

November 2025

Investor Overview Presentation

A global data & Al company who makes enterprise Al possible.

- ✓ Growing Al, data, and analytics market
- ✓ Organic revenue growth with strong EBITDA
- √ 27% management ownership
- ✓ Operator first leadership

www.nowvertical.com

NowVertical Group TSXV: NOW



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This presentation refers to certain non-international financial reporting standards ("**IFRS**") defined measures. These measures are not recognized measures under IFRS, do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of the Company's results of operations from management's perspective. The Company's definitions of non-IFRS measures used in this news release may not be the same as the definitions for such measures used by other companies in their reporting. Non-IFRS measures have limitations as analytical tools and should not be considered in isolation nor as a substitute for analysis of the Company's financial information reported under IFRS. The Company uses non IFRS financial measures including "Adjusted Revenue", "EBITDA", and "Adjusted EBITDA". These non-IFRS measures are used to provide investors with supplemental measures of our operating performance and to eliminate items that have less bearing on our operational performance or operating conditions and thus highlight trends in our core business that may not otherwise be apparent when relying solely on IFRS measures. The Company believes that securities analysts, investors and other interested parties frequently use non-IFRS financial measures in the evaluation of issuers. The Company's management also uses non-IFRS financial measures to facilitate operating performance comparisons from period to period and prepare annual budgets and forecasts.

The non-IFRS financial measures referred to in this presentation are defined below. For a reconciliation of such non-IFRS measures, please see the Company's management's discussion and analysis for the three and nine months ended September 30, 2025, which are available on the Company's SEDAR+ profile.

"EBITDA" adjusts net income (loss) before depreciation and amortization expenses, net interest costs, and provision for income taxes.

"Adjusted Revenue" adjusts revenue to eliminate the effects of acquisition accounting on the Company's revenues, which predominantly pertain to free market value adjustments to the opening deferred revenue balances of acquired companies.

"Adjusted EBITDA" adjusts EBITDA for acquisition accounting revenue adjustments in "Adjusted Revenue" and items such as acquisition accounting adjustments, transaction expenses related to acquisitions, transactional gains or losses on assets, asset impairment charges, non-recurring expense items, non-cash stock compensation costs, foreign exchange gains and losses and the full-year impact of cost synergies related to the reduction of employees.

"Annualized EBITDA" adjusts EBITDA by taking the calculated EBITDA from a shorter period, which is in this presentation the first three fiscal quarters, and multiplying it to reflect a full year.

"Annualized Revenue" adjusts Revenue by taking the Revenue from a shorter period, which is in this presentation the first three fiscal quarters, and multiplying it to reflect a full year.



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Executive Summary







We're a global data & Al services company that makes enterprise Al possible.

Azure



/anaplan Qlik Q

By leveraging cutting-edge technologies we deliver measurable business outcomes for large enterprises using data and Al

250+

Clients

500+

Strong Team

\$27.7m

Q3 2025 YTD Revenue

\$5.4m

Q3 2025 YTD EBITA

\$19.0m

Top 30 Strategic Accounts YTD

100+ Enterprise Clients





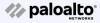




















Summary

Key Investor Considerations



Targeting significant organic revenue growth
Includes high margin recurring and reoccurring revenues



Strategic Partnerships with Global Cloud Leaders Driving Client Acquisition



Over 250 Global Customers - Including over 100 top-tier Enterprise clients
Top 30 clients deliver ~70% revenue



Global Delivery Model creates significant ability to scale



Deep AI expertise - Technology & Solutions Differentiation

Proprietary technology along with strong partnerships contributes to competitive advantages



Enterprise AI spending is surging

The current market is estimated at \$400B USD in 2025 and is expected to reach \$1.3T USD by 2030¹



Delivering very strong ROI for enterprise clients



Led by a new and accomplished management team

Aligned with shareholders though significant equity

Aligned with shareholders though significant equity buy in (27% ownership)





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Our Market Opportunity & Industry Trends

A single enterprise will spend \$125m - \$170m p.a. on solutions and services that deliver Al value^{1,2}

