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ESRS G





01

Empresa

Sobre a Codewin

The company

Who we are

The company
Who we are

We are the balance between technological evolution and what it can do for the lives of those around us. We create, implement and support solutions that bring innovative ideas to life. With complementary skills, we have the unique ability to implement solutions based on ERP or CRM ecosystems, as well as to create customized web and mobile solutions that explore the potential of data generated by the business, always based on cutting-edge technology and focused on providing intuitive and engaging experiences for users.

MISSION:

We are Digital. We create, implement and support solutions that bring innovative ideas to life.

We combine the best we have: our people and our technological aptitude. We work to inspire and humanize technology.

VISION:

Committed to excellence, we seek to be a reference in sustainable technology that follows market trends.

COMMITMENT, HUMANITY, SUSTAINABILITY, COHESION.



The company

Where we are

The company
Where we are



REVENUE

4,2M



CLIENTS

42



EMPLOYEES

112



AWARDS

9th place at Excellence Index 2022 Wellbeing Best Practices 2024



The company

Value chain

The company Value chain

The moOngy group's value chain can be divided into three areas, each with different stakeholders. The three areas are related to sustainability, and therefore must have associated different positive impacts, negative impacts and risks.

UPSTREAM	OWN OPERATION	DOWNSTREAM	
SUPPLIERS AND PARTNERS	DIRECTORS AND EMPLOYEES	CLIENTS	
POSITIVE IMPACTS:	POSITIVE IMPACTS:	POSITIVE IMPACTS:	
 Choosing sustainable suppliers 	 Diversity and Inclusion 	 Satisfaction and loyalty 	
 Sustainable innovation 	 Employee Health and Wellbeing 	 Innovative products and services 	
Promoting local economy	Training and Certification	Training and awareness	
NEGATIVE IMPACTS:	NEGATIVE IMPACTS:	NEGATIVE IMPACTS:	
 Unresponsible Suppliers 	 Poor working conditions 	 Negative perception 	
 High Carbon Footprint 	 Discrimination 	 High prices 	
 Resource Consumption 	 Lack of involvement 	 Unmet expectations 	
	RISKS:	RISKS:	
RISKS:	 Inadequate working conditions 	 Changing customer preferences 	
 Dependence on Unaccountable Suppliers Regulatory Changes 	o Bad reputation	o Poor public exposure	

High turnover



Strict regulation



02

2024

In numbers

2024 in numbers

Employees

ABOUT THE EMPLOYEES

Total employees	95
Female employees	33,5%
Female directors	0%
Employees ≤ 29 years	48,2%
Employees ≥ 45 years	27,2%
Different nationalities	6

TRAINING AND FOLLOW-UP

Training hours	1557
Certifications	9
Follow-up meetings	305
Onboarding sessions	17
Student checks and daycare checks delivered	2

02 2024Employees

Code All in the right place

2024 in numbers

Health and wellbeing

HEALTH AND WELLBEING

Sports tournaments 3 Psychologist appointments 92 Nutritionist appointments 10

ENGAGEMENT

Amount of events	9
Newsletters	8
Information shared on social media about CSR	18

02 2024

Health and wellbeing



2024 in numbers

Environment and society

CO2 emissions: Scope 1	28,3 tCO2
CO2 emissions: Scope 2	4 tCO2
CO2 emissions: Scope 3	71,1 tCO2
% of renewable energy	4,22%
Recycled computers	66,2%
Recycled phones	59,6%

SOCIETY

Supported associations	8
Charity events	3
Donations	7
Pro bono projects	1

02 2024

Environment and society





About the report

This report covers the period from january 1st to december 31st, 2024.

Much of the information presented here is common to all companies in the moOngy Portugal group, as it is the same in all of them. However, information regarding employees is specifically related to **Codewin**.

In order to structure the information in the best possible way, this report is divided into six parts:

- About the company
- o 2024 in numbers
- General requirements
- Environment
- Governance
- Social

This is the first report based on the Sustainability Reporting Directive (**CSRD**) and the corresponding defined Sustainability Reporting Standards (**ESRS**). The identification of the themes analyzed and worked on was made based on a **double materiality analysis** that required an internal and external evaluation of different sustainability topics.

