Practice ~101

Grant



Writing

GRANT SUPPORT

Arts Northern Rivers

- Project discussion
- Funding options
- Conduit across the sector and allied sectors
- Auspicing
- Letters of support

Funding Bodies

- Project discussion
- Grant specific information i.e. eligibility, how the funds can be spent, focus areas
- Submitting your application i.e. how to use the grant portal

Other

- Grant writers
- Workshops
- Peer support / learn by doing



KEY STAGES

- 1. Identify Opportunities
- 2. Preparation and Planning
- 3. Writing the Application
- 4. Post Submission

1. IDENTIFY OPPORTUNITIES

Consider potential funders and ensure your project aligns with the grant guidelines and objectives.

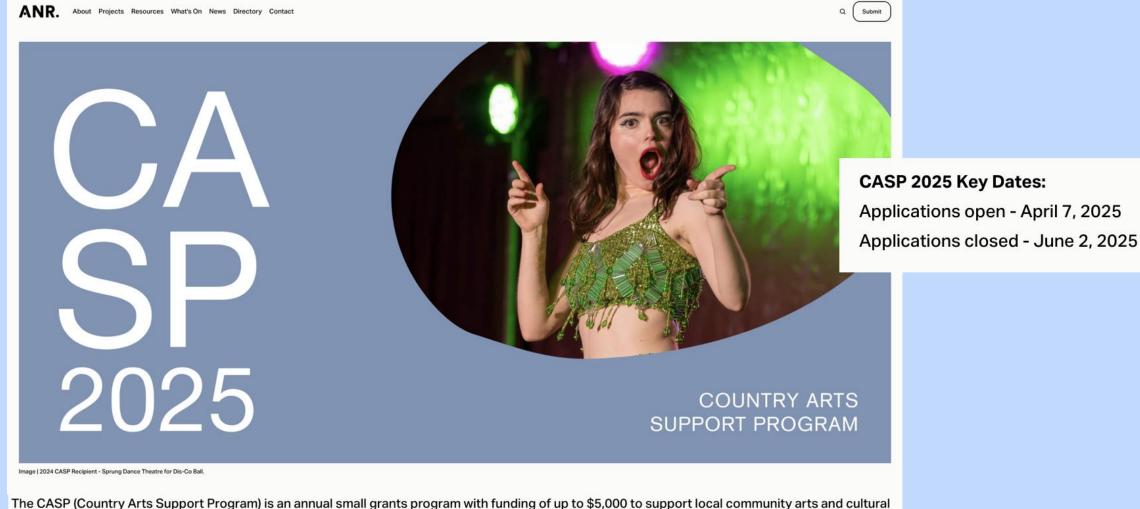
- Arts & Cultural Organisations
- Government
 - Local
 - State
 - Federal

