

# Anglian Water half year results, performance and funding update 2025

**Mark Thurston**

Chief Executive Officer

**Michael Bradley**

Chief Financial Officer

**Fraser Campbell**

Group Director of Treasury, Corporate  
Finance and Investor Relations

---

3 December 2025



# Disclaimer



## Cautionary statement regarding forward-looking statements

- This document contains statements that are, or may be deemed to be, 'forward-looking statements' with respect to Anglian Water's financial condition, results of operations and business and certain of Anglian Water's plans and objectives with respect to these items.
- Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as 'anticipates', 'aims', 'due', 'could', 'may', 'will', 'would', 'should', 'expects', 'believes', 'intends', 'plans', 'projects', 'potential', 'reasonably possible', 'targets', 'goal', 'estimates' or words with a similar meaning, and, in each case, their negative or other variations or comparable terminology. Any forward-looking statements in this document are based on Anglian Water's current expectations and, by their very nature, forward-looking statements are inherently unpredictable, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future.
- Forward-looking statements are not guarantees of future performance and no assurances can be given that the forward-looking statements in this document will be realised. There are a number of factors, many of which are beyond Anglian Water's control that could cause actual results, performance and developments to differ materially from those expressed or implied by these forward-looking statements. These factors include, but are not limited to, the Principal Risks disclosed in our latest Annual Report and Accounts, changes in the economies and markets in which Anglian Water operates, changes in the regulatory and competition frameworks in which Anglian Water operates, the impact of legal or other proceedings against or which affect Anglian Water; and changes in interest and exchange rates.
- All written or verbal forward-looking statements, made in this document or made subsequently, which are attributable to Anglian Water Services or any other member of the Anglian Water group, or persons acting on their behalf are expressly qualified in their entirety by the factors referred to above. No assurances can be given that the forward-looking statements in this document will be realised. This document speaks as at the date of publication. Save as required by applicable laws and regulations, Anglian Water does not intend to update any forward-looking statements and does not undertake any obligation to do so.
- Nothing in this document should be regarded as a profits forecast.