We also inform you that the moOngy group does not have any incentive associated with sustainability objectives and that due diligence will be carried out within the legal deadlines for this purpose.

Any questions about this Sustainability Report should be sent to the **moOngy** group's social and corporate responsibility area via email at **csr@moongy.pt**.

03 General requirements About the report



Stakeholders

A mapping of the **moOngy** group's stakeholders was prepared, considering **the way each one is involved** with the company, as well as the **topics of interest** to them.

	EMPLOYEES	COMMUNITY	CLIENTS	SUPPLIERS
	Fair and balanced working conditions	Social and digital inclusion	Technological solutions that respond to	Contractual stability
_	Work-life balance	Community development and success	needs	Long-term partnerships
ME	Professional development	Environmental preservation	Innovation that increases productivity	Business transparency
INTERESTS	Equal opportunities		Satisfaction with the service	Payment compliance
SI	Positive and collaborative organizational		Fair prices	
	culture		Relationship of trust	
9	 Career plans 	 Voluntary actions 	Regular meetings	o Completion of surveys
ENGAGEMENT	o Free training and certification	 Development of employability programs 	o Channel for reporting irregularities	o Channel for reporting irregularities
GEN	o Follow-up meetings	 Support of projects through our capabilities 	 Completion of surveys 	o Clear contracts and strict compliance with
ΛEN	o Internal communication		 Satisfaction and feedback surveys 	them
⊣	 Surveys on satisfaction and needs for 		 Published sustainability reports 	o Competitive conditions



improvement

General

Stakeholders

requirements

Risks control

The **moOngy** group's risk management model identifies, assesses and mitigates potential events that may impact the company's human capital, business, projects and reputation.

To do this, different sources of information are analyzed:

- Surveys conducted with employees, customers and suppliers
- Surveys completed with customers
- o Feedback / complaints / compliments at employee follow-up meetings
- o Regulation
- Benchmarking
- o SWOT analysis

The identified risks are classified into four categories:



Environemtal



Operational and reputational



Financial

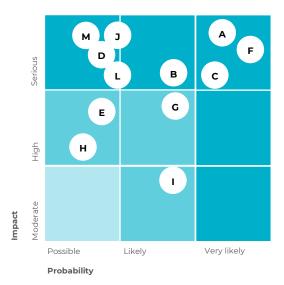


They were also analyzed taking into account the **likelihood** and **impact** they may have, as well as the opportunities they may bring to the group's companies.

Considering the analysis carried out, the **mitigation** plan is defined, where the actions that must occur are defined and which will then be described throughout this report in the different areas (environment, social and governance).

General requirements

Risks control





THEME	RISKS	IMPACT	OPPORTUNITY AND MITIGATION
	A Greater demands on reporting and regulation	Increased reporting and regulatory requirements Investment in monitoring and auditing Increased operational costs to ensure compliance Possible financial penalty	 Transparency in communication: publishing reports, completing surveys and disclosing information Greater concern when choosing suppliers Support platform for creating reports
ENVIRONMENTAL	B Inability to define decarbonization plans	 Loss of competitiveness Deterioration of the company's reputation Difficulty in attracting investors focused on sustainability 	 Implementation of GHG emissions control and registration systems Creation of sustainable partnerships
	C Replacing existing products and services with lower carbon intensity solutions	Reduction in the relevance of traditional company solutions Pressure to innovate quickly Possibility of technological obsolescence	 Installing solar panels to reduce non-renewable energy consumption Offsetting unavoidable carbon emissions Deploying electric vehicles and charging stations
	D Data Privacy Violation	 Significant fines Reputational damage Legal and operational costs 	Existence of a Privacy and Data Protection Policy Existence of an Information Security Policy Existence of a Regulation for Reporting Irregularities
OPERATIONAL AND REPUTATIONAL	E Quality and safety of services	Decreased customer confidence Possible loss of contracts	 Free training activities Free certification activities
	F Increased stakeholder concern and negative perception	 Reduced employee retention Loss of business opportunities 	o Obtain recognized certifications
	H Costs of adopting processes to reduce GHG emissions	 Pressure for investments in green technology Impact on service prices Need to redirect resources from other areas 	Development of innovative products Diversification of the product portfolio
FINANCIAL	I Uncertainty in market signals	Difficulty in making long-term investments Resources in initiatives that may become obsolete Greater unpredictability in financial performance	o Training and qualification of employees in the environmental area
	J Stigmatization of the sector	 Difficulty in attracting new talent Difficulty in creating strategic partnerships Negative public perception 	o Open dialogue with stakeholders
HUMAN	L Overwork	 Increased risk of physical and mental health problems Decreased efficiency and quality of work Employee dissatisfaction Difficulty attracting new talent Negative perception of the company 	Smartworking and flexibility policy Organizing sports activities/events Holding workshops on healthy living Sending newsletters/announcements on well-being Holding lectures on health and well-being Holding exhibitions on health and well-being Evaluating contracts and working conditions Defining a clear career plan
	M Inadequate wages and benefits	 Reduced employee engagement Difficulty competing with other companies Poor organizational climate Negative impact on performance 	Health insurance for all employees General medicine consultations Nutrition consultations Consultations with a psychologist Internal survey to understand needs Offer of daycare voucher Offer of student voucher
	N Discrimination	Negative perception of the company Creation of a toxic work environment Loss of opportunities for innovation and creativity Difficulty in attracting different talents Lower productivity	Creation of a gender equality index Awareness-raising actions on DEI Conducting onboarding sessions Reviewing questionnaires regarding gender identification Recruitment review: inclusive and non-discriminatory process

