SOUTHBOW

Corporate Presentation

MARCH 2025

South Bow at a Glance

A strategic liquids pipelines franchise connecting resilient supply to the strongest demand markets in North America

OPERATIONAL HIGHLIGHTS

4,900 km	Pipeline footprint
1.25 MMbbl/d	Delivered safely and reliably
7.6 MMbbl/d	Terminal storage capacity

FINANCIAL HIGHLIGHTS[1]

208 million	Shares outstanding
$5.5 billion	Market capitalization
$11.0 billion	Enterprise value[2]
$2.00 /share	Annual base dividend[3]
7.5 %	Dividend yield

[1] As of February 28, 2025.
[2] Does not include 50% equity treatment of South Bow's junior subordinated notes.
[3] Dividends are subject to the approval of the Board of Directors.

2024 Highlights

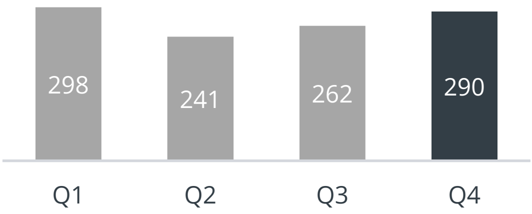
Strong financial performance underscored by highly contracted cash flows and record operational results

OPERATIONAL EXCELLENCE

95 %	Record annual system availability on Keystone Pipeline
626 Mbbl/d	Strong throughput enabled by record system availability

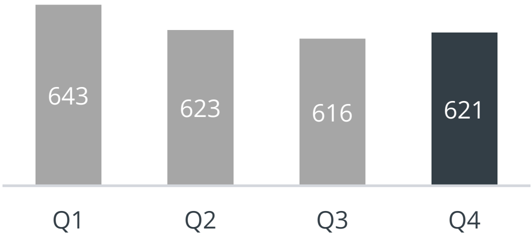
2024 NORMALIZED EBITDA[1]

$ millions



2024 KEYSTONE PIPELINE THROUGHPUT

Mbbl/d



FINANCIAL STRENGTH

$1,091 MM Normalized EBITDA[1]	Strong demand for uncommitted capacity on Keystone in Q1 2024
4.5 x Net Debt-to-normalized EBITDA ratio[1 2 3]	Expected to increase modestly through 2025; remain on track to meet deleveraging targets over medium term

BLACKROD CONNECTION PROJECT

- On track to be ready for in-service in early 2026
  - Nearing completion of pipeline construction
  - Facility construction in progress
- Cash flows expected to ramp through 2026 and 2027

[1] Non-GAAP financial measure or ratio that may not be comparable to measures presented by other entities. Refer to *"Advisory Statements"* of this presentation.
[2] Includes 50% equity treatment of South Bow's junior subordinated notes.
[3] South Bow expects that its net debt-to-normalized EBITDA ratio will increase modestly through the course of 2025 as the Company continues to invest in the Blackrod Connection Project and incur one-time costs of approximately $40 million to $50 million associated with the Spinoff. Consistent with the Company's outlook on leverage, South Bow anticipates exiting 2025 with a net debt-to-normalized EBITDA ratio of approximately 4.8 times and that the Company will begin reducing its leverage once the Blackrod Connection Project starts generating cash flow in 2026.

Unrivalled Corridor

Safely and reliably delivering a premium service to customers

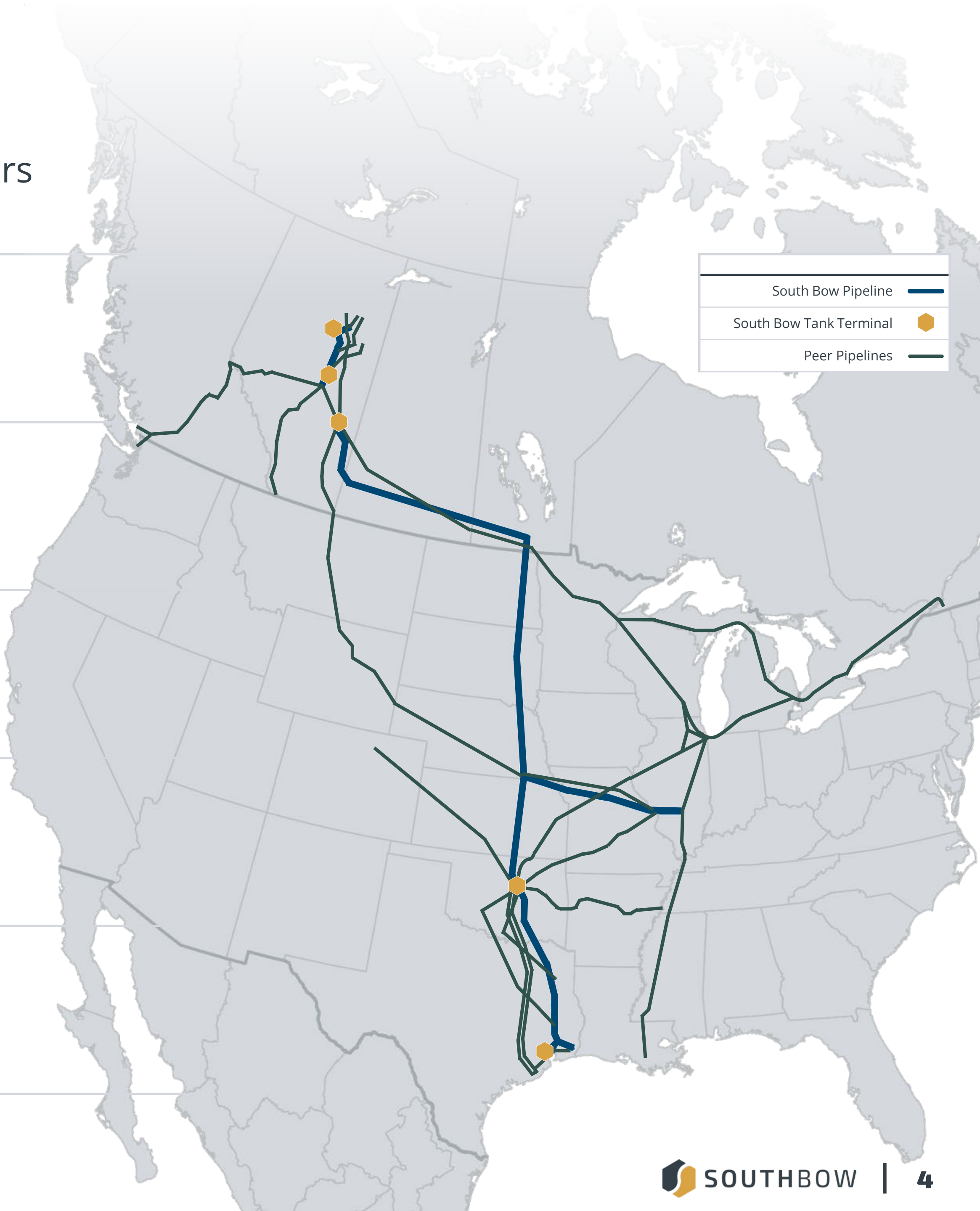
CONNECTS NORTH AMERICA'S STRONGEST SUPPLY AND DEMAND MARKETS

OFFERS COMPETITIVE TOLLS AND COMMERCIAL STRUCTURES

PROVIDES MOST DIRECT PATH TO THE U.S. GULF COAST

ENABLES OPTIONALITY WITH FLEXIBLE DELIVERY CONNECTIONS

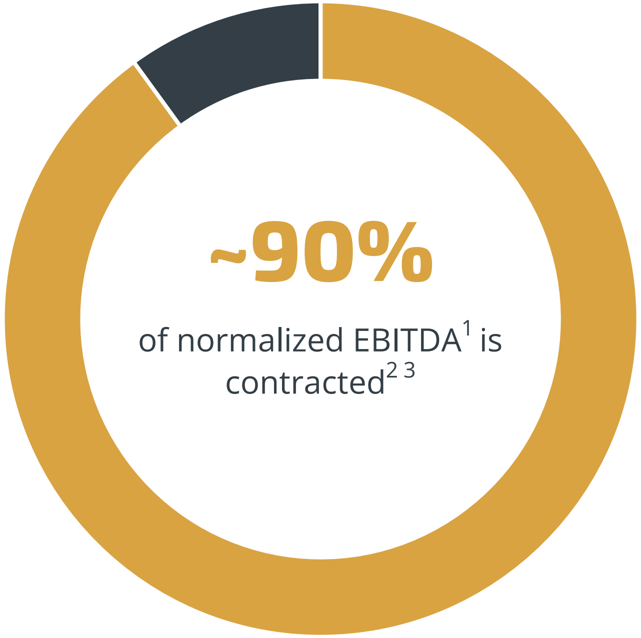
PRESERVES PRODUCT QUALITY THROUGH BATCHED SYSTEM