# Business update

**Mark Thurston**  
Chief Executive Officer



# Readying our business for AMP8



Safer Every Day



Values and culture



SAP



Business Capability



Performance



Governance and regulation





# Half year financials

**Michael Bradley**

Chief Financial Officer



# Key financial summary



Robust financial results in a challenging environment

## Revenue

**2025:** £1,090m **2024:** £900m  
Up £190m (21%)

## Operating profit

**2025:** £388m | **2024:** £283m  
Up £105m (37%)

## Adjusted profit/(loss) before tax<sup>1</sup>

**2025:** £152m | **2024:** £107m

## Operating cash flow

**2025:** £513m | **2024:** £375m  
Up £138m (37%)

## Net debt<sup>2</sup>

**Sep 2025:** £8,375m  
**Mar 2025:** £7,994m

## Dividends paid<sup>3</sup>

**2025:** £0m | **2024:** £88.6m

## RCV

**Sep 2025:** £11,726m  
**Mar 2025:** £11,220m

## Gearing

**Sep 2025:** 71% Senior AWS  
**Mar 2025:** 71% Senior AWS

## Credit ratings

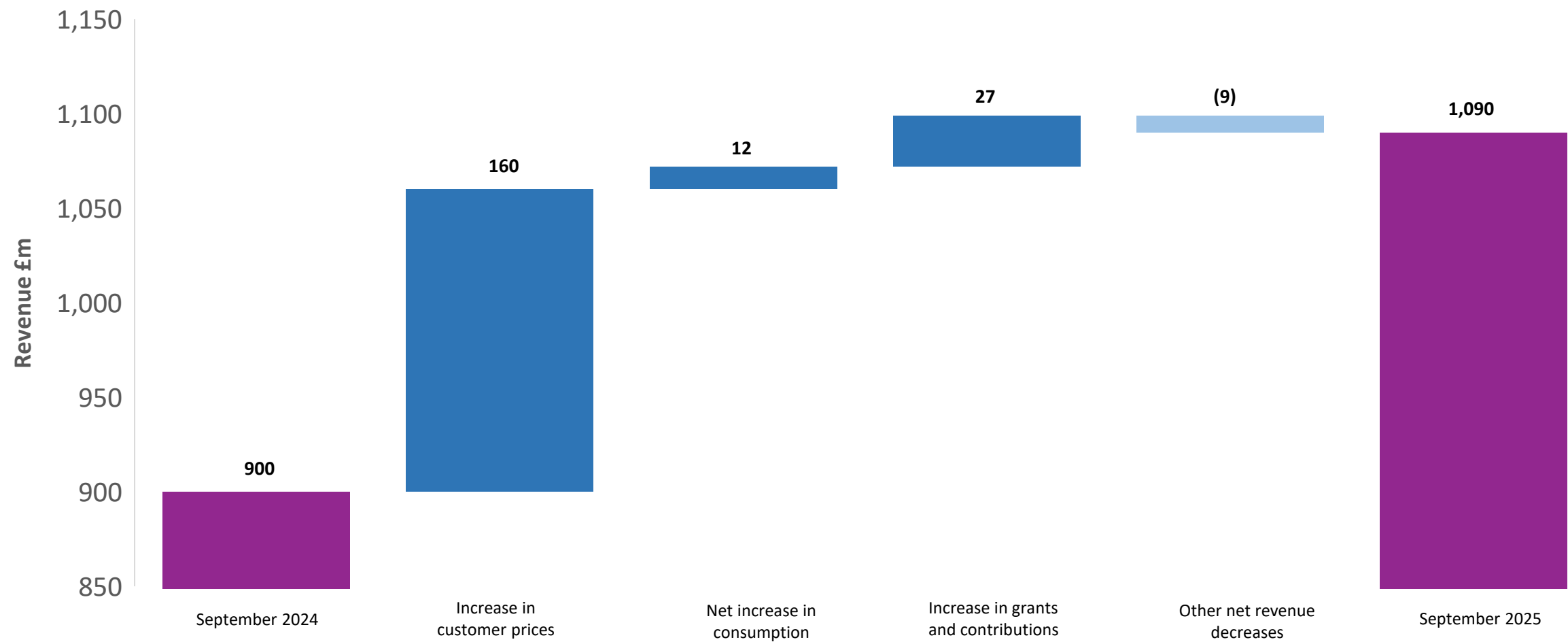
Baa1 / BBB / A-

<sup>1</sup> Shown before loss on derivatives of £28m (2024: gain of £18m)

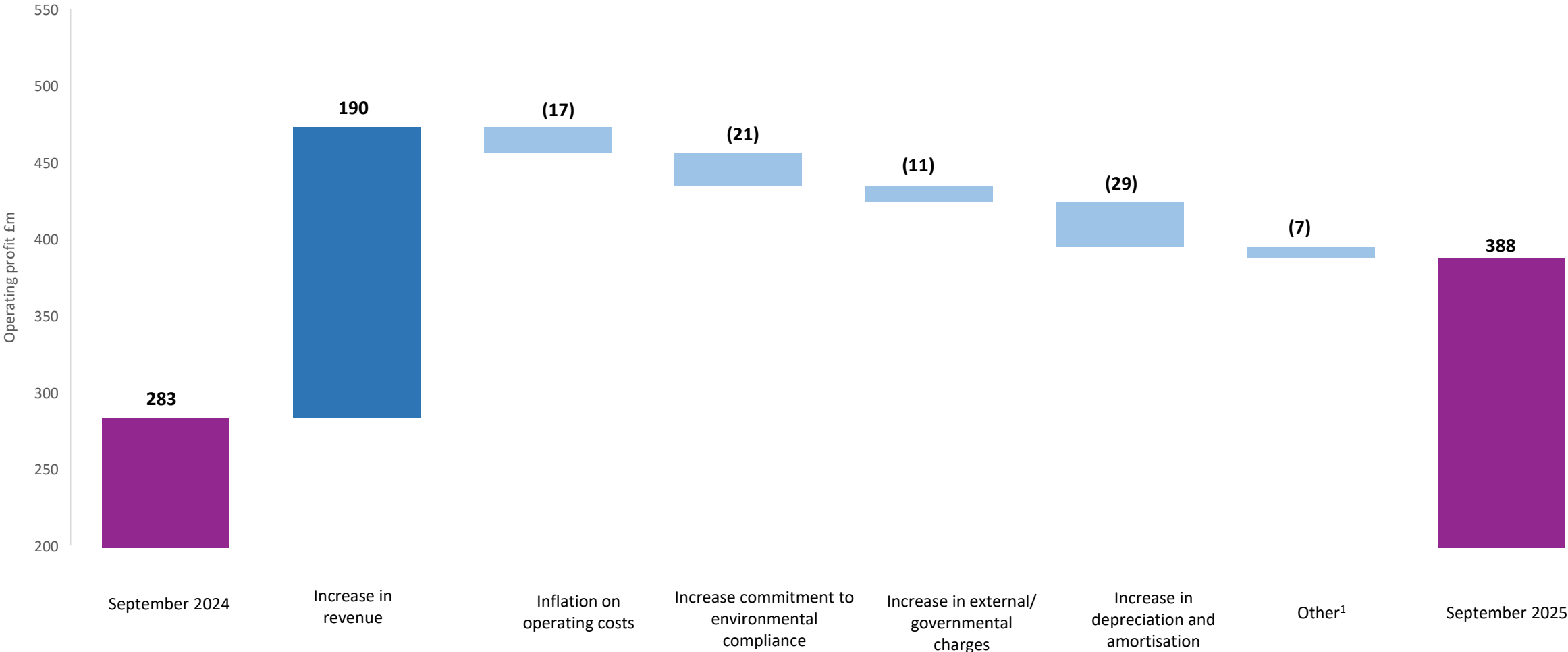
<sup>2</sup> Shown on a CTA basis. Net debt on a statutory IFRS basis, excluding derivatives, is £8,085m (2024: £7,721m)

