# Gogolook 6902

November 2025

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# Agenda

1 3Q25 Results & Outlook

2 Company Overview

3 Business Models

4 Growth Strategy

5 Financial Performance

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# **3Q25 Results & Outlook**

# **3Q25 Highlights**

Revenue

**Gross Profit** 

**Operating Profit** 

**Net Income to Parent** 

NT\$ 267 mn NT\$ 235 mn

NT\$ 3.9 mn

NT\$ 7.0 mn

+ 27% YoY

**Gross Margin** 88.2%

vs. a loss of more than NT\$34 mn in 3Q24

vs. a loss of more than NT\$37 mn in 3Q24

### **Reached Critical Mass**

✓ Gogolook is a software company centered on AI and data. With high initial fixed investments, as revenue grows, the rate of cost increase is far lower than the rate of revenue growth.

### **Operating Profit Has Been Positive for Three Consecutive Quarters**



### **Business Outlook**

- ✓ Revenue is expected to outperform the industry average this year and reach a new record. The goal remains to deliver growth above the industry level next year.
  - The three major services—Consumer Anti-Scam, Corporate Anti-Scam, and Fintech Services will continue to expand this year and next year.
- ✓ Profitability will rebound significantly in 4Q25. Next year, profit is expected to rise significantly as revenue growth outpaces expense growth.
  - Given the software industry's characteristic of minimal cost increases as revenue expands, and AI-driven operational efficiencies, earnings are expected to enter a rapid growth phase.
  - Marketing campaigns were concentrated in 3Q25. As marketing expenses return to normal levels in 4Q25, profitability will increase significantly.
- ✓ Fintech services will continue to deliver strong growth and are expected to start contributing to profitability next year.
  - Driven by JUJI's strong growth, Fintech Services accounted for 30% of total revenue in 3Q25.
     With Anti-Scam Services already profitable, Fintech reaching profitability will position Gogolook to deliver profits across both core business segments.

# **Business Outlook - By Service**

#### Consumer Anti-Scam

- User growth in Thailand and the Philippines delivered double-digit and triple-digit YoY increases respectively, contributing to steady expansion of Whoscall's global user base.
- Whoscall Subscription revenue is expected to benefit from the launch of new multi-user subscription plans, along with differentiated pricing strategies to increase the paid conversion rate.
- Digital Ads revenue is gradually recovering.

#### **Fintech**

- The overall Fintech service is expected to maintain strong growth.
- JUJI continues to gain traction. Powered by a fully digitalized process, it demonstrates strong acquisition efficiency, while ongoing risk control optimization supports a low delinquency rate.
- Roo.Cash continues to actively enhance its traffic monetization efficiency.

#### Corporate Anti-Scam

- Multiple domestic and overseas collaboration projects are expected to gradually convert into revenue. Combined with the inclusion of ScamAdviser's acquisition into full-year revenue, growth is expected to continue.
- Watchmen is shifting toward a distributor-driven sales model to improve sales efficiency.

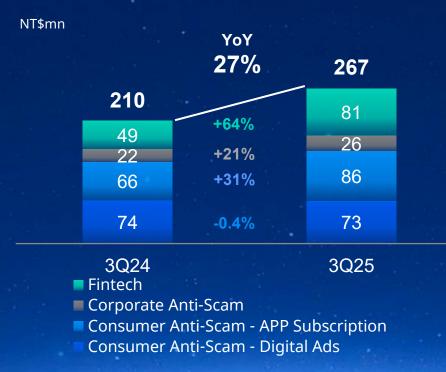
# **3Q25 Income Statement**

NT\$ Thousand	3Q25	2Q25	3Q24	QoQ	YoY
Revenue	266,935	241,177	210,398	11%	27%
Gross Profit	235,384	211,696	189,570	11%	24%
Operating Profit	3,902	12,436	-34,418	-69%	- 10 - 10 m
Non-Operating Income	5,667	-16,939	-2,686	- 15 <u>-</u> 15 - 1	12 Table 1
Profit Before Tax	9,569	-4,503	-37,104		
Net Income	7,028	-7,633	-37,256	<u>-</u>	T- 4-17
Net Income to Parent	7,028	-7,633	-37,256		- W-
EPS (NT\$)	0.20	-0.23	-1.16		$\mathbb{D}(\mathbb{R}^n)$ and
					THE WAR
Gross Margin (%)	88%	88%	90%		
Operating Margin (%)	1%	5%	-16%		
OPEX / Sales (%)	87%	83%	106%		
EBITDA Margin (%)	4%	8%	-13%		
Net Margin(%)	3%	-3%	-18%		

# Continually Benefit from Overseas Expansion and Growth from Diversified Sources

- ✓ For 3Q25, revenue continued to benefit from overseas market expansion and a diversified product line, resulting in year-over-year growth.
- Whoscall Subscriptions maintained steady growth, supported by overseas market expansion. Digital Ads was roughly flat; although it was affected by the consumer economic cycle last year, the overall trend has now begun to steadily recover.
- ✓ Fintech Services delivered significant growth, driven by the rapid expansion of Roo.Cash and the new service JUJI.
- Demand for Corporate Anti-Scam Services remains strong, demonstrating solid growth momentum.

