

TRANSFORM
NURTURE
SAFEGUARD **IMPACT**
HEAL **REPORT**
CHAMPION **2025**
INSPIRE
ADVOCATE
EVOLVE
COLLABORATE
SUPPORT
ADVANCE
INNOVATE
CONNECT
UPLIFT
ENGAGE
PARTNER
LEAD
EMPOWER
BUILD
PIONEER
LIFECHANGING
CARE
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Inspired by the vision of our founder, Henrietta Szold, and led by women rooted in Jewish values, Hadassah is committed to Israel and all of its people. We advance healthcare, drive medical innovation, foster community, empower women and youth, stand with Israel and combat antisemitism.

In 2025, this impact was felt in communities across the United States and in response to crises around the globe. Whether supporting breakthroughs in medicine and personalized patient care or championing global advocacy, youth development and grassroots leadership, Hadassah's work continued to shape lives and build a stronger future.

This is what lifechanging looks like in action, every day.

LEADERSHIP REFLECTIONS: A YEAR OF IMPACT



Together in 2025, we made a lifechanging impact.

In the United States, 2025 began with an act of terror fueled by antisemitism in New Orleans: the worst car-ramming in US history. Hadassah members jumped into action to help injured survivors, including a 24-year-old IDF reservist who was hospitalized. They sat by his bedside and encouraged him to continue his recovery at the Gandel Rehabilitation Center at Hadassah Hospital Mount Scopus.

By its formal inauguration in October, the center had treated more than 2,000 patients, including that reservist, Yehonatan Ben Tzur. At the ribbon-cutting, President Chaim Herzog thanked Hadassah medical staff and supporters for helping Israeli soldiers and civilians heal.

Time and again in 2025, I was deeply moved by the Hadassah hospital patients who shared with me their gratitude and awed me with their resilience, like Yehonatan, who can walk again.

I was proud to represent Hadassah in the halls of power in 2025: from Capitol Hill and the Knesset to the UN: speaking out for urgent action against antisemitism, anti-Zionism and Hamas's sexual violence, speaking up for women and for Israel. We all breathed a sigh of relief when the UN finally listed Hamas as a party responsible for sexual violence in conflict.

I was energized by our members' and supporters' commitment to Hadassah, which so many say has transformed their own lives. We owe so much of our impact to our volunteer leaders and advocates, and to the Hadassah staff in our US and Israel offices, Hadassah hospitals and youth villages.

Every day, I am honored to do this work together and beyond grateful for our donors, whose support makes it all possible.

Together, We Can, Do and Will Make a Difference,



Carol Ann Schwartz
Hadassah National President



Looking back on 2025, I am proud of how Hadassah has united people around a mission that remains as vital today as it was at our founding: strengthening Israel through healing, hope and opportunity. As Hadassah, The Women's Zionist Organization of America, we are powered by women and supporters whose generosity, advocacy and leadership advance world-class medical care and research in Israel, support youth development and strengthen the US-Israel connection.

In a year marked by crisis for Israel and the global Jewish community, our mission took on even greater significance. It reflects the practical Zionism that inspired Henrietta Szold to mobilize American Jewish women to provide essential care in Israel for people of all faiths. Today, Hadassah hospitals rank among the world's best, delivering pioneering medicine and research while serving humanity.

At the Hadassah Medical Organization, that commitment was reflected in groundbreaking achievements, including Israel's first total artificial heart transplant, and research that advanced promising work in areas such as ALS and obesity treatment, with potential impact far beyond Israel. These milestones underscore Hadassah's role as a global medical leader.

Throughout 2025, Hadassah members and leaders worked with Congress, the White House, and interfaith and international partners to support Israel, combat antisemitism and demonstrate the impact of our movement grounded in education, advocacy and purpose.

Hope, not fear, fueled our lifechanging work in 2025, which you will read about in this report.

When I began my Hadassah leadership role in January 2025, I knew there was no place I would rather be as a Jewish woman and a Zionist. By year's end, that conviction had only deepened. Every day, I saw this organization transform commitment into action and philanthropy into meaningful impact for Israel, the Jewish people and the world.

With gratitude,



Ellen Finkelstein
Hadassah CEO



HEAL
SAFEGUARD **SAVING**
INNOVATE **LIVES**
RESPOND
CARE
ADVANCE
SUPPORT

At the Hadassah Medical Organization (HMO), saving lives is driven by a commitment to research, innovation and compassionate care that reaches far beyond the walls of the Hadassah Hospital Ein Kerem and Hadassah Hospital Mount Scopus campuses in Jerusalem.

RESEARCH. INNOVATION. COMPASSION.