<sup>3</sup> £75m dividend to be paid on 9 December 2025

# Revenue breakdown



# Operating profit breakdown

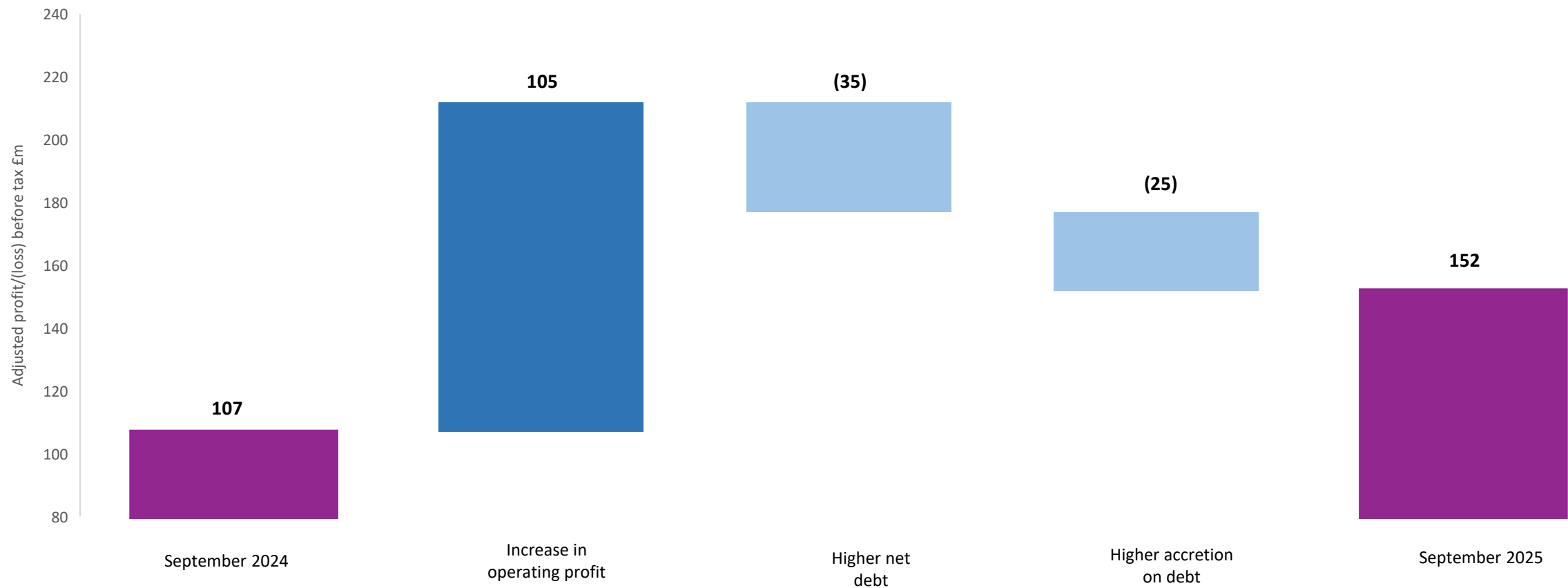


<sup>1</sup> Includes bad debt, increase in headcount and impact of weather-related costs.