- Sponsorship
- Philanthropy
- Fundraising

Arts Northern Rivers | Funding Resource

| FUNDING | AMOUNT | WEBSITE | JAN | FEB | MAR | APRIL | MAY | JUNE | JULY | AUG | SEPT | ОСТ | NOV | DEC |
|---|----------------|---|---------------|-----------------|----------------|-------------------|-----------------|--------------|-----------------|---------------|------------------|----------------|----------------|-------------------|
| NATIONAL | | | | | | | | | | | | | | |
| Creative Australia | | | | | | | | | | | | | | |
| - Arts Projects for Organisations | \$100,000 | https://creative.gov.au/investments-opport | | | due: 4 Mar | | | | | | due: 2 Sept | | | |
| - Arts Projects for Individuals and Groups | \$50,000 | https://australiacouncil.gov.au/investment- | | | due: 4 Mar | | | | | | due: 2 Sept | | | |
| - Contemporary Music Touring Program | \$50,000 | https://creative.gov.au/investment-and-de | | | due: 4 Mar | | | | | | due: 2 Sept | | | |
| - Playing Australia Project Investment | open | https://creative.gov.au/investment-and-de | | | due: 4 Mar | | | | | | due: 2 Sept | | | |
| - Fellowships | \$80,000 | https://creative.gov.au/investment-and-de | | | | | due: 3 June | | i | | | | | |
| - International Engagement Fund | \$30,000 | https://creative.gov.au/investment-and-de | | | | due: 1 April | | | | | | | | |
| - Match LAB | \$10,000 | https://creative.gov.au/investments-opport | | | | | | | | due: 5 Aug | | | | |
| – Plus1 | \$50,000 | https://creative.gov.au/investments-opport | | | | | | | | due: 5 Aug | | | | |
| FRRR | | | | | | | | Ì | | | | | | |
| - FRRR - Rebuilding Futures | \$25,000 | https://frrr.org.au/funding/disaster-resilien | | | | | | | | | due: 17 Sept | TBC | | |
| – FRRR – Small & Vital | \$10,000 | https://frrr.org.au/funding/place/src-small- | | | | | | | | | due: 17 Sept | | | |
| - FRRR ABC Heywire Youth Innovation grants | \$10,000 | https://frrr.org.au/funding/people/heywire- | | | | due: 30 April | | | | | | | | |
| lan Potter Foundation | | | | | | | | | | | | | | |
| - Emerging Artist Grant | \$15,000 | https://www.ianpotterculturaltrust.org.au/o | | | | | | due: 17 June | | | | | | |
| - Arts | \$100,000 | https://www.ianpotter.org.au/what-we-sup | | EOI due: 21 Feb | | | | due: 5 June | | | | | | |
| - Community Wellbeing | \$100,000 | https://www.ianpotter.org.au/what-we-sup | | | | | EOI due: 15 May | | due: 31 July | | | | | |
| Other | | | | | | | | | | | | | | |
| - IVAIS - Indigenous Visual Arts Industry Support program | \$500,000 | https://aiatsis.gov.au/ | | | | | | | | | | | TBC | TBC |
| – ILA – Indigenous Languages and Arts Program | \$180,000 | https://arts.smartygrants.com.au/ILAO202 | | TBC | TBC | | | | | | | | | |
| - National Indigenous Australians Agency | unlimited | https://www.grants.gov.au/Go/Show?GoU | | | | | | | | | | TBC | | |
| – NBN – Innovate Program | \$15,000 | https://www.nbnco.com.au/campaigns/inn | | | | | | | | | TBC | | | |
| - Australia Post Community Grants | \$10,000 | https://auspost.com.au/about-us/supportin | | | | | | TBC | | | | | | |
| - Newcastle Permanent Charitable Foundation | \$200,000 | https://www.newcastlepermanent.com.au/ | | | | TBC | | | | | | | | |
| - Matana Foundation for Young People Grant | \$10,000 | https://matanafoundation.org.au/apply-for | Rolling fund | | | | | | | | | | | |
| - Inspiring Australia / Science Engagement Program: National Science Week | \$20,000 | https://www.scienceweek.net.au/grants/ | | | | | | | | | | | | TBC |
| - auDA 2024 Community Grant Progra | \$40,000 | https://www.auda.org.au/statement/auda- | | | | | | | | | | | TBC | |
| - Pride Foundation Small Grants | \$1,000 | https://pridefoundation.org.au/small-grants | | | | R1 due: 14 April | | | R2 due: 14 July | | | | R3 due: 17 Nov | |
| - Pride Foundation Large Grants | \$20,000 | https://pridefoundation.org.au/small-grants | | | | EOI due: 17 April | | | | | | | | |
| – Qantas Regional Grants | cash + flights | https://www.qantas.com/au/en/about-us/o | | | | | due: 10 May | | | | | | | |
| - Elders Community Giving Program | \$100,000 | https://elders.com.au/about-us/for-your-co | | | | | due: 15 May | | | | | | | |
| Gordon Darling Foundation Visual Arts General Grant Program | undisclosed | https://www.gordondarlingfoundation.org.a | R1 due: 3 Jan | | | | R2 due: 30 May | | | | R3 due: 30 Sept | | | |
| National Indigenous Australians Agency Collaborates – Community Initiated | undisclosed | https://www.grants.gov.au/Go/Show?GoU | | | | | | | | | | | | due: 30 Dec |
| - Actors Benevolent Fund | \$400-\$3000 | https://www.actorsbenevolentfund.org.au/ | Rolling fund | | | | | | | | | | | |
| – NAVA - Carstairs Grant | \$10,000 | https://visualarts.net.au/nava-grants | | | | | | | | | open: early Sept | close: mid Oct | | |
| STATE | | | | | | | | | | | | | | |
| Create NSW | 1. | | | | | | | | | | | | | |
| - Creative Industries - Connectivity | \$50,000 | https://www.nsw.gov.au/grants-and-fundin | | | due: 17 Mar | | | | | | | | | |
| – Multi-year 2-year Funding | \$100,000 | https://www.nsw.gov.au/grants-and-fundin | | | | | due: 19 May | | | | | | | |
| - 2025 Visual Arts Fellowship (Emerging) | \$30,000 | https://www.nsw.gov.au/grants-and-fundin | | | | | | | | due: late Aug | | | | |
| Regional Arts Touring (individuals/groups) | \$120,000 | https://www.nsw.gov.au/grants-and-fundin | | | R2 due: 17 Mar | | | | | | R1 close: Sept | | | |
| Regional Arts Touring (organisations) | \$120,000 | https://www.nsw.gov.au/grants-and-fundin | | | R2 due: 17 Mar | | | | | | R1 close: Sept | | | |
| Creative Nations - First Nations organisations & individuals | \$100,000 | https://www.nsw.gov.au/grants-and-fundin | | | | R2 due: 30 April | | | | | | | | R1 due: early Dec |
| Next Steps - Professional & Skills Development for Individuals | \$10,000 | https://www.nsw.gov.au/grants-and-fundin | | | | R2 due: 30 April | | | | | | | | R1 due: early Dec |
| - Creative Steps - New Work Development | \$100,000 | https://www.nsw.gov.au/grants-and-fundin | 1 | | | R2 due: 30 April | | | | | | | | R1 due: early De |