#### **3Q25 Revenue Growth**



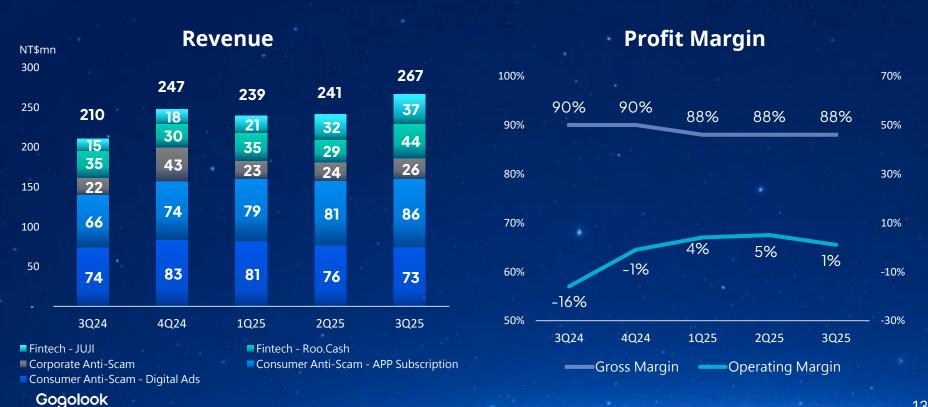
## **9M25 Income Statement**

NT\$ Thousand	9M25	9M24	YoY
Revenue	747,564	619,364	21%
Gross Profit	658,672	562,861	17%
Operating Profit	26,337	-50,096	file <u>.</u>
Non-Operating Income	-11,549	14,161	
Profit Before Tax	14,788	-35,935	
Net Income	7,685	-36,129	
Net Income to Parent	7,685	-36,129	
EPS (NT\$)	0.23	-1.13	
			A PART OF THE PART
Gross Margin (%)	88%	91%	
Operating Margin (%)	4%	-8%	
OPEX / Sales (%)	85%	99%	
EBITDA Margin (%)	6%	-6%	
Net Margin(%)	1%	-6%	

# **3Q25 Balance Sheet**

NT\$ Thousand	3Q25	2Q25	3Q24	000	YoY
				QoQ	
Cash and Cash Equivalents	319,234	348,478	215,642	-8%	48%
Net Accounts Receivable	516,415	433,522	286,424	19%	80%
Accounts and Notes Receivable	180,162	156,545	152,195	15%	18%
Installment Accounts Receivable	350,878	289,854	149,083	21%	135%
Less: Allowance for Doubtful Accounts	14,625	12,877	14,854	14%	-2%
<b>Current Assets</b>	951,568	892,289	596,607	7%	59%
Financial Assets - Non-Current	0	262	980		
Property, Plant, and Equipment	37,787	39,530	41,386	-4%	-9%
Intangible Assets	171,156	166,267	176,405	3%	-3%
Total Assets	1,210,772	1,149,450	876,467	5%	38%
Debt	187,754	163,402	142,365	15%	32%
<b>Current Liabilities</b>	438,228	371,869	373,315	18%	17%
Total Liabilities	559,083	512,962	458,410	9%	22%
Common Stock	353,589	353,566	320,098	0%	10%
Capital Surplus	424,397	424,397	228,895	0%	85%
Retained Earnings	-121,757	-128,785	-126,024	F	
Other Equity	-4,540	-12,690	-4,912	Sylan-by !	
Total Equity	651,689	636,488	418,057	2%	56%

## **Quarterly Revenue and Profit Trends**



# JUJI Installment Receivable and Revenue Trends





#### Fintech — JUJI Revenue



# **Quarterly Expense Trends**

#### **Operating Expense**



#### **Headcount & Related Expense**



Gogolook

\* The headcount includes only full-time employees.

# Whoscall launches a Major Revamp in September to Build the World's Largest Anti-Scam Community

- ✓ Whoscall officially relaunched in September with a brand-new look.
  - Community features: Introducing a new virtual badge system, encouraging users to report suspicious numbers or websites to boost engagement.
  - **Improved user experience**: Enhancing AI capabilities and interactive features
  - **Brand rejuvenation**: Expanding the user base among younger audiences.
- ✓ Launched the "Whoscall Mission Wall", where users can earn Whoscall Points by completing tasks and redeem them for rewards.
- New dual-user and family subscription plans have also been introduced.



