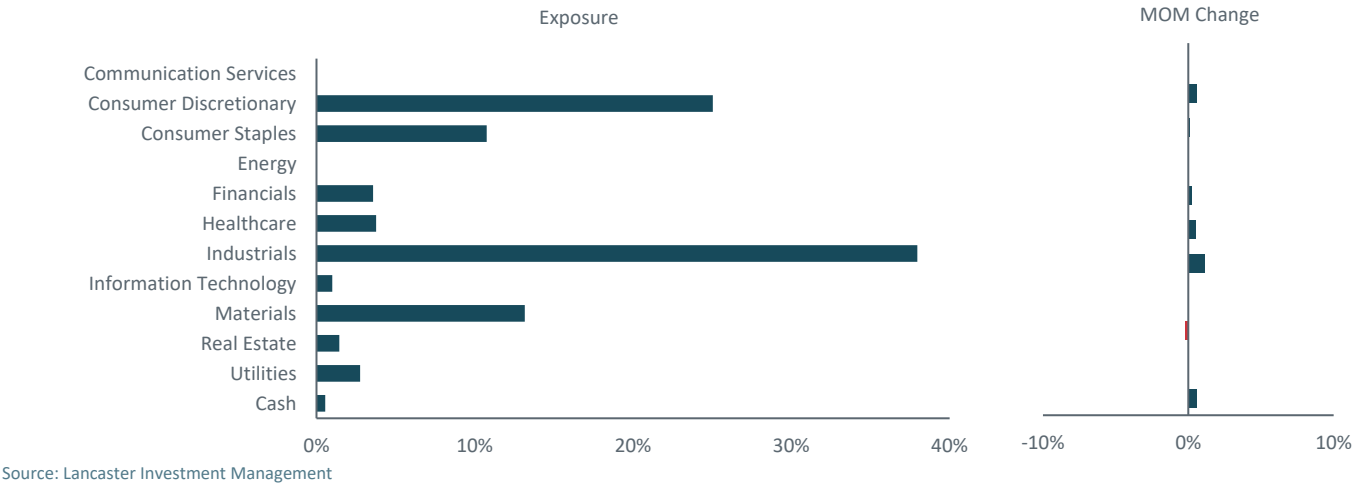
IMCD
JD Sports Fashion
Intertek

Top 5 Longs

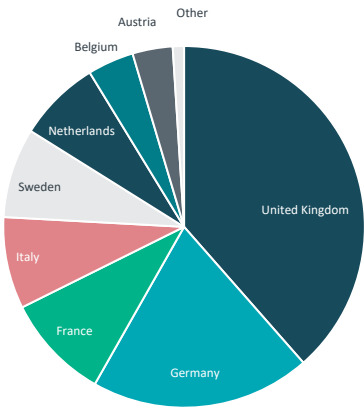
DHL	5.7%
Howden Joinery	5.3%
Michelin	5.0%
Trelleborg	4.6%
Campari	4.5%
Total	25.1%

* STOXX Europe 600 Net Return (SXXR), MSCI Europe Net Return (NDDLE15)