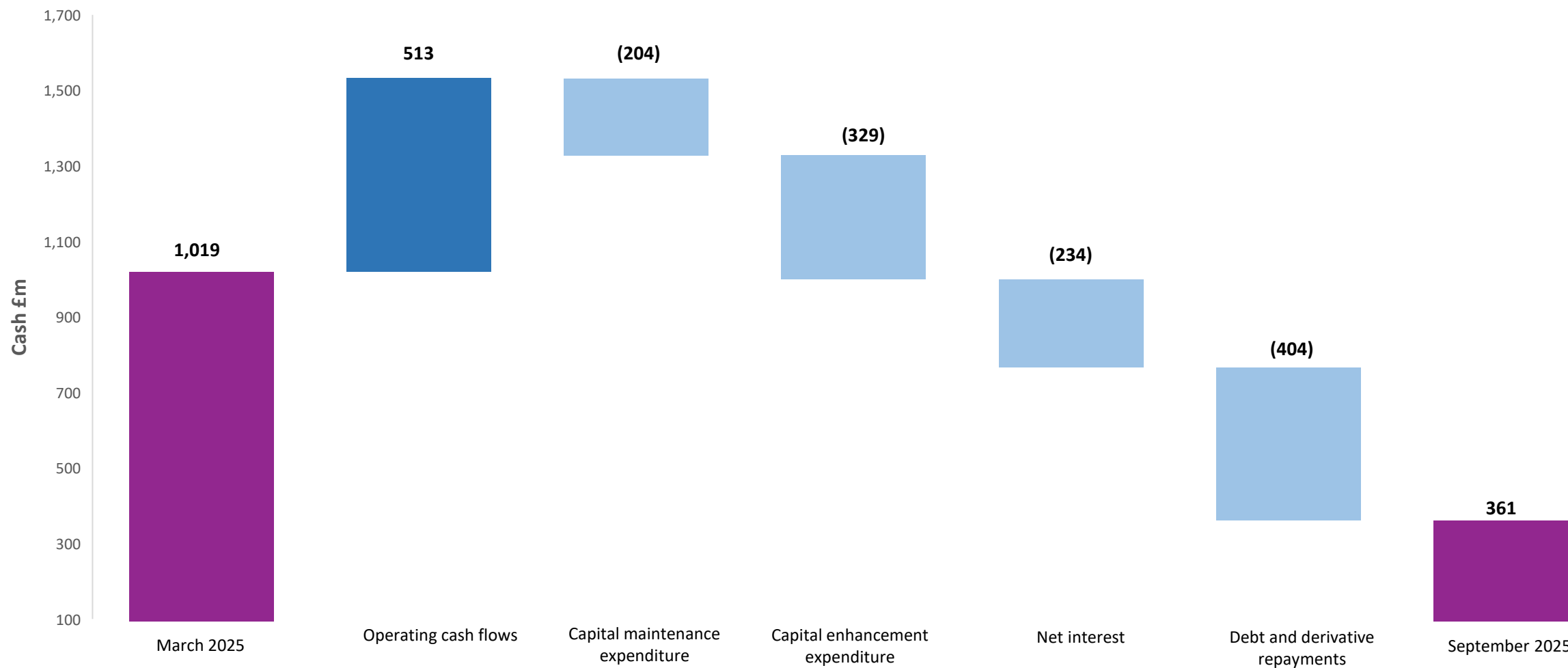
# Adjusted profit/(loss) before tax<sup>1</sup>



<sup>1</sup> Shown before loss on derivatives of £28 million (2024: gain of £18 million).