03
General
requirements
Risks control



MOD_CSR_016_R1_0625 – Relatório de sustentabilidade Codewin 2024

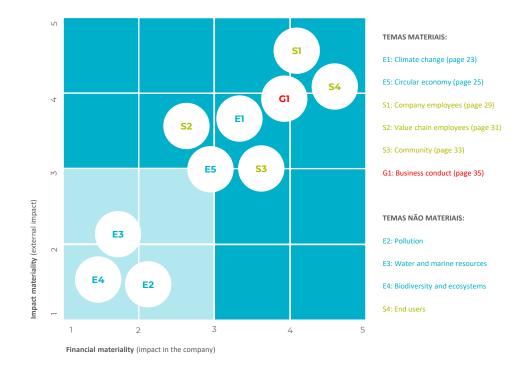
Double materiality

Dual materiality is essential to guide strategic decisions that find a balance between financial results and impact on sustainability.

Material issues are analyzed, considering risks and opportunities that may influence the company's business (financial materiality) and also the effects that the company's actions may have on the environment, society and stakeholders (impact materiality).

The cross-referencing between the two made it possible to identify which themes of the European Sustainability Reporting Standards (ESRS) are material, that is, which are relevant to the reality of the moOngy group.

This information is visible in the graph alongside, where we consider a scale from 1 to 5, with 3 being the midpoint.



03 General requirements

Double materiality

Strategy

Since the beginning of its existence, social concerns have been part of the **moOngy** group's values. However, in 2022, **sustainability** gained greater importance and became its own area of work within the group, becoming part of its strategy. Plans, projects and goals were then defined in accordance with the **Sustainable Development Goals** (SDGs).

In 2024, the strategy began to be based on **ESG** (environmental, social and governance) criteria to align with the European Union's **CSRD** (Corporate Social Responsibility Directive) and become an increasingly planned and regulated area. This identifies the material themes mentioned in the previous item of this report, each of them relating to specific SDGs.

Above all, we aim to create increasingly better conditions for **employees**, more value for **clients**, contribute to a **fairer society** and build a more **sustainable planet**.

