AUGUST 2025

EDITION **#25**

THE MARCH

www.marchwomen.com

WELCOME

Welcome to The March

Deals under pressure, strategy under scrutiny

This month's deal landscape highlights how capital, confidence and influence are being tested across sectors.

Revolut's fundraise highlights how mission-driven businesses can attract backing even in strained markets. Michelle Kang's steady rise in football shows how determined dealmaking can reset the balance of power. And Bain's Half Year 2025 M&A report points to the discipline in sticking to a strategy to make headway when market conditions are tough.

Our top articles include FYI Consulting on blind spots in carve-out diligence, Ropes & Gray's takeaways from Super Return, and Grant Thornton's H1 private equity review: each offering practical insights for dealmakers.

In membership news, we are stress-testing our new member application and onboarding process this week. Assuming all goes to plan, we'll be contacting those of you who are on the waitlist in early September to start your membership processes – thank you for your patience, we're so looking forward to welcoming you into this fantastic community.

Laura

EDITORIAL TEAM

Laura Brunnen
Founder, March Women

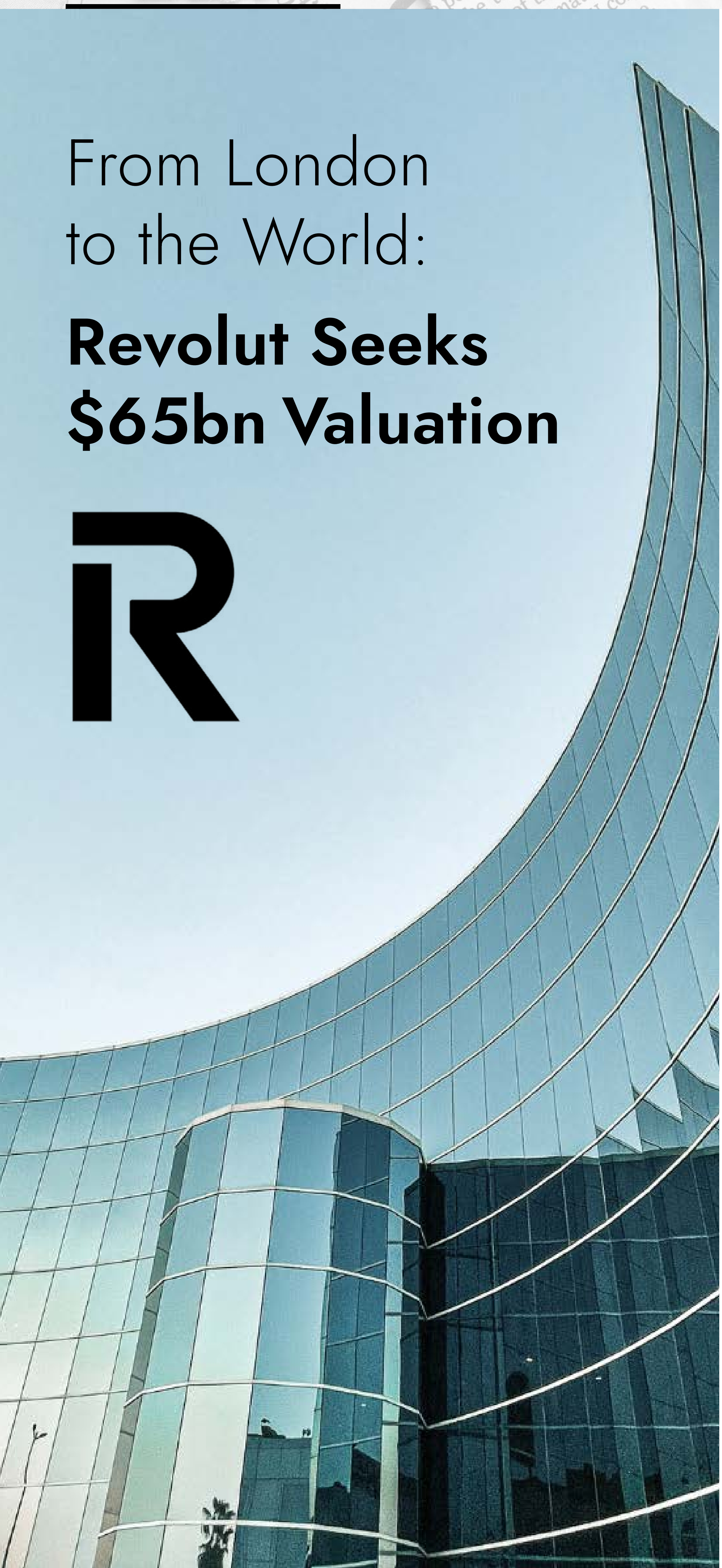
Jade Ige
Trainee solicitor, DWF

Helen Poon
Corporate development & strategy, Accenture

Shannon Sturm
Senior M&A consultant

CONTENTS

IN CASE YOU MISSED IT



From London to the World:

Revolut Seeks $65bn Valuation

London-based fintech darling Revolut is back in the fundraising spotlight - and it's aiming for a $65bn valuation.

Revolut is reportedly looking to raise around $1bn, split between newly issued shares and a secondary sale of existing stock. Leading the charge is expected to be US investment firm Greenoaks, with Mubadala (Abu Dhabi sovereign fund) also involved with the deal.

If the raise goes ahead, it would cement Revolut's status as Europe's most valuable private tech company - and inject fuel into its global expansion plans, especially across the US.

The $65bn tag is a 'blended' valuation - higher for the new money, and slightly lower for the existing shares changing hands. Some early VC backers like Balderton may be cashing in.

So what's the cash for?

It appears to be global expansion. Revolut wants to ramp up its presence in the lucrative US market, hoping its integrated app experience and crypto- friendly services win over users.

IN CASE YOU MISSED IT

In 2024, Revolut finally secured its UK banking licence after a years-long regulatory battle. This is seen as a green light that could pave the way for more approvals globally.