# Gogolook announced a partnership with Singapore's leading telecom operator StarHub in mid-August



- ✓ Gogolook and StarHub have officially launched a jointly developed anti-scam app, "ScamSafe."
- ✓ Powered by Gogolook's authorized antiscam AI database and product maintenance support, the app can identify unknown callers, block scam calls, filter suspicious messages, and provide number lookup and scam number reporting functions.
- ✓ The app is now officially available in Singapore, offering all users six months of free access before transitioning to a full subscription-based model.

# **Company Overview**

# **Build for Trust**

### **Our Vision**

Committed to building a global trust network, Gogolook empowers individuals with trust through technology

#### **Company Overview**

- Gogolook is a global leader in TrustTech. By leveraging our proprietary anti-scam database and AI technology, we provide consumer anti-scam, corporate anti-scam and fintech services. Gogolook owns one of the world's most comprehensive digital anti-scam databases, covering phone numbers, websites, and cryptocurrency wallet addresses.
- Whoscall, the personal anti-scam app developed by Gogolook, has surpassed 100 million global downloads and currently has over 17 million monthly active users (MAU). Its main markets include Taiwan, Thailand, Japan, Korea, Hong Kong, Brazil, Malaysia, and the Philippines. After acquiring ScamAdviser, headquartered in the Netherlands in 2024, Gogolook is accelerating its expansion into AI-powered Corporate Anti-Scam Services. With a wealth of anti-scam data and technological capabilities, Gogolook has also launched Roo.Cash, the No. 1 personal finance recommendation platform by traffic in Taiwan. We continue to develop new fintech services and actively explore overseas markets.
- We believe innovation with a focus on "trust", company culture that is open, fostering innovation, and attractive to top-tier global talents, and services that offer exceptional user experiences are the foundations of our competitive advantage.
- With the aim to become the world's leading TrustTech company, Gogolook is committed to creating resilient and diversified revenue streams to achieve a long-term growth above the industry average. We also aim to achieve sustained revenue and profit growth through maintaining outstanding investment efficiency.

## **Gogolook at a Glance**

2012

NT\$ 354 mn NT\$ 870 mn

**Established** 

Paid-in Capital

2024 Revenue (+12% YoY)

**240** 

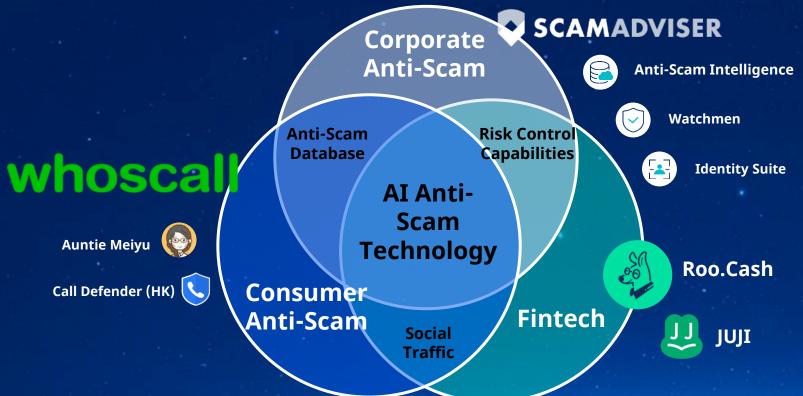
Employees\*

**Major Markets** 

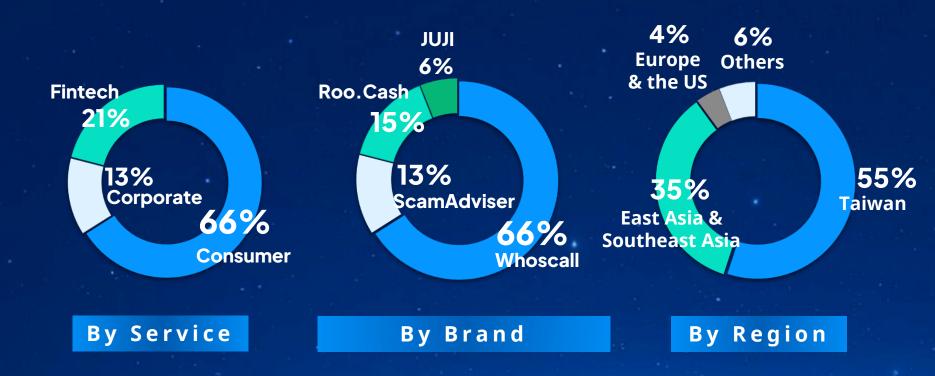
10 bn

Malicious Calls & Messages Blocked

## **Gogolook Three Major Business Units**



## **Diversifying Revenue Sources with Better Visibility**



## **Management Team**



Jackie Cheng
Chairman & Co-Founder
Master of Technology Management,
Tsing Hua University



Jeff Kuo
CEO & Co-Founder
Ph.D of Industrial Engineering,
Tsing Hua University



**VP of Gogolook Thailand** Experiences at LINE Corp., Match Group, True Corp, and 11street (SK Telecom)

Nui Nuttawut

Recruiting talent in AI, data, cybersecurity, and fintech.
Engineers make up 50% of total employees.
Multinational team, employees come from 9 countries.



