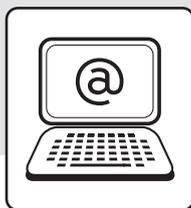


## Form of Instruction - Annual General Meeting (“AGM”) to be held on 28 April 2026 at 1.00 pm



**Cast your Proxy online...It's fast, easy and secure!**

**[www.investorcentre.co.uk/eproxy](http://www.investorcentre.co.uk/eproxy)**

Control Number: 921100

SRN:

PIN:

You will be asked to enter the Control Number, Shareholder Reference Number (SRN) and PIN shown above and agree to certain terms and conditions.

View the Annual Report and Accounts for the 52 weeks ended 30 November 2025 and Notice of Meeting 2026 online: <https://www.ocadogroup.com/investors/shareholder-information>

Register at [www.investorcentre.co.uk](http://www.investorcentre.co.uk) - manage your shareholding online, the easy way!

**To be effective, all forms of instruction must be lodged with the Company's Registrar at:  
Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol BS99 6ZY by 23 April 2026 at 1.00 pm.**

### Explanatory Notes:

1. The AGM will be held as a physical meeting (the “Meeting”).
2. To be effective, this Form of Instruction and the power of attorney or other authority (if any) under which it is signed, or a certified copy of such power or authority, must be received by Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol, BS99 6ZY, or submitted electronically at [www.investorcentre.co.uk/eproxy](http://www.investorcentre.co.uk/eproxy), not later than 1.00 pm on 23 April 2026 or 72 hours (business days only) before any adjourned meeting.
3. Any alterations made to this Form of Instruction should be initialled.
4. Please indicate how you wish your votes to be cast by placing an “X” in the appropriate box overleaf. On receipt of this form duly signed, you will be deemed to have authorised the Corporate Nominee to vote, or to abstain from voting, as per your instructions. If no voting instruction is indicated, the Corporate Nominee will abstain from casting your votes on the resolution.
5. The Corporate Nominee will appoint the Chair of the Meeting as its proxy to cast your votes. The Chair of the Meeting may also vote or abstain from voting as they think fit on any other business (including amendments to the resolutions) which may properly come before the Meeting.
6. The “Vote Withheld” option is provided to enable you to abstain from voting on any particular resolution. However, it should be noted that a “Vote Withheld” is not a vote in law and will not be counted in the calculation of the proportion of the votes “For” and “Against” a resolution.
7. Any changes to the AGM will be notified to shareholders before the Meeting through our website, [www.ocadogroup.com](http://www.ocadogroup.com), and, where appropriate, by announcement made by the company to a Regulatory Information Service.

**Kindly Note:** This form is issued only to the addressee(s) and is specific to the unique designated account printed hereon. This personalised form is not transferable between different: (i) account holders; or (ii) uniquely designated accounts. The Company and Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

#### All Named Holders

# Form of Instruction

Please use a **black** pen. Mark with an **X** inside the box as shown in this example.



I/We hereby instruct the Custodian “**Computershare Company Nominees Limited <OCO>**” to vote on my/our behalf at the Annual General Meeting of the Company to be held at **Ocado Group plc, Buildings One & Two Trident Place, Mosquito Way, Hatfield, Hertfordshire, AL10 9UL**, on **28 April 2026 at 1.00 pm** and at any adjournment thereof.

## Ordinary Resolutions

- |  | For                      | Against                  | Vote<br>Withheld         |
|--|--------------------------|--------------------------|--------------------------|
| 1. To receive the Annual Report and Accounts     | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. To approve the Directors' Remuneration Report | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. To elect Cathy Graham                         | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. To re-elect Adam Warby                        | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. To re-elect Tim Steiner                       | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 6. To re-elect Stephen Daintith                  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7. To re-elect Jörn Rausing                      | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 8. To re-elect Andrew Harrison                   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 9. To re-elect Julie Southern                    | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 10. To re-elect Nadia Shouraboura                | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 11. To re-elect Julia M. Brown                   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 12. To re-elect Rachel Osborne                   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

- |   | For                      | Against                  | Vote<br>Withheld         |
|---|--------------------------|--------------------------|--------------------------|
| 13. To re-elect Gavin Patterson   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 14. To re-appoint Deloitte LLP as auditor   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 15. To authorise the Audit Committee, on behalf of the Board, to determine the auditor's remuneration | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 16. Authority for political donations and political expenditure                                       | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 17. Authority to allot shares up to one-third of issued share capital                                 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 18. Authority to allot shares in connection with a pre-emptive offer only                             | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

## Special Resolutions

- |   | For                      | Against                  | Vote<br>Withheld         |
|---|--------------------------|--------------------------|--------------------------|
| 19. General authority to disapply pre-emption rights    | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 20. Additional authority to disapply pre-emption rights | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 21. Authority to purchase own shares                    | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 22. Notice of general meetings                          | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Signature

Date

DD / MM / YY

In the case of joint shareholders, only one holder need sign. In the case of a corporation, the Form of Instruction should be signed by a duly authorised official whose capacity should be stated, or by an attorney.