It's not all smooth sailing though; Revolut's still waiting on the go-ahead to offer certain credit services in the UK.

Still, the business is booming. Revolut more than doubled its pre-tax profit to £1bn last year, with revenue soaring from £1.8bn to £3.1bn. A large chunk of that came from crypto trading, proving that the company knows how to ride the waves of fintech volatility.

Despite its huge user base - now at 50m globally - Revolut has had a harder time convincing customers to use it as their main bank account. That's something critics say limits its fee-earning power. But Revolut insists it's not too bothered, for now.

Whether it's crypto, cards, or super apps, Revolut is playing the long game. And if this latest fundraise lands, it's clear the market is still buying what it's selling.

Helen Poon
Corporate development & strategy, Accenture

MEMBER MUSES

Sarah Gardner, Managing Director at Allegro Tax

Kate Partridge, Partner at DMH Stallard

March: What do you do?

Sarah: I am the founder and MD of Allegro Tax which is a specialist tax consultancy providing bespoke tax advice to lawyers and accountants who don't have a tax department, and their clients.

Kate: I am a senior corporate lawyer who acts on share and asset sales, new company set ups, high value senior manager exits and re-organisations. I am experienced in investment banking and capital markets as well.

March: What's your biggest insight into the M&A market at the moment?

Sarah: Despite tax policy changes in the UK and uncertainty following the US election we are seeing private equity firms actively pursuing acquisitions and an increase in mid tier transactions.

Kate: Deals have been slow to move forward and close but are now starting to gain traction again.

March: What do you love most about what you do?

Sarah: Helping people to solve a problem which has been keeping them up at night and building long term working relationships with my clients.

Kate: I love working as a team to achieve a client's aims, meeting new people and delivering to a deadline.

March: And what are the biggest challenges with what you do?

Sarah: Explaining highly complex and potentially dry tax issues in a jargon free, commercially focused way can be challenging but is so important in making the advice useful and meaningful for the client.

MEMBER MUSES

Kate: Time and money. Ensuring clients are given valuable, commercial advice which fits their needs.

March: Why did you join March?

Sarah: I wanted to widen my network in the field of M&A to both grow my business and enable me to make strategic introductions to other advisers when my clients need them. I also wanted to work with a collaborative and supportive group of women.