\$722bn

17%
CAGR next 5 years

Global Cloud Market³

63%
Market Share⁴:

aws

1



This growth is driven by enterprises investing in Al and Data
Automation⁵

However,

74%

of companies are yet to generate meaningful Al investment returns⁶ 52%

of CEOs expect to see return on within 3 to 5 years.⁷

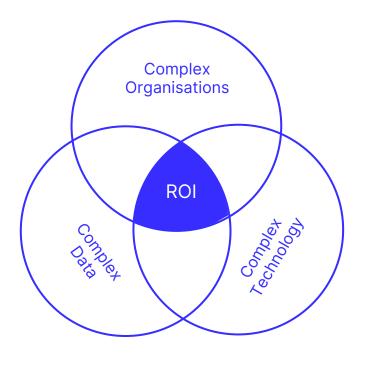


The Challenge

Enterprises cannot unlock Al on their own

1 in 4 enterprises say "too much data complexity"

70% of data challenges stem from people and process issues



Limited AI skills and expertise was the number-one barrier to Al deployment in an **IBM** global index

Businesses now realises enterprise Al value is locked in its application and enablement:

129%

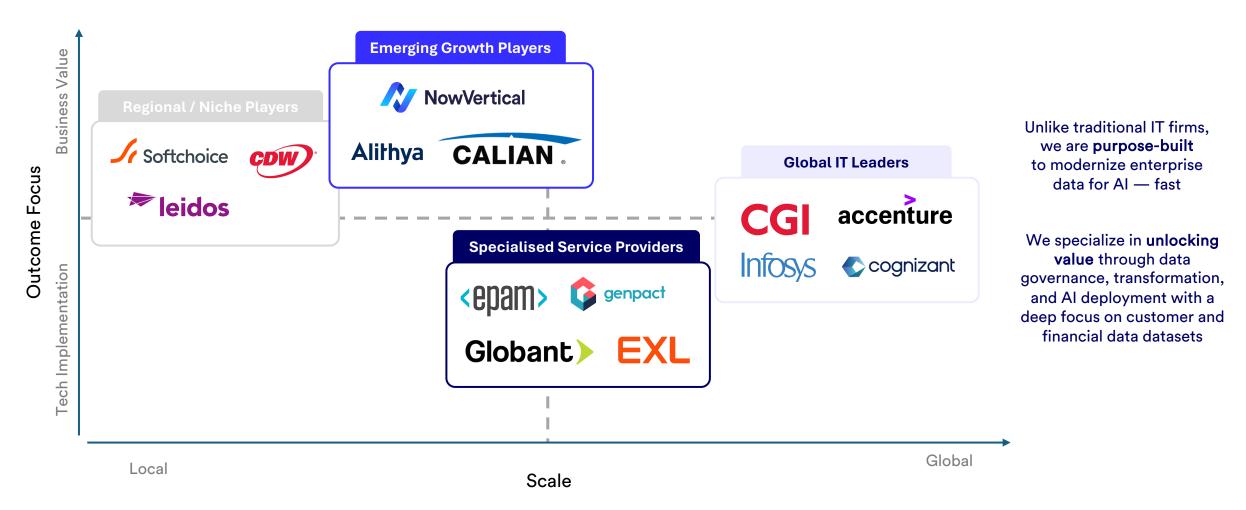
Increase in businesses looking to use 3rd party vendors or consultants8

100% Of Google Cloud Relationships targeted to be with a partner⁹



Competitors

We compete in the specialized data, analytics, and AI services market that focuses on delivering business value







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Our Offering Delivers ROI for clients



We transform data into business value with AI, Fast.

Value In Action

Proven Results with leading enterprises



Problem:

The Economist struggled to grow revenue due to high churn and limited insights into subscriber behaviour.

Solution:

NowVertical built a customer data platform to track behaviour and developed tailored offer recommendations to retain subscribers and increase upsell opportunities.

