

Ailleron

Market Weakness Persists, Strong Zloty Adds Pressure

After the second consecutive quarterly earnings disappointment this year, we significantly reduce our forecasts for 2025–27. The loss of orders from certain clients in the last quarter, which deepened the revenue slowdown in Software Mind, and the related negative impact on operating margin will weigh on this year's results, even considering cost adjustments. The FinTech segment has performed somewhat better relative to weak Software Mind dynamics, but its operating profitability remains unsatisfactory. Our lowered valuation still implies a low double-digit upside, and in the short term, we cannot rule out a potential sale of Software Mind as part of the ongoing strategic review. However, current market conditions, both in terms of demand and new contracts, as well as macro factors (including a still-weak USD, which reduces the attractiveness of acquiring number8) are not supportive.

Valuation and forecasts. We cut our revenue estimates for 2025–27 by 4%, 7%, and 10%, respectively. The weaker trend reflects the soft first half of this year, and in the following years, a more conservative assumption regarding demand recovery and the company's ability to win new contracts in the current environment. The significant operating leverage effect leads to a 17–20% reduction in our operating profit forecasts over the next three years and, consequently, a similar drop in valuation. Our DCF model indicates a 20% lower fair value (also negatively affected by financial leverage, with group net debt of PLN 164m), bringing the target price to PLN 19 per share. The peer comparison looks even weaker: our 20% forecast downgrade coincides with a sharp decline in global peer multiples. As a result, our peer-based valuation, which historically exceeded DCF by several dozen percent, has now converged with it (P/E implies PLN 18 per share, EV/EBITDA PLN 20 per share).

3Q25 Forecast. We expect revenues to remain broadly flat q/q and operating profit to improve by PLN 3m q/q, driven by lower personnel costs (following a longer bench in 2Q) and lower costs of incentive programs. We assume a break-even EBIT result in FinTech and PLN 14m operating profit in Software Mind, implying net profit after minorities of PLN 4m.

PLNm	3Q24	4Q24	1Q25	2Q25	3Q25E	Y/Y
Revenues	146	162	144	139	140	-4%
EBITDA	23	23	21	17	20	-14%
adj. EBITDA	23	23	21	17	20	-14%
EBIT	19	13	15	11	14	-27%
Net profit	5	8	1	7	4	-23%
adj. Net profit	4	5	4	1	5	19%
P/E (x)	11.0	8.7	9.1	9.9	10.5	
EV/EBITDA (x)	8.7	7.0	6.8	7.3	7.5	
EBITDA margin	15.7%	14.1%	14.4%	11.9%	14.1%	-1.6pp
EBIT margin	13.1%	8.0%	10.5%	7.8%	10.0%	-3.1pp
Net profit margin	3.3%	4.8%	0.4%	5.0%	2.7%	-0.6pp

PLNm	2022	2023	2024	2025E	2026E	2027E
Revenues	410	453	557	585	618	652
EBITDA	61	50	84	79	89	96
EBIT	48	36	62	56	66	73
Net profit	13	4	23	17	20	24
EPS (PLN)	1.1	0.3	1.8	1.4	1.6	2.0
P/E (x)	15.0	56.1	8.7	11.6	9.9	8.1
EV/EBITDA (x)	6.9	8.8	7.0	7.6	6.2	5.4
FCFF Yield (%)	3.0%	7.8%	9.9%	7.7%	7.8%	9.6%
DY (%)	2.0%	6.2%	0.0%	0.0%	3.1%	6.2%

Source: Company, Trigon

Warsaw Stock Exchange Coverage Support Programme

Research Department research@trigon.pl www.trigon.pl

Buy

(Previous: Buy; 24 PLN)

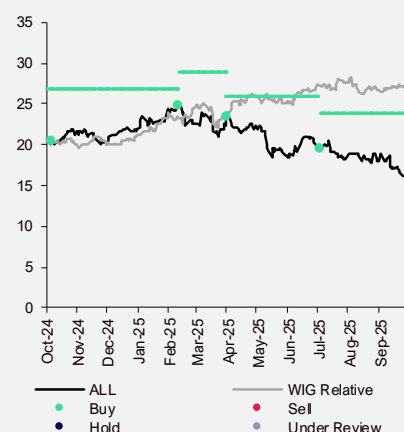
Target Price: PLN 19

Upside: +18%

FACT SHEET

Ticker	ALL		
Sector	IT		
Price (PLN)	16.0		
52W range (PLN)	16 / 26.2		
Shares outstanding (m)	12.4		
Market Cap (PLNm)	198		
S&P Global ESG Scores	---		
3M Avg. Vol. (PLNm)	0.1		
Price performance	1M	3M	1Y
	-15%	-18%	-23%