Kate: Two reasons. My first was to expand my network and gain new clients and transactions. Then I found I enjoyed the supportive and positive nature of the group.

March: What are you celebrating right now?

Sarah: I wanted to widen my network in the field of M&A to both grow my business and enable me to make strategic introductions to other advisers when my clients need them. I also wanted to work with a collaborative and supportive group of women.

Kate: Two reasons. My first was to expand my network and gain new clients and transactions. Then I found I enjoyed the supportive and positive nature of the group.

March: Where can we find out more about you?

Sarah

Kate

EVENT RECAP

JUNE - JULY ROUND-UP

Value creation roundtable, hosted by Omni Partners

Value creation doesn't end at the deal table - it starts there.

Or at least, it should.

At June's member roundtable, co-hosted by March Women and Omni Partners , we brought together professionals across private equity, corporate finance, strategy consulting and corporate transformation to tackle the realities of making deals deliver.

Some of the key takeaways:

* Post-deal issues are often rooted in pre-deal blind spots, especially around HR and transparency.

* Brand value and culture still don't get enough weight in target selection.

* "Founder syndrome" and poor communication can quietly erode integration efforts.

* Tech integration costs are routinely underestimated (or even ignored altogether) - and fragmented teams cost value.

A clear thread ran through the conversation: successful integration isn't luck. It's discipline.

It was also clear that we only scratched the surface on this topic; we're excited for the future conversations - and actions! - to come.

EVENT RECAP

JUNE - JULY ROUND-UP

June Breakfasts

Two breakfast conversations. One clear message: women in M&A aren't just building careers - we're building agency and long-term security.

At March Women, we have a membership full of expertise, with generous women who are happy to share it.

In our June sessions:

Katharina Dalka led a masterclass in assertive female negotiation, sharing how gendered dynamics, our relationship with money and even body language can shape the outcomes we get at the table.

Confidence isn't just a feeling, it's a strategy. One that can be practised and deployed with intention.

Gillian Piggot offered a wake-up call on financial planning: not for retirement, but for resilience. The kind of planning that protects the people we love, prepares for life's curveballs, and gives us a say in how our wealth shapes our future.

What connected these two sessions was more than breakfast and brilliant women.

It was a shared mindset:

- ✓ That it's time to stop apologising for asking.
- ✓ That looking after your own future isn't indulgent: it's essential.
- ✓ And that sometimes, the most powerful conversations happen before 9am.

March Women is where these conversations start - and where they lead to action.

EVENT RECAP

JUNE - JULY ROUND-UP

Paris

Two days in Paris. One standout conversation. And countless new connections.

At March Women, we know that some of the most valuable conversations in M&A don't happen in meeting rooms: they happen on train platforms, over lunch, or watching the sun set behind the Eiffel Tower.

Or in the impossibly long queue for passport control...

Or during the two and half hour delay on the journey home...

In June a group of our members made the short hop to Paris for a two-day trip that combined insight, inspiration and a lot of laughter.

We kicked off with a rooftop lunch and hosted by our member <u>Olena VLASYUK</u> for a UK-France roundtable hosted by <u>Aon</u> France, diving into:

- The shift from PE to strategic buyers in carve-out deals
- The mixed results of AI in legal and deal workflows
- Creative structuring and extended earnouts as deal terms evolve
- Cross-border dynamics in a post-Brexit, mid-AI world

The differences in tone and approach between the UK and French markets made for a lively and genuinely useful exchange.

EVENT RECAP

And that was just the start.

* A boutique hotel around the corner from Notre Dame (thank you for finding that gem Katharina Dalka)

* Champagne on the Seine, late-night walks through Paris, and a (very warm) trip to Versailles gave us the chance to deepen relationships that too often stay surface-level in dealmaking circles.

When you spend proper time with people - away from the deadlines, pitch decks and late night negotiations - things change.

Ideas flow more freely. Trust builds more quickly. And the chances of doing great work together multiply.

Thank you to Elena Pintea-Pushkin for showing us the best of Paris, and to every woman who joined and made it what it was.