Reiny Song

CTO & Co-Founder

Master of Technology

Management, Tsing Hua

University

Gogolook



Manwoo Joo

Master of Business Administration, Helsinki School of Economic Naver Business Platform, Head of MKT & Ops Div eBay Korea, General Manager.



VP of Engineering
Ph.D. in Artificial Intelligence from
Nanyang Technological University
Experiences at Appier, Tremor Video,
iVideoSmart, and SWAT Mobility

Joc Cing Tay



Jorij Abraham

ScamAdviser CEO
Experiences in Bijenkorf, TUI, and
Sanoma Media
Former Professor of E-commerce
at Tio University of Applied
Sciences in the Netherlands

### Milestone



## **Exceptional User Experience**

#App Store 4.8 stars #Google Play 4.5 stars #High Penetration Rate (Taiwan 50%, Bangkok 35%, Hong Kong 20%)

## **High-Quality Database**

#The Most Comprehensive Anti-Fraud Database in the world #Phone Number #URL #Reputation #Crypto Wallet Addresses

# Social Network

Gogolook

AI

# Innovative Anti-Fraud Solutions

#Whoscall #Auntie Meiyu #Roo.Cash #Message Checker #JUJI #Moonkat #Identity Suite #Watchmen #AIDD

## Leading AI and Data Technology

#On-Device ML #Generative AI #Predictive Modeling #NLP

# **Government Partnerships**

Joint Campaigns to Fight against Fraud Exchanging the Latest Information and Database





Taiwan









Japan

The Fukuoka National Police
City Agency
Government

#### **Thailand**

Royal Police

# Malaysia Hong Kong Philippines

Royal Malaysia Police

Police Force

Cybercrime
Investigation and
Coordinating
Center

## **Gogolook Becomes a Foundation Member of GASA**

Facilitating the exchange of anti-scam information across regions



#### **Foundation Members**

amazon

C CSC

Gen

**Meta** 

Bitdefender

















### **Sustainable Growth**



# Protecting Data Security and Privacy

- Obtained ISO 27001
   Information Security
   Management certification
   in 2020
- Obtained ISO 27701
   Privacy Information
   Management certification
   in 2021



# Diversity and Inclusion

240 Employees from 9
 different countries with
 an average age of 33 and
 40% female managers\*



# **Employee Satisfaction**

- Implementing a regular "Remote-First" policy not only provides better flexibility and efficiency, but also conserves energy and reduces carbon emissions
- Providing more flexible paid leave than required by law
- Employee Stock Ownership Plan



#### Building a Fraud-Free World

- Whoscall blocked over 10
   bn malicious calls and messages across the globe
- Detected over 5 mn pieces of fake information on instant messengers
- Saved over **500** loan fraud victims

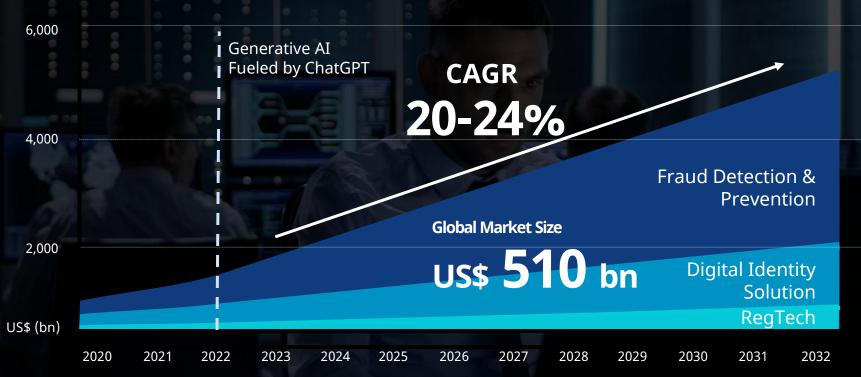


\* As of 3Q25, the calculation basis has been changed. Starting from 2024, the calculation basis has been changed. Before 4Q23, only full-time employees were included in the calculation.