In 2025, HMO built on its reputation for excellence as a global leader in medicine. The Hadassah Medical Organization was named the #1 hospital in Israel for scientific output by the prestigious science journal *Nature*. And *Newsweek* once again included Hadassah hospitals on its lists of the World's Best Hospitals, World's Best Specialized Hospitals for oncology and cardiology, and World's Best Smart Hospitals for digital innovation.

A patient is assisted by a physiotherapist in Hadassah Hospital Ein Kerem's underground emergency department in Jerusalem, a protected space that ensures patients continue to receive care during war.

©Photo: Ariel Jerozolimski

ADVANCING MEDICINE. TRANSFORMING LIVES.



Dear Friends and Supporters,

Throughout 2025, we once again witnessed the extraordinary resilience and impact of our institution in the face of war.

During the Israel-Iran war in June 2025, our teams acted swiftly to ensure continuity of care, rapidly transitioning critical departments into fortified underground facilities, marking the first full-scale use of our underground hospital at the Gandel Rehabilitation Center and significantly expanding our protected capacity.

At the same time, we continued to look beyond immediate needs, advancing medical excellence in Israel and around the world. Alongside frontline care, we sustained our momentum in groundbreaking research and innovation, from genomic medicine to proton therapy and AI. The Hadassah Medical Organization achieved exceptional recognition in the 2025 Nature Index, one of the world's most respected research rankings, placing #1 among Israeli hospitals, the only Israeli hospital listed among the top 200 worldwide, and notably, the only hospital in the Middle East to be included in the top 200.

At the Gandel Rehabilitation Center, we continued to support wounded soldiers through long and complex recoveries, addressing both physical injuries and emotional healing, transforming lives every day.

What defines Hadassah hospitals is our people. Our physicians, nurses, researchers and staff — reflecting the diversity of Israeli society and working together despite the challenges beyond our walls — demonstrate unwavering courage, compassion and professionalism every day. This is Hadassah lifechanging in action.

None of this would be possible without you. We are deeply grateful to our supporters at Hadassah, The Women's Zionist Organization of America, whose partnership empowers us to save lives, inspire innovation and shape the future of medicine.

With gratitude and hope,

Prof. Yoram Weiss

Director General, Hadassah Medical Organization

HADASSAH HOSPITALS 2025 IMPACT BY THE NUMBERS

1 million+
patients treated

19,007
babies born

25
new patents
awarded
to HMO
researchers

250
active
patent families
at Hadasit

51,882
surgeries
performed
with world-class
precision

1,050
peer-reviewed
articles
published in
top medical
journals

1,974
clinical trials

A TEENAGER THRIVES

Yael*, 18, spent years searching for a treatment that would work for her cystic fibrosis (CF) and the related pancreatic and diabetic challenges. By age 14, she was struggling with a significant decline in lung function, persistent coughing and progressive weight loss.

Seeking a breakthrough, she came to HMO. Dr. Malena Cohen-Cymberknoh, director of the Cystic Fibrosis Center at Hadassah Mount Scopus, utilized cutting-edge organoid technology, using miniature versions of organs grown from a patient's own cells. Dr. Cohen-Cymberknoh was able to test medications tailored to Yael's specific disease profile before administering them.

"Every patient responds differently to medications," said Dr. Cohen-Cymberknoh, recently appointed chair of the Israeli Association for Pediatric Pulmonology. "Working together with organoid experts, we were able to identify the exact treatment for Yael. Within days, her coughing stopped, and remarkably, she was no longer insulin-dependent, a transformation that will dramatically improve her quality of life."

"Using organoids to personalize treatment is truly lifechanging. Thanks to groundbreaking research and innovative treatments at the Hadassah Medical Organization, people with cystic fibrosis are now reaching adulthood and even old age. Our oldest patient recently turned 80."

Dr. Malena Cohen-Cymberknoh, director,
HMO Pediatric Pulmonology Unit & CF Center



INNOVATION IN ACTION

BUILDING THE FUTURE OF MEDICINE, NOW

Every day, Hadassah hospitals — along with Hadasit, HMO's venture-building and innovation company — turn “what if” into “what is” through clinical expertise, compassion and groundbreaking research that has led to lifechanging advances in the treatment of complex diseases, including cancer, ALS and diabetes.

Surgical and medical teams performed a series of Israeli firsts in 2025. This included a total artificial heart transplant, which saved a 65-year-old man after complete heart failure, and an implantation of a responsive neurostimulation device that stops epileptic seizures before they start. Hadassah hospitals' teams also carried out a highly complex combined procedure involving cardiac bypass surgery followed by a liver transplant — a sequence performed in only a small number of leading centers worldwide. Additionally, the hospitals introduced mixed reality glasses to optimize spine surgeries and utilized 3D-printed limbs to enhance patient rehabilitation.