EVENT RECAP

JUNE - JULY ROUND-UP

Blomma Beauty workshop

"Anything creative would be lovely
(the complete opposite of my day job)"

Not only do we ask our members for feedback, we actually take it on board.

Which is how we found ourselves one summer evening walking into a meeting room at Hill Dickinson LLP, transformed into a natural skincare workshop. The wonderful fragrance of the aromatherapy oils immediately transported us into a place of relaxation and calm.

The team from Blomma Beauty took us through the step by step process of making our own - bespoke - facial oil. We were encouraged to think about what skin requirements we had, which base oils best suited us and which aromatherapy scent(s) most spoke to us.

Our founder Laura chose a mix of apricot and camelia oils with lavender and geranium (lavender was a popular choice all round).

Then we got to indulge our artistic sides by decorating the bottle that held our unique facial oil blend.

Members should look out for more opportunities to attend Blomma's workshops throughout the year - more details coming soon on the member app.

EVENT RECAP

JUNE - JULY ROUND-UP

Summer social at Shoosmiths

"I've been in M&A for over 20 years and never met so many like-minded M&A women before! I'm so glad you have set up MW."

It was a glorious evening on Shoosmiths's roof terrace last month for our summer swing & social event.

Our biggest event to date, with over 80 women in M&A and private capital joining us for a no-agenda evening of sunshine, music, mini-golf and ice-cream.

And not forgetting our fantastic members and guests and all the conversations and connections that flowed.

"Great event. Super venue and food. People best of all."

"It was thoughtfully planned (love the strawberry non-alcoholic martini!) and provided such a relaxing atmosphere for all of us to get to know each other".

Thank you to everyone for joining us and to Claire Checketts, Brodie Thomson, Katie Yorke and the wider Shoosmiths team for helping us make this happen.

We recognise that bigger isn't always better however - some of our events are much smaller to give members more quality time to spend with each other. But now and then, a big party is called for and we and our members had lots to celebrate.

EVENT RECAP

JUNE - JULY ROUND-UP





Golf days at Essendon Country Club

> "I loved the introduction to Golf and just hanging out with all you amazing ladies in that beautiful calm setting, definitely one of the best Fridays!"

> "For a hundredth time thank you for this wonderful day! This was such GOOD quality time"

On both our golf days, the sun shone, the sky was blue and the greens were lush. Members got put through their paces on the driving range and putting green before heading off to the academy 5 hole course. A debrief and well-earned late lunch followed.

A wonderful microcosm of March Women's membership at our sessions at Essendon Country Club.: tax, investors, legal, insurance and corporate finance.

We do our very best to provide our members with the events and experiences they want to see. This is the second year we've run golf days - last year we welcomed 8 members and this year it's been over 20 - and it all came about because a member requested it.

Thank you Emma Flin for introducing us to your lovely golf club - we're already looking forward to the return trip next year.

M&A INSIGHTS IN A NUTSHELL

BATTLE-TESTED: WHY SOME EXECUTIVES ARE POWERING THROUGH M&A HEADWINDS

The last five years have tested even the most resilient dealmakers:

2020 Covid-19 froze markets, pushing M&A volumes to record lows.

2022 Interest rate hikes forced a rethink of deal economics.

2025 US tariffs threaten to disrupt supply chains and confidence.

Rather than allowing external shocks, like US tariffs, to stall activity, companies are demonstrating resilience, building future-fit portfolios through strategic acquisitions, scale plays and timely divestitures.

Indeed, M&A volumes bounced back in May, suggesting that many organisations are becoming more agile and adept to dealing with shock wave events. Executives are strengthening balance sheets, maintaining lean cost structures, and staying focused on long-term transformation goals.