ENVIRONMENT | CLIMATE CHANGE

Contribute to mitigating the impact of climate change







17 PARCERIAS PARA A IMPLEMENTAÇÃO DOS OBJETIVOS

ENVIRONMENT | CIRCULAR ECONOMY

Promote responsible consumption





17 PARCERIAS PARA AIMPLEMENTAÇÃO DOS OBJETIVOS

General requirements

Strategy

SOCIAL

Promote a more just and balanced society









GOVERNANCE

Ensure compliance with regulations and value chain requirements









Disclosure requirements

MOONGY TOPIC	ESRS REQUIREMENT	REQUIREMENT	WHERE IT IS IN THE REPORT
No material topic	ESRS2: General requirements	BP-1	About the report
		BP-2	About the report
		GOV-3	About the report
		GOV-4	About the report
		GOV-5	Risks management
		SBM-1	Value chain
		SBM-2	Stakeholders
		SBM-3	Double materiality
		IRO-1	Double materiality
		IRO-2	About the report

03
General
requirements
Disclosure requirements



TEMA MOONGY	TEMA ESRS	REQUISITO	LOCALIZAÇÃO
Planet protection	ESRS E1: Climate change	E1-2	Environment – Climate change Policies, actions and targets
		E1-3	Environment – Climate change Policies, actions and targets
		E1-6	Environment – Climate change Policies, actions and targets
		E1-8	Risks management
Non-material	ESRS E2: Pollution		
Non-material	ESRS E3: Water and marine resources		
Non-material	ESRS E4: Biodiversity and ecosystems		
Sustainable consumption	ESRS E5: Circular economy	E5-1	Environment – Circular economy Policies, actions and targets
		E5-2	Environment – Circular economy Policies, actions and targets

03 General requirements Disclosure requirements



TEMA MOONGY	TEMA ESRS	REQUISITO	LOCALIZAÇÃO
Employee health, well-being, diversity and inclusion	ESRS S1: Company employees	S1-1	Social – Employees Working conditions
		S1-2	Social – Employees Working conditions; Social – Employees Opportunities and treatment equality
		S1-4	Social – Employees Working conditions
		S1-5	Social – Employees Opportunities and treatment equality
		S1-6	Social – Employees Working conditions
		S1-7	Social – Employees Working conditions
		S1-10	Social – Employees Characterization
Employee health, well-being, diversity and inclusion	ESRS S2: Value chain employees	S2-1	Social – Employees in the value chain
		S2-2	Social – Employees in the value chain
		S2-5	Risks management

03 General requirements Disclosure requirements



MOD_CSR_016_R1_0625 - Relatório de sustentabilidade Codewin 2024

TEMA MOONGY	TEMA ESRS	REQUISITO	LOCALIZAÇÃO
Social support	ESRS S3: Affected communities	S3-1	Social – Affected communities
		S3-2	Social – Affected communities
		S3-4	Social – Affected communities
		S3-5	Social – Affected communities
Non-material	ESRS S4: End users		
Ethics and corporate culture	ESRS G1: Business conduct	G1-1	Governance – Corporate culture and Whistleblowing and Irregularities
		G1-2	Governance – Corporate culture and Whistleblowing and Irregularities
		G1-3	Governance – Corporate culture and Whistleblowing and Irregularities; Governance – Supplier management, Corruption and Bribery
		G1-5	Governance – Supplier management, Corruption and Bribery
		G1-6	Governance – Corporate culture and Whistleblowing and Irregularities

03 General requirements Disclosure requirements





O4

Environment

ESRS E

Environment

Climate change

POLICIES, ACTIONS AND TARGET

- Transparency in communication
- Publication of the CSR Report 2023
- Publication of the CSR policy
- Publication of the joint policy, which addresses environmental issues
- Publication of sustainable purchasing policy
- Establishment of partnerships in the area of environmental sustainability
- Membership of BCSD Portugal
- Implementation of awareness-raising actions for employees
- "Awareness of the environment" discussion group
- "The importance of sustainability" workshop
- Internal communications on the subject
- Communications on Water, Energy, Environment Day and Sustainability Day
- Creation of an open dialogue with stakeholders
- Response to customer surveys

- Greater concern when choosing suppliers
- Making addendums to contracts with environmental obligations
- Conducting surveys with suppliers to assess their environmental, social and ethical stance
- Installation of solar panels to reduce the use of non-renewable energy
- Replacement of lighting with LED lights
- Implementation of electric vehicles, with the gradual replacement of the fleet translating into 75% electric/hybrid cars at present
- **Environment** Climate change
- Implementation of charging stations in the garage at the Lisbon headquarters
- Offsetting carbon emissions on the company's website, with a total of 15,5tCO2 captured