HERE ARE A FEW MORE EXAMPLES OF HOW HADASSAH HOSPITALS RAISED THE BAR IN 2025:

High-Tech Early Detection

The Hadassah Medical Organization is the first health network in Israel to acquire the VECTRA WB360 3D whole-body imaging system that allows doctors to examine the skin on a patient's entire body in just two minutes. Made possible by a generous gift from the Weiss Family Foundation, this game-changing acquisition for high-risk patients allows us to “prevent, identify and treat skin cancers as early as possible,” said Dr. Rony Shreberk-Hassidim, senior physician in the HMO Department of Dermatology.

Cancer Innovation: Precise & Personalized

Hadassah hospitals are leading the way in precision oncology, tailoring treatments to each patient's tumor to reduce side effects and enhance quality of life. HMO researchers presented their cutting-edge findings at conferences around the world in 2025, highlighting advanced clinical milestones like the innovative use of proton waves to destroy cancer cells. For example, Dr. Aron Popovtzer, chair of the Sharett Institute of Oncology at Hadassah Ein Kerem, spoke of his team's pioneering new treatment strategy for patients battling advanced head and neck cancer that combines hyper-targeted radiation and immune-boosting therapy.

Hadassah Ein Kerem's expanded Breast Health Center of Excellence opened in 2025. The center integrates all components of care to foster collaboration between experts. With a holistic approach that greatly improves recovery prospects while honoring the dignity of every patient, the center's leadership team comprises some of the foremost experts in Israel and beyond, including Dr. Tanir Allweis, head of the center and chair of the Breast Surgery Association, and Dr. Shani Paluch-Shimon, director of Breast Oncology at HMO.

Uncovering a Teen Suicide Risk Factor

With Israel facing climbing cases of teen suicide and suicidal ideation following October 7, 2023, a 2025 study conducted at the Herman Dana Division of Child and Adolescent Psychiatry at HMO showed a link between teen suicide risk, early trauma and levels of glucocorticoids, hormones that play a crucial role in various bodily functions. The study, published in *Molecular Psychiatry* and featured on Nature.com, examined adolescents treated at Hadassah hospitals, providing a scientific roadmap for earlier intervention.

GLOBAL COLLABORATIONS

Hadassah hospitals' researchers collaborate with other leading institutions to tackle some of the most complex challenges in medicine. In 2025, partners included Johns Hopkins University (US), Memorial Sloan Kettering Cancer Center (US), McGill University (Canada), the National University of Singapore, Ruijin Hospital (China), the University of Melbourne (Australia), the University of Gondar (Ethiopia), the University of Oxford (UK) and the Karolinska Institutet (Sweden).

HMO Cancer Research Center Director Dr. Michal Lotem collaborated with researchers at the University of Cambridge to develop the world's first live tumor-immune ecosystem model, engineered to replicate the full complexity of interactions between cancer cells, immune cells and the tumor microenvironment in real patients.



CRISIS RESPONSE: IN ISRAEL & AROUND THE WORLD

From frontline emergency response to long-term trauma treatment, rehabilitation and recovery, Hadassah hospitals deliver uninterrupted, lifechanging care.

A Home for Hope & Healing

The Gandel Rehabilitation Center at Hadassah Mount Scopus “is the largest rehabilitation center in Israel, with every service that is needed for patients from all across Israel,” said Hadassah National President Carol Ann Schwartz at its formal inauguration in October 2025, where she was joined by Israel’s prime minister and president, as well as senior Hadassah leadership.

Construction of the Gandel Center was fast-tracked to meet Jerusalem’s acute shortage of rehabilitation beds, with its opening accelerated after October 7, to provide immediate care. The first wing opened just three months after the terror attack, since then offering wounded soldiers and civilians access to the most comprehensive and advanced treatments available in Israel.

By the inauguration, more than 2,000 patients had already received lifechanging treatment at the state-of-the-art center, designed to treat more than 10,000 patients each year. As the most advanced rehabilitation center in the Middle East, it brings long-term healing under one roof, delivering comprehensive physical and occupational therapy, psychological care, physiotherapy, hydrotherapy, speech therapy and respiratory and orthopedic rehab.

Responding to War

During Iranian ballistic missile attacks on Israel in June 2025, Hadassah staff activated emergency protocols and swiftly moved vulnerable patients to underground, reinforced facilities at both the Hadassah Ein Kerem and Hadassah Mount Scopus campuses. These subterranean areas feature fully equipped surgical suites and intensive care units.

The relocation effort was a massive logistical feat. At Hadassah Ein Kerem, newborns weighing as little as 1 pound were transferred in their incubators from the neonatal intensive care units to pre-operating rooms 50 feet below ground in the Sarah Wetsman Davidson Hospital Tower. Meanwhile, at Hadassah Mount Scopus, the full underground emergency hospital — created and prepared just two weeks after October 7 — was put into use for the first time. In these protected spaces, patients ranging from babies to nonagenarians received continuous, lifesaving care.