9%

Boost in subscriber retention

Nuffield Health:

Reduced gym membership churn by 11%

Haleon:

Reduced cost of risk by 37%

Reed Exhibitions:

Increased show turnout by 28%

Palo Alto Networks:

Improved partner attribution by 50%

Liberty Telecommunications:

Reduced cancellations by 60%

NaranjaX:

Increased product activations by 40%























































Enterprise Focus

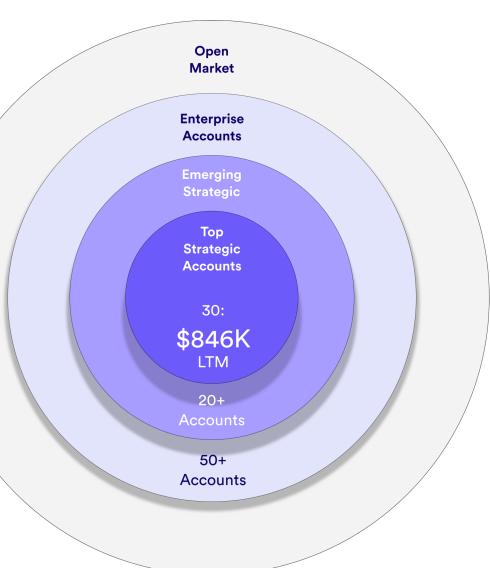
We Nurture Enterprise Accounts Through STRATEGIC ACCOUNT PROGRAMME

We're build to unlock ROI for enterprises on their data and AI spend (\$125m+ p.a.)

We Are BUILT FOR ENTERPRISE



We Model Can
SELL INTO ENTERPRISE



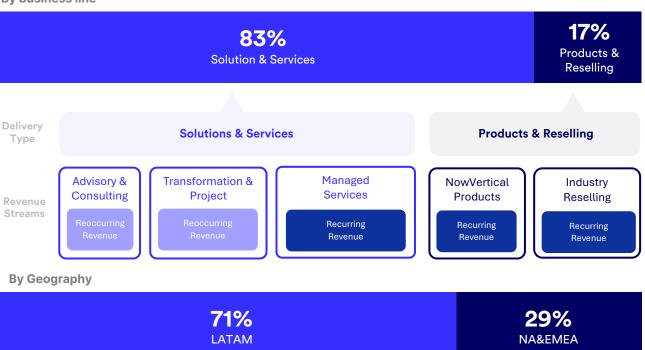
Our Revenue Model

Diverse revenue streams across offering type & geography, which build in recurring revenue

Revenue Composition

Diverse revenue streams across offering type and geography, which build in recurring revenue.

By business line



Revenue Concentration

We nurture strategic accounts, to grow significant re-occurring revenue, expanding both share of wallet and number of accounts