Key Themes

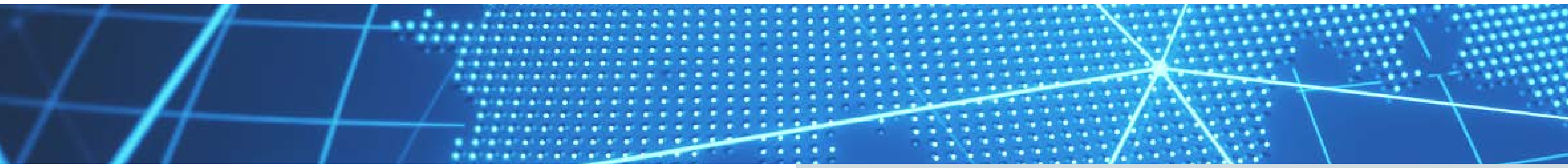
* **M&A Momentum Returns:** Strategic M&A has grown 11% YoY through May 2025. While tariff impacts vary by sector, many firms are choosing to act rather than wait, particularly in businesses with greater supply chain risk. The Great Financial Crash ewarded those willing to buy when valuations fell: Kraft/Cadbury, Stanley/Black & Decker. We're seeing echoes today: Salesforce's $8bn offer for Informatica was 27% lower than talks last year, but aligned with a decades-long roadmap. Veteran acquirers know that timing the market is less important than sticking to a well-defined strategy.

* **AI & Capability-Led Deals:** A new wave of acquisitions are focused on accessing disruptive capabilities, particularly in AI. Frequent acquirers - those doing at least one deal a year - consistently outperform peers. Recent examples include Siemens' $5bn move for Dotmatics and Wolters Kluwer's $500m purchase of Brightflag's AI-enabled legal services. The message: in disruption, capability gaps become competitive risks.

M&A INSIGHTS IN A NUTSHELL

- **Scale for Resilience:** Rising cost pressures reinforce the value of scale. Large, complex transactions, such as Global Payments' acquisition of Worldpay (while divesting its issuer business, unlocking $600m in savings), are creating synergy-driven, streamlined businesses in sectors where scale is the differentiator. In energy, ADNOC and OMV are creating a $60bn chemicals player with $500m in annual synergies. In capital-intensive sectors, consolidation remains a rational response to margin pressure.

- **Proactive Portfolio Shaping:** Companies are re-evaluating portfolios based on second and third-order tariff impacts and supply chain exposure. Divestitures are also becoming more common place, with firms like ABB & Global Payments shedding non-core units that won't thrive in the next cycle to double down on strategic focus areas.



What this means today:

In today's environment, success belongs to those who are proactive and focused. Companies that continue to invest, divest, and reallocate capital, despite noise in the macro environment, are not only protecting their position but actively reshaping it for competitive advantage. The best are reading beyond the immediate headlines and acting with clarity on what their future portfolio needs to look like.

The article reflects our key takeaways from the recent Bain & Company Mid-Year M&A Report - **read the full report here**

Shannon Sturm
Senior M&A consultant

At a Glance

- **Strategic M&A** is up 11% YTD despite tariffs, high rates, and regulatory scrutiny.
- Tech leads the rebound as AI capabilities drive cross-sector acquisitions; Industrials see a 15% value drop.
- **Four patterns define the winners:**
  1. **Boldness pays:** well-capitalised companies are buying at lower valuations
  2. **Capability gaps get filled fast:** AI and digital assets are top targets
  3. **Scale for resilience:** cost synergies remain a key driver in high-fixed-cost sectors.
  4. **Future-proof portfolios:** proactive divestitures and tariff-mapping strategies
- **Key message:** Volatility favours the prepared. Leaders with a clear multiyear roadmap are using disruption to sharpen, not stall, their M&A agendas.

Spotlight on Michele Kang

The entrepreneur reshaping women's football through bold, cross-border investment

Michele Kang is one of the most strategic and ambitious figures working in global sports investment today. Best known for founding Cognosante, a health technology company that serves US federal healthcare clients, Kang has spent over two decades operating in regulated, systems-heavy industries. Her early career included senior leadership roles at US aerospace manufacturer Northrop Grumman, where she led innovation, business transformation and federal health programmes at scale. In 2008, she launched Cognosante with the aim of modernising healthcare infrastructure through data and technology. Her work has consistently focused on identifying untapped value in complex environments and building long-term, operationally sound businesses around it.