# Sources and uses of cash



# CMA provisional redetermination

## Provisional CMA position

- CMA issued provisional re-determination of Anglian Water's AMP8 price limits on 9 October
- Allowed revenue up 1.2%, driven by a higher WACC of 4.29%
- Offset by a 0.8% reduction in allowed totex
- Adjustments made to certain performance commitments and ODIs

## Anglian Water's response to CMA

- Challenged base cost modelling and sought higher cost of equity
- Requested removal of the 0.4% CPIH–CPI wedge
- Highlighted the need for greater funding for asset health
- Urged reversal of the decision on phosphate-removal funding
- Called for reduced 'stretch' in the performance framework

Statutory deadline for final CMA redetermination is 17th March 2026

# Funding

**Fraser Campbell**

Group Director of Treasury, Corporate  
Finance and Investor Relations



# AWS debt composition

Balanced debt composition ensures natural hedge to RCV and revenues

**Net debt<sup>1</sup>**

**£8,375m**

£381m increase  
in net debt from Mar-25

**RCV**

**£11,726m**

RCV reflects AMP7 capital  
investment and is adjusted in line  
with inflationary increase

**Gearing**

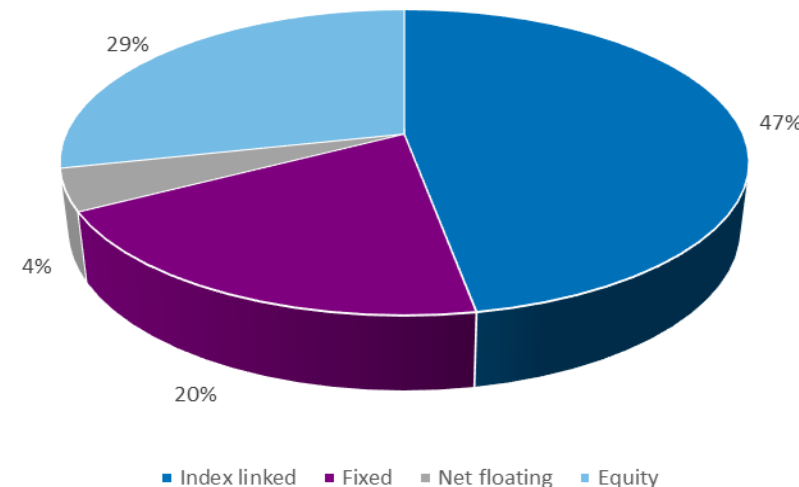
**71%**

AWS Gearing – 71%  
Osprey Gearing – 78%  
Aigrette Gearing – 83%

<sup>1</sup>Shown on a CTA basis. Net debt on a statutory IFRS basis, excluding derivatives, is £8,085m (Mar-25: £7,721m)