GLOBAL EMERGENCIES: HADASSAH EXPERTISE IN ACTION

In 2025, Hadassah hospitals' medical teams helped in emergencies around the globe.

In Europe

Responding to a nightclub fire in March in North Macedonia, Dr. Stav Sarna Cahan, director of the Burns Unit and the Scar Clinic at the Gandel Rehabilitation Center, joined a medical relief mission organized by Israel's Ministry of Health.

In the Caribbean

In the wake of Hurricane Melissa in October, Hadassah hospitals' pediatric emergency team was deployed to Jamaica to treat the youngest survivors, working side by side with local ER doctors.

In Africa

Top pediatric specialists from Hadassah hospitals traveled to Nairobi to lead the Pediatric Disaster Medicine Seminar, training medical professionals and emergency responders to manage mass casualty incidents and pediatric emergencies.

In Australia

Within an hour of the Bondi Beach terror attack, Hadassah hospitals' trauma experts, led by Dr. Amichai Ben Ari, mobilized to brief Australian physicians and mental health professionals, sharing insights gained from treating more than 1,000 victims of the October 7 Hamas attacks. To provide ongoing support, the hospitals' chief psychologist, Dr. Shiri Ben David, conducted community-wide Zoom seminars, while psychologist Osnat Goori Mussel traveled to Australia twice to work directly with local professionals.

"Each of us is, in a way, a goodwill ambassador from Israel, and it's a great privilege to take part in such meaningful humanitarian work in a country that has just experienced such a devastating disaster."

Dr. Lea Sarna Cahan, senior physician, Pediatric ER,
Hadassah Hospital Ein Kerem





CONNECT
ADVOCATE **STANDING**
CHAMPION **WITH**
ENGAGE **ISRAEL**
PARTNER
BUILD
INSPIRE

UNBREAKABLE BOND & SHARED VALUES

The Hadassah community across the United States demonstrated a steadfast commitment to Israel and its people in 2025, from emergency campaigns supporting Israel under fire to national events and local gatherings.

These efforts included our online One Heart, One People event commemorating the second anniversary of October 7, where Hadassah medical professionals and Youth Aliyah students brought our essential work in Israel to life for more than 500 attendees and helped raise \$35,000. This mission continues through the lifechanging Youth Aliyah villages and our advocacy for Zionism, Israel and Jewish unity in Washington, DC, and around the world.

Hadassah is “a powerful advocate of Israel, always,” Israel’s President Isaac Herzog said in his address to Hadassah’s annual national conference in August. “Since October 7, you’ve stepped forward with clarity and purpose. You’ve helped establish the Gandel Rehabilitation Center at Mount Scopus, among many other expressions of solidarity and support.”

ADVOCATING FOR ISRAEL ON THE WORLD STAGE & IN WASHINGTON

As part of Hadassah's 2025 federal advocacy in support of the US-Israel relationship, Hadassah helped advance strong security funding for Israel in the National Defense Authorization Act. The final bill included authorization for \$500 million for missile defense cooperation. Hadassah leaders worked to advance our policy agenda during more than 50 high-level meetings with congressional offices and members of the Administration in Washington, DC, and across the country.

Hadassah pushed for critical funding to protect Jewish and other communities, including the release of \$274.5 million through the Nonprofit Security Grant Program, and also expanded our reach through interfaith partnerships, including joint efforts with the American Muslim & Multifaith Women's Empowerment Council, to confront rising hate and antisemitism.

In 2025, Hadassah stayed steadfast in the fight to hold Hamas accountable for sexual violence and war crimes through our End The Silence campaign, which mobilized more than 150,000 advocates in nearly 120 countries during the previous year. Hadassah National President Carol Ann Schwartz testified before the Knesset, calling on the United Nations to hold Hamas accountable. Hadassah leaders met with UN-affiliated partners and foreign officials and spoke out against efforts that would legitimize terror and undermine peace. In August, the UN finally blacklisted Hamas as a party credibly suspected of committing or being responsible for sexual violence.

Hadassah leaders also presented our report "From Fear to Resilience: Women Facing Antisemitism," which found that 64 percent of Jewish women surveyed had been impacted by antisemitism in their everyday lives, relationships and work.

"We will not give up. Sexual violence in conflict is increasing worldwide, and accountability is key to preventing future atrocities."