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Q3

Revenue

\$9.1m \pm 15% YoY

EBITDA

\$1.8m 19% YoY

Operating Income

\$0.4m 172% YoY

YTD

Revenue

\$27.7m 13% YoY

EBITDA

\$5.4m ↑ 17% YoY

Operating Income

\$2.5m †55% YoY

Performance Overview

Overview

Strategic KPIs

Top 30 SA YTD

\$19.0m †23% YoY

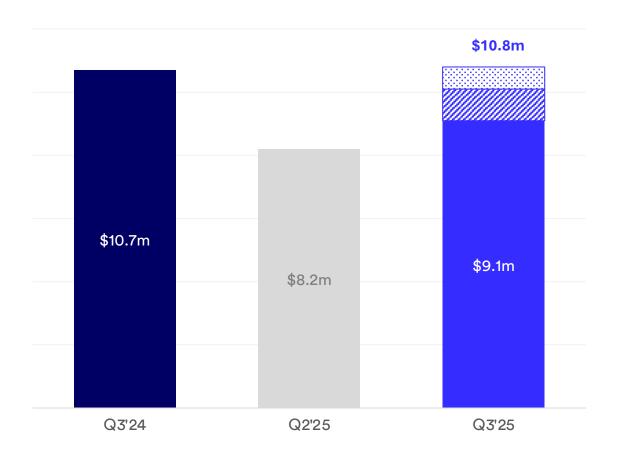
Q3 Gross Margin Q3 EBITDA Margins

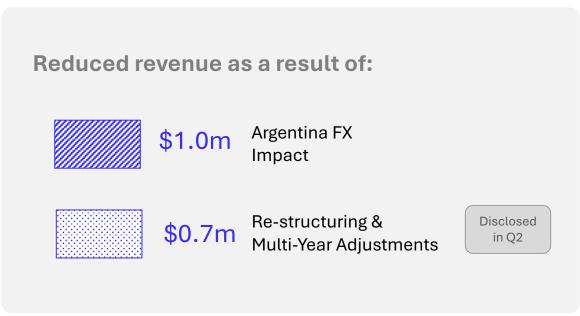
51%

20%



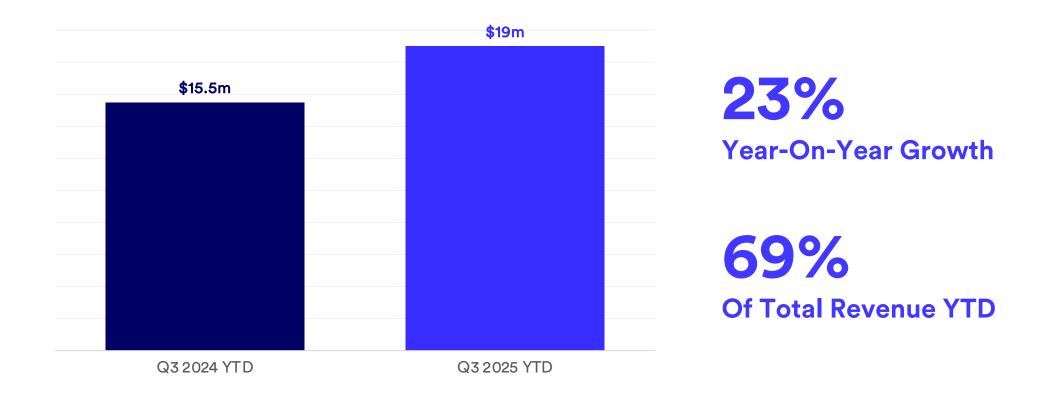
Revenue Performance





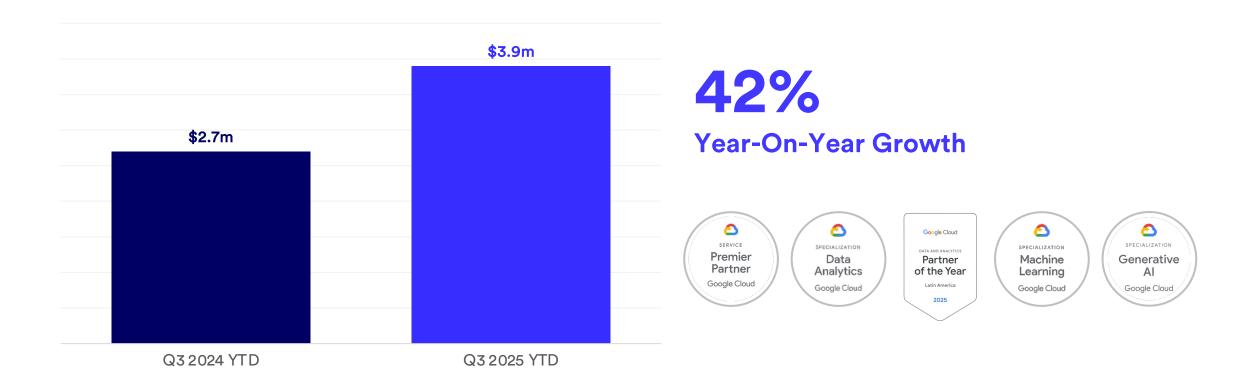


Revenue Performance – Top 30 Strategic Accounts



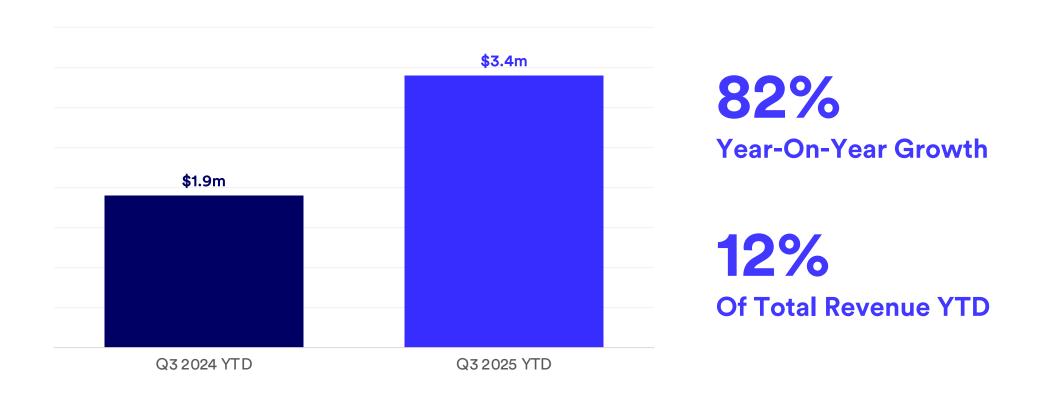


Revenue Performance – Google Cloud Revenue