# **Business Models**

#### **Business Models**

# TrustTech Markets are Growing Rapidly



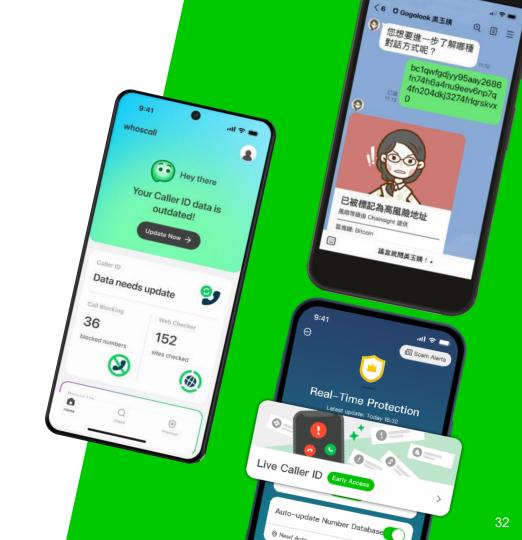
References: Fortune Business Insight, Straits Research, KBV Research

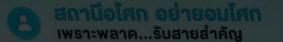
# Consumer Anti-Scam Services











**Business Models** 



# Whoscall: Caller ID & Block App

# whoscall

Instant Identification of Unknown Calls, Texts, and URLs





18 mn

Monthly Active Users



100 mn

Downloads



2.6 bn

Phone Number Database



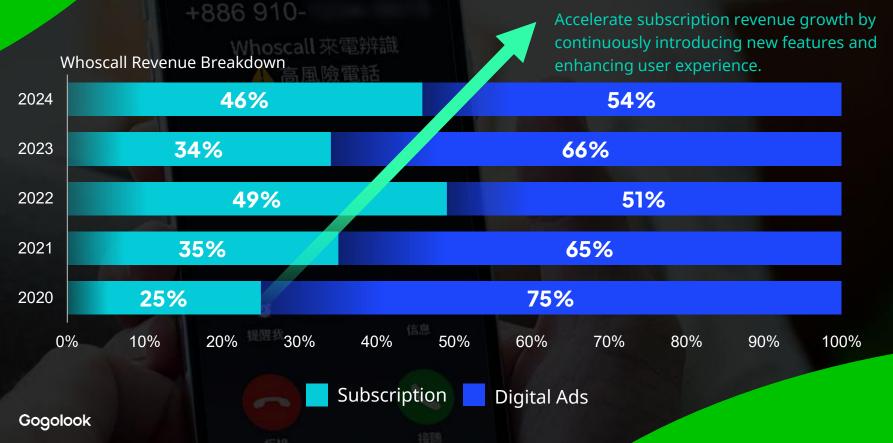
2<sub>bn</sub>

Call Traffics per month

# **Global Presence**



# Subscription on a Par with Digital Ads



### Whoscall Evolves into an All-in-One Anti-Scam Platform

#### **ID Security**

Enable users worldwide to assess the risks of personal data leakage and guide users with remedial suggestions.

#### **Auto Web Checker**

Provide users with instant alerts if they inadvertently visit a scam website.

# Image-Based Scam Detection

With proprietary AI scam detection technology, users can simply upload an image to begin identifying potentially fraudulent information.







# Corporate Anti-Scam Services



### Gogolook Acquires Scam Detection Service Provider ScamAdviser

Acquired 100% equity of ScamAdviser for €4.5 million in cash, with the transaction completed in July 2024. Expected benefits of the acquisition:

- 1 Strengthen anti-scam capabilities
- 2 Accelerate growth of enterprise services
- 3 Expand into new markets in Europe and North America

SCAMADVISER

A Global Leader in Domain

Risk Rating

60 mn+

Domains in Database

TrustScore

Proprietary Risk Assessment Technology

304

**Data Partners** 

MAU of Website

Scam Domain Tracked

AI Domain Analysis Technologies

60+

Global Corporate Clients

Major Markets











### Corporate Anti-Scam: Full Coverage of the Scam Journey

**Impersonation** 

Scammers impersonate brands or celebrities

Contact

Scammers contact victims

Dummy Account /Cash Flow

Victims transfer money to dummy accounts









Watchmen



Anti-Scam Intelligence



**Identity Suite** 

# Brand Enterprises # Governments/NGO # Telcos # Governments # Enterprises # Banks # E-commerce # Payment

### **Anti-Scam Intelligence Solutions:** Helping Enterprises Protect Users and Employees

#### **Integrate with Database**

- Phone/SMS/Whatsapp
- URL/Domain
- Crypto Wallet address



#### **Technology** Support

- Anti-Spoofing
- Verified Business Number
- Device-Based Browsing Protection
- AI Voice Detection

- ✓ Enhance existing product anti-scam capabilities: Integrate database and AI algorithms via API and SDK.
- **Build customer-dedicated anti-scam** websites & apps: Provide tools for users to assess scam risks.



Strengthen customer protection



- ✓ Prevent employees from falling victim to scam: Block scam calls and suspicious websites.
- ✓ Prevent scams during online meetings: Real-time detection, warning, and protection against generative AI and suspicious voice interactions like Deepfake.