High-quality Contractual Framework

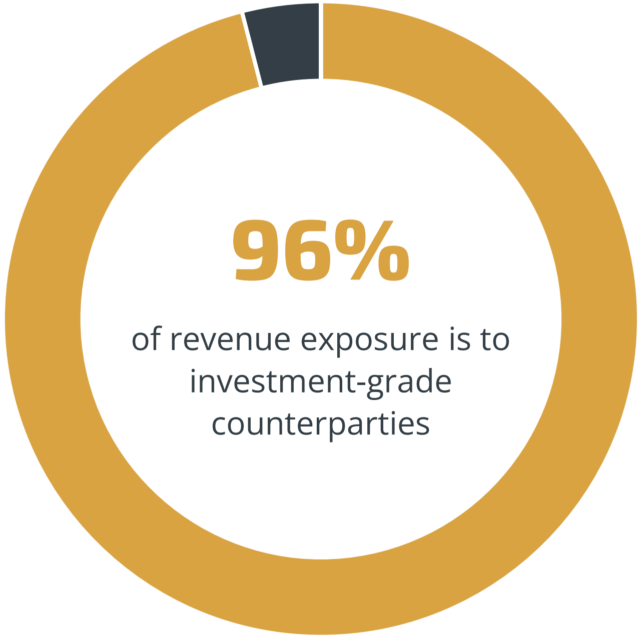
Stable, predictable cash flows underpinned by strong contract tenor and creditworthy counterparties

HIGHLY CONTRACTED CASH FLOWS



STRONG STRUCTURAL DEMAND FOR SERVICES

CREDITWORTHY CUSTOMER BASE



NORMALIZED EBITDA[1]-WEIGHTED AVERAGE REMAINING CONTRACT TERM OF ~8 YEARS[3]

1 Non-GAAP financial measure or ratio that may not be comparable to measures presented by other entities. Refer to *"Advisory Statements"* of this presentation.
2 The Canada Energy Regulator requires the Keystone Pipeline System to reserve 6% of its nominal capacity to uncommitted (spot) shippers.
3 As of December 31, 2024.

Enduring Market Fundamentals

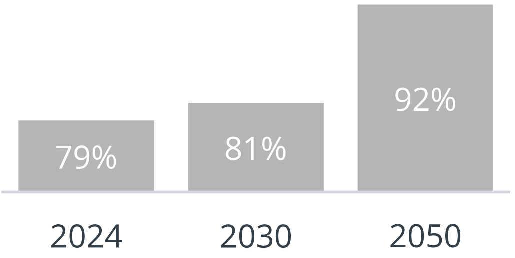
South Bow's business is backstopped by a robust outlook for crude oil supply and demand for decades to come

WCSB CRUDE OIL SUPPLY OUTLOOK[1]

MMbbl/d

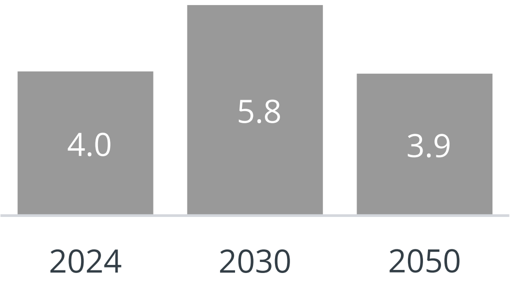
PADD 2 AND 3 REFINING MARKET SHARE OUTLOOK[2]

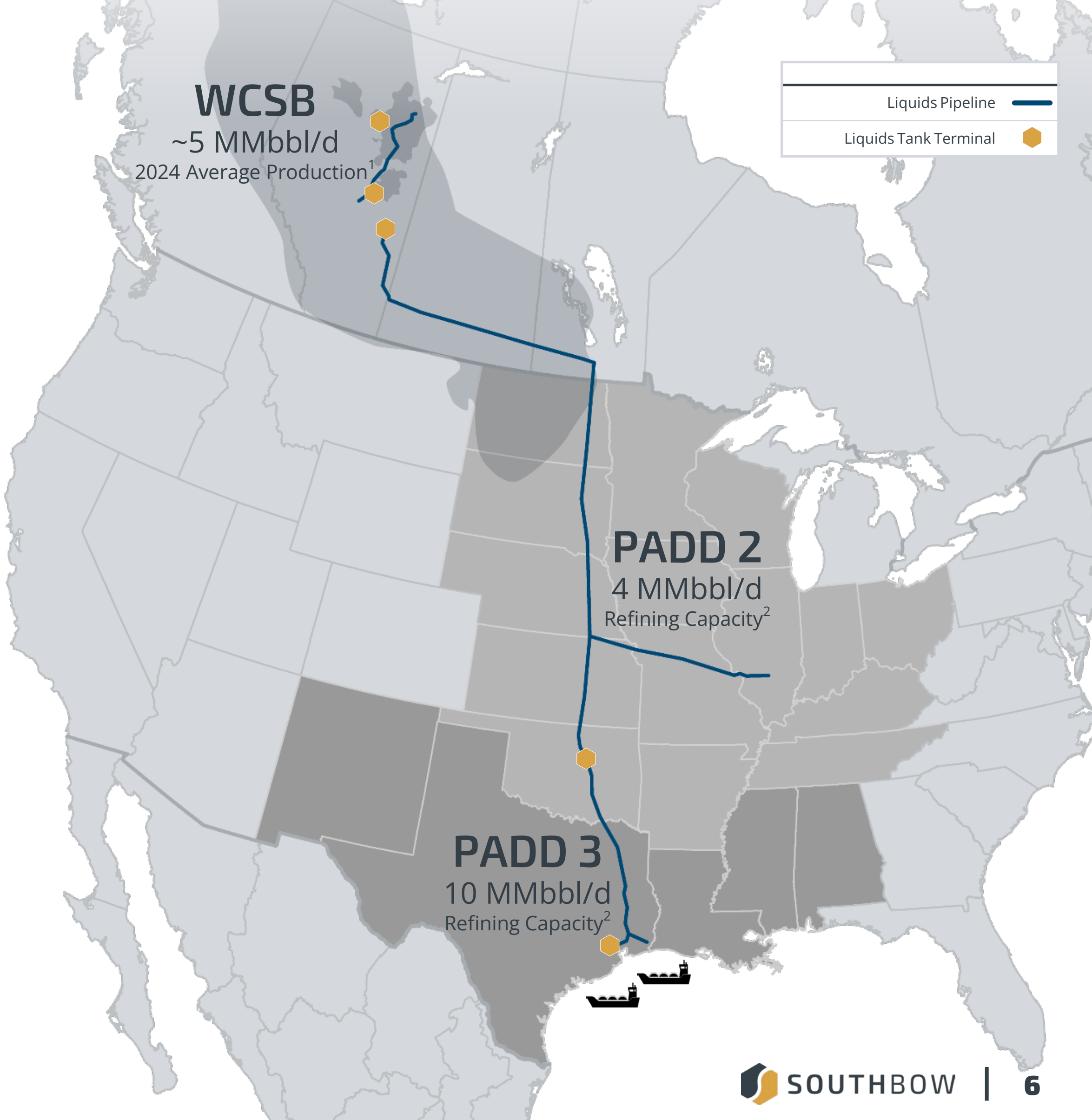
%



PADD 3 CRUDE OIL EXPORT OUTLOOK[2]