Hadassah National President Carol Ann Schwartz

BUILDING FUTURES, CHANGING LIVES

For more than 90 years, Hadassah-supported Youth Aliyah villages in Israel have provided a safe, supportive home for vulnerable teens from Israel and around the world. In 2025, 175 students graduated from the Youth Aliyah villages, with more than 300,000 alumni from 80 countries since 1934. At Meir Shfeyah and Hadassah Neurim, educational, vocational and therapeutic programs include an animal sanctuary, a professional winery and competitive science, robotics and athletics teams.

In 2025, Hadassah Neurim students took second place in the global FIRST Robotics Competition with their beach-cleaning robot. Through the Hadassah-supported Poland experience, 11th- and 12th-graders traveled to sites including the Treblinka extermination camp and Majdanek concentration camp, connecting firsthand with Jewish history and identity and the devastation of the Holocaust.

The villages also provide a fresh start to young immigrant refugees. Students like Maria and Yevgenya fled the war in Ukraine, finding safety and a new life — Maria at Hadassah Neurim and Yevgenya at Meir Shfeyah. The two young women, who originally met at summer camp in Ukraine, were reunited on the 2025 Hadassah Youth Aliyah trip to Poland.

"Coming to the youth village was the best decision I could have made in my life. If I hadn't gone there, I truly believe I wouldn't be where I am today."

Hadassah Neurim alumna Fenta Workia, who is currently working toward a law degree at the University of Haifa



Falling in Love With Meir Shfeyah

When Miri Levine and her husband, Jeffrey, first visited Meir Shfeyah, they didn't know what to expect but "fell in love within minutes." On May 22, Miri and her cousin Fifi Goodfellow, co-trustees of the Albert & Victoria Naggar Charitable Trust, helped celebrate the dedication of the first new dormitory to be built at the village since 1989. The Albert and Victoria Naggar Dormitory is named for Miri and Fifi's uncle and his wife, who did not have, but loved, children.



HADASSAH ZIONISM

For more than a century, Hadassah has played a central role in shaping a vibrant, inclusive and forward-looking Zionist movement.

This leadership was on full display at the 39th World Zionist Congress, where 32 Hadassah members and Young Judaeans joined delegates from around the globe to deliberate and define the direction of the Zionist movement and allocate funding that affects Israel and world Jewry. Hadassah delegates stood up for pluralism, democracy and partnership between Israel and the diaspora.

At the same time, Hadassah elevates the diverse voices driving Zionism forward. Our 2025 list of 18 American Zionist Women You Should Know, for example, featured trailblazers, including award-winning actress Patricia Heaton, who is mobilizing Christian communities to fight antisemitism, and Anila Ali, a Muslim American activist and educator building bridges across communities.

Hadassah empowers and celebrates women who speak out for Israel. In 2025, Hadassah presented actress Gal Gadot with Hadassah's Power of Dreams Award at the Jerusalem Film Festival. "This is an opportunity for me to say a huge thank-you for the award to Hadassah, The Women's Zionist Organization of America, which plays a vital role in the development of medicine in Israel," Gadot said. "I love my country, and I'm proud to be a part of it and to make our voices heard."

"The Issenberg family has always been ardent Zionists.... Hadassah provides me with the opportunity through its mission to change lives."

Diane Issenberg, co-coordinator (2024-2025),
Hadassah Philanthropy Division,
with her granddaughter Shira Dabush-Kersz





EMPOWER
COLLABORATE **POWERED**
UPLIFT **BY**
LEAD **PEOPLE**
MENTOR
EVOLVE
STRENGTHEN

As the nation's largest Jewish women's organization, Hadassah's lifechanging impact is powered by nearly 300,000 members, donors and changemakers. This national network — which includes 610 chapters, units and Evolve Hadassah communities — raises funds for our lifesaving work, advocates for key issues, educates and empowers women and builds community around our mission.

“To be part of an organization of powerful women with shared values and backgrounds, an organization that affects so many in not only lifechanging but also lifesaving ways, is truly an extraordinary experience.”

Carol Rotenberg, National Board member; senior advisor, major gifts and donor experience

“Hadassah has always been part of my life, and I stay involved because the work is vital, meaningful and deeply personal.”

Heidi Natan, president, Hadassah of the Triangle Chapter, North Carolina

Evolve Leadership Fellow and Symposium Chair Leah Felner presents a Hadassah pin to Evolve Senior Manager of Engagement Talia Blank at the Evolve Symposium in Washington, DC.

OUR ADVOCACY: A SNAPSHOT

Hadassah built and strengthened relationships with members of the 119th Congress, the White House, federal agencies, state-level officials and more, with significant strides in Washington, DC, state legislatures and at international forums.

In 2025, nearly 120 Hadassah leaders and members conducted over 50 meetings with members of Congress, the Administration and state policymakers. Additionally, over 8,500 advocates sent more than 56,000 letters to policymakers. Hadassah also led or joined 40 group letters advocating for policy changes at the UN, federal, state and local governments, corporations and professional organizations.