In 2022, Kang brought that same philosophy to women's football. After joining the Washington Spirit as a minority investor, she moved swiftly to acquire a controlling interest in the club amid a highly public governance dispute. Her takeover marked a watershed moment: Kang became the first woman of colour to own a National Women's Soccer League (NWSL) team outright. She immediately overhauled the club's leadership structure, invested in high-performance systems and implemented clear professional standards, rebuilding both player trust and operational credibility. That same year, the Washington Spirit saw record attendance, commercial growth and increased investor interest across the league. The transaction was named Deal of the Year at the 2023 Sports Business Awards, a significant acknowledgement of her role in redefining

Continued...

team ownership in US women's sports. Kang's most significant strategic leap came in 2023 with the acquisition of French powerhouse Olympique Lyonnais Féminin, the most decorated club in the history of European women's football. She merged Lyon with the Washington Spirit under a unified global entity, thus becoming the CEO of the first-ever multi-club women's football organisation. Just months later, she added England's London City Lionesses to her growing portfolio. Together, these three clubs (Washington Spirit (USA), Olympique Lyonnais Féminin (France), and London City Lionesses (UK)) form the foundation of Kyniska Group, her newly launched holding company dedicated to women's football. The group aims to set a new benchmark for international club management. With a focus on player development, data science, infrastructure and shared commercial strategy, it is the first time a woman-led ownership group has pursued this scale and structure in women's sport.

Kang's investments also go beyond club ownership. She has pledged over $30 million to US soccer to double the pipeline of female coaches and referees, backed initiatives in women's rugby and is developing a global high-performance centre for sports science and athlete welfare. She has also brought in elite talent including head coach Jonatan Giráldez from FC Barcelona Femení, signalling that her ambitions are not just financial but sporting. Throughout her rise, Kang has remained clear-eyed about the commercial opportunity in front of her. As she has put it: "Women's football is not a charity. It's an opportunity." Her thesis is grounded in macro fundamentals such as rising viewership, undervalued IP, favourable demographic trends and methodical capital deployment.

For women in M&A, Kang's work offers a compelling case study. A case study that blends strategic dealmaking with sector leadership and social impact. In building the world's first global women's football empire, she is not only professionalising the sport - she is proving that women-led investment can be both commercially rigorous and structurally transformative.

Jade Ige
Trainee solicitor,
DWF

MEMBER MUSINGS

With the benefit of having led multiple exits for PE-backed businesses, March member Karen Thomas-Bland discusses the fundamentals of PE Exits.

What's essential in a PE Exit?

A successful PE exit isn't just about hitting the valuation target; it's about ensuring the management team is positioned to maximise value, certainty, and future growth.

From my experience across multiple PE-backed exits, here's what matters:

1. **Clear Value Story** - Buyers want a compelling growth narrative supported by robust data, not just past performance. Your role is to articulate future upside and how the business can capture it.

2. **Operational Excellence** - The final 12–18 months before exit is no time for big distractions or missteps. Deliver consistent numbers, hit forecasts, and ensure KPIs demonstrate a well-run, scalable business.

3. **Depth of Leadership** - Investors back teams, not just CEOs. Show that leadership is aligned, cohesive, and able to deliver post-transaction, reducing perceived buyer risk.

4. **Contractual & Compliance Hygiene** - Clean contracts, no lurking disputes, tight financial controls, and up-to-date compliance. Untidy paperwork can slow or even kill deals.

5. **Alignment on Deal Terms** - Understand the mechanics of the exit: earn-outs, rollover equity, warranties, restrictive covenants. Misaligned expectations in the leadership team can fracture negotiations.

MEMBER MUSINGS

6 **Personal Positioning** - Exits can be career-defining. Be proactive about your next chapter, whether that's staying for the next growth phase, moving to another role, or taking a strategic break.

7 **Customer & Supplier Stability** - Demonstrate sticky, long-term relationships with key customers and suppliers. Churn or dependency risks can spook buyers.

8 **Evidence of Repeatable Growth Levers** - Show the playbook for how growth will continue, whether that's geographic expansion, cross-sell, new product/service development, or M&A.