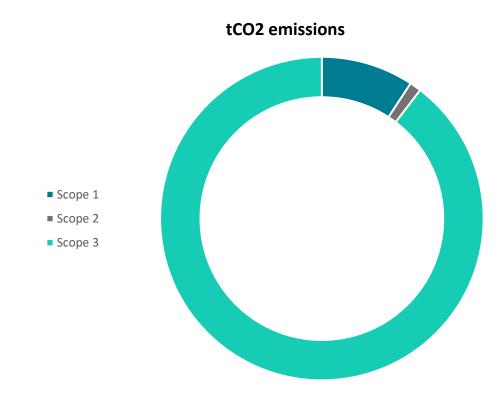


Environment

Climate change

POLICIES, ACTIONS AND TARGET

- Implementation of carbon footprint recording systems
- Scope 1 28,3 tCO2
- o Scope 2 4 tCO2
- o Scope 3 71,1 tCO2



04
Environment
Climate change

Environment

Circular economy

POLICIES, ACTIONS AND TARGET

- Creation of a platform for exchanging and selling products
- Recycling in the office
- o Implemented: paper, plastic and glass
- o 2025: extend to caps, batteries, light bulbs and cards
- Recycling computers
- In 2024, 66.20% of computers were sent for recycling to the original brand. The rest are still in use by employees.
- · Cell phone recycling
- In 2024, 59.60% of cell phones were sent for recycling to the original brand. The rest are still in use by employees.
- Awareness-raising activities for employees
- Exhibition on waste
- o Launch of a newsletter on waste
- Awareness campaign
- Six contents shared on social media

04
Environment
Circular economy



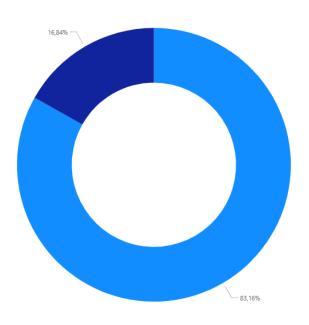


ESRS S

Our employees

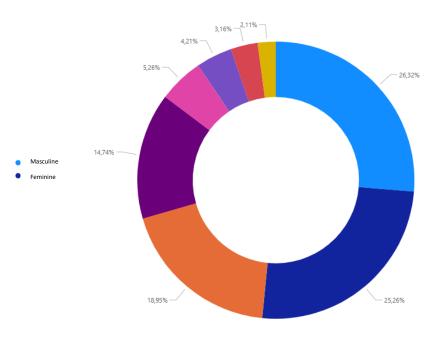
EMPLOYEE CHARACTERIZATION

Employees by gender



Graphic 1: Employees by gender

Employees by age group



Graphic 2: Employees by age group

05 Social Our employees

25 - 30

41 - 45

until 25

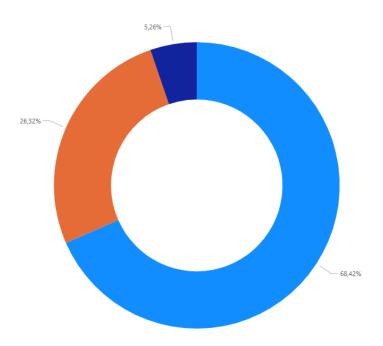
o 55 +



Our employees

EMPLOYEE CHARACTERIZATION

Employees by length of service



Graphic 3: Employees by length of service

1 – 3 years
 less than 1 year
 3 – 5 years

05 Social Our employees



Our employees

WORKING CONDITIONS

Related policies and certifications

- Wellbeing & Best Practices Certification Seal
- · Happy Company Seal

Processes

Definition of a clear and transparent career plan

Measures and actions

- · Sending newsletters and announcements on health and well-being
- o Importance of empathy in the workplace and mental health
- Discussion groups on mental health and well-being
- Health insurance for employees | 48% of employees have insurance
- Free consultations for employees
- Nutrition: 10 consultations
- o Psychologist: 92 consultations
- · Free training and certification actions
- o Total training hours | 1557
- o Total certifications given | 9