Hadassah led key partnerships with Jewish, women's, interfaith and health organizations, notably within the Conference of Presidents of Major American Jewish Organizations. A 2025 highlight was a Capitol Hill reception honoring Jewish women members of Congress, with six congresswomen attending.

Fighting Antisemitism

Hadassah's multipronged strategy to fight the alarming spike in antisemitism and hate includes education, advocacy and building and mobilizing partnerships.

Hadassah — including our professional councils — worked in 2025 to fight biased resolutions in education and in leading medical associations, including the American Academy of Pediatrics and the American Psychological Association. We helped educate policymakers by cosponsoring the Capitol Hill Briefing on Antisemitism in Healthcare and cohosted the inaugural National Conference of Women Changemakers on Capitol Hill in July with the American Muslim & Multifaith Women's Empowerment Council to stand up to all forms of hate.

Championing Women's Health

Hadassah is a leading voice for women's health. In 2025, we urged Congress to protect funding for research, championed legislation safeguarding reproductive health and freedom, and advanced critical work in breast cancer, heart health, maternal health and the inclusion of women in clinical trials. "It is critical that Congress prioritize the kind of innovative research that has improved the health of women across the country," said Hadassah National President Carol Ann Schwartz.

For Breast Cancer Awareness Month, chapters and regions held events from Chicago to Southern California to Florida, advancing Hadassah's year-round commitment to fighting the disease through education, advocacy in the United States and groundbreaking research in Israel. The annual Hadassah Northeast Walk for Women's Health, for example, raised more than \$80,000 with 175 women, men and youth participating — even some dogs dressed in pink.

At the UN Commission on the Status of Women

During the 69th UN Commission on the Status of Women (CSW), Hadassah hosted Improving Women's and Children's Health Through Innovation and Collaboration, featuring Hadassah hospitals' senior specialists in maternal, mental and cardiovascular health. The panelists shared best practices in reaching underserved populations and addressing cultural differences across the spectrum of women's health with leaders and attendees from around the world. At the CSW, Hadassah also led a coalition of 29 organizations urging the UN to take action against conflict-related sexual violence.

"Jewish students throughout the US are experiencing antisemitism, bullying and hate.... It is critical to speak up in support of legislative efforts for change."

Hadassah member Alice Bresman
at the Massachusetts Special Commission Hearing





STRONG LEADERS: NOW — AND IN THE FUTURE

Building the Next Generation of Leaders

Committed to empowering women at every level, Hadassah expanded our leadership development in 2025 by providing strategic capacity-building for our 600+ chapter presidents. Concurrently, Evolve Hadassah: The Next Generation continued its Evolve Leadership Fellows program, a two-year initiative that has provided 39 exceptional women from 16 states with immersive learning, including a lifechanging experience in Israel. These emerging leaders are already building community, deepening connections to Israel and stepping into vital roles across the organization.

“When you meet people who have been directly impacted by Hadassah’s work, it emboldens you to spread its objectives and fundraise with even more vigor.”

Tory Roman, president, Keshet OAK Hadassah, California;
Evolve chair, Hadassah Central Pacific Coast

Investing in Youth

Hadassah is committed to Young Judeaea (YJ), with many YJ alumni among our ranks. In 2025, Hadassah-supported YJ scholarships helped young American Jews build lifelong connections to Israel and grow into inspiring voices for the future. Among the recipients was Leaders of Tomorrow awardee Alexandra Bentes of Aventura, FL, who noted: “Leadership isn’t just about titles. It’s about showing up, listening and creating space for others to grow with you.” The merit-based award recognizes exceptional young women with a deep dedication to the Jewish community and Israel.

Connection Is Lifechanging

Our 2025 national conference, Hope & Healing: Together Under the Sun, brought nearly 500 women and men to Florida for what Conference Chair Dale Marcus called “a celebration of our shared values and the power of women working together to make a difference.” Highlights included powerful stories of healing from Hadassah hospitals’ staff and patients, panels on Hadassah’s efforts to fight antisemitism (moderated by then-Colorado State Senator Dafna Michaelson Jenet) and on threats to reproductive choice, as well as insights from Youth Aliyah students.

“My deeper understanding of the work of Hadassah led to greater support for the organization, both financially and timewise.”

Alan Lipschultz, president, Hadassah Associates

Voices From Israel

For the second year, the Bring Israel to the US tour brought a delegation of Hadassah Medical Organization doctors and Youth Aliyah students face-to-face with donors, members and prospective supporters in intimate settings across several communities. In Greater Atlanta, nearly 300 attendees gathered for the first Myrtle Wreath Awards in more than 15 years, honoring Phyllis Mayson Cohen, Rita and Bill Loventhal and Georgia State Rep. Esther Panitch, while raising more than \$350,000. The evening also paid tribute to Anat Sultan-Dadon, consul general of Israel to the Southeastern United States, for her service and dedication to the Hadassah community.