RELATIVE SHARE PRICE VS WIG INDEX



RECOMMENDATIONS

	DATE	TP
Buy	21.07.2025	24
Buy	17.04.2025	26
Buy	28.02.2025	29
Buy	12.10.2024	27
Buy	22.10.2024	27
Buy	25.09.2024	27
Buy	19.07.2024	26

SHAREHOLDERS

	Share %
Rafał Styczeń	23.9%
Dariusz Orłowski	23.3%
Esaliens TFI	9.1%
Grzegorz Młynarczyk	5.7%

INVESTOR CALENDAR

3Q'25 Earnings	26.11.2025
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ANALYST

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Valuation	Current		Previous		Change
DCF	19	100%	24	100%	-20%
Multiples	19	0%	33	0%	-41%

Estimates chng	2025E			2026E			2027E		
PLNm	Curr.	Prev.	Chg.	Curr.	Prev.	Chg.	Curr.	Prev.	Chg.
Revenues	585	607	-4%	618	668	-7%	652	721	-10%
EBITDA	79	91	-13%	89	106	-16%	96	112	-14%
margin	13.5%	14.9%	-1.5pp	14.5%	15.9%	-1.4pp	14.8%	15.6%	-0.8pp
EBIT	56	68	-17%	66	83	-20%	73	89	-18%
margin	9.6%	11.2%	-1.6pp	10.7%	12.4%	-1.7pp	11.2%	12.3%	-1.1pp
Net profit	17	17	1%	20	26	-24%	24	30	-19%
margin	2.9%	2.8%	0.1pp	3.2%	3.9%	-0.7pp	3.7%	4.2%	-0.4pp

Trigon vs. cons	2025E			2026E			2027E		
PLNm	Trigon	Cons.	Diff.	Trigon	Cons.	Diff.	Trigon	Cons.	Diff.
Revenues	585	620	-6%	618	694	-11%	652	764	-15%
EBITDA	79	94	-16%	89	108	-17%	96	115	-16%
margin	13.5%	15.2%	-1.7pp	14.5%	15.5%	-1.0pp	14.8%	15.1%	-0.3pp
EBIT	56	-	-	66	-	-	73	-	-
margin	9.6%	-	-	10.7%	-	-	11.2%	-	-
Net profit	17	-	-	20	-	-	24	-	-
margin	2.9%	-	-	3.2%	-	-	3.7%	-	-

KPIs (PLNm)	2022	2023	2024	2025E	2026E	2027E	CAGR
Shares outstanding	12.4	12.4	12.4	12.4	12.4	12.4	0%
DPS (PLN)	0.3	1.0	0.0	0.0	0.5	1.0	26%
EPS (PLN)	1.1	0.3	1.8	1.4	1.6	2.0	13%
BVPS (PLN)	5.4	6.8	8.3	9.7	10.8	11.8	17%
ND / EBITDA (x)	0.1	0.1	1.8	2.1	1.4	0.9	
ND / Equity (x)	0.1	0.1	1.5	1.4	0.9	0.6	
FCFF	12	34	58	46	44	50	32%
NWC	66	56	67	69	73	77	
Net Debt	9	6	150	164	127	89	
Minorities & other EV adj.	213	234	234	234	234	234	
adj. Net Debt	221	240	384	398	360	323	

