



Governing Board Meeting – November 2, 2023, 1:00pm – 3:00pm. ** Remote / Virtual **

MEETING GOALS

The focus of today's meeting is on HealthierHere's financials. Specifically, we will review a draft administration budget for 2024.

AGENDA

1:00 pm	1) Land Acknowledgement	Jolene Williams, HealthierHere
	2) Welcome <ul style="list-style-type: none"> Meeting Agenda and Goals 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President John Kim, HealthierHere
1:05 pm	3) Consent Agenda (Action Item) <ul style="list-style-type: none"> Approval of October Meeting Minutes 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:10 pm	4) Equity Moment	Various, Board Members
1:25 pm	5) CEO Report	John Kim, HealthierHere
1:35 pm	6) Executive Committee Update	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:40 pm	7) Finance & Audit Committee: <ul style="list-style-type: none"> Draft 2024 Administrative Budget Committee Membership 	Thuy Hua-Ly, HealthierHere
2:35 pm	Public Comment	
2:40 pm	8) Board Reflection on Today's Meeting	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President John Kim, HealthierHere
3:00 pm	Adjourn	

Next Meeting: December 7, 2023, 12pm - 4pm <i>(In-person @ Pacific Tower)</i>
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Governing Board Meeting Summary

October 5, 2023, 1:00 p.m. – 4:00 p.m.

Virtual via Zoom

Members Present: Shelley Cooper-Ashford (Center for Multicultural Health) Swee May Cripe (CCV), Claudia D'Allegri (SeaMar Community Health Centers), Jay Fathi (Molina Healthcare), Ryan Gilbert (Seattle Indian Health Board), Junson Hu (Interlm Community Development Association), Betsy Lieberman (Betsy Lieberman Consulting), Zakeyo Ngoma (AZISWA), Michael Ninburg (HEP), Mario Paredes (Consejo Counseling & Referral Services), Semra Riddle (Sound Cities Association), Laurent Rotival (Cambia Health Solutions), Jeff Sakuma (City of Seattle), Jennifer Vickers (Bill & Melinda Gates Foundation), Jolene Williams (Snoqualmie Tribe), and Giselle Zapata-Garcia (Latinos Promoting Good Health).

Members Not Present: Ixtlixochitl Salinas White Hawk (Ancestral Sisterhood), Matias Valenzuela (Public Health), Andrea Yip (Seattle/King County Aging & Disability Services), Lisa Yohalem (HealthPoint), and Denise Yu (Kaiser Permanente of WA).

Staff: Christine Berch, Monica De Leon, Alexis Desrosiers, Bello Donja, Anne Farrell-Shaffer, Marya Gingrey, Abriel Johnny, Tony Ke, John Kim, Michael McKee, and Christina Hulet (Consultant).

Guests: Sue Eastman (Eastman Strategies), Donas Feseha (Coordinated Care Health), Veronica Flores (Atlantic Street), Travis Grady (Cowlitz Tribe), Holli Harris, Candace Hunsucker (CHPW), Laura Johnson (United Health Care), and Laurel Lee (Molina Health Care).

Governing Board Meeting

The Governing Board meeting, including board members, delegates, and the public, was called to order at 1:06 pm.

Welcome & Introductions

John Kim welcomed everyone, and Jeff Sakuma reviewed the agenda.

Board Business

Approval of the Minutes from September 7, 2023

The board reviewed and approved the September 7th meeting minutes unanimously.

Abstentions: None

Equity Moment

The Equity moment was shared by Giselle Zapata-Garcia. They reflected on the last time they shared the Equity moment and how they spoke about a community member and their



experience at Seattle Childrens Hospital. The last time Giselle expressed her concerns regarding the community member treatment as well as the cultural practices at the hospital. They spoke about the role of providers to serve the community and learn about them as well. The specific case they are speaking about the family speaks Spanish, but they are actually from an indigenous community and they have different practices they follow. They spoke about the importance of communication within the teams in the hospital and how that's changing. Giselle appreciated how Seattle Children's Hospital was able to look at these types of situations and make improvements to their internal systems.

CEO Report

John Kim referred to the CEO report in the pre-read packet. John highlighted a variety of initiatives HealthierHere has engaged in and their effect in cross-sector collaboration, addressing disparities. Announced Tavish Donahue as HealthierHere new Hub Director. John highlighted December Governing Board meeting will be in person and more information will come in the future.