MMbbl/d



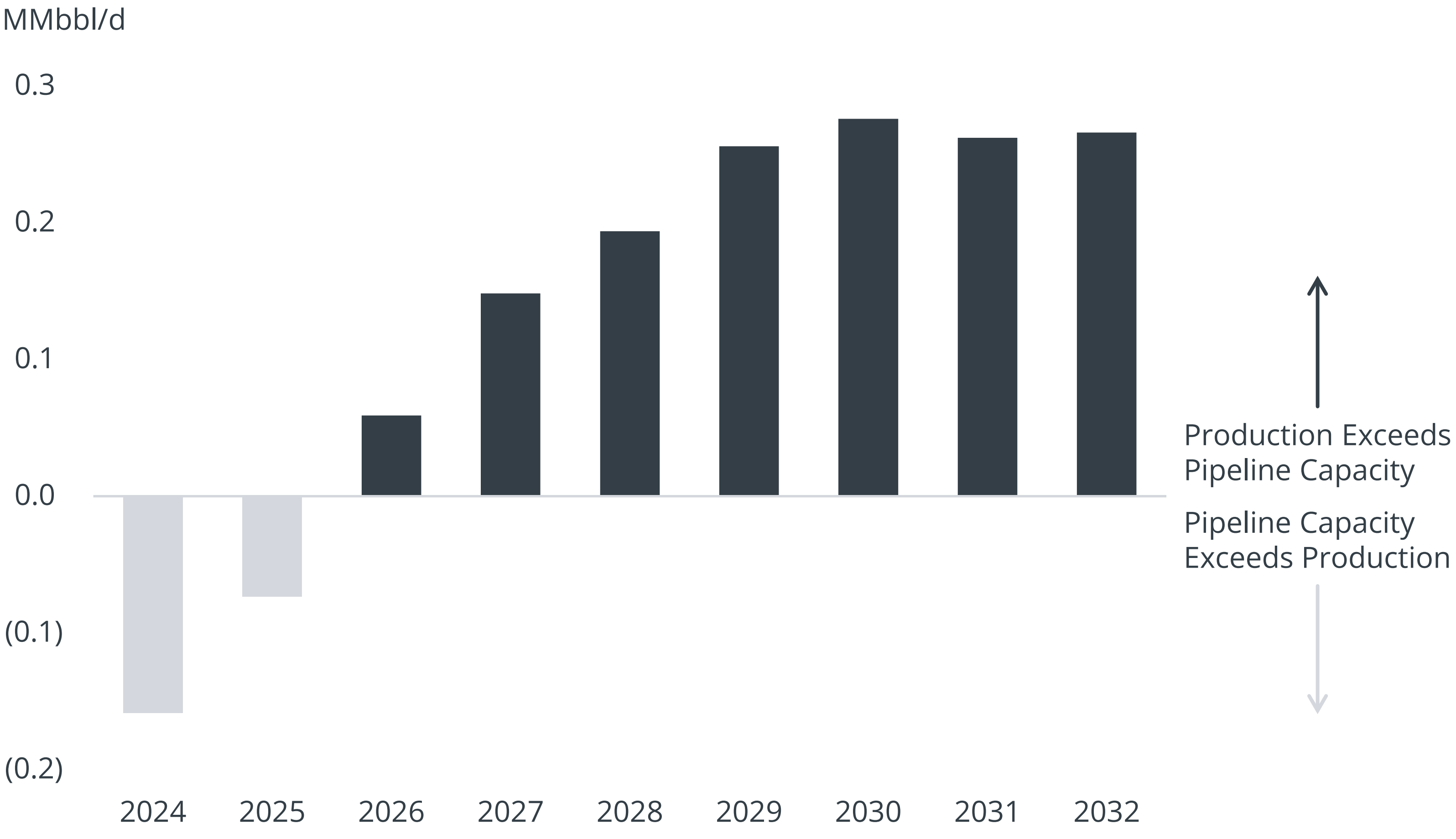


[1] Source: S&P Global *2024 Canadian Crude Oil Markets Long-term Fundamental Outlook*. © 2025 by S&P Global Inc.
[2] Source: S&P Global *2024 Annual Long-term Strategic Workbook*. © 2025 by S&P Global Inc.

Outlook for Western Canadian Egress

South Bow is well-positioned to maintain and capture additional market share given its strategic attributes

WCSB CRUDE OIL PIPELINE CAPACITY OUTLOOK[1 2]



WCSB CRUDE OIL SUPPLY EXPECTED TO EXCEED EX-WCSB PIPELINE CAPACITY BY LATE 2026[1 2]

[1] Source: S&P Global *2024 Canadian Crude Oil Markets Long-term Fundamental Outlook*. © 2025 by S&P Global Inc.
[2] Excludes potential optimization of existing pipelines.

Capital Allocation Priorities

Disciplined approach to preserve optionality and maximize total shareholder return over the long term

In addition to paying a sustainable base dividend, South Bow takes a risk-managed approach in allocating capital to:

1 REDUCE LEVERAGE

Prioritize debt reduction, with line of sight to lowering net debt-to-normalized EBITDA ratio[1,2] to 4.0x over the medium term

Maintain investment-grade outlook through financial discipline and low-risk contractual framework

2 INVEST IN STRATEGIC CORRIDOR

Unlock value of pre-capitalized assets through highly executable projects, delivering long-term normalized EBITDA[1] growth of 2% to 3%

Strengthen and expand strategic corridor to offer competitive connections and enhanced optionality to customers

3 REPURCHASE SHARES

Evaluate opportunistic share repurchases once leverage target is reached

4 GROW BASE DIVIDEND

Consider sustainably growing the base dividend once payout ratio has been reduced

[1] Non-GAAP financial measure or ratio that may not be comparable to measures presented by other entities. Refer to *"Advisory Statements"* of this presentation.
[2] Includes 50% equity treatment of junior subordinated notes.

South Bow Is a Differentiated Investment

Total shareholder return will be delivered organically through a sustainable dividend and low-risk, profitable growth

STRONG AND SUSTAINABLE BASE DIVIDEND

South Bow pays a sustainable dividend with an attractive yield

IRREPLICABLE ASSETS WITH A COMPELLING GROWTH PROFILE

South Bow's growth is focused on strengthening and expanding its strategic corridor to offer competitive connections and enhanced optionality to customers

FINANCIAL STRENGTH AND INVESTMENT-GRADE DEBT CAPITAL STRUCTURE

South Bow has de-risked its deleveraging profile with its durable business model and stable, low-risk cash flows

STRATEGIC FRANCHISE IN A PREMIUM CORRIDOR

HIGH-QUALITY CONTRACTUAL FRAMEWORK

COMMERCIAL AND OPERATIONAL EXCELLENCE

ROBUST BUSINESS AND MARKET FUNDAMENTALS

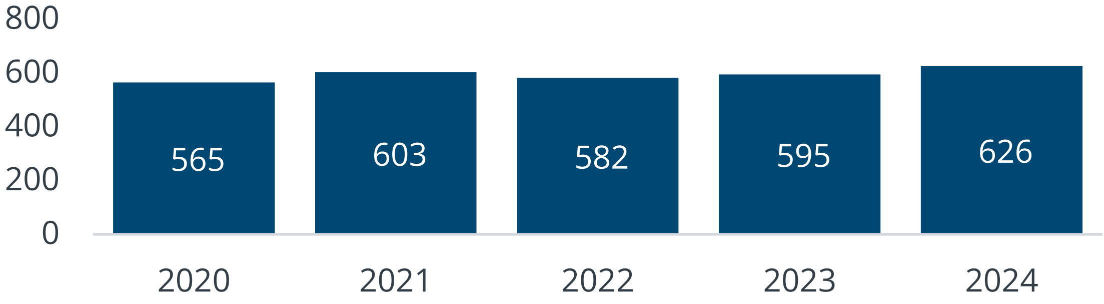
Asset Overview

Keystone Pipeline System

Spanning 4,300 kilometres, system safely transports liquids across three Canadian provinces and eight U.S. states