Ratios	2022	2023	2024	2025E	2026E	2027E	Avg.
adj. EBITDA yoy	71%	-18%	67%	-6%	14%	8%	
EBIT yoy	76%	-26%	75%	-10%	18%	11%	
adj. EPS yoy	139%	-10%	19%	-14%	42%	19%	
Gross margin	28.1%	24.6%	27.6%	27.4%	28.5%	29.1%	27.6%
adj. EBITDA margin	14.9%	11.0%	15.0%	13.5%	14.5%	14.8%	13.9%
EBIT margin	11.7%	7.9%	11.2%	9.6%	10.7%	11.2%	10.4%
adj. Net profit margin	4.3%	3.5%	3.4%	2.8%	3.8%	4.2%	3.7%
ROE (%)	20%	4%	22%	14%	15%	17%	15%
ROA (%)	3%	1%	4%	3%	3%	3%	3%

Company specific KPIs	2022	2023	2024	2025E	2026E	2027E	CAGR
Revenues FinTech	64	74	76	79	87	94	8%
Revenues Software Mind	344	377	478	504	529	555	10%
Revenues other	5	3	2	2	2	2	-14%
EBIT FinTech	-1	-7	-2	0	2	4	-220%
EBIT Software Mind	56	49	63	56	63	69	5%
EBIT other	-6	-6	1	1	0	0	-64%

Source: Company, Trigon

Multiples at PLN 16.04	2022	2023	2024	2025E	2026E	2027E
P/E (x)	15.0	56.1	8.7	11.6	9.9	8.1
adj. P/E (x)	11.2	12.4	10.4	12.1	8.5	7.2
EV/EBITDA (x)	6.9	8.8	7.0	7.6	6.2	5.4
adj. EV/EBITDA (x)	6.9	8.8	7.0	7.6	6.2	5.4
P/BV (x)	3.0	2.4	1.9	1.7	1.5	1.4
FCFF Yield (%)	3.0%	7.8%	9.9%	7.7%	7.8%	9.6%
DY (%)	2.0%	6.2%	0.0%	0.0%	3.1%	6.2%

Multiples at Target Price	2022	2023	2024	2025E	2026E	2027E
P/E (x)	17.7	66.5	10.3	13.7	11.8	9.6
adj. P/E (x)	13.3	14.7	12.3	14.3	10.1	8.5
EV/EBITDA (x)	7.5	9.5	7.4	8.0	6.7	5.8
adj. EV/EBITDA (x)	7.5	9.5	7.4	8.0	6.7	5.8
P/BV (x)	3.5	2.8	2.3	2.0	1.8	1.6
FCFF Yield (%)	2.7%	7.2%	9.3%	7.3%	7.3%	9.0%
DY (%)	1.7%	5.3%	0.0%	0.0%	2.6%	5.3%

P&L Statement (PLNm)	2022	2023	2024	2025E	2026E	2027E
Revenues	410	453	557	585	618	652
COGS	-295	-341	-403	-425	-442	-462
Gross Profit	115	112	154	160	177	189
Selling costs	-20	-23	-37	-42	-44	-47
G&A costs	-41	-42	-58	-63	-66	-70
Other operating items, net	0	-6	4	0	0	0
EBITDA	61	50	84	79	89	96
adj. EBITDA	61	50	84	79	89	96
D&A	-13	-14	-21	-23	-23	-23
EBIT	48	36	62	56	66	73
Net financial costs	0	-4	-1	-4	-13	-10
EBT	48	32	61	52	53	63
Minority interest	-25	-17	-30	-25	-23	-27
Net profit	13	4	23	17	20	24
adj. net profit	18	16	19	16	23	28

Balance Sheet (PLNm)	2022	2023	2024	2025E	2026E	2027E
Non-current Assets	210	226	417	471	467	464
Current Assets	209	209	222	192	215	238
Inventories	1	1	0	0	0	0
Receivables	99	82	101	106	112	118
Cash and cash equivalents	89	113	103	68	85	102
Assets	419	436	639	663	682	702
Equity	67	84	102	120	133	145
Non-current Liabilities	159	134	245	224	203	182
Long-term borrowings	84	87	190	168	147	127
Current Liabilities	77	92	134	138	140	142
Short-term borrowings	15	33	64	64	64	64
Payables	33	26	34	37	39	42
Equity and Liabilities	419	436	639	663	682	702