Period ended  
**30 September 2025**

**AWS funding mix (% of RCV)**





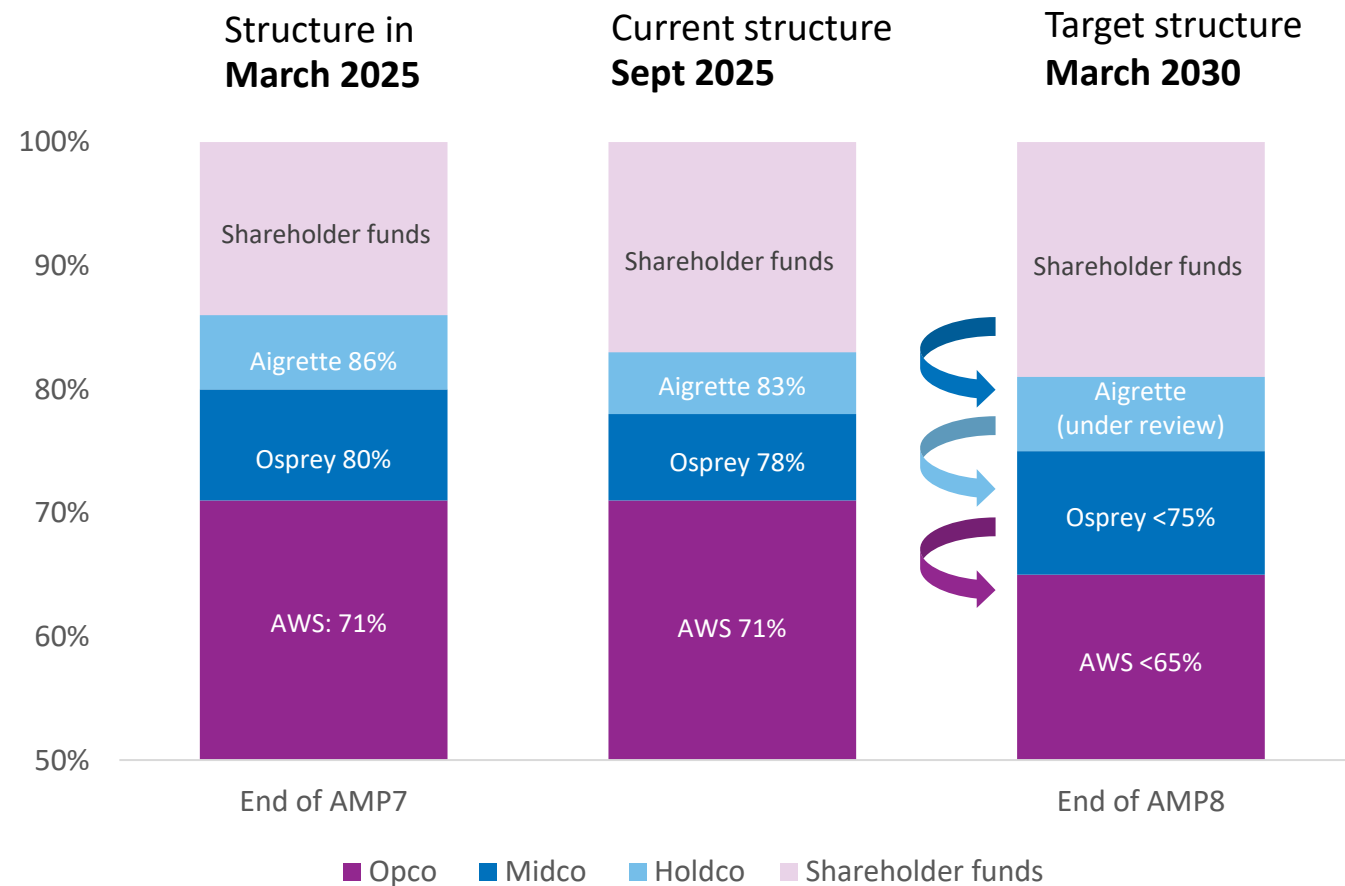
# Credit ratings



Agency	Opco Rating	Midco Rating	
MOODY'S	Baa1 (stable)		<p>"We view the committed equity as demonstrating the shareholders' continued strong support of Anglian Water and the need to reduce overall group leverage in preparation for a long-term period of rising investment needs...Each of Anglian Water's five shareholder groups fully subscribed to their pro rata share of the equity, showing support across all shareholders."</p> <p>Moody's Credit Opinion, 14 July 2025</p>
FitchRatings	A- (stable)	BBB- (neg)	<p>"The rating of Anglian Water Services Financing's (AWSF; financing company for opco Anglian Water Services Limited, or AWS) reflects Fitch Ratings' expectation of gradual deleveraging to 66% by the end of the five-year price control period ending March 2030 (AMP8), which is comfortably below our tightened negative rating sensitivity."</p> <p>Fitch Ratings, Ratings Report, 6 May 2025</p> <p>"OAL's [Midco] senior secured debt rating benefits from a one-notch sector uplift, due to its secured status and high-quality underlying assets"</p> <p>Fitch Ratings, Ratings Report 14 Feb 2025</p>
S&P Global Ratings	BBB (stable)		<p>"The outlook on our rating on Anglian Water is stable, reflecting our expectation that its funds from operations to debt will average 7% on average over AMP8 relative to the 6% downside-threshold, allowing some, although limited, headroom."</p> <p>S&amp;P Global Ratings, Bulletin, 10 October 2025</p>