International telcos and digital service providers use number identification technologies to enhance service quality







### **Anti-Scam Intelligence Solutions: Multiple Applications**

**#Search Engine #Web Risk Rating** 

Google-powered ScamAdviser Risk Rating Technology

ScamAdviser trust score

Time State State

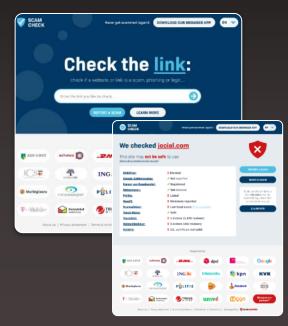
**#Telcos #Anti-Scam App** 

Assisted Japanese distributor StoreFront to Develop the "Darekana Block" App



**#Government & Enterprises #Risk Rating Technology** 

Customized Risk Rating Website Services



### **Watchmen: Impersonation Detection System**

#### #Brands #Financial Institutions #Governments #NGO



**Phone Numbers / SMS** 



**Domains and URLs** 



**Social Media Platforms** 

- Proactively detects impersonation attacks
- Instantly activates anti-scam interception mechanisms when an attack is detected

Blocks impersonation and enterprise-targeted scam

in real-time

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Gogolook joins forces with VieShow Cinemas to block impersonation scams







Adopted by the Taiwan Stock Exchange Since This Year



### **Identity Suite: Financial Risk Management**

With data and artificial intelligence at its core, and compliant with local privacy and legal regulations.



Gogolook

Fintech Services









# The Financial Matching Platform with the Highest Traffic in Taiwan



- Most Secure! Complying with banking standards for cybersecurity and regulations.
- Scam Prevention! Preventing financial scams.
- Super Convenient! Providing comprehensive financial knowledge and personalized financial recommendations.









## Build up a Consumer Finance Ecosystem





Roo.Cash 华鼠全融

**Ecosystem** 



Help consumers confidently and quickly choose the right financial products

m 780 к

280 K+

social media followers

keywords

400 K+

MAU

3,000+

60+

Number of Registered Member articles

**Podcast episodes** 

Help financial institutions reduce customer acquisition costs

**25**+

financial institution partners

200 + financial products

offered

### **Anti-Scam Database**

## AI Technology

### **Social** Network

#### **Smart Scam Prevention in Forums Consultation**



### **Generative AI**



#### **Forum Community** Interaction



#### **Financial Media Podcast**



## JUJI: Combining Traffic and Fintech Advantages

Nearly 8 million adults in Taiwan — around 40% — do not have a credit card.\*



JUJI uses mobile phones or scooters as a medium to facilitate small loans.



**25** K



4.8 stars
APP Rating



350 м

Outstanding Installment Receivables



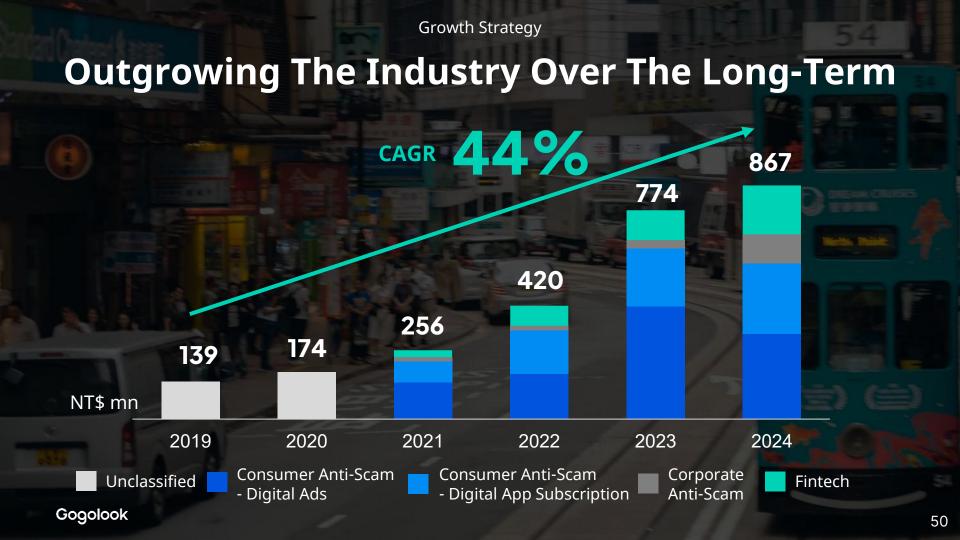
95%

Repeat Application Rate

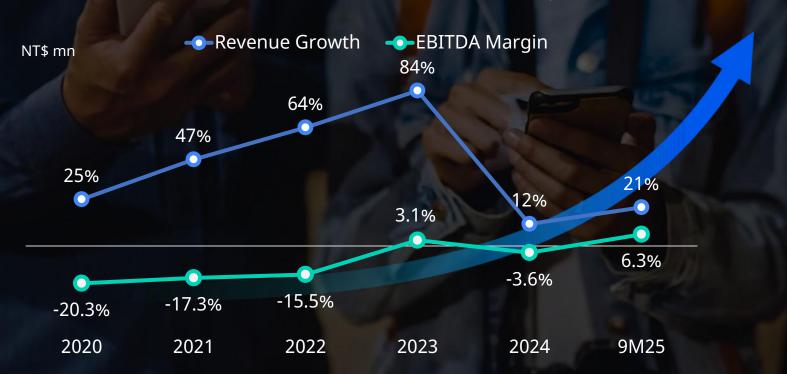


# **Growth Strategy**

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# Achieving Critical Mass: Striking a Balance Between Growth and Profitability