The CASP (Country Arts Support Program) is an annual small grants program with funding of up to \$5,000 to support local community arts and cultural development, increase regional opportunities, cultural experiences, and economic benefits to the community in regional NSW.

INGRAINEDFOUNDATION

ABOUT US MEETING SPACE WORK WITH US JOURNAL



2025 GRANTS ROUND NOW CLOSED

Are you a Northern Rivers not-for-profit whose work involves improving social and/or environmental wellbeing?

APPLICATIONS FOR THE 2025 GRANTS PROGRAM

ARE NOW CLOSED

With a funding pool of \$150,000, we invited grassroots not-for-profits (with DGR status) to apply for a grant between \$10,000 - \$30,000.

We will be funding initiatives that address our following impact areas:

- · Community capacity building
- · Social cohesion
- · Ecological resilience and climate action
- · Systems change and social innovation

KEY DATES

3 March 2025 Grant applications open

14 March Information Session

18 March Information Session

10 April Grant applications close

29 May All recipients contacted

10 June Grant recipient gathering

LOCAL | Northern Rivers Community Foundation | Community Grants



Home About ♦ Our Impact ♦ Grants ♦ Giving ♦ News Get involved! ♦ Contact us Q









| × | Key | Program | Dates |
|---|-----|---------|-------|
|---|-----|---------|-------|

| August 2024 | Grant-writing workshops |
|---------------------|---|
| 2 September 2024 | Applications Open |
| 4 October 2024 | Applications Close |
| October 2024 | Assessment by NRCF Community Grants Assessment Committee |
| Early November 2024 | Applicants notified of outcome – Grant Agreements and funds distributed |

ANNUAL COMMUNITY GRANT APPLICATIONS

Applications for our 20th Annual Community Grants Round are now closed.

The Annual Community Grants Program is NRCF's flagship philanthropic offering. The Program supports not-for-profit community groups and/or organisations across the 7 LGAs of the Northern Rivers that strengthen and enhance our regional communities by addressing social disadvantage and environmental sustainability.



Council

Residential Services

Recreation & Culture

Creative Public Spaces Small Grants

Creative Public Spaces Small Grants seed fund art projects, creative activations and interventions in public spaces across the Byron Shire.

Grants of up to \$5,000 are available to:

- Individual artists
- · Creative producers
- Artist teams.

These grants are now closed. The next round will be released in May 2026.