Shaping Conversations, Inspiring Connection

Hadassah engages our existing community while reaching new audiences and helping drive important conversations.

- Hadassah earned media coverage across the United States and in Israel, including in eJewish Philanthropy, Jewish Insider, *The Forward*, *Psychology Today*, *Nature*, i24, Jewish Telegraphic Agency (JTA), Hey Alma, Jewish News Syndicate (JNS), The Times of Israel, *The Jerusalem Post*, *Jewish Journal*, *Washington Jewish Week*, The Media Line, Ynet News, *Cleveland Jewish News*, *Detroit Jewish News*, *Publishers Weekly* and Aish.com.
- *Hadassah Magazine* won 13 Simon Rockower Awards for excellence in Jewish journalism. Our Hadassah Magazine Presents series brings timely Jewish themes to life through live online events and a companion podcast launched in 2025, featuring important guests such as Mayim Bialik, Dara Horn and Rabbi Angela Buchdahl.
- Hadassah's social media platforms reached, engaged and expanded the Hadassah community, increasing our social audience by 10.3 percent (up to 101,239), with 722,104 engagements across Facebook, LinkedIn, Instagram and Threads and 1.7 million video views. And we relaunched our YouTube page.
- The Hadassah On Call podcast brought HMO experts directly to listeners, breaking down complex medical breakthroughs into clear, practical insights.



Eva and Mark Cantor of Gulf Stream, Florida, enjoying the Founders Dinner program, where they committed to establishing the Eva and Mark Cantor Neurorehabilitation Department at the Gandel Rehabilitation Center.



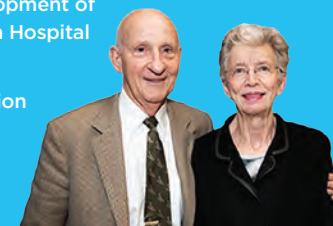
Immediate Past National President Rhoda Smolow and National Treasurer Viviane Kovacs share a joyous moment at the mic during the Founders Dinner.

An Evening of Impact

Hadassah's Founders Dinner — featuring former Israeli Ambassador Michael Oren — inspired supporters to pledge \$23 million in transformative gifts. This includes \$10 million from the Rady Family Foundation to support pediatric programs and facilities, building on their earlier support for the Rady Mother and Child Center at Hadassah Hospital Mount Scopus.

"I feel very badly for the children of Jerusalem ... that they are going to have to deal with issues that children in this country don't have to deal with. And I'd like to help that cause. And to that end, I've promised Hadassah \$10 million as a matching gift to aid the development of their pediatric unit at the Hadassah Hospital in Jerusalem."

Ernest Rady, Rady Family Foundation

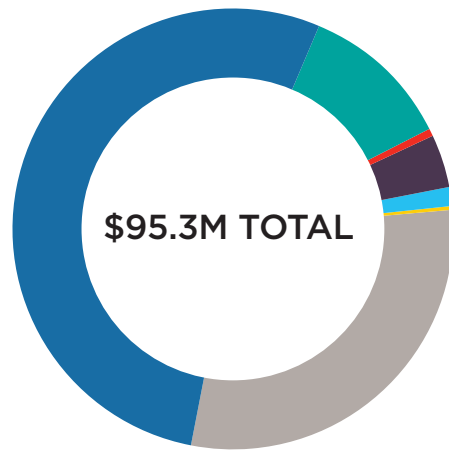


Modeling Difference

"If a medical center in the heart of Israel operating in the wake of the October 7 attacks and during a time of war can maintain trust among an extremely diverse group of employees, perhaps it can serve as a model for other organizations struggling to heal internal fractures so that they, too, can do the work for which they were created," wrote Rely Alon, deputy director of the HMO Division of Nursing and Health Professionals, and Orit Meridan, patient and family experience manager, in an op-ed in eJewish Philanthropy.



2025 GRANTS AND PROGRAM EXPENSES (UNAUDITED CASH DISTRIBUTIONS)



- **\$51M** HMO*: Grants for Capital Infrastructure, Equipment and Research
- **\$10.6M** HMO*: Gandel Rehabilitation Center
- **\$0.4M** HMO*: Round Building
- **\$3.7M** Israel Crisis Fund
- **\$1.3M** Youth Aliyah
- **\$0.4M** Young Judeaea
- **\$27.9M** Hadassah Program Services

*Hadassah Medical Organization



HADASSAH

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*Deceased, 2025

†Deceased, early 2026

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†Deceased, early 2026

HADASSAH



HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

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CONSOLIDATED BALANCE SHEET INFORMATION