Executive Committee Update

Betsy Lieberman on behalf of the Executive Committee have decided for transparency they will be providing a brief report at the board meetings. Highlights include the following:

- We're in the process of updating all our committee charters for good housekeeping.
- We are moving forward with updating the INC & CCV committee charters.
- Encourage any board members who would like to serve on a committee to do so. Specifically, we're looking for additional people on our Finance and Executive Committees. If you're interested, please reach out to Jeff or Betsy
- The EC discussed the need for a Funding for Reserve & Investment Policy. Will bring this item to the Board in November.

Governance

Policy Update

John Kim provided a high-level of Policy review. See highlights below.

- Upcoming Legislative Session coming in Olympia
- Highlighted upcoming elections in November
- HealthierHere along with other ACH will be conducting Meet & Greets to introduce the work that we do to Legislators
- HCA is moving forward with a substantial decision packet in particular a section of \$25 million spending money for the state to build CIE

Time was given for Q & A.



Public Comment

No comment.

Mission, Vision, and Values Work Session

John Kim gave a high-level overview of HealthierHere mission, vision, and values. He thanked those Board members who were part of the creation and input in creating this document. See pre-read packet page 16 Highlights below:

The group was divided into groups and asked to answer the following question:

- Given the HealthierHere Mission and Vision, reflect and share the purpose for you serving on HealthierHere Governing Board and what you want to result from you fulfilling your purpose.

Attendees were then asked to return to the main room and share a highlight of that conversation with the larger group.

The group was divided a second time into groups to answer the second question.

- Using the description of each value, assign an animal mascot for each value and explain why you choose that animal.

Attendees were asked to send their group notes to Monica De Leon and to share the animals they chose and why they chose them with the whole group.

Time was given to board members and community members to engage in conversations. The next steps are for the Board to continue to think and ponder on these things and when we move to strategic planning they document will be revisited.

Board Reflection: Today's Key Takeaways

John Kim, Jeff Sakuma, and Betsy Lieberman thanked all meeting attendees for their creativity in the breakout groups and the great conversation.

The meeting adjourned at 3:50 pm.



November 2023 Chief Executive Officer Report

Date: November 2, 2023

To: HealthierHere Governing Board and Community

From: John Kim

Dear Governing Board Members,

With fall fully settled in, I hope you're enjoying the rituals that come with this time of year. I personally enjoy pumpkin carving and decorating for Halloween.

This November, HealthierHere is proud to celebrate National Native American Heritage Month. Please join us in honoring the cultures, traditions, and histories of American Indian, Alaska Native, and Indigenous (AI/AN/I) peoples who have lived on these lands since time immemorial. As part of our efforts to improve Tribal health and uphold Tribal sovereignty, HealthierHere remains committed to ongoing learning and action to implement the principles of **actively decolonizing** and **undoing settler colonialism** in our work and relationships, as outlined in our [Equity Definitions and Guidelines](#).

This month we celebrate completing two cohorts of participants in the [Wrestling with the Truth of Colonization training](#) – including staff, board members, board member alternates, and committee members. Having gone through the training myself, I can personally attest to the learning and reflection that comes from this powerful experience. At its core, this challenging but critical work is about mending and building trusting relationships.

We don't see this training as a one-and-done. It is part of a larger process of what it means to be in good relations with each other, also interconnected with advancing equity and becoming an anti-racist organization. These activities help us uncover and face the harmful historical relationships, policies, procedures, and cultural norms sown by colonization. Then, they call us to challenge their ripple effects today.

I look forward to continuing to explore how to apply the lessons and calls-to-action from the training across HealthierHere's efforts. I am grateful to the training leaders Miskanahk Iskweh and Riley Irish and, HealthierHere's Community and Tribal Engagement Manager Abriel Johnny, and others who have developed and guided so many of us through this training.

Below, please see updates from HealthierHere and our partners that demonstrate the importance of leaning into and leveraging strong relationships across our efforts.



Cross-Sector Collaboration

At our August board meeting, we highlighted a HealthierHere-supported partnership between Downtown Emergency Service Center (DESC) and Community Health Plan of Washington (CHPW) focused on “Co-Designing a Low-Barrier Medication Assisted Treatment (MAT) Benefit.”

Since that meeting, DESC and HealthierHere met with the Healthcare Authority (HCA) to share learnings and successes from this collaboration, including a patient story of someone with complex needs. The meeting was a great success, and HCA invited us to take this information to other Managed Care Organizations (MCOs) to demonstrate how they could also move into this space and adopt this approach. HCA also committed to following up with us in six months to get updates on our progress.

