**Table 1:** Single Order Analysis - 1st party vs 3rd party (Example data)

| ORDER EXAMPLE             | :  | 3rd Party | 1st Party     | Comments  |
|---------------------------|----|-----------|---------------|---|
| Retail Price              | \$ | 16.00     | \$<br>34.00   | First Party often has higher AOV and orders prepared foods  |
| Markup %                  |    | 30.00%    | 10.00%        | Markup can vary by channel                                  |
| Markup \$                 | \$ | 4.80      | \$<br>3.40    | Markup dollars provide a pool to fund delivery expenses     |
| Customer Price            | \$ | 20.80     | \$<br>37.40   |   |
| DSP Rev Share %           |    | 20.00%    | 0.00%         | Rev Share varies when you go direct vs with a partner       |
| DSP Rev Share \$          | \$ | (4.16)    | \$<br>-       |   |
| Marketing Cost \$         | \$ | -         | \$<br>(2.00)  | Estimate - prices can vary from \$1-\$5 or higher per order |
| Delivery Cost             | \$ | -         | \$<br>(5.00)  | Estimate - for comparison only.                             |
| Net of Delivery Costs     | \$ | 16.64     | \$<br>30.40   |   |
| COGS %                    |    | 40.00%    | 40.00%        |   |
| COGS \$                   | \$ | (6.40)    | \$<br>(13.60) |   |
| Gross Profit              | \$ | 10.24     | \$<br>16.80   | Profit before allocation of delivery operation expenses     |
| Gross Margin              |    | 64.00%    | 49.41%        |   |
| Software Cost             |    | \$99      | \$29          | Monthly cost of delivery/digital enablement software        |
| Estimated Orders          |    | 40        | 13            | Retailers typically see a higher % of orders through 3P     |
| Cost Allocation/Order     | \$ | (2.48)    | \$<br>(2.23)  | Software costs spread across monthly orders                 |
| TOTAL REVENUE (Order)     | \$ | 20.80     | \$<br>37.40   | The amount paid by the customer                             |
| TOTAL 3rd Party Costs     | \$ | (6.64)    | \$<br>(9.23)  | All expenses  |
| cogs                      | \$ | (6.40)    | \$<br>(13.60) | Product COGS  |
| PROFIT                    | \$ | 7.77      | \$<br>14.57   |   |
| PROFIT %                  |    | 37.33%    | 38.96%        |   |
| TOTAL Profit (All Orders) |    | \$310.60  | \$189.40      | Sum of profits from all orders                              |

Note: Allocated costs from incremental internal staffing can reach as high as \$8 per order, significantly impacting true margins.

## Key Insight

Both channels can be very profitable. While first-party is often a much larger average order size, marketplaces are able to drive much higher volumes overall. Effectively managing your traffic driving efforts, while using pricing and promotion to improve conversions can optimize growth in both channels.

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