As of December 31, 2025 (Unaudited)

	HADASSAH	HADASSAH MEDICAL ORGANIZATION	ELIMINATIONS	TOTAL
ASSETS				
Cash and cash equivalents	\$ 31,007,711	\$ 77,219,557	\$ —	\$ 108,227,268
Accounts receivable for medical services	—	240,216,082	—	240,216,082
Receivable for asset sold	—	35,941,309	—	35,941,309
Due from affiliates and other related parties	15,283,870	—	(15,283,870)	—
Accrued interest income and other receivables	9,532,653	9,435,891	—	18,968,544
Prepaid expenses and other assets	20,594,013	59,731,384	—	80,325,397
Contributions and bequests receivable, net	32,387,588	—	—	32,387,588
Investments	705,746,979	418,354,065	—	1,124,101,044
Investments of charitable gift annuities held by Hadassah	47,018,590	—	—	47,018,590
Assets of trusts and other split-interest agreements held by others	30,066,764	—	—	30,066,764
Right of use asset (operating leases)	15,235,023	—	—	15,235,023
Property, plant and equipment, net	5,850,098	1,056,256,467	—	1,062,106,565
TOTAL ASSETS	\$ 912,723,289	\$ 1,897,154,755	\$ (15,283,870)	\$ 2,794,594,174
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$ 8,010,521	\$ 338,406,337	\$ —	\$ 346,416,858
Loan payable	—	7,112,145	—	7,112,145
Liabilities under deferred giving and annuity trust arrangements	30,655,880	—	—	30,655,880
Malpractice and other liabilities	—	139,549,279	—	139,549,279
Long term lease liability (operating leases)	17,276,180	—	—	17,276,180
Accrued employees' benefits liabilities	—	196,883,954	—	196,883,954
Due to affiliates and other related parties	—	15,283,870	(15,283,870)	—
TOTAL LIABILITIES	\$ 55,942,581	\$ 697,235,585	\$ (15,283,870)	\$ 737,894,296
Net assets	856,780,708	1,199,919,170	—	2,056,699,878
TOTAL LIABILITIES AND NET ASSETS	\$ 912,723,289	\$ 1,897,154,755	\$ (15,283,870)	\$ 2,794,594,174

CONSOLIDATED STATEMENT OF ACTIVITIES INFORMATION

For the year ended December 31, 2025 (Unaudited)

	HADASSAH	HADASSAH MEDICAL ORGANIZATION	ELIMINATIONS	TOTAL
REVENUES				
Patient service revenue, net	\$ —	\$ 997,901,180	\$ —	\$ 997,901,180
Contributions and bequests	94,433,078	186,377,115	—	280,810,193
Change in value of split-interest agreements	3,678,861	—	—	3,678,861
Investment return, net	89,604,133	9,984,384	—	99,588,517
Income from affiliation agreement	—	10,867,836	—	10,867,836
Government grants	66,205	—	—	66,205
Grants from affiliates	—	42,858,981	(42,858,981)	—
Other revenues	2,969,660	11,374,922	—	14,344,582
TOTAL REVENUES	\$ 190,751,937	\$ 1,259,364,418	\$ (42,858,981)	\$ 1,407,257,374
EXPENSES				
Medical services	\$ 1,827,955	\$ 1,076,755,359	\$ —	\$ 1,078,583,314
Education and research	7,135,640	77,146,981	—	84,282,621
Youth programs	362,720	—	—	362,720
Magazine	2,082,318	—	—	2,082,318
Membership services	14,117,759	—	—	14,117,759
Communications and public affairs	6,644,610	—	—	6,644,610
Fundraising	16,114,753	—	—	16,114,753
Management and general	22,804,224	67,058,375	—	89,862,599
Grants to affiliates	42,858,981	—	(42,858,981)	—
TOTAL EXPENSES	\$ 113,948,960	\$ 1,220,960,715	\$ (42,858,981)	\$ 1,292,050,694
Increase in net assets before foreign currency translation gain (loss)	76,802,977	38,403,703	—	115,206,680
Foreign currency translation gain (loss)	(3,623)	154,877,672	—	154,874,049
Increase in net assets	76,799,354	193,281,375	—	270,080,729
Net assets at beginning of year	779,981,354	1,006,637,795	—	1,786,619,149
NET ASSETS AT END OF YEAR	\$ 856,780,708	\$ 1,199,919,170	\$ —	\$ 2,056,699,878

HADASSAH



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OUR MISSION

Hadassah, The Women's Zionist Organization of America is a philanthropic membership organization that inspires a deep commitment to the land, people and future of Israel by funding world-class medical care and research as well as youth development. Hadassah empowers individuals through education, advocacy, leadership opportunities and personal fulfillment.



Read online at
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