9 **Cultural Strength** - A strong, engaged workforce reduces integration risk and supports future growth, increasingly a due diligence focus for buyers.

10 **Early Preparation** - Start "exit readiness" 18-24 months out. The most successful sales processes are those that appear inevitable to buyers, as everything is already investor-ready.

Buyers are buying both the business and the leadership capability to take it further. If the management team looks strong, aligned, and ready for the next stage, you've just increased enterprise value.

MEMBER NEWS

For the 4th consecutive year Key Capital Partners has been recognised as the UK's top-performing small-cap private equity firm in the prestigious 2024 HEC Paris-Dow Jones Small-Cap Buyout Performance review.

Emma Flin (Investment Director at Sovereign Capital) features in the 3rd episode of the Unlocking Value podcast, discussing "What makes a business valuable?"

Congratulations on their recent promotions go to:

Irene Sommevilla,
Senior Associate at Accuracy

Phil Taylor,
Transaction Services Manager at HaysMac

Katherine Tresca,
Partner at Carey Olsen

Yulia Barnes will be speaking at the Annual Real Estate & Private Equity Networking Luncheon on 18 September 2025.

Omni Partners announced its 5th strategic acquisition since its Infoshare+ platform launched in October 2024. Sava Technology Limited is a leading provider of energy analytics software to UK social housing partners.

MEMBER NEWS

[Katrina Nacci](#) recently featured on the Thriveal podcast. Based in Germany, Karina is Americanizing European accounting & reporting for US Fundraising, IPOs, and Acquisitions. **Watch here.**

Congratulations to Elena Pintea-Pushkin, who has been named one of the Best Lawyers in France.

Our founder Laura Brunnen was named one of the She Breaks the Law “Lawbreakers of 2025”. You can read more about her journey to setting up March Women here.

Phil Taylor recently featured in HaysMac’s exceptional women series, discussing her career journey.

Hannah Diss (managing associate, Ogier) was part of the Cayman law team advising Ardonagh Group on their recent $2.5 billion equity fund raise

THE MONTH'S TOP M&A ARTICLES

Trends shaping the M&A insurance landscape

Corporate member Aon's 2025 Transaction Solutions Claims Study sets out sector-specific insights to help dealmakers anticipate and address risks more proactively.

Click here

Being "buyer-ready"

March Member Victoria Ansell (managing partner of Marktlink London) discusses being transaction ready and how it takes more than just having the numbers prepped.

Click here

The brutal truth about good leaver, bad leaver equity provisions

March member Jayne McGlynn (Partner at DWF) looks at the hidden pitfalls in management equity schemes and the missteps that can lose £££

Click here

Grant Thornton's H1 PE Review

"Stillness in the market shouldn't mean stillness in strategy". In their H1 2025 Private Equity review, our corporate member Grant Thornton's experts share their perspectives on how firms can navigate today's challenges and prepare for what's next.

Click here

The Hidden Costs in Carve-Outs: What Private Equity Often Misses in Diligence and How To Find Them

Julian Gorniok and Matthew Johnston from corporate member FTI Consulting explore the most common blind spots in carve-out diligence with strategies to identify and mitigate these risks before they disrupt the value thesis.

Click here

The one thing you wish someone had told you before your first deal

Discussion on real life deal lessons from the trenches.

Click here

Striking the right balance between due diligence and W&I insurance

Member Eleanor Swinburne of HWF Partners authored an article for Crafty Counsel explaining what insurers really look for in due diligence reports - and where there's room to flex.

Click here

Super Return key takeaways

Ropes & Gray's 4 key takeaways: Europe's rising appeal for private equity, the significance of founder and family-led deals, AI's transformative role, and the focus on operational excellence for creating Alpha.

Click here

EVENTS CALENDAR

Guests are very welcome to join one event for free before becoming a member of March Women. Additional events may be announced at our discretion.

MEMBER RSVP **Sign up to all events in the online member community**

EVENTS OPEN TO GUESTS

10th Sept — Breakfast social at 1 Lombard St, 8.30-10.30am

Please join us for September's breakfast social at 1 Lombard Street, where member Elizabeth Corcoran will be sharing insights from the Private Equity Playbook - a looking at administrative challenges impacting the PE sector.