## Diversified Growth in Multiple Countries and Sectors



### **Multiple Long-Term Growth Drivers**

Efficient
Expansion into
Overseas
Markets

Regulatory
Trends Create
New
Opportunities

Expanding from Anti-Scam into Consumer Finance

### Consumer Anti-Scam

 Focusing on user acquisition costs and launching new services

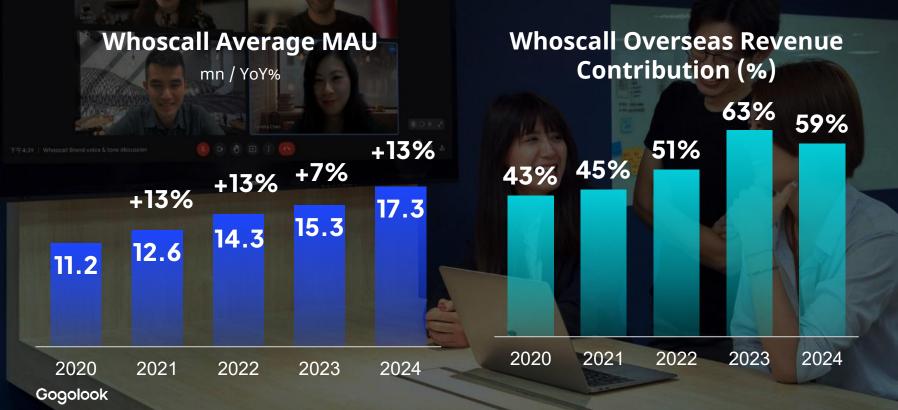
#### Corporate Anti-Scam

 Regulatory trends opens new markets for corporate anti-scam solutions

#### **Fintech**

Leverage existing strengths to continue expanding the total addressable market

# Consumer Anti-Scam: Efficient User Expansion and Overseas Market Growth



# Xiang Ka Lai (象卡來) for Taiwan





# Whoscall for the World

#### **Growth Strategy**

# Corporate Anti-Scam: Regulatory Trends Increase Corporate Anti-Scam Responsibility





- The legislative amendment requires banks to cover the majority of compensation costs for the defrauded victims.
- Applicable to all payment service providers; both the sender and receiver must bear the compensation costs.



### Federal Trade Commission (FTC) Consumer Protection Organizations

- Establish Senior Scams Prevention Advisory Group.
- The Consumer Protection Agency has set up a consultation office.
- (Discussion) Financial losses due to Impersonation Scam to be compensated by banks.



#### Union Anti-Scam Programme (UAFP)

◆(Under review) PSD3 Proposal: Advocating the transfer of scam liability due to evolving FinTech solutions. Financial service providers (digital payments included), who failed to strengthen its identity authentication procedures, would be responsible for Impersonation Scams



#### Monetary Authority of Singapore (MAS)

●(In development) Shared Responsibility Framework: Financial inst. & Telecoms should be responsible for financial losses caused by scams.



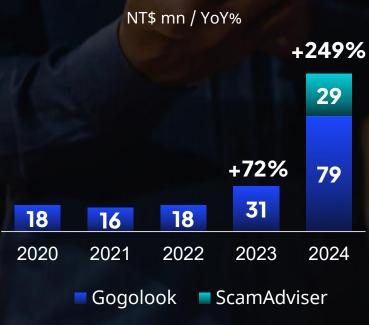
#### **Executive Yuan**

 The new "Four Anti-Scam Laws" have come into effect, aiming to strengthen scam prevention efforts. In the future, digital platforms and telecom providers will also face penalties if they fail to fulfill their antiscam responsibilities.