Creative Public Spaces Small Grants

Creative Public Spaces Small Grants are designed to seed fund arts projects and creative activations in the Byron Shire.

These grants are now closed. The next round will be released in May 2026.



Community Initiatives Grant

The Community Initiatives Program offers grants of up to \$5000 to projects that address a specific need, build a sense of community and align with Council priorities.

Applications are now closed.



Regenerative Agriculture Small Grants Program

The Regenerative Agriculture Small Grants Program offers funding to support local farmers to adopt regenerative land management practices.

The current program is now closed. Find out more about the successful applicants.



Events and Festivals Sponsorship Fund

Our Events and Festivals Sponsorship grant supports new, emerging and existing events!

Applications closed 31 October 2024 and recipients have been announced.



Local Heritage Places Funding Program

The Local Heritage Places Grant program aims to raise awareness of heritage conservation. The 2024 to 2025 grant applications have now closed.

The next round will be released in mid 2025.



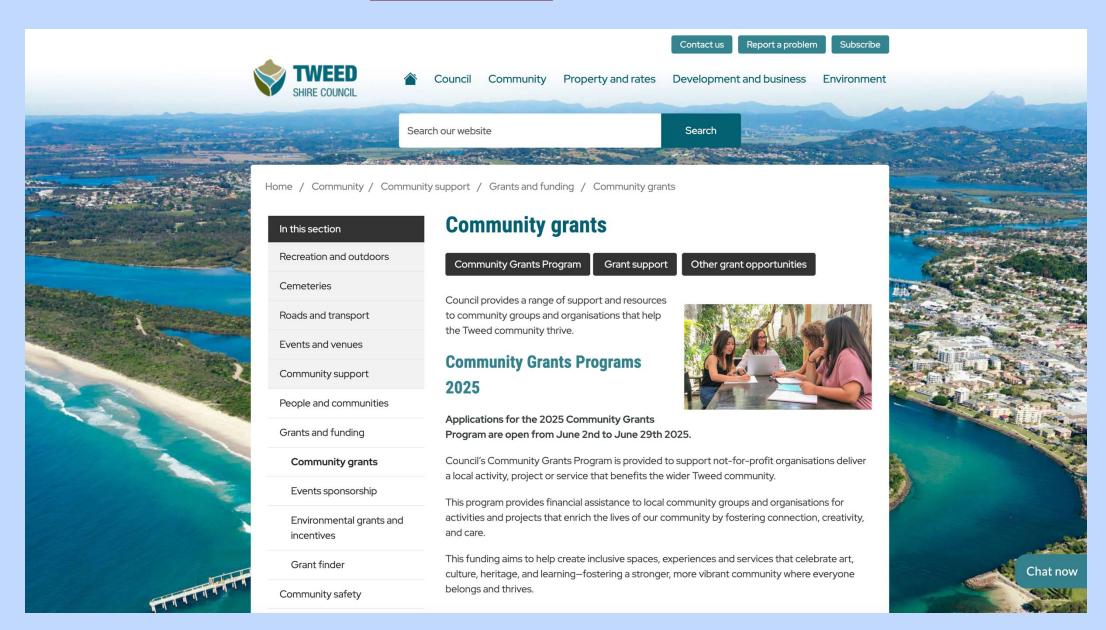
Mayoral Fund

Each year we allocate funds for the Mayoral Fund. The community is invited to apply for this funding annually.