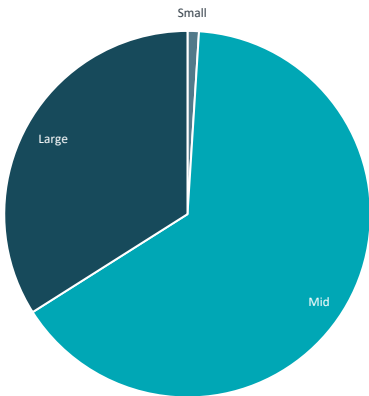
Sector Exposure



Country Exposure

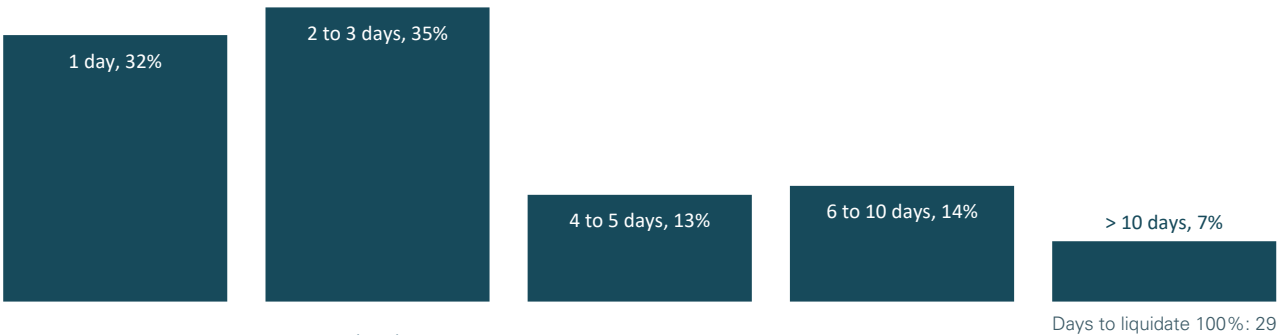


Market Cap



Source: Lancaster Investment Management

Liquidity

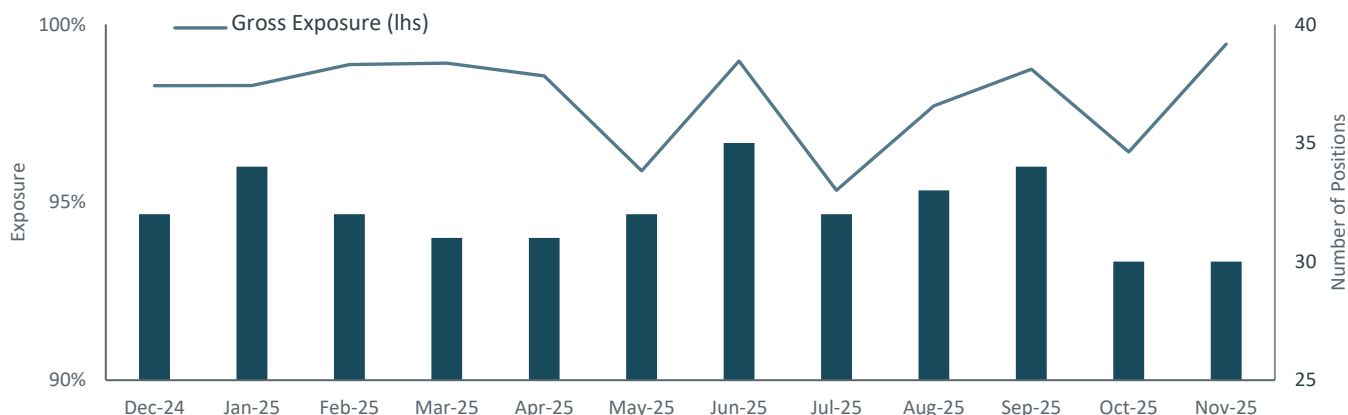


Days to liquidate 100%: 29

Source: Lancaster Investment Management, Bloomberg

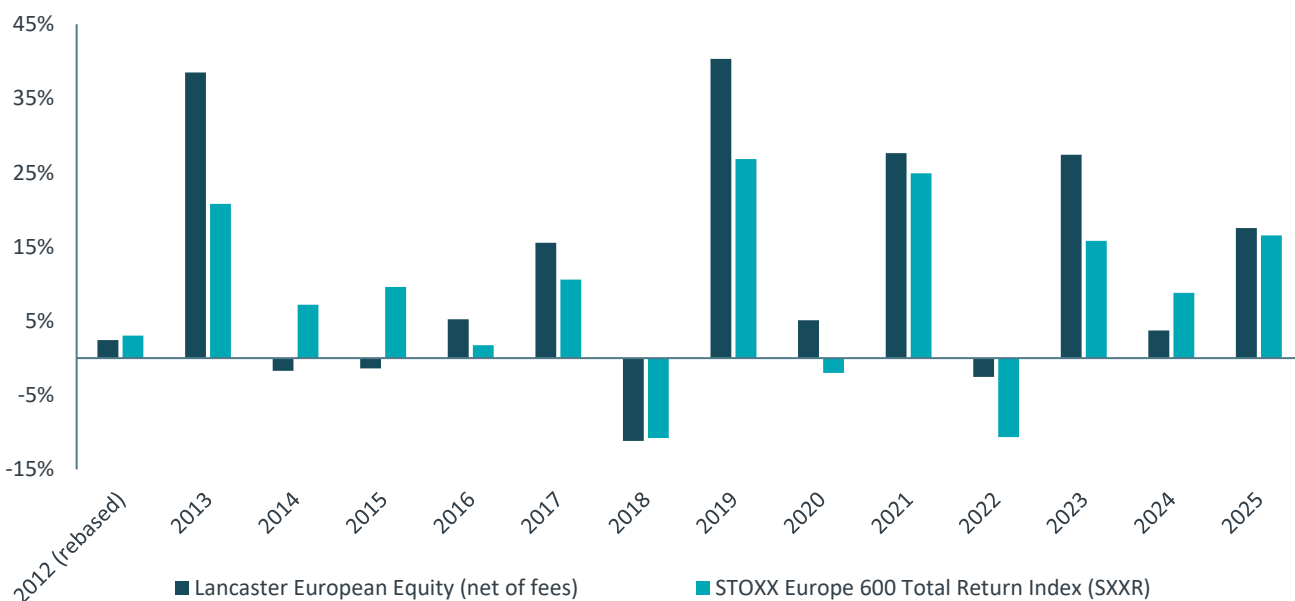
Graphs for illustrative purposes only

Portfolio Composition



Source: Lancaster Investment Management

Fund Performance (net)



Source: Lancaster Investment Management, Bloomberg

Historical Performance (net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
2025	3.51%	0.86%	-5.02%	1.92%	7.09%	5.52%	0.77%	1.59%	-0.60%	3.00%	-1.81%		17.54%

	YTD	2024	2023	2022	2021	2020	Inception
Lancaster European Equity	17.54%	3.72%	27.41%	-2.53%	27.62%	5.11%	323.37%

	16.54%	8.79%	15.80%	-10.64%	24.91%	-1.99%	198.95%
STOXX Europe 600 Net Return (SXXR)							
	17.57%	7.75%	14.30%	-8.54%	22.61%	-2.21%	194.26%
MSCI Europe Net Return (NDDLE15)							

Performance quoted net of fees based on the most invested open share class (Class A/1\$). Other share classes with higher fees exist, please refer to the PPM for full details. Full monthly performance available on request.

Lancaster European Equity Details

Launch date	October 2012				
	Class A/1	Class C/3	Class D/4	Fund Structure	Cayman Master Feeder: Cayman Ltd, Delaware LP
Redemptions	Monthly	Monthly	Monthly		