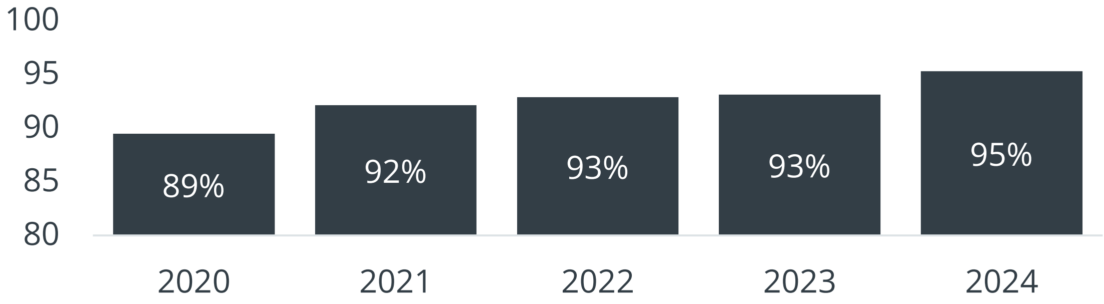
AVERAGE THROUGHPUT[1]

Mbbl/d



SYSTEM OPERATING FACTOR

%



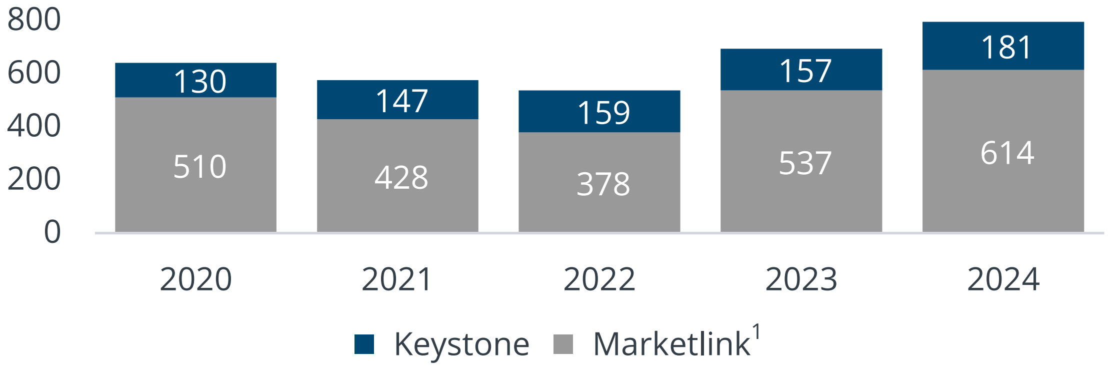
[1] The Canada Energy Regulator requires the Keystone Pipeline System to reserve 6% of its nominal capacity to uncommitted (spot) shippers.

U.S. Gulf Coast Segment

Provides a connection to the growing refining and export demand markets in the U.S. Gulf Coast

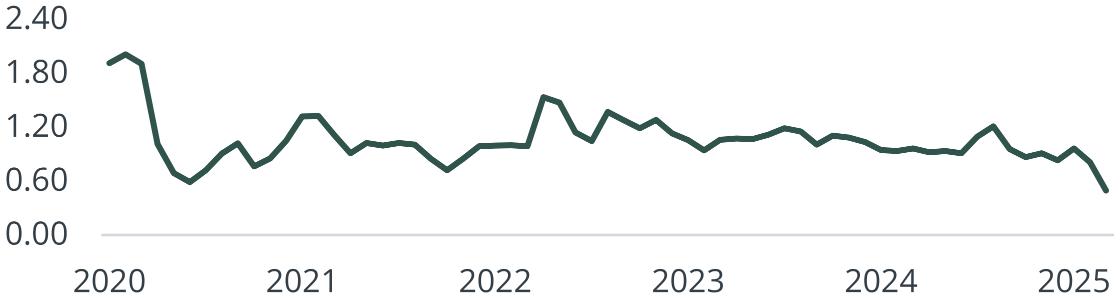
AVERAGE THROUGHPUT

Mbbl/d



WCS CUSHING–WCS U.S. GULF COAST DIFFERENTIAL[2]

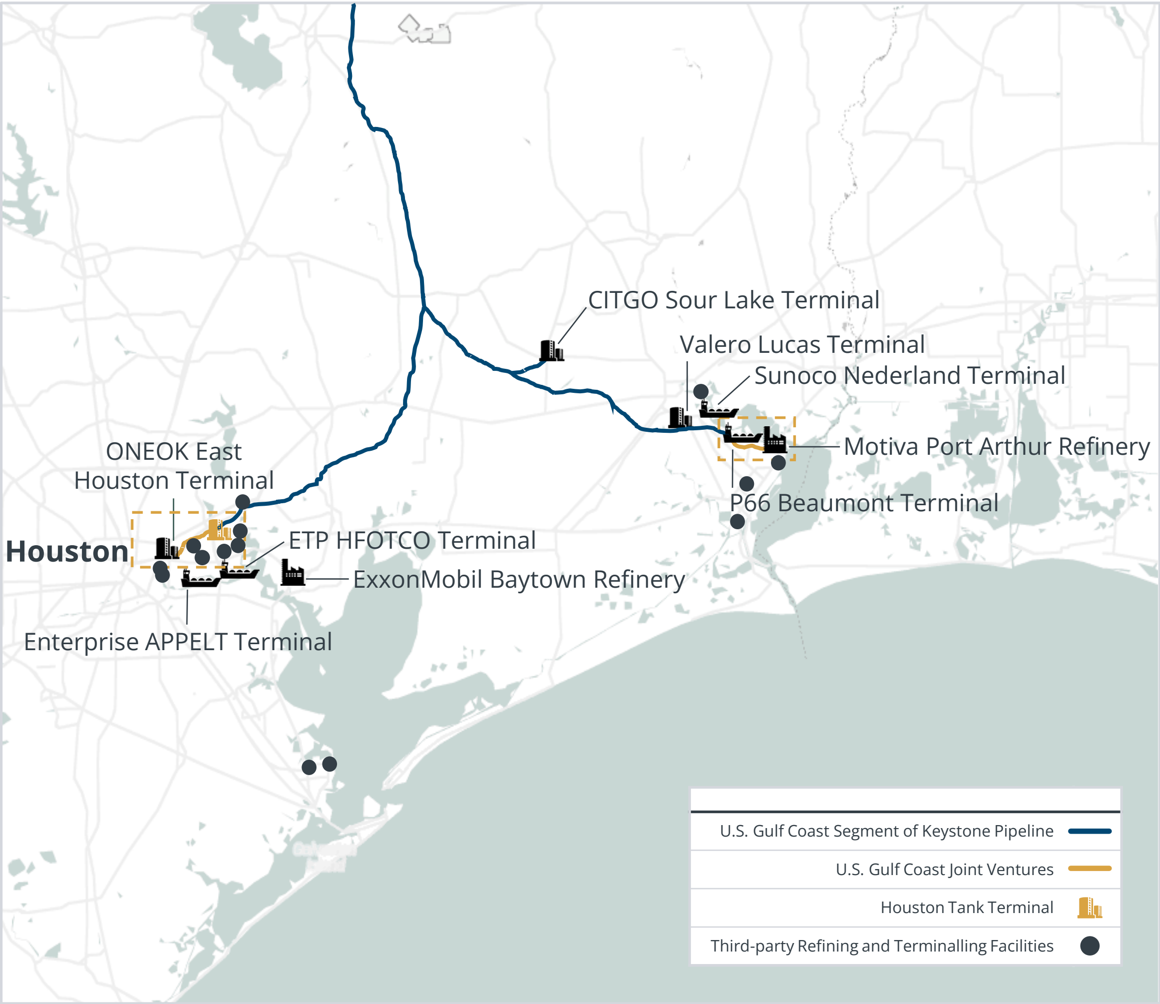
U.S.$/bbl



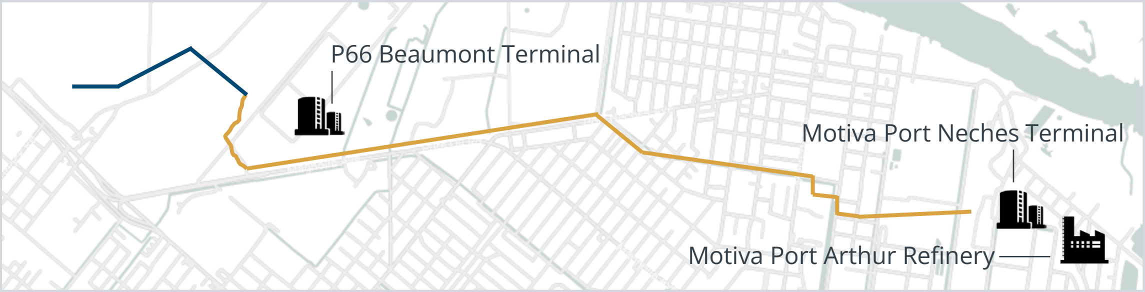
[1] Marketlink utilizes capacity through a transportation lease from Keystone Pipeline to deliver domestic crude oil from Cushing to the Gulf Coast.
[2] Source: Argus Media (February 2025).