I’d like to recognize HealthierHere’s staff members Bethlehem Kebret and Madelyn Devoe for their leadership in this work and convening. This was an excellent example of cross-sector collaboration, where a payor, government entity, on-the-ground provider, and convener can come together to co-create sustainable solutions that improve health outcomes.

Addressing Disparities

This winter, HealthierHere and our partners are wrapping up several projects focused on **Reducing Emergency Department (ED) Health Disparities**. HealthierHere funded and supported providers to leverage data they had through Point Click Care or their EHRs to identify disparities in follow-up care after ED visits, and to improve follow-up care for that population. Knowing ED visits and acute care in hospitals are the highest cost to our healthcare system, by helping partners better meet patients’ needs in primary care and lower-acuity settings, we can help ensure people get what they need to avoid ED visits, and also reduce costs for the system.

HH worked closely with partners to hone their focus populations and identify data sources, help define success, and provide feedback on workflows to ensure follow-up care was appropriate.

Below are two examples of our partners’ efforts:

Seattle Children’s worked on implementing the Caring Contacts program to improve follow-ups within 7 days of ED visits for children 13 – 18 with suicidal ideation. Adolescents struggled with decreased mental health during the pandemic, and health systems have been strapped to address this increased need. Seattle Children’s created an innovative, low-barrier way to reach this high-risk population through an outreach program that sends encouraging messages and resources to teens once per month after they leave the ED. By the end of the program, after overcoming obstacles related to privacy, consent, and language access, Seattle Children’s enrolled over 40 adolescents in text follow-ups. The program will continue beyond this year and they aim to increase enrollment and track successes to share back.



ACRS worked on improving patient follow-up within 7 days of ED visit for adults who identify as Bhutanese and have multiple high-risk chronic conditions. They implemented new workflows to coordinate care more effectively for this population they identified as having disproportionately high ED visit rates. Case managers interviewed clients to assess their well-being and get them set up with their primary doctors' office as quickly as possible. They also coordinated with primary caregivers and created a reporting system within EHR to pull out the data.. In their last data collection period, they were able to follow up with 18 out of 21 clients in their target population. 41% of the follow-up was on the same day, and 59% of the follow-up was done in 6 days. They foresee that continuing psychoeducation on the importance of medication adherence, social engagement, and a routine visit to primary care will help their clients maintain their health and live healthier lives.

Equity in Process and Effect

Starting soon, I'll be engaging with representatives from organizations across HealthierHere's multi-sector network to build relationships and provide a forum for folks to share about their work, priorities, and communities. Through these CEO Meet & Greets, I want to make it clear that I am not too busy or operating at a level that prevents me from coming to the table to play. To establish equity in the process, nurturing trustful and two-way relationships is the foundation. I look forward to getting to know and learning from the diverse organizations and people that comprise our collaborative and beginning to envision our shared futures.

System Transformation

We are deep in planning for the HealthierHere Community Hub under MTP 2.0. Our goal is that by creating a sustainable Hub, we can tangibly create and steward the system transformation and change that our collective envisions.

Building on the vision for the Hubs, the ACHs are developing a Social Care Network model for Washington State. This model formally organizes community-based organizations (CBOs) into an equity-centered network of social care providers, creating a single point of contracting for social care needs. We think this creates a tremendous opportunity for ACHs and MCOs to partner, even beyond the waiver.

State Medicaid programs have increasingly focused on addressing social determinants of health over the past decade; however, these efforts continue to fall short of the need, and the network of community-based services needs strengthening. A Managed Network Model would allow us to sustainably bridge health and social care systems, and better manage health-related social needs. Additionally, this model would build on existing strengths and relationships.



The ACHs are still in early conversations developing this framework, and I will share more information as the work progresses. We are excited to continue to find ways to create the change we – and our communities – want to see in our systems.

HealthierHere Internal Operations

We are currently developing a formalized Recruitment Policy to ensure that all recruitment and selection procedures follow fair and consistent practices, promoting diversity and equity in the recruitment and selection of employment as well as in alignment with HealthierHere's Equity Definitions and Guidelines. We aim to finalize and begin implementing the policy in the coming months.

On the recruitment front, we are now hiring for the role of [Partnership and Engagement Manager](#). Please share the opportunity with folks in your networks.