Notice Period	60 days	60 days	60 days	Administrator	Morgan Stanley Fund Services
Minimum Investment ¹	\$5,000,000	\$5,000,000	\$200,000,000	Auditor	Ernst & Young
Management Fee	1.00%	0.75%	0.50%	Prime Brokers	Goldman Sachs, Morgan Stanley
Performance Fee	None	10.0% ²	10.0% / 20.0% ³	Legal Advisors (UK)	McDermott Will & Schulte
Lockup Period	None	None	1 Year	Legal Advisors (US)	McDermott Will & Schulte
Subscriptions	Monthly	Monthly	Monthly	Legal Advisors (Cayman)	Walkers
Gate	None	None	None	Contact Details	Rory Hayward rory.hayward@lancasterIM.co.uk +44 20 7842 1050 Lucy Purslow lucy.purslow@lancasterIM.co.uk +44 20 7842 1048

¹ Minimum net capital contribution

² Subject to index hurdle and payable over multiple years – please see offering documents

³ Subject to index hurdle. 10% fee on initial 3% of relative outperformance, 20% fee on relative outperformance above 3%

Important Legal Information and Disclaimer

This document and the information contained in it relates to Lancaster European Equity Master Limited, Lancaster European Equity Limited and Lancaster European Equity LP (together the “Funds”) and is being communicated by Lancaster Investment Management LLP (“LIM”). LIM is authorised and regulated by the Financial Conduct Authority (the “FCA”) of the United Kingdom and is registered as an investment adviser with the United States Securities and Exchange Commission. LIM and its affiliates together will be referred to as “Lancaster” in this document.