U.S. Gulf Coast Connectivity

Enhancing connectivity to refining and terminalling facilities to serve growing demand for heavy crude oil

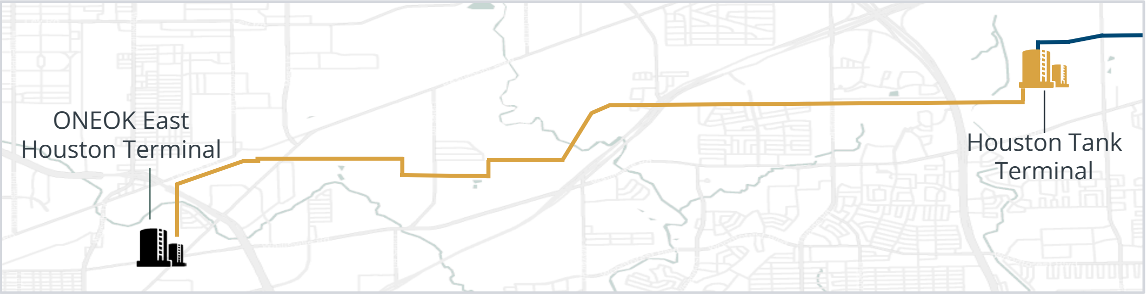


PORT NECHES LINK



Last-mile connectivity to Motiva's Port Arthur Refinery, North America's largest refinery

HOUSTONLINK



Provides a connection to multiple refineries, terminals, and marine export facilities through ONEOK's East Houston Terminal

Intra-Alberta Pipeline Systems

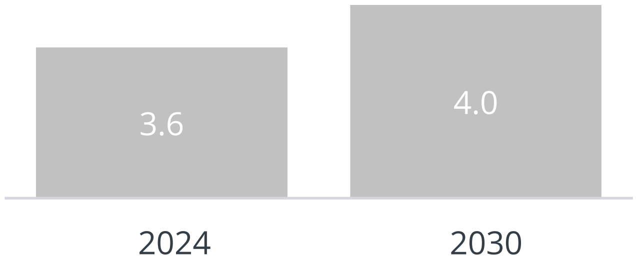
Connecting Alberta's oil sands production to key refining and export markets

REMAINING CONTRACT TERM[1]

years

OIL SANDS PRODUCTION OUTLOOK[2]

MMbbl/d



ESTIMATED OIL SANDS RESERVES[3]

>160 billion barrels

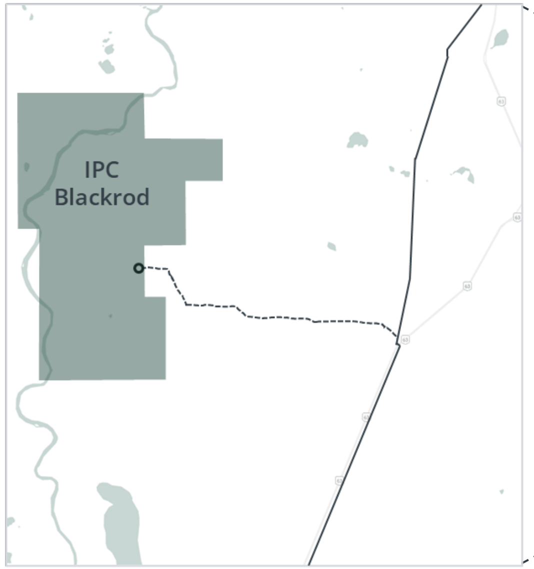
[1] As of December 31, 2024.
[2] Source: S&P Global *2024 Canadian Crude Oil Markets Long-term Fundamental Outlook*. © 2025 by S&P Global Inc.
[3] Source: Canadian Association of Petroleum Producers (2022).

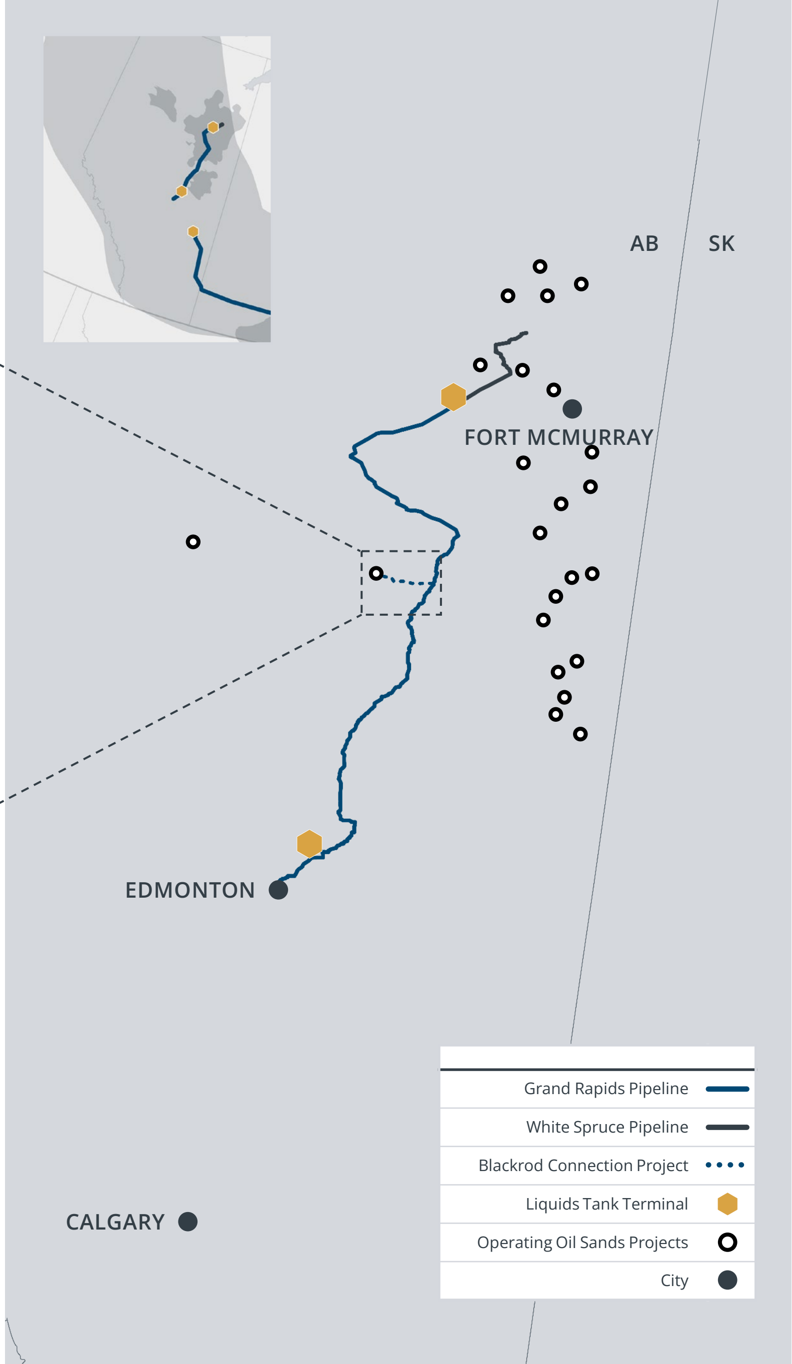
Blackrod Connection Project

Increasing connectivity in Alberta with current growth project

Ready for in-service	Early **2026**
Capital cost	**$180** million
EBITDA build multiple[1]	**~6x**