GUEST RSVP

12th Sept — Autumn Hike, 10.30am-4pm

Meeting at Beaconsfield Train Station, the 10km loop will be led by experienced scout leader Sarah Gardner, stopping off near the end for a pub lunch.

GUEST RSVP

18th Sept — Lunch social and workshop, 12.30-2.30pm

By popular demand (and in partnership with DWF and Women of the Walkie Talkie) March Women will be co-hosting a lunch and workshop on "Demystifying the Perimenopause and Menopause" led by My Menopause Centre's co-founder, Helen Normoyle, and Dr Surya Gupta-Wright.

GUEST RSVP

24th Sept — March Mixer evening, 6.30-9pm

We're kicking off the Autumn evening events with our September evening social - corporate member Grant Thornton are hosting us in their fabulous new roof terrace space for our March Mixer event, with invitations extended to men from the world of M&A and private capital.

GUEST RSVP

EVENTS CALENDAR

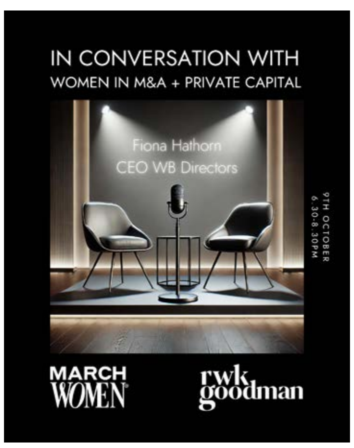
EVENTS OPEN TO GUESTS

3rd Oct

Evening Social at ESQ Cocktail Bar, 6.30-9pm

Join us for a no-agenda evening social, conveniently situated in South Ken for those joining from the Cartier exhibition or based in the West End/Mayfair.

GUEST RSVP



9rd Oct

In Conversation with Fiona Hathorn, 6.30-9pm

Following the successful discussion on Non-Executive Director roles at our April breakfast social, we're delighted that our corporate member RWK Goodman is co-hosting an "In Conversation With" evening for us with Fiona Hathorn, CEO of WB Directors (previously Women on Boards).

GUEST RSVP

MEMBER ONLY EVENTS

4th Sept

Boxing class at 12x3 Boxing

Small group boxing class for March Women

18th-19th Sept

Amsterdam and Brussels M&A networking trip

Marktlink are hosting us in Amsterdam for a day of networking, panel discussions and dinner. We'll then be in Brussels the following day for a networking lunch.

23rd Sept

Wine masterclass, session 4

Final session of our first cohort of masterclasses.
Cohort 2 will be starting in the Autumn.

EVENTS CALENDAR

MEMBER ONLY EVENTS

1st Oct — **Clay pigeon shooting**

We'll be enjoying breakfast before our shooting session at Holland & Holland, followed by lunch.

3rd Oct — **Cartier exhibition at The V&A**

Ahead of our evening social in Kensington, members will have the opportunity to attend a late afternoon/early evening visit to the exhibition featuring more than 350 objects that chart the evolution of Cartier's legacy of art, design and craftsmanship.

SAVE THE DATE/DATES TO BE CONFIRMED

16th Oct — **Autumn M&A Breakfast Update** (open to guests

Hosted by our corporate member Moore Kingston Smith, our annual Autumn M&A Update Breakfast will feature a panel of M&A experts discussing a burning topic.

Oct/Nov — **Autumn lunch socials at Louie, Covent Garden**

Senior, mid-level and junior lunch cohorts

Nov — **Evening at Anatome, Marylebone** (open to guests)

A huge favourite of our members, we will have the Marylebone store all to ourselves to indulge in some relaxed Christmas shopping for scents, skincare and wellness products.

20th Nov — **Christmas wreathmaking workshop** (open to guests)

Hosted by our corporate member Accuracy we'll be easing into the Christmas period by creating our own Christmas wreaths.

2nd Dec — **Christmas social** (open to guests)