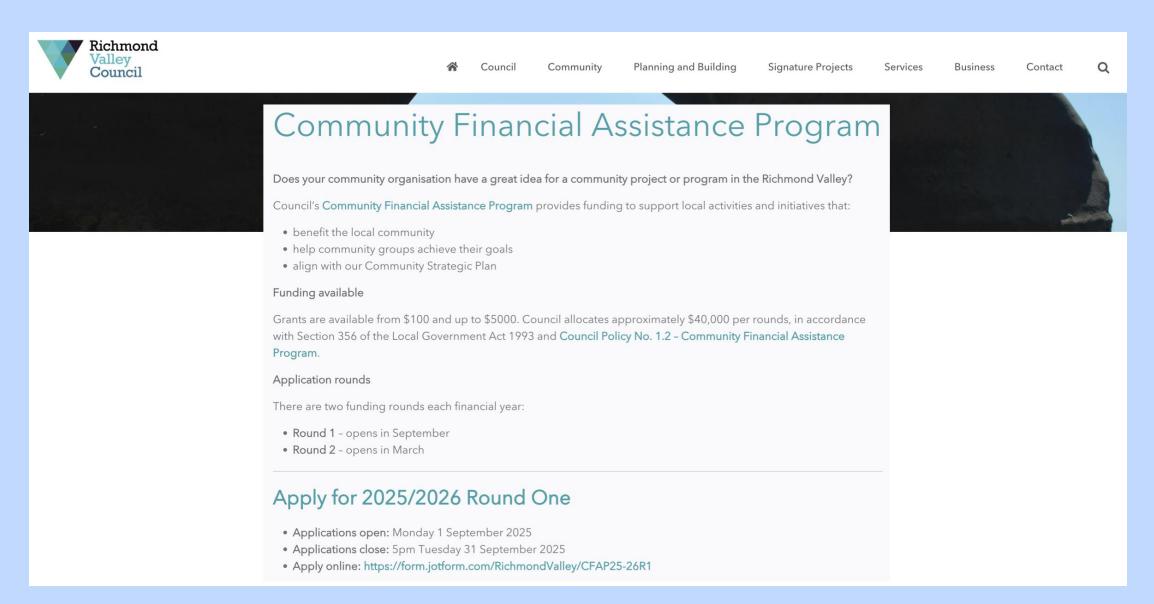
Applications for this year's funding closed Monday 4 November



LOCAL | Tweed Shire Council | Community Grants



LOCAL | Richmond Valley Council | Community Financial Assistance Program





Residents &

Recreation & Community

Planning & Development Infrastructure & Environment

Business & Industry

Council & Engagement

ticky / Community Assistance grant applications now open

Contact Council

Q

Community Assistance grant applications now open

September 18, 2024 /

Applications for grants under Kyogle Council's Community Assistance Fund have now opened.

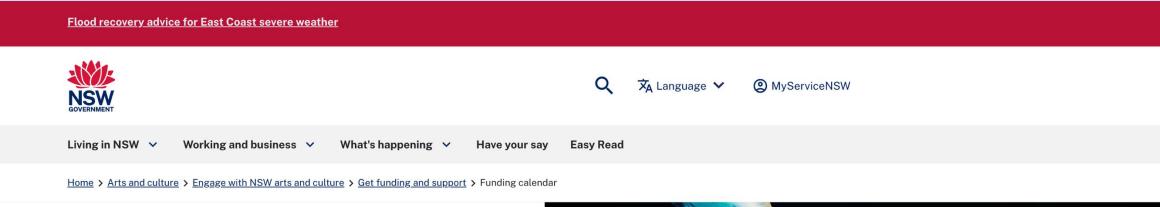
The Community Assistance Fund provides one-off donations of up to \$1,000 for organisations, \$500 for individuals and \$5,000 for projects which can contribute dollar for dollar funding. The policy can be found here.

Funding preference is given to those individuals/organisations that can demonstrate the greatest need or benefit to the wider community in the following areas: welfare, community involvement/social interaction, sport and recreation, the Arts, youth affairs, senior citizen affairs and cultural assistance.

Community Assistance grants are paid on a reimbursement basis in that successful applicants must provide Council with receipts and/or invoices before any funds are paid.

Applications will close at 4pm on Friday 18 October.





Funding opportunities calendar Create NSW

Stay up to date with the latest Create NSW grants and funding. See current and upcoming funding opportunities, opening and closing dates and links to apply.





