

CONSOLIDATED BALANCE SHEET INFORMATION

As of December 31, 2025 (Unaudited)

	HADASSAH	HADASSAH MEDICAL ORGANIZATION	ELIMINATIONS	TOTAL
ASSETS				
Cash and cash equivalents	\$ 31,007,711	\$ 77,219,557	\$ —	\$ 108,227,268
Accounts receivable for medical services	—	240,216,082	—	240,216,082
Receivable for asset sold	—	35,941,309	—	35,941,309
Due from affiliates and other related parties	15,283,870	—	(15,283,870)	—
Accrued interest income and other receivables	9,532,653	9,435,891	—	18,968,544
Prepaid expenses and other assets	20,594,013	59,731,384	—	80,325,397
Contributions and bequests receivable, net	32,387,588	—	—	32,387,588
Investments	705,746,979	418,354,065	—	1,124,101,044
Investments of charitable gift annuities held by Hadassah	47,018,590	—	—	47,018,590
Assets of trusts and other split-interest agreements held by others	30,066,764	—	—	30,066,764
Right of use asset (operating leases)	15,235,023	—	—	15,235,023
Property, plant and equipment, net	5,850,098	1,056,256,467	—	1,062,106,565
TOTAL ASSETS	\$ 912,723,289	\$ 1,897,154,755	\$ (15,283,870)	\$ 2,794,594,174
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$ 8,010,521	\$ 338,406,337	\$ —	\$ 346,416,858
Loan payable	—	7,112,145	—	7,112,145
Liabilities under deferred giving and annuity trust arrangements	30,655,880	—	—	30,655,880
Malpractice and other liabilities	—	139,549,279	—	139,549,279
Long term lease liability (operating leases)	17,276,180	—	—	17,276,180
Accrued employees' benefits liabilities	—	196,883,954	—	196,883,954
Due to affiliates and other related parties	—	15,283,870	(15,283,870)	—
TOTAL LIABILITIES	\$ 55,942,581	\$ 697,235,585	\$ (15,283,870)	\$ 737,894,296
Net assets	856,780,708	1,199,919,170	—	2,056,699,878
TOTAL LIABILITIES AND NET ASSETS	\$ 912,723,289	\$ 1,897,154,755	\$ (15,283,870)	\$ 2,794,594,174

CONSOLIDATED STATEMENT OF ACTIVITIES INFORMATION

For the year ended December 31, 2025 (Unaudited)

	HADASSAH	HADASSAH MEDICAL ORGANIZATION	ELIMINATIONS	TOTAL
REVENUES				
Patient service revenue, net	\$ —	\$ 997,901,180	\$ —	\$ 997,901,180
Contributions and bequests	94,433,078	186,377,115	—	280,810,193
Change in value of split-interest agreements	3,678,861	—	—	3,678,861
Investment return, net	89,604,133	9,984,384	—	99,588,517
Income from affiliation agreement	—	10,867,836	—	10,867,836
Government grants	66,205	—	—	66,205
Grants from affiliates	—	42,858,981	(42,858,981)	—
Other revenues	2,969,660	11,374,922	—	14,344,582
TOTAL REVENUES	\$ 190,751,937	\$ 1,259,364,418	\$ (42,858,981)	\$ 1,407,257,374
EXPENSES				
Medical services	\$ 1,827,955	\$ 1,076,755,359	\$ —	\$ 1,078,583,314
Education and research	7,135,640	77,146,981	—	84,282,621
Youth programs	362,720	—	—	362,720
Magazine	2,082,318	—	—	2,082,318
Membership services	14,117,759	—	—	14,117,759
Communications and public affairs	6,644,610	—	—	6,644,610
Fundraising	16,114,753	—	—	16,114,753
Management and general	22,804,224	67,058,375	—	89,862,599
Grants to affiliates	42,858,981	—	(42,858,981)	—
TOTAL EXPENSES	\$ 113,948,960	\$ 1,220,960,715	\$ (42,858,981)	\$ 1,292,050,694
Increase in net assets before foreign currency translation gain (loss)	76,802,977	38,403,703	—	115,206,680
Foreign currency translation gain (loss)	(3,623)	154,877,672	—	154,874,049
Increase in net assets	76,799,354	193,281,375	—	270,080,729
Net assets at beginning of year	779,981,354	1,006,637,795	—	1,786,619,149
NET ASSETS AT END OF YEAR	\$ 856,780,708	\$ 1,199,919,170	\$ —	\$ 2,056,699,878

HADASSAH



HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

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