CF Statement (PLNm)	2022	2023	2024	2025E	2026E	2027E
Operating CF	46	55	78	63	63	71
Change in NWC	-21	10	-11	-1	-4	-4
D&A	-13	-14	-21	-23	-23	-23
Investing CF	-127	-20	-194	-70	-12	-13
CAPEX	-27	-12	-12	-10	-12	-13
Financing CF	59	-12	106	-29	-34	-40
Lease payments	-6	-9	-7	-7	-7	-7
Dividend/Buy-back	-4	-12	0	0	-6	-12
Net change in cash	-22	24	-10	-35	16	17

DCF Valuation

DCF (PLNm)	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E	2033E	TV
Revenues	585	618	652	684	717	746	774	797	817	
y/y	5%	6%	5%	5%	5%	4%	4%	3%	2%	
EBITDA	79	89	96	103	107	110	114	117	120	
EBIT	56	66	73	79	83	86	90	92	95	
EBIT margin	9.6%	10.7%	11.2%	11.6%	11.6%	11.6%	11.6%	11.6%	11.6%	
Tax rate	19.6%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	
NOPLAT	45	54	59	64	67	70	73	75	77	
D&A	23	23	23	23	24	24	24	25	25	
CAPEX	-10	-12	-13	-14	-15	-16	-17	-18	-18	
Change in NWC	-1	-4	-4	-4	-4	-3	-3	-3	-3	
Lease capex	-7	-7	-7	-8	-8	-8	-8	-8	-8	
M&A, other adjustments	-60	0	0	0	0	0	0	0	0	
FCF	-10	54	58	62	64	67	69	71	73	75
Unlevered beta	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Risk-free rate	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.0%
Market premium	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%
WACC	11.5%	11.7%	11.8%	11.9%	12.0%	12.0%	12.0%	12.0%	12.0%	11.5%
DFCF	-10	47	45	43	40	37	34	32	29	
PV FCF 2025-TV	298									
Residual growth rate	2.0%									
Terminal Value	785									
Discounted TV	312									
EV	610									
Net Debt, other adj.	397									
Dividend paid-out in 2025	0									
Equity Value	213									
Shares outstanding (m)	12.4									
Equity Value per share (PLN)	17.3									
12M Target Price (PLN)	19.3									

Source: Trigon

		WACC TV				
		9.5%	10.5%	11.5%	12.5%	13.5%
r	1.0%	21	19	18	17	16
	1.5%	22	20	19	17	16
	2.0%	23	21	19	18	17
	2.5%	24	22	20	19	17
	3.0%	26	23	21	19	18

Relative Valuation

Peers	EV/EBITDA			P/E		
	2025E	2026E	2027E	2025E	2026E	2027E
GLOBANT SA	6.4	6.1	5.7	9.8	9.5	8.8
ENDAVA PLC- SPON ADR	4.7	6.0	5.0	6.1	8.0	6.3
EPAM SYSTEMS INC	9.2	8.4	7.6	13.9	12.7	11.3
GRID DYNAMICS HOLDINGS INC	7.2	6.0	5.8	21.8	17.8	15.7
CAPGEMINI SE	7.4	7.0	6.6	10.8	10.1	9.4
COGNIZANT TECH SOLUTIONS-A	8.3	8.0	7.4	13.1	12.2	11.2
KAINOS GROUP PLC	15.9	15.8	13.7	24.7	23.6	20.4
NAGARRO SE	7.4	6.6	6.0	12.9	9.9	8.8
IT LINK SA	5.9	5.3	4.7	-	-	-
Median	7.4	6.6	6.0	13.0	11.2	10.3
Implied ALL valuation per share	14.9	18.8	20.9	17.2	21.0	23.0
Average valuation		18.2			20.4	
			19.3			

Source: Bloomberg, Trigon

Disclaimer

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Glossary of professional terms:

capitalisation – market price multiplied by the number of a company's shares

free float (%) – percentage of a company's shares held by shareholders with less than 5% of total voting rights attached to the shares, reduced by treasury shares held by the company

min/max 52 wks – lowest/highest share price over the previous 52 weeks

average turnover – average volume of share trading over the previous month

EBIT – operating profit

EBITDA – operating profit before depreciation and amortisation

adjusted profit – net profit adjusted for one-off items

CF – cash flow

CAPEX – sum of investment expenditures on fixed assets

OCF – cash generated through a company's operating activities

FCF – cash generated by a company after accounting for cash outflows to support its operations and maintain capital assets