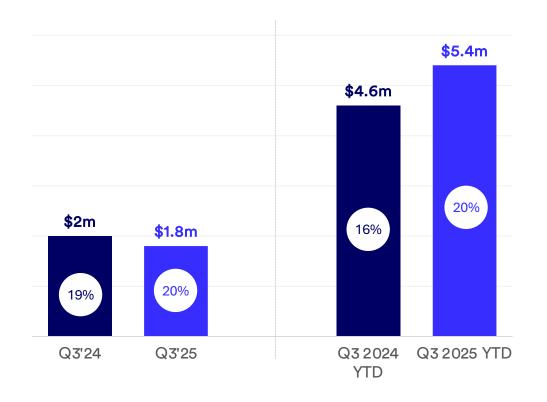
Revenue Performance – Integration Revenue





Adj. EBITDA and Income From Operations Performance

Adjusted EBITDA



Income from Operations





Our integrated scalable operating model

We operate with best-in-class margins, underlying business performance provides both flexibility and opportunity.

- A B A .
DA Margin
ZA Iviai giii

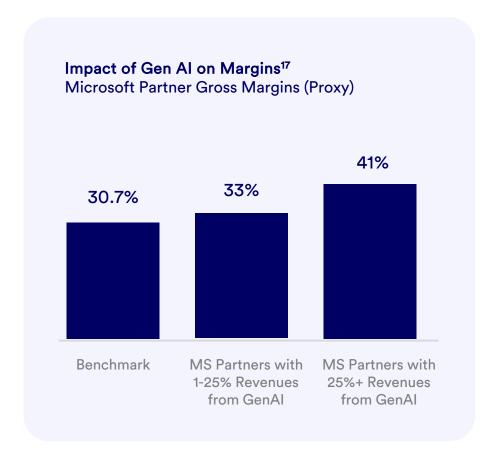
Information	Technology Services ¹⁶	14%
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NowVertical 20%

Underlying Services Margin

Microsoft Partners Gross Margin¹⁷ 30.7%

NowVertical Gross Margin 50%



^{16.} FullRatio. (2025). EBITDA Margin by Industry.