- Connection from IPC's Blackrod SAGD project to South Bow's Grand Rapids Pipeline System
- 25-km crude oil and natural gas pipelines and associated facilities
- Cash flows expected to ramp through 2026 and 2027





H1 2024	H2 2024	H1 2025	H2 2024	Early 2026
Project sanctioned and regulatory approvals received	Pipeline and facilities construction commenced	Completion of pipeline segment construction	Completion of facilities construction	Ready for in-service

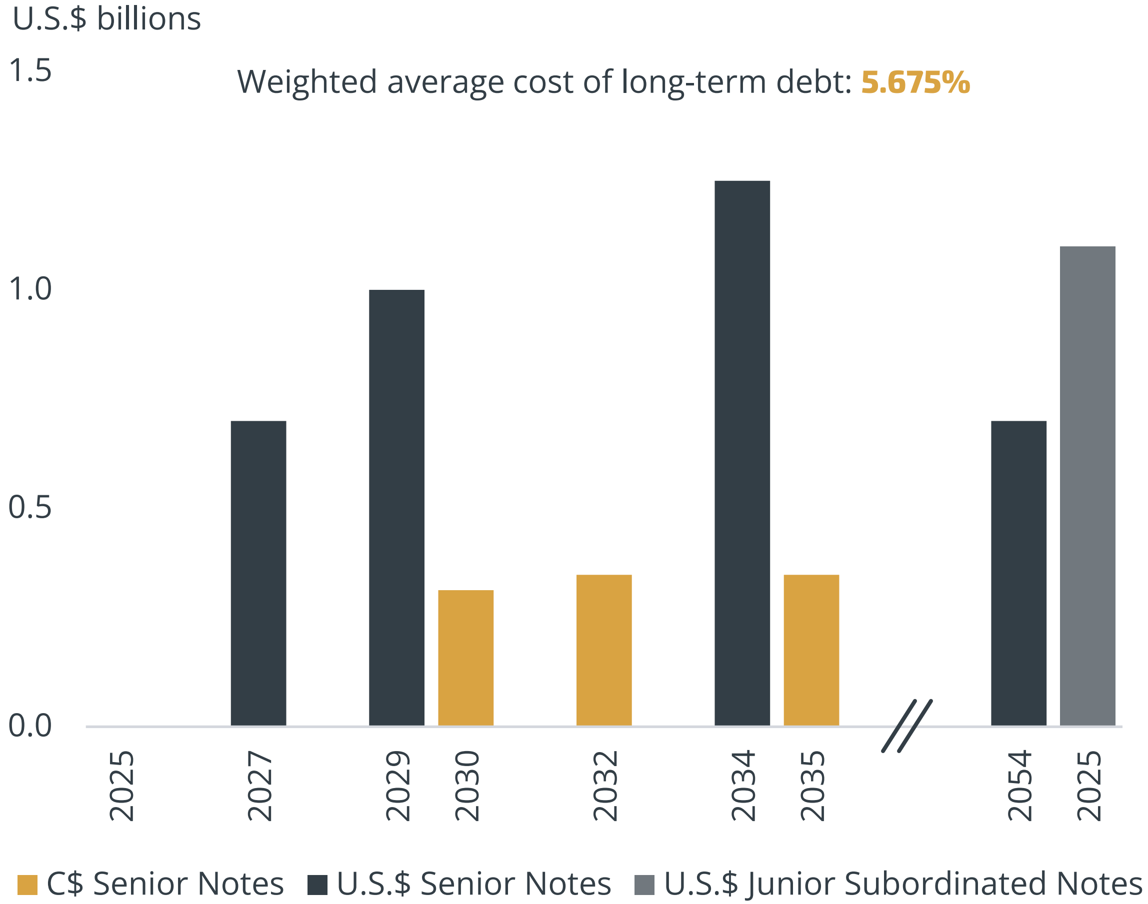
[1] Build multiple is a measure calculated by dividing expected capital expenditures by expected annualized normalized EBITDA and may not be comparable to measures presented by other issuers.

Financial Overview

Investment-grade Financial Position

Deleveraging profile de-risked by strong commercial underpinning, stable cash flows, and attractive growth outlook

DEBT MATURITIES[1 2]



INVESTMENT-GRADE CREDIT RATINGS[3]

Moody's	S&P	Fitch
Baa3	**BBB-**	**BBB-**
Stable	Stable	Stable

PRIORITIZING DELEVERAGING

~4.8x 2025E net debt-to-normalized EBITDA ratio[4 5]

- Line of sight to lowering net debt-to-normalized EBITDA ratio[4 5] to 4.0x over the medium term

$5.7B Long-term debt balance[1 2]

$1.4B Undrawn four-year senior unsecured revolving credit facility

[1] As of December 31, 2024.
[2] Assumes a foreign exchange rate of C$/U.S.$1.44.
[3] Refer to *"Advisory – Credit Ratings"* of this presentation.
[4] Non-GAAP financial measure or ratio that may not be comparable to measures presented by other entities. Refer to *"Advisory Statements"* of this presentation.
[5] Includes 50% equity treatment of junior subordinated notes.

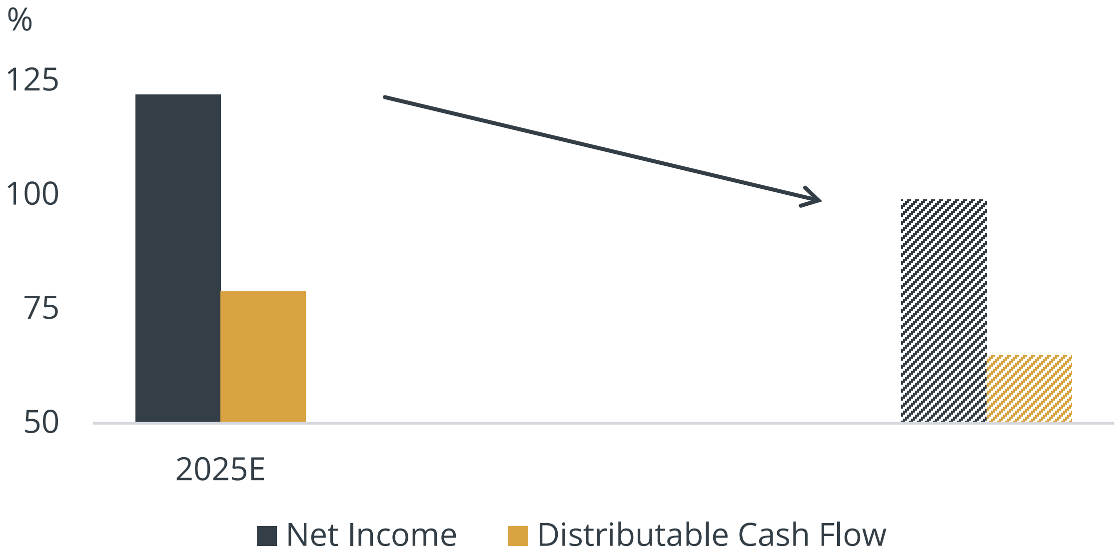
Sustainable Dividend

South Bow's stable cash flows underpin a sustainable base dividend with an attractive yield

DIVIDEND PHILOSOPHY

- Dividends will be the primary means of returning capital to shareholders
- Dividend stability and sustainability is of foremost importance
- South Bow will consider sustainably growing base dividend once payout ratio has been reduced

DIVIDEND PAYOUT RATIO[1]



SOUTH BOW'S CURRENT DIVIDEND

$0.50 /share	Quarterly dividend amount
March **05** 2025	Dividend declaration date
March **31** 2025	Dividend record date
April **15** 2025	Dividend payment date

[1] Dividend payout ratio is a measure calculated by dividing dividends by net income or distributable cash flow and may not be comparable to measures presented by other issuers.