This material has been prepared by LIM. LIM may provide you with further data or material but makes no representation that such further data or material will be calculated or produced on the same basis, or in the same format, as this material. LIM has used reasonable skill and care in the preparation of this material from sources it believes to be reliable but Lancaster gives no warranties, representations or undertakings, express or implied, as to the accuracy or completeness of this information, and Lancaster accepts no liability for the accuracy or completeness of any such information. This material has been provided specifically for the use of the intended recipient only and must be treated as proprietary and confidential. It may not be passed on, nor reproduced in any form, in whole or in part, under any circumstances without express written consent from LIM.

This material is provided for information purposes only and does not constitute an invitation or offer to subscribe for or purchase any of the products or services mentioned nor is it intended to constitute, or be construed as, investment advice. Any such offer may only be made by means of delivery of the relevant approved prospectus or offering memorandum (the “Prospectus”). The Prospectus must be received and reviewed prior to any investment decision. The material provided is not intended to provide a sufficient basis on which to make an investment decision. Potential investors in the Funds referred to in this material or to which this material relates should seek their own independent financial, legal and taxation advice.

The Funds are only available to persons to whom such products may lawfully be promoted in any jurisdiction. Interests in the Funds have not been and will not be registered under any securities laws of the United States of America or any of its territories or possessions or areas subject to its jurisdiction, and may not be offered for sale or sold to nationals or residents thereof except pursuant to an exemption from the registration requirements of the US Securities Act of 1933, as amended (the “Securities Act”), and any applicable state laws. This material is only provided to United States persons that are “accredited investors” as defined in Regulation D under the Securities Act and “qualified purchasers” as defined in the US Investment Company Act of 1940, as amended (the “Company Act”), and the rules promulgated thereunder. In the United Kingdom, this material is issued only to and/or directed only at Professional Clients and Eligible Counterparties (as defined in the FCA’s Handbook of Rules and Guidance (the “FCA Rules”). Any Funds and services described in this material are only available to such persons and the information herein should not be relied or acted on by any other person. Moreover, any investment or service to which this material may relate is not intended for Retail Clients and will not be made available to Retail Clients.

LIM does not provide investment advice to investors or potential investors in any Funds.

An investment in the Funds is speculative and involves a high degree of risk, which each investor must carefully consider. LIM and its affiliates give no representations, warranties or undertakings that any indicative performance or return will be achieved in the future or that the investment objectives and policies from time to time of the Funds will be met. Past results are not indicative of future results. The value of investments and the income therefrom can go down as well as up, and an investor could lose all or a substantial amount of his or her investment. While the Funds are subject to market risks common to other types of investments, including market volatility, the Funds employ certain trading techniques, such as the use of leverage and other speculative investment practices that may increase the risk of investment loss. The Funds’ managers will receive performance-based compensation. Investments in the Funds are subject to periodic liquidity, which may be suspended under certain conditions, as well as restrictions on transfer. There is no secondary market for interests in the Funds, and none is expected to develop. Therefore, any person subscribing for an investment must be able to bear the risks involved and must meet the suitability requirements set forth in the relevant Fund’s Prospectus. Some or all alternative investment programs may not be suitable for certain investors. Returns generated from an investment in a Fund may not adequately compensate investors for the business and financial risks assumed.

The text and statistical data or any portion thereof contained in this document may not be permanently stored in a computer, published, rewritten for broadcast or publication or redistributed in any medium, except with the express written permission of LIM. Lancaster will not be liable for any inaccuracies, errors or omissions in the material or in the transmission or delivery of all or any part thereof or for any damage arising from any of the foregoing.