ROA – rate of return on assets

ROE – rate of return on equity

ROIC – rate of return on invested capital

NWC – net working capital

cash conversion cycle – length of time it takes for a company to convert its cash investments in production inputs into cash revenue from sale of its products or services

gross profit margin – ratio of gross profit to net revenue

EBITDA margin – ratio of the sum of operating profit and depreciation/amortisation to net revenue

EBIT margin – ratio of operating profit to net revenue

net margin – ratio of net profit to net revenue

EPS – earnings per share

DPS – dividend per share

P/E – ratio of market price to earnings per share

P/BV – ratio of market price to book value per share

EV/EBITDA – ratio of a company's EV to EBITDA

EV – sum of a company's current capitalisation and net debt

DY – dividend yield, ratio of dividends paid to share price

RFR – risk free rate

WACC – weighted average cost of capital

Recommendations of the Brokerage House

Issuer – AILLERON S.A.

BUY – we expect the total return on an investment to reach at least 15%

HOLD – we expect the price of an investment to be largely stable, with potential upside of up to 15%

SELL – we expect negative total return on an investment of more than -0%

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Document prepared by: Dominik Niszczyński

Valuation methods used

The Discounted Cash Flow (DCF) method values a company by estimating its future cash flows and discounting them back to their present value.

- Advantages: future-oriented, flexible when it comes to assumptions, based on the intrinsic value of a company, widely accepted.

- Disadvantages: sensitivity to assumptions, complexity, subjectivity, doesn't consider market sentiment or short-term fluctuations.

The comparable valuation method values a company by comparing it to similar publicly traded companies.

- Advantages: simplicity, transparency, benchmarking, reflects current market valuations and investor sentiment.

- Disadvantages: lack of specificity, limited comparables, sensitive to market fluctuations, ignoring fundamental differences.

SOTP – sum-of-the-parts method, which consists in valuing a company by valuing its individual business lines separately and then summing them up.

- Advantages: different valuation methods can be applied to diverse business lines; the approach is useful for assessing the value of a company e.g. in the case of planned acquisition or restructuring.
- Disadvantages: the peer group for individual business lines is usually limited, the method does not adequately account for synergies between business segments.
- Risk-adjusted net present value method (rNPV)
 - Advantages: accounting for probabilities assigned to future cash flows, providing a more realistic assessment of the present value of future cash flows and reflecting business-specific factors, especially in the case of innovative companies.
 - Disadvantages: subjectivity involved in the adoption of a discount rate, significant reliance on a number of assumptions, high level of complexity in the calculations and exclusion of qualitative factors from the valuation.
- Discounted residual income method (DRI)
 - Advantages: valuation based on the excess of income over risk-adjusted opportunity cost to owners of capital, the method can be applied to companies that do not pay dividends or generate positive FCF.
 - Disadvantages: significant reliance on subjective judgements and assumptions, as well as sensitivity of the valuation to any changes in those variables.
- Discounted dividend model (DDM)
 - Advantages: accounting for real cash flows to equity owners, the model works best for companies with a long history of dividend distribution.
 - Disadvantages: the method can be applied to dividend-paying companies only, it is not suitable for companies with a short history of dividend distribution.
- Net asset value method (NAV)
 - Advantages: the approach is particularly relevant to holding companies with significant property, plant and equipment assets, the calculation of NAV is relatively straightforward.
 - Disadvantages: the method neglects future revenue or earnings potential and may not properly reflect the value of intangible assets.
- Target multiple method
 - Advantages: the method can be applied to any company.
 - Disadvantages: it involves a high degree of subjectivity.
- Replacement value method – it assesses the value of a company based on the costs of replacing its assets.
 - Advantages: the method is particularly relevant to companies with significant property, plant and equipment assets.
 - Disadvantages: it may be hard to capture the value of a company's intangible assets, reputation and market potential.
- Liquidation value method – the sum of prices that the business would receive upon selling its individual assets on the open market.
 - Advantages: the method can capture the lowest threshold of a company's value.
 - Disadvantages: it may be hard to capture the value of a company's intangibles.

Basis of the valuation or methodology and the underlying assumptions used to evaluate the financial instrument or the issuer, or to set a price target for the financial instrument: DCF, peer group

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