^{17.} IDC (2024) Microsoft Partners Report

Balance Sheet Strengthening Through 2025

Year To Date Progress

Short Term Liabilities

\$4.7m

Reduction

Accounts Payable

\$2.7m

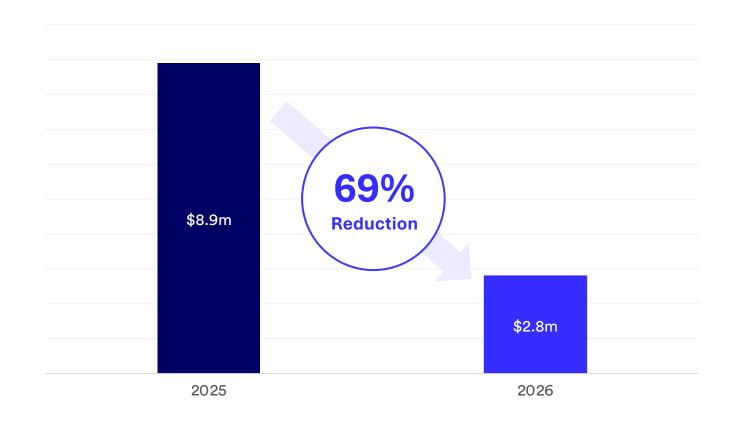
Reduction

Convertible Debentures

\$3.7m

Paid off in October 2025

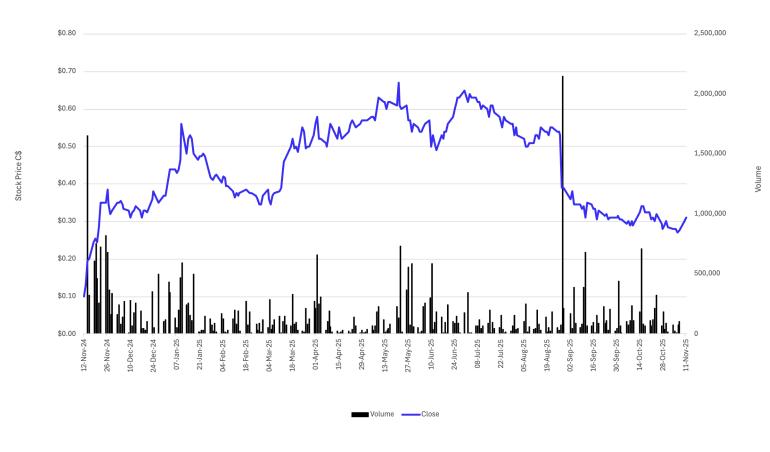
Acquisition & LTD Cash Obligations





The opportunity for investors

Stock Chart and Capital Structure



All values as of Nov. 12 2025, unless otherwise indicated			
Price	CAD\$0.31	\$0.22	
Shares I&O		97.8M	
Options, RSU, PSU		9.1M	
Warrants		9.6M	
Fully Diluted Shares		116.6M	
Market Cap	CAD\$36.1M	\$25.7m	
Cash (Sep. 30, 2025)	CAD\$3.7M	\$2.6M	
Total Debt (Sep. 30, 2025)	CAD\$26.1M	\$18.6M	
Enterprise Value	CAD\$58.6M	\$41.6M	
Management Ownership*		~27%	





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Growth Strategy

We've commenced our accelerated growth trajectory

- Consistent operating income with best-in-class margins
- Scalable operating model
- Optimal debt leverage
- 27% leadership buy-in
- Manageable acquisition liabilities
- Strategic position in market with tremendous tailwinds
- Proven acquisition integration model



\$50m

Revenue Run Rate

\$10m EBITDA Run Rate

10%
Integration
Revenue

Impact

Sustainable organic growth driving consistent shareholder value. Ability to act on opportunistic acquisitions.

Account Integration

Scaling existing enterprise clients across NA & EMEA and LATAM.

Partnership Integration

Deepening technology partnerships with enhanced scale.

Capability Integration

Expanding capabilities to serve clients on a global scale

Strategy

Core activities which provide outsized returns by leveraging the strategic advantages found across the group.



Enterprise Account Headroom

7

Embedded in Key Growth Markets

High Value Client Contracts

Opportunity

Ingredients for accelerated growth built from a history of proving significant client value across our offerings.



Operational
Scalability with Deep
Technical Expertise



Critical Technology Partnerships (Google, Microsoft, Anaplan)

One brand, One business

All acquisitions working towards the same goal through an operator first leadership model which targets NA&EMEA and LATAM Markets.

Foundation

An operating model which breaks down historic acquisition silos and aligns high impact delivery with client demand.

Growth Strategy

Core Components of Growth

Organic Growth Engine powered by 5 key levers



Enterprise account headroom

50+ Enterprise Accounts identified with a TAM over \$2bn+





Google Cloud

Qlik.Partne

Critical Technology Partnerships















High Value Contracts

US\$500k - \$1m+ 56% YoY growth in Q1'25 within top 30 accounts.