STATE | Create NSW | Funding Calendar

| Open and Upcoming Opportunities - 2025/26 | Open | Close |
|---|-------------|--------------|
| 2025/26 Project Funding - Creative Nations | 25 Aug 2025 | 29 Sept 2025 |
| First Nations Organisations & Individuals (Round 1) | | |
| 2025/26 Project Funding - Next Steps | 25 Aug 2025 | 29 Sept 2025 |
| Professional & Skills Development for Individuals (Round 1) | | |
| 2025/26 Project Funding - Creative Steps New Work | 25 Aug 2025 | 29 Sept 2025 |
| Individuals and Groups (Round 1) | | |
| 2025/26 Project Funding - Cultural Access | 25 Aug 2025 | 29 Sept 2025 |
| Priority Group Projects | | |
| Individuals and Organisations (Round 1) | | |
| 2025/26 Regional Arts Touring | 1 Sep 2025 | 7 Oct 2025 |
| Small and Large Tours (Round 1) | | |



ABOUT Y GRANTS Y OUR PROGRAMS Y RANSW MEMBERSHIP Y REGIONAL ARTS NETWORK NEWS CONTACT US

REGIONAL ARTS FUND

APPLICATIONS OPEN 9AM JULY 1 2025
PROJECT GRANTS OF UP TO \$30,000 AVAILABLE









ABOUT ~ GRANTS ~ OUR PROGRAMS ~ RANSW MEMBERSHIP ~ REGIONAL ARTS NETWORK NEWS CONTACT US

QUICK RESPONSE GRANTS

UP TO \$3000 AVAILABLE TO SUPPORT IMMEDIATE NEED







FEDERAL | Creative Australia | creative.gov.au



Arts Projects for Individuals and Groups

Funding of between \$10,000 and \$50,000 for a range of activities and projects, both national and international, across all arts practices.





Key dates

Applications close:

Tuesday 2 September 2025 at 3pm (AEST)

Notification date: Early

December 2025

Amount

You can apply for between \$10,000 to \$50,000.

Future closing dates

Tuesday 3 March 2026 at 3pm (AEDT)

Contact

If you have a question, or need help with your application, please

call or email us.



FEDERAL | Creative Australia | creative.gov.au



MATCH Lab

Our MATCH Lab program supports artists and artist groups to build fundraising skills, increase knowledge of philanthropy and business partnerships and create sustainable sources of revenue into the future.

Apply now



Key dates

• Applications open:

Wednesday 18 June 2025, 3pm AEST

• Applications close:

Tuesday 5 August 2025, 3pm AEST

Contact

Private Investment Capability team

T: 03 9616 0321

E:

<u>cpa.programs@creativ</u>

<u>e.gov.au</u>

Case studies

Read the MATCH Lab

case study: Kite Choir

Read the MATCH Lab

case study: Indigemoji 🖸

Read the MATCH Lab

case study: Lifespan

Dance



2. PREPARATION & PLANNING

Checklist:

- Review the funding guidelines and application form
- Are you eligible to apply for the grant?
- Are you able to apply as an individual?
- Do you need to be auspiced?
- Call the funding body to discuss your project

2. PREPARATION & PLANNING

Auspicing

- If your group has no legal status (ie an unincorporated group), you can still apply for a grant but will need to nominate an incorporated body to manage the grant monies on your behalf.
- This could be the local council, local arts council or arts organisation.
- The auspicing body accepts the grant monies on behalf of the grant recipient, pays the grant monies to the grant recipient and ensures, that the money is used for the purpose for which the grant is intended.

2. PREPARATION & PLANNING

Your Profile

- Most applications will ask you to provide an overview of you, your group and/or your organisation
- This information will define 'who you are' and 'what you do' to the panel assessing your application.

3. WRITING THE APPLICATION

Ask the questions:

- What?
- Why?
- Who?
- How?
- When?
- Where?
- How Much?

WHAT?

What is the project? Define your project before you even look at any grant application forms.

Outline its aims and objectives.

WHY?

Why do you want to do this project?
What do you want to achieve?
What are the proposed outcomes of the project?
How is it significant or meaningful?
What is the demand for it?

Who are you targeting – both in terms of participants and audience?
Who will you be working with?
What stakeholders will be involved?

Investigate the following areas:

Identify:

- Who you want to work with on the project artists, arts workers, consultants, facilitators
 both paid and volunteer.
- Check their availability and suitability in terms of what you want to achieve and what they can bring to your project.
- Ensure that they have the skills to realise the aims of the project.
- You will usually need to submit a brief bio or an up-to-date CV for all artists involved in the project.