# Corporate Anti-Scam: Strengthening Teams and Services to Capture Market Opportunities

### **Corporate Anti-Scam Revenue**

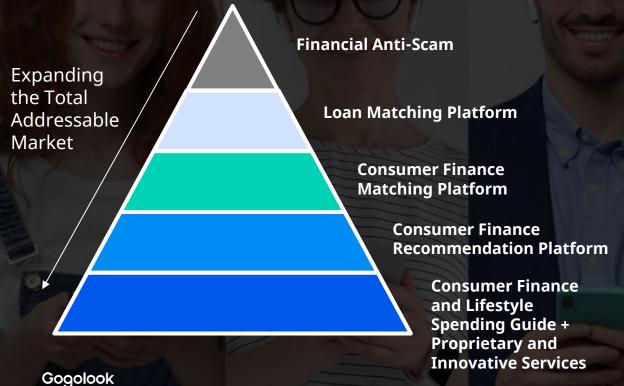


# Positive Outlook on Long-Term Corporate Anti-Scam Demand

- ✓ Enterprises and government agencies are increasingly motivated to prevent scam targeting themselves, in order to protect users and citizens — creating new business opportunities.
- ✓ More institutions are seeking scam intelligence solutions. We plan to expand the service in countries with low Whoscall penetration.
- ✓ Realizing synergies from the acquisition of ScamAdviser.

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# Fintech: Expanding into the Vast Consumer Finance Market through Financial Scam Prevention



- Increase organic traffic through diverse channels and innovative features
- Leverage AI technology to enhance member analytics
- Expand the quantity and variety of financial products, such as insurance and wealth management
- Provide integrated marketing solutions for banks

## **Gogolook Fintech Blueprint**



## **Continuously Developing Innovative Services**

Internal Innovation Mechanism

60

✓ AI-powered phone and SMS scam prevention

- ✓ Personal Data Breach Detection
- ✓ Phishing Website Detection
- ✓ Social Media & Instant Messaging Scam Prevention
- Reputation Protection / Identity Theft Alerts

- Digital Identity Risk Assessment
- ✓ Deepfake Detection
- ✓ Crypto Wallet Solutions
- ✓ Regulatory Technology

Mature

Developing

**Exploring** 

**G**rowth Strategy

## **Improving Operating Efficiency**

#### Lowering OPEX over the longterm

- Expand the economies of scale by continuous growth
- ✓ Replicate successful experiences to accelerate product innovation
- ✓ Diversified strategies for global expansion
- Gradually replace marketing expenditures with product-focused innovation





### **Our Targets**

#### **Pursue Sustainable Revenue Growth**

- Outgrow the Industry over the Long-Term
- ✓ Grow diversified revenue streams

### Focus on Investment Returns and Long-Term Value Creation

- ✓ Aim to reduce the opex ratio, achieving a mid-term target of below 65% and a longterm target of below 50%
- ✓ Strive to achieve substantial profit growth through outstanding Investment efficiency

### Aim to Be One of the Best TrustTech Companies in the World

- Continuous innovation in personal cybersecurity, enterprise scam protection, and inclusive fintech
- ✓ Foster an innovative corporate culture, attract top-tier talents to offer services with exceptional user experiences

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# **Financial Performance**

#### Financial Data

## **Income Statement Highlights**

NT\$ Thousand	2020	2021	2022	2023	2024
Revenue	173,927	255,637	420,085	774,343	866,850
Gross Profit	152,669	228,031	359,073	707,802	785,539
Operating Profit	-43,104	-54,477	-75,724	11,806	-53,418
Non-Operating Income	-7,190	-6,674	18,309	-6,795	16,644
Profit Before Tax	-50,294	-61,151	-57,415	5,011	-36,774
Net Income	-50,294	-61,151	-57,415	5,104	-39,658
Net Income to Parent	-50,294	-61,151	-57,415	5,104	-39,658
EPS (NT\$)	-1.68	-2.04	-1.90	0.16	-1.24
Revenue Growth (%)	25%	47%	64%	84%	12%
Gross Margin (%)	88%	89%	85%	91%	91%
Operating Margin (%)	-25%	-21%	-18%	2%	-6%
OPEX / Sales (%)	113%	111%	104%	90%	97%
Marketing / Sales (%)	-20%	-17%	-16%	3%	-4%
Net Margin(%)	-29%	-24%	-14%	1%	-5%

## **Balance Sheet Highlights**

NT\$ Thousand	2020	2021	2022	2023	2024
Cash and Cash Equivalents	340,978	264,193	224,738	448,253	237,707
Current Assets	395,152	357,021	358,413	639,939	660,790
Financial Assets - Non-Current	0	0	7,500	2,769	776
Property, Plant, and Equipment	1,460	4,485	6,585	7,189	43,439
Intangible Assets	1,767	1,367	20,032	22,301	168,899
Total Assets	405,647	376,851	404,230	680,014	930,756
Short-term Debt	10,000	10,000	13,275	12,725	181,608
Current Liabilities	80,787	105,560	160,311	222,603	436,866
Total Liabilities	81,013	111,771	168,703	227,519	522,849
Common Stock	170,130	170,130	308,988	319,683	320,098
Capital Surplus	381,230	382,827	21,397	227,538	228,926
Retained Earnings	(226,726)	(287,877)	(94,999)	(89,895)	(129,442)
Other Equity	0	0	141	(4,831)	(11,675)
Total Equity	324,634	265,080	235,527	452,495	407,907

# Thank You

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