- Events open to family members
- Workshops and events on healthy living
- Five were held: Impostor Syndrome; Techniques for Developing Emotional Intelligence; Stress
 Management Strategies and Burnout Prevention; Positive and Assertive Parenting; Healthy and
 Sustainable Eating; Healthy Snacks, Happy Kids Workshop
- Awareness-raising actions on health and well-being
- One publication on social media
- O A talk on the importance of empathy in mental health
- O Two exhibitions | What is empathy?; Empathy in mental health
- · Organizing sporting events
- Lisbon solidarity football tournament
- Oporto solidarity football tournament
- Lisbon paddle tennis tournament
- o Tournament | Foosball in the office
- Padel games
- Football games
- Sports challenge

O5
Social
Our employees

Our employees

OPPORTUNITIES AND TREATMENT EQUALITY

Related policies and certifications

- Equality policy
- Declaration of respect for human rights
- · Adherence to the Diversity Charter
- Signing of the BCSD Portugal Charter of Principles

Processes

- Evaluation of contracts and working conditions
- The following criteria were taken into account: number of female and male employees, salary by gender, increase rate by gender, progression rate by gender and cases of discrimination.
- The index gives a score from 0 to 100, with 100 being the ideal value.
- At Codewin, the index resulted in a score of 91,7.
- Review of questionnaires regarding gender identification
- · Review of recruitment: inclusive and non-discriminatory process
- Carrying out an internal survey to understand employee needs

05 Social Our employees



Our employees

OPPORTUNITIES AND TREATMENT EQUALITY

Measures and actions

- · Three lectures on diversity, equity and inclusion
- Integration of people with disabilities
- Women between generations
- Minorities and personal experiences
- · Support for the education of employees' children
- o Delivery of 2 childcare vouchers
- · Awareness-raising activities on diversity and inclusion
- Publication of 10 pieces of content on social networks
- o Discussion group | Diversity: recruitment and culture
- o Exhibition on minorities and equal skills

- Onboarding for new employees and for people who have been absent for more than six months
- Possibility of internal mobility within the group in order to respond to employees' goals and wishes
- Publication of opinion articles written by women to highlight the female presence in the IT area
- Sending newsletters/communications on diversity, equity and inclusion
- o May | diversity month

05 Social Our employees

Employees in the value chain

Related policies and certifications

- Code of conduct
- · Declaration of respect for human rights

Processes

- Creation of a survey for suppliers
- Preparation of an addendum to contracts with obligations on the subject

Measures and actions

- Presence at Job Fairs at colleges
- o A total of five presences
- Open days
- One event
- Technical workshops to share knowledge
- One event

Social
Employees in the value chain



Affected communities

Related policies and certifications

- Code of conduct
- Declaration of respect for human rights

Processes

- Creation of a survey for suppliers
- · Preparation of an addendum to contracts with obligations on the subject

Measures and actions

- Blood donations
- o 1 action | 28 participants
- Solidarity events where all participants bring goods for the association to be supported
- o Solidarity soccer tournament Lisbon | Sociedade Protetora dos Animais
- Solidarity soccer tournament Porto | MIDAS
- o Paddle tennis tournament Lisbon | SOS Children's Villages

- Creation of the inclusive employability program in which partnerships were made with associations that support the hiring of people with disabilities to help recruit them
- Partnerships: IEFP, Associação Salvador and Just work
- Promoting our skills to support associations
- Ajudaris
- Collection of goods for associations
- Comunidade vida e paz | over 150 goods
- Hospital Santa Maria | over 100 toys collected
- O CPR | 50kg of food; more than 100 school supplies
- o Bombeiros Voluntários | more than 100kgs of goods

05 Social Affected communities





Governance ESRS G

Governance

Corporate Culture and Whistleblowing and Irregularities

Related policies and certifications

- Code of conduct
- Internal policy
- Declaration of respect for human rights
- · Regulation on reporting irregularities
- Information security and data protection policy

Processes

- Onboarding for new employees
- o 17 actions carried out
- Follow-up meetings
- o 305 moments included

Measures and actions

- Carry out regular communications about company news
- 3 Newsletters
- · Publish sections on career paths and careers within the company
- Social media | Sharing of 9 moments