2025 Outlook

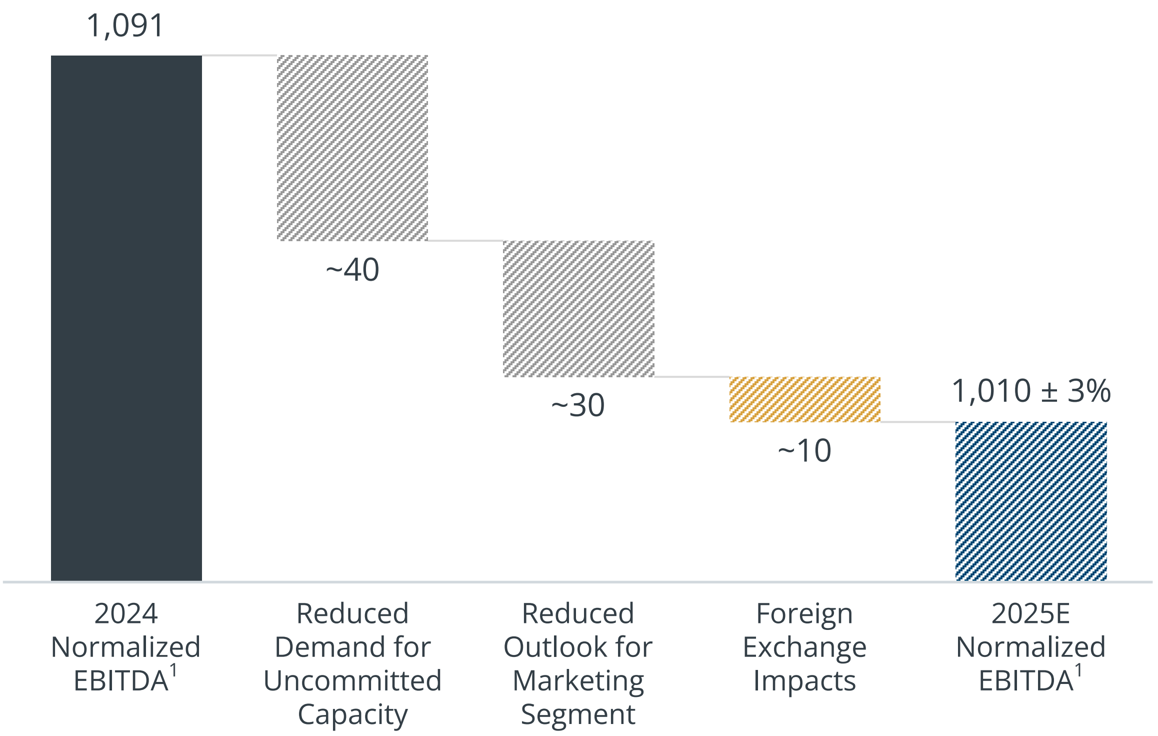
Financial outlook driven by highly contracted cash flows

2025 GUIDANCE

Normalized EBITDA[1]	$1,010 MM ± 3%
Interest expense	$325 MM ± 2%
Current tax rate	23% - 24%
Distributable cash flow[1]	$535 MM ± 3%
Capital expenditures	
Growth	$110 MM ± 3%
Maintenance	$65 MM ± 3%
2025E net debt-to-normalized EBITDA ratio[1 2 3]	~4.8x

NORMALIZED EBITDA

$ millions



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Appendix

Q4 & Year-end 2024 Results

	Three Months Ended		Year Ended	
$ millions, except where noted	**Dec. 31, 2024**	Dec. 31, 2023	**Dec. 31, 2024**	Dec. 31, 2023
FINANCIAL RESULTS				
Normalized EBITDA[1]	**290**	278	**1,091**	1,074
Keystone Pipeline System	**250**	264	**1,028**	981
Marketing	**24**	(2)	**12**	42
Intra-Alberta & Other	**16**	16	**51**	51
Distributable cash flow[1]	**183**	161	**608**	785
Net debt[1 2]	4,901	5,715	4,901	5,715
Net debt-to-normalized EBITDA (ratio)[1 2 3]	**4.5**[3]	5.3	**4.5**[3]	5.3
OPERATIONAL RESULTS				
Keystone Pipeline System Operating Factor (%)	**96**	92	**95**	93
Keystone Pipeline throughput (Mbbl/d)	**621**	612	**626**	595
U.S. Gulf Coast segment of Keystone Pipeline System throughput (Mbbl/d)[4]	**784**	783	**795**	694
Marketlink throughput (Mbbl/d)	**615**	610	**614**	537

[1] Non-GAAP financial measure or ratio that may not be comparable to measures presented by other entities. Refer to *"Advisory Statements"* of this presentation.
[2] Includes 50% equity treatment of South Bow's junior subordinated notes
[3] South Bow expects that its net debt-to-normalized EBITDA ratio will increase modestly through the course of 2025 as the Company continues to invest in the Blackrod Connection Project and incur one-time costs of approximately $40 million to $50 million associated with the Spinoff. Consistent with the Company's outlook on leverage, South Bow anticipates exiting 2025 with a net debt-to-normalized EBITDA ratio of approximately 4.8 times and that the Company will begin reducing its leverage once the Blackrod Connection Project starts generating cash flow in 2026.
[4] Comprises throughput originating in Hardisty, Alta. transported on the Keystone Pipeline, and throughput originating in Cushing, Okla. transported on Marketlink for destination in the U.S. Gulf Coast.

Advisory Statements

Advisory Statements

FORWARD-LOOKING INFORMATION

This presentation contains certain forward-looking statements and forward-looking information (collectively, forward-looking statements), including forward-looking statements within the meaning of the "safe harbor" provisions of applicable securities legislation, that are based on South Bow's current expectations, estimates, projections, and assumptions in light of its experience and its perception of historical trends. All statements other than statements of historical facts may constitute forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as, "anticipate", "will", "expect", "estimate", "potential", "future", "outlook", "strategy", "maintain", "ongoing", "intend", and similar expressions suggesting future events or future performance.

In particular, this presentation contains forward-looking statements, including certain financial outlooks, pertaining to, without limitation, the following: South Bow's corporate vision and strategy, including its strategic priorities and outlook; the Blackrod Connection Project, including completion of crude oil and natural gas pipeline segments, testing activities, in-service dates, and costs thereof; expected in-service dates and costs related to announced projects and projects under construction; expected interest expense and tax rate; expected capital expenditures; expected dividends; expected one-time costs relating to the Spinoff; expected shareholder returns and asset returns; demand for uncommitted capacity on the Keystone System; treatment under current and future regulatory regimes, including those relating to taxes, tariffs, and the environment; South Bow's financial guidance for 2025 and beyond, including 2025 normalized EBITDA and long-term normalized EBITDA growth, 2025 interest expense, 2025 distributable cash flow, and 2025 capital expenditures; and South Bow's financial strength and flexibility.

The forward-looking statements are based on certain assumptions that South Bow has made in respect thereof as of the date of this presentation regarding, among other things: oil and gas industry development activity levels and the geographic region of such activity; that favourable market conditions exist and that South Bow has and will have available capital to fund its capital expenditures and other planned spending; prevailing commodity prices, interest rates, inflation levels, carbon prices, tax rates, and exchange rates; the ability of South Bow to maintain current credit ratings; the availability of capital to fund future capital requirements; future operating costs; asset integrity costs; that all required regulatory and environmental approvals can be obtained on the necessary terms in a timely manner; and prevailing regulatory, tax, and environmental laws and regulations.

Although South Bow believes the assumptions and other factors reflected in these forward-looking statements are reasonable as of the date hereof, there can be no assurance that these assumptions and factors will prove to be correct and, as such, forward-looking statements are not guarantees of future performance. Forward-looking statements are subject to a number of known and unknown risks and uncertainties that could cause actual events or results to differ materially, including, but not limited to: the regulatory environment and related decisions and requirements; the impact of competitive entities and pricing; reliance on third parties to successfully operate and maintain certain assets; the strength and operations of the energy industry; weakness or volatility in commodity prices; non-performance or default by counterparties; actions taken by governmental or regulatory authorities; the ability of South Bow to acquire or develop and maintain necessary infrastructure; fluctuations in operating results; adverse general economic and market conditions; the ability to access various sources of debt and equity capital on acceptable terms; and adverse changes in credit. The foregoing list of assumptions and risk factors should not be construed as exhaustive. For additional information on the assumptions made, and the risks and uncertainties which could cause actual results to differ from the results implied by forward-looking statements, refer to South Bow's AIF dated March 5, 2025, available under South Bow's SEDAR+ profile at www.sedarplus.ca and, from time to time, in South Bow's public disclosure documents, available on South Bow's website at www.southbow.com, under South Bow's SEDAR+ profile at www.sedarplus.ca, and in South Bow's filings with the SEC at www.sec.gov.