Consultation:

- Discuss ideas and implications of your project with the people in your community who are likely to be involved.
- If working with diverse communities such as people with disabilities, CALD, LGBTQIA+ and POC consultation is recommended.
- If your project targets or involves Indigenous communities, ensure that consultation is undertaken and that you have their support. Check out the Indigenous protocol guides published by the Aboriginal Torres Strait Islander Board at Creative Australia.

Support & Letters of Support:

- Forming partnerships with other organisations or groups in your town or region can lead to sustainable cultural development in regional areas, rather than just one-off events.
- Request letters of support from organisations involved in your project or those who will benefit from the project and include them with your application.

HOW?

How will you manage the project?

Do you have the capacity to deliver the project?

How and who will manage the funds?

What resources are needed (financial, human, materials)?

TIMELINE

A timeline or project plan provides clarity in what the project is, the objectives, stakeholders and potential risks.

It should include:

- Tasks
- Description
- Responsibility
- Due date

It will:

- Identify workload and expectations
- Simplify collaboration
- Build a framework for the project
- List the actions to ensure success
- Identify gaps to your plan or strategy

TIMELINE EXAMPLE

Resource: timeline template

| EVENT CHECKLIST | | | | |
|-----------------------------------|---|--|------|--------|
| When | Task | Notes | Who? | Status |
| Start of project | ADMIN: Develop a Project Brief (Basics/Scope/Promotion Overview*) | | | |
| Start of project | ADMIN: Identify resources required and Develop Budget | | | |
| Start of project, Ongoing | ADMIN: Start budget spreadsheet and update throughout event | | | |
| Start of project, ongoing | PROMOTION AND MARKETING: Develop Communication plan for event | Fill out a communications plan with list of dates and publications in which you wish to advertise or promote. Include website, social media, press releases, e-news. Appoint media liaison. | | |
| Start of project, ongoing | ADMIN: Contact list – listing all relevant stakeholders, roles and contact details | | | |
| Start of project | ADMIN: Ensure that all involved have public liability insurance | | | |
| Start of project | ADMIN: Complete Risk Assessment Checklist | | | |
| Start of project | COMMUNITY ENGAGEMENT: Arrange schedule for regular team meetings with relevant stakeholders and provide regular status reports | meeting regularly with all stakeholders to confirm their tasks and activities, make clear your expectations of their contribution (speakers, performers, caterers, cleaners, printers, venue managers, govt authorities, police, emergency services, community reps etc) | | |
| Start of project | ADMIN: Set up online booking (if required) | Trybooking.com. Ensure that it contains photo consent form. | | |
| Start of project, Ongoing | ADMIN: Checklist – ensure this checklist is up to date and includes appropriate timelines. | | | |
| Prior to 12 weeks out | VENUE: Conduct site visit and identify infrastructure, power and lighting requirements | | | |
| 12 weeks out | COMMUNITY ENGAGEMENT: Contact local businesses and community groups to become involved in the event | | | |
| 12 weeks out | VENUE: Book venue and fill out appropriate application / paperwork ensuring you get quotes and book any external service providers | | | |
| 12 weeks out | EVENT PROGRAM: Develop activities list/agenda/programming/schedule including artist register | | | |
| 11 weeks out with ongoing updates | VENUE: Prepare hire equipment list (tables, chairs, marquees/tents, AV equipment etc), booking any required for external service providers | | | |
| 11 weeks out | PROMOTION AND DOCUMENTATION: Graphic Design | Ensure message and design is consistent and accurate Flyer/Poster/Tickets/Invitations/Ads/Feedback Forms | | |
| 10 weeks out | PROMOTION AND DOCUMENTATION: Determine if photographer required or if officer photography is sufficient, book photographer if necessary | Treat out of Texas of | | |
| 10 weeks out | EVENT PROGRAM: Organise a Welcome to Country (if applicable) | | | |
| 10 weeks out | EVENT PROGRAM: Book and arrange for MC/Speakers, Artists and Special Guests | Travel, accom, letter of confirmation/contract, info package if needed with all bookings and fees. Template of agreement on ANW site. | | |
| 10 weeks out | VENUE: Identify catering requirements for speakers, artists, volunteers, staff | Beverages (if alcoholic - need RSA licence) Food (need to comply with food safety legislation) | | |
| 9 weeks out | VENUE: Get quotes from catering companies | | | |
| 8 weeks out with ongoing updates | ADMIN: Prepare an event run sheet outlining all the tasks for event set up, during event and event bump out | | | |
| 8 weeks out | PROMOTION AND DOCUMENTATION: Prepare invitation distribution list and ensure you include information about your wet weather contingency plans | | | |
| 8 weeks out | ADMIN: Obtain signed contract for artists/speakers – ensure contract is signed by both parties | | | |



WHEN?