# Group gearing in AMP8



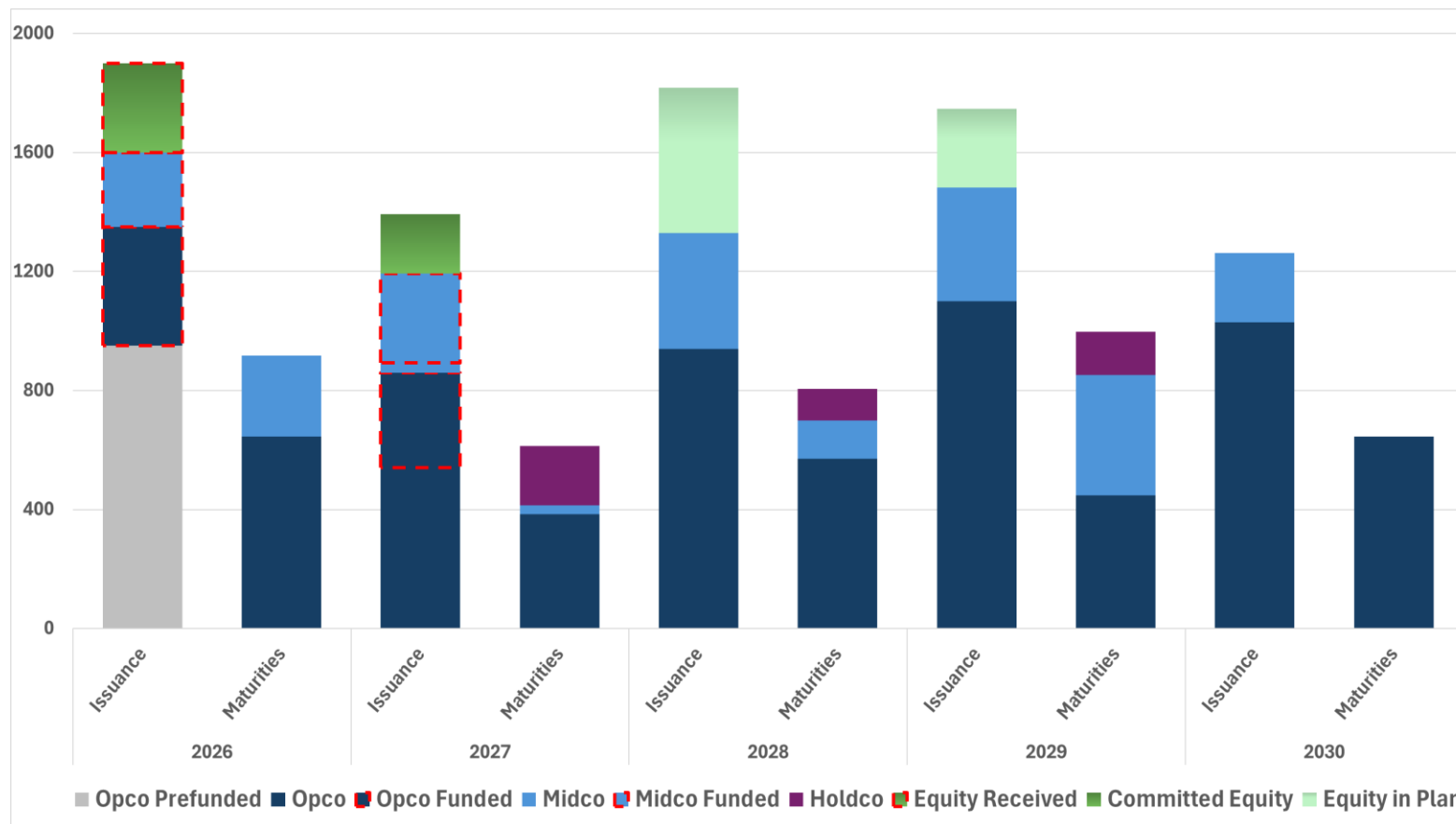
Reduction in gearing end March to end Sept 2025 reflects £300m shareholder equity injection September 2025

£1.25bn shareholder envelope – c£450m to address Topco maturities in AMP8, c£800m to de-gear at Midco/Opco.

Opco de-gearing further supported by Midco fund raising across AMP8

On track for de-gearing to end of AMP8 of <75% at Midco and <65% at Opco

# AMP8 issuance well advanced – indicative funding plan



## AMP8 Year 1 funding

£500m shareholder equity funding commitment addresses short term Topco and Midco needs – £300m funding September 2025, £200m in June 2026.

£450m Midco debt funding raised in Aug 2025, with further £100m Tap in November 2025. No further Midco funding required until Jan 2027.

June 25 £1.1bn Opco RCF refinancing to renew £950m of facilities scheduled to mature in 2026.

Nov 25 £720m 8y/16y Opco bonds printed. No further funding required until June 26.

# Final thoughts

**Mark Thurston**

Chief Executive Officer





**Any questions?**