Scalability

500+ Global Team with India & Argentina **Delivery Powerhouse**



Growth Markets









Primed for future inorganic growth to accelerate returns

Proven acquisition and integration model



Growth Flywheel Multiplies The Impact of Strategic Accounts and Partner Relations

TODAY

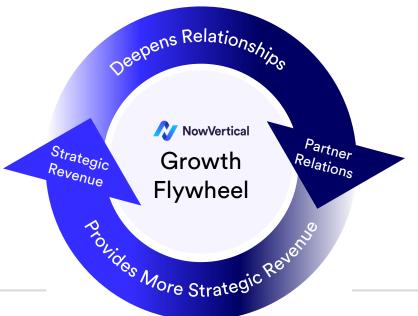
- Top 30 SAs: ~\$25m
- Enterprise Accounts: 100+
- Enterprise spend: \$125-\$175m



\$100m+ Revenue

Grow Existing and Acquire New Strategic Accounts (SA)

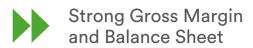
- 10
- 23% YTD Top 30 SA Growth
- 40
- 10 SAs over \$1m LTM
- 10
- Record SA Growth to \$1m



Leverage Partner Relationship With Hyperscalers

- 16
- \$3.9m GCP Services Revenue YTD
- 40
- 19 Opportunities introduced YTD
- 10

1 of 15 companies globally with D&A, ML and GenAl specialisations





Agentic Al Proposition Enhancement



One Brand, One Business Completion





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Leadership Team

Operations-focused management team with aligned with shareholder outcomes



Sandeep Mendiratta *Chief Executive Officer*

20+ years experience in data analytics industry including 15 years CEO at Acrotrend, which was acquired by NowVertical in 2023



Deloitte.

DATAMATICS



Key:

NowVertical Acquired Business



Significantly invested



Andre Garber *Chief Development Officer*



FASKEN

- Co-founder of NowVertical
- 10+ years attorney experience with corporate finance and M&A expertise



Christine Nelson, CPA, CA
Interim Chief Financial Officer



- RESPOND, RECLAIM, RENEW.
- Formerly VP Finance with NowVertical
 10+ years finance executive experience



Mostafa Hashem
EVP, Product and Technology



10+ years in data analytics, including 6 years as Managing Director at Smartlytics, acquired by NowVertical in 2023



Shailesh Mallya *EVP, Solutions and Services Growth*



 Acrotrend's Co-founder and CTO with 20+ years as a technology leader

accenture



Pankaj Ghag
EVP, Program Delivery and Operations

20+ years of proven track

record in successfully delivering



Microsoft *

- lobal data & analytics programs12 years in Acrotrend project
- 12 years in Acrotrend project delivery



Santiago Trógolo EVP, LATAM



DIRECTV



- 10+ years of experience in the data analytics space
- Former CEO of COREBI Data & Analytics, acquired by NowVertical in 2022



Board

Board of directors

Elaine Kunda (Board Chair)



- Managing Partner at Disruption Ventures
- 20+ years of operating experience including CEO of B5media and Ziplocal with a focus on digital and eCommerce





toronto.com

Sandeep Mendiratta (Director)



 20+ years experience in data analytics industry including 15 years CEO at Acrotrend, which was acquired by NowVertical in 2023



DATAMATICS

Deloitte.



David Charron, CPA, CMA, C.Dir (Independent Director)



- 30+ years of finance experience including CFO for multiple TSX-listed companies including TeraGo
- Joined NowVertical's Board of Directors in Jan 2024

MAROPOST.



RED(NEE



TeraGo

Chris Ford (Independent Director)



- 20+ years as a senior business executives including CEO of Capco Canada for 16 years
- Joined NowVertical's Board of Directors in Jan 2024



ElectricMind



David Doritty (Independent Director)



- 30+ years experience as a senior business executive
- Vice Chair at Echelon Wealth Partners
- Joined NowVertical's Board of Directors in May 2024











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Led by a new and accomplished management team Aligned with shareholders though significant equity

buy in (27% ownership)



Appendix

References

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