When will the project take place and do you have sufficient time to realise your idea?

HOW MUCH?

What will it cost to produce your project?

BUDGET

Budgets are possibly the most important part of a project. They need to be realistic, researched and representative.

- Read the guidelines to establish what the grant program will fund i.e. equipment purchases.
- Ensure that your budget matches the project described in your application.
- Do NOT request more than the maximum amount available.
- Do NOT expect a grant to pay for your entire project.

BUDGET

Budgets must always be balanced i.e. <u>Income</u> should equal <u>Expenditure</u>.

Income:

- How much can you apply for?
- Is there any earned income?
- What can you contribute to the project?
- Is there any confirmed or unconfirmed income from other grants for the project?
- Is there any in-kind support?

BUDGET EXAMPLE

Income

| Income (non-grant) | |
|----------------------------------|-----------|
| Ticket Sales (80 x \$20) | \$ 1,600 |
| Merchandising & Retail | - |
| Beverage & Food Sales | - |
| In-kind | \$ 3,000 |
| Sponsorship/Fundraising/Donation | \$ 500 |
| TOTAL Other Income | \$ 5,100 |
| | |
| Income (grants) | |
| Create NSW | \$ 9,000 |
| TOTAL Grant Income | \$ 9,000 |
| | |
| TOTAL INCOME | \$ 14,100 |

IN-KIND SUPPORT

Examples

- Volunteer labour
- Free venue or equipment hire
- Mentoring
- Partnership contributions
- Donated materials

Expenditure:

Be realistic about what you ask for

Assess the labour involved

Assess if there is any travel, accommodation and living allowance involved

Assess the cost of any materials, venue and equipment hire

Don't forget to consider 'hidden' costs:

- Insurance
- Catering
- Documentation
- Incidentals

BUDGET EXAMPLE

Expenditure

| Expenditure | |
|--|-----------|
| Administration | \$ 500 |
| Producer | \$ 1,200 |
| Production Manager | \$ 750 |
| Technician | \$ 300 |
| Installers/Crew - Bump in/out | \$ 300 |
| Artists fees | \$ 4,800 |
| Materials | \$ 1,280 |
| Cultural Advisors/WTC | \$ 600 |
| Finance/accountant | \$ 500 |
| AUSLAN Interpreter Fee - opening event | \$ 500 |
| Venue hire /Gallery fee | \$ 1,200 |
| Production needs: Lighting/Sound/Equip | \$ 300 |
| Freight Bump In/Out | \$ 200 |
| Marketing, Promotion | \$ 100 |
| Promotional Material & Signage | \$ 220 |
| Photography | \$ 450 |
| Catering | \$ 300 |
| PLI Insurance | \$ 300 |
| Contingency | \$ 300 |
| TOTAL EXPENDITURE | \$ 14,100 |

You're grant ready.

POST SUBMISSION

- Application checked by grant team.
- Application assessed by grant panel of industry experts
- Decision and notification

If Successful:

- 1. Funding agreement for signing
- 2. Payment
- 3. What are your reporting obligations?

UNSUCCESSFUL APPLICATIONS

Don't take it personally

There are many reasons for why an application might not succeed

- Budget constraints
- High level of applications
- Perceived ability of you/your organisation to manage the project
- Not 'hitting' all the criteria
- Evidence of need not strong enough

Get Feedback!



QUICK TIPS

- Draft letters of support 2 weeks in advance
- Respond to assessment criteria
- Assume the reader knows nothing about you and your project
- Use clear and simple language
- Use evidence to support claims
- Ensure project activity and budget align
- Understand your audience
- Know your responsibilities

QUESTIONS?



Practice ~~101

ANR.