Management approved the financial outlooks contained in this presentation, including 2025 normalized EBITDA and long-term normalized EBITDA growth, 2025 interest expense, 2025 distributable cash flow, and 2025 capital expenditures as of the date of this presentation. The purpose of these financial outlooks is to inform readers about Management's expectations for the Company's financial and operational results in 2025, and such information may not be appropriate for other purposes.

The forward-looking statements contained in this presentation speak only as of the date hereof. South Bow does not undertake any obligation to publicly update or revise any forward-looking statements or information contained herein, except as required by applicable laws. All forward-looking statements contained in this presentation are expressly qualified by this cautionary statement.

Advisory Statements

BASIS OF PREPARATION

All financial figures and information have been presented in U.S. dollars (which includes references to "dollars" and "$"), except where another currency has been indicated.

ADVISORY – CREDIT RATINGS

Credit ratings are intended to provide investors with an independent measure of credit quality of an issue of securities. Credit ratings are not recommendations to purchase, hold, or sell securities and do not address the market price or suitability of a specific security for a particular investor. There is no assurance that any rating will remain in effect for any given period of time or that any rating will not be revised or withdrawn entirely by the rating agency in the future if, in its judgment, circumstances so warrant.

THIRD-PARTY INFORMATION

This presentation contains statistical data, market research, and industry forecasts that were obtained from third-party sources, industry publications, and publicly available information. South Bow believes that the market and industry data presented throughout this presentation is accurate and, with respect to data prepared by the Company or on the Company's behalf, that the estimates and assumptions are reasonable; however, there can be no assurance as to the accuracy or completeness thereof. The accuracy and completeness of the market and industry data presented throughout this presentation is not guaranteed and South Bow makes no representation as to the accuracy of such information. Although South Bow believes it to be reliable, the Company has not independently verified any of the data from third-party sources referred to in this presentation or analyzed or verified the underlying studies or surveys relied upon or referred to by such sources or ascertained the underlying economic and other assumptions relied upon by such sources and make no representation as to the accuracy of such data. Actual outcomes may vary materially from those forecast in such reports or publications, and the prospect for material variation can be expected to increase as the length of the forecast period increases. Market and industry data is subject to variations and cannot be verified due to limits on the availability and reliability of data inputs, the voluntary nature of the data gathering process, and other limitations and uncertainties inherent in any statistical survey.

NON-GAAP AND OTHER FINANCIAL MEASURES

In this presentation, South Bow references certain non-GAAP financial measures and non-GAAP ratios that do not have standardized meanings under GAAP and may not be comparable to similar measures presented by other entities. These non-GAAP measures include or exclude adjustments to the composition of the most directly comparable GAAP measures. Management considers these non-GAAP financial measures and non-GAAP ratios to be important in evaluating and understanding the operational performance and liquidity of South Bow. These non-GAAP measures and non-GAAP ratios should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. South Bow's non-GAAP financial measures and non-GAAP ratios include: normalized EBITDA; distributable cash flow; net debt; and net debt-to-normalized EBITDA ratio. These measures and ratios are further described below, with a reconciliation to their most directly comparable GAAP measure.

For reconciliations of these non-GAAP financial measures to the nearest GAAP measures, refer to *"Financial Reconciliations"* of this presentation, and South Bow's management's discussion and analysis ("MD&A") for the applicable period, which sections are incorporated by reference herein. Refer to the non-GAAP financial measures section of the MD&A as at and for the three months and year ended Dec. 31, 2024 for more information about the non-GAAP financial measures used, and which section of the MD&A is incorporated by reference herein. The MD&A can be found under South Bow's SEDAR+ profile at www.sedarplus.ca and in South Bow's filings with the SEC at www.sec.gov.

Financial Reconciliations

Non-GAAP Reconciliations

NORMALIZED EBITDA

Normalized EBITDA is used as a measure of earnings from ongoing operations. Management uses this measure to monitor and evaluate the financial performance of the Company's operations and to identify and evaluate trends. This measure is useful for investors as it allows for a more accurate comparison of financial performance of the Company across periods for ongoing operations. Normalized EBITDA represents income before income taxes, adjusted for the normalizing items, in addition to excluding charges for depreciation and amortization, interest expense, and interest income.

	Three Months Ended		Year Ended	
$ millions	**Dec. 31, 2024**	Dec. 31, 2023	**Dec. 31, 2024**	Dec. 31, 2023
Income before income taxes	**72**	131	**418**	562
Adjusted for specific items:				
Depreciation and amortization	**62**	61	**246**	244
Interest expense	**84**	105	**388**	220
Interest income and other	**28**	(7)	**(12)**	(32)
Risk management instruments	**57**	(15)	**8**	25
Keystone variable toll disputes	**(3)**	–	**8**	42
Milepost 14 costs	**4**	–	**4**	–
Separation costs	**(1)**	3	**29**	3
Keystone XL costs and other	**(13)**	–	**2**	10
Normalized EBITDA	**290**	278	**1,091**	1,074

Non-GAAP Reconciliations

DISTRIBUTABLE CASH FLOW

Distributable cash flow is used to assess the cash generated through business operations that can be used for South Bow's capital allocation decisions, helping investors understand the Company's cash-generating capabilities and its potential for returning value to shareholders. Distributable cash flow is based on income before income taxes, adjusted for depreciation and amortization, interest income and other, the normalizing items included in normalized EBITDA, and further adjusted for specific items, including income and distributions from the Company's equity investments, maintenance capital expenditures, which are capitalized and generally recoverable through South Bow's tolling arrangements, and current income taxes.

	Three Months Ended		Year Ended	
$ millions	**Dec. 31, 2024**	Dec. 31, 2023	**Dec. 31, 2024**	Dec. 31, 2023
Income before income taxes	**72**	131	**418**	562
Adjusted for specific items:				
Depreciation and amortization	**62**	61	**246**	244
Interest income and other	**28**	(7)	**(12)**	(32)
Normalizing items, net of tax[1]	**34**	(9)	**39**	62
Income from equity investments	**(12)**	(13)	**(49)**	(50)
Distributions from equity investments	**20**	15	**70**	71
Maintenance capital expenditures[2]	**(15)**	(2)	**(61)**	(19)
Current income tax expense	**(6)**	(15)	**(43)**	(53)
Distributable cash flow	**183**	161	**608**	785

[1] Normalizing items per normalized EBITDA reconciliation, net of tax.
[2] Maintenance capital expenditures are generally recoverable through South Bow's tolling arrangements.

Non-GAAP Reconciliations

NET DEBT AND NET DEBT-TO-NORMALIZED EBITDA RATIO

Net debt is used as a key leverage measure to assess and monitor South Bow's financing structure, providing an overview of the Company's long-term debt obligations, net of cash and cash equivalents. This measure is useful for investors as it offers insights into the Company's financial health and its ability to manage and service its debt obligations. Net debt is defined as the sum of total long-term debt and 50% treatment of the Company's junior subordinated notes, operating lease liabilities, and dividends payable, less cash and cash equivalents, per the Company's consolidated balance sheets.

Net debt-to-normalized EBITDA ratio is used to monitor the South Bow's leverage position relative to its normalized EBITDA for the trailing four quarters. This ratio provides investors with insight into the Company's ability to service its long-term debt obligations relative to its operational performance. A lower ratio indicates stronger financial health and greater capacity to meet its debt obligations.

$ millions, except ratios	**Dec. 31, 2024**	Dec. 31, 2023
Senior unsecured notes	**4,629**	5,967
Junior subordinated notes	**1,087**	–
Total long-term debt	**5,716**	5,967
Adjusted for:		
Hybrid treatment for junior subordinated notes[1]	**(544)**	–
Operating lease liabilities	**22**	10
Dividends payable	**104**	–
Cash and cash equivalents	**(397)**	(262)
Net debt	**4,901**	5,715
Normalized EBITDA	**1,091**	1,074
Net debt-to-normalized EBITDA (ratio)	**4.5**	5.3

[1] Includes 50% equity treatment of South Bow's junior subordinated notes.

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