- Development of an internal information document to provide useful and practical information to employees
- Producing two internal announcements about the company
- Holding events that promote interaction between employees
- 15 events | Jantar de reis Lisbon and Oporto, Sports events (3), Anniversary, Code Talks (2),
 Candlelight, CodeConeDay and Consultants meetings (5)
- Creation of a channel for reporting irregularities
- Conducting internal surveys
- 3 surveys | Health and well-being; Diversity, Equity and Inclusion; Social and Corporate Responsibility suggestions

06
Governance
Corporate culture

Governance

Supplier management, Corruption and bribery

Related policies and certifications

- Code of conduct
- Declaration of respect for human rights
- · Publication of sustainable purchasing policy

Processes

- Creating a survey for suppliers
- Preparing an addendum to contracts with obligations on the subject

Measures and actions

- Application of a supplier survey
- The suppliers to be assessed were defined on the basis of a risk analysis carried out by the moOngy group in 2025. Environmental, social and ethical risks were considered. Those who scored highest and were considered to represent a moderate risk, a high risk or a very high risk are the ones to be assessed.

- o A scale of 0 to 20 was defined, where we considered the following:
- 0 to 10 points: Supplier not very sustainable, should be reassessed
- 11 to 15 points: Supplier committed to sustainability, but still needs to improve
- More than 15 points: Sustainable supplier
- The moOngy group's suppliers were assessed and **84% are suppliers committed to sustainability** and in line with the values and principles defended by Adentis. Only 16% are
 failing in some areas and, in this respect, an improvement plan has been identified which will
 be reassessed next year.

Governance
Supplier management

corruption and bribery





O7
Goals

Environment



ENVIRONMENT

- Reducing CO2 emissions
- o Implementing carbon footprint recording systems
- Increasing the electrification of the company's vehicle fleet
- Optimizing processes to reduce energy consumption
- o Installing solar panels to reduce the use of non-renewable energy
- Establishing partnerships in the area of sustainability
- o Involving different stakeholders in the issue
- o Creating an open dialogue with stakeholders through transparent communication and internal communications on the subject
- O Defining sustainability criteria in contracts with suppliers
- Promoting low-carbon supply chains
- Efficient waste and materials management
- Replacing critical materials with sustainable alternatives
- Separating and recovering waste
- Internal awareness programs
- Zero waste campaigns in offices

Goals
Environment



Social



SOCIAL

- Promoting Diversity and Inclusion
- o Sending out newsletters/announcements on DEI
- Holding lectures and exhibitions on DEI
- O Holding discussion groups on equality, equity and inclusion
- o Launching a support grant for employees awarded to 5 employees
- Guarantee of Equal Pay
- O Creation of a gender equality index
- O Annual salary audit by gender and function
- o Salary transparency
- Improving Well-being and Mental Health
- Creating mental health programs
- o Organizing at least four sports activities/events
- o Holding workshops/events on healthy living
- Sending newsletters/communications on well-being
- o Holding at least three talks and exhibitions on health and well-being



07
Goals
Social

Social



SOCIAL

- Assessment of Labor Conditions in the Supply Chain
- Creation of a survey for suppliers
- o Preparation of an addendum to contracts with obligations on the subject
- o moOngy solidarity Christmas market
- o Preparation of criteria for suppliers without a contract
- Involvement with local communities and investment in local development
- o Projects in education, professional training, health and the environment
- o Corporate volunteering program with a local impact
- Holding solidarity events
- Collecting goods for associations
- Promoting our skills to support associations





Governance



GOVERNANCE

- Promoting an organizational culture based on integrity, through codes of conduct, training and ethical leadership
- Holding a workshop on empathy in leadership
- Creating a leadership academy
- Ensuring that all employees understand the company's values
- Holding onboarding sessions for new employees
- o Holding onboarding sessions for people who have been absent for more than six months
- Holding internal announcements about the company
- o Implementing the Share IT action
- Develop internal surveys to gauge employee perceptions of the organizational culture, health and well-being practices and diversity, equity and inclusion actions
- o Launch an annual organizational climate survey
- o Conduct an internal survey on health and well-being and one on diversity, equity and inclusion in the company
- Creating formal and informal spaces for employees to express concerns and participate in improving the culture
- Holding follow-up meetings





Obrigado.