We pleased to welcome [Julia Ianelli](#) to HealthierHere as our first Community Hub Training & Support Specialist and **Haley Osborn**, our newest Community Hub Referral Specialist! We are also excited to share that Tavish Donahue has stepped into the role of Community Hub Director, and Bethlehem Kebret recently took on the role of Community Hub Manager. All of these team members' leadership and expertise will be critical to set us up for a successful launch and management of the Hub, and stewarding the many relationships that make it run.

As the HealthierHere team grows and our work evolves, I know we will come together to face the challenges and create an organization that is stronger and more resilient than ever.

Thank you for your continued engagement, and I look forward to seeing you at this month's meeting.

Sincerely,
John Kim
CEO, HealthierHere



HealthierHere

Committee & Workgroup Rosters

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Community & Consumer Voice Committee (CCV)

Meets the 4th Monday of each month at 1:30pm-3:30pm

Joe Chrasti	IAF Northwest/Health Equity
Gladis Clemente	Promotora Comunitaria South Park
Shelley Cooper-Ashford	Center for Multicultural Health
Shantel Davis	Peoples Harm Reduction Alliance
Michelle DiMiscio	Community Health Workers KC
Lisa Floyd	KC Department of Community and Human Services
Dorothy Gibson	Sound Alliance/AF
Riham Hashi	Living Well Kent
Shamso Issak	Living Well Kent
Elizabeth Kimball	Public Health Seattle/KC
Guo Liao	Asian Counseling & Referral Service
AJ McClure	Global to Local
Hani Mohamed	SKC Public Health
Sonia Morales	Molina Health Care
Cicily Nordness	Seattle Housing Authority
Janelle Okorogu	Center for Multicultural Health
Hallie Pritchett	Lake Washington Institute of Technology
Isabel Quijano	Promotora Comunitaria South Park
Jihan Rashid	Community Member
Marguerite Ro	AARP Washington
Julie Romero	Neighborhood House
Nadine Shiroma	Hepatitis B Foundation
Christine Stalie	DOH & Washington Immigrant Network
Michael Ninburg	Hepatitis Education Project
Laura Titzer	Northwest Harvest
Janet Zamzow Bliss	Community Member
Giselle Zapata-Garcia	Latinos Promoting Good Health

Staff: Marya Gingrey, Abriel Johnny

Executive Committee (EC)

Meets the 3rd Friday of every month at 8:30am-10:00am

Shelley Cooper-Ashford	Center for MultiCultural Health
Betsy Lieberman (Board Vice President)	Affordable and Public Housing Group
Mario Paredes	Consejo
Semra Riddle	Lake Forest Park City Council
Marguerite Ro	AARP Washington
Jeff Sakuma (Board President)	City of Seattle, Human Services Dept.

Staff: John Kim, Thuy Hua-Ly & Christina Hulet

Finance Committee (FC)

Meets the 3rd Thursday of each month at 3:30 pm-5 pm

Janine Childs	Neighborcare
David DiGiuseppe	Community Health Plan of WA
Pam Gallagher	Swedish Hospital
Travis Grady	Cowlitz Tribal Health
Hiroshi Nakano (co-chair)	Valley Medical
Mario Paredes	Consejo Counseling & Referral Service
Karen Spoelman	King County DCHS - BHRD
Semra Riddle	Lake Forest Park City Council

Staff: Thuy Hua-Ly & Christine Berch

Indigenous Nations Committee (INC)

Meets monthly

Colleen Chalmers	Chief Seattle Club
Craig Dee	Fred Hutchinson
Matt EchoHawk - Hayashi	Headwater People
Travis Grady	Cowlitz Tribal Health
Camie Goldhammer	UIATF - Doula program
Sacena Gurule	Cowlitz Tribal Health
Christian Hogan	Unkitawa
Leslie Jimenz	KC Public Health - Environmental Health
Jessica Juarez-Wagner	United Indians of All Tribes Foundation
Ellany Kayce	Nakani Native Program

Bold/dark teal denotes Governing Board membership.

Updated: 10/31/2023 4:45 PM

Committee & Workgroup Rosters

Sara Marie Ortiz	Highline Public Schools - Native Education
Jeff Smith	Nakani Native Program
My-le Tang	Dept of Commerce - Tribal Homeless Youth
Raven Twofeathers	
Ixtli White Hawk	Unkitawa

Chair: Vacant

Staff: Abriel Johnny

Connect2 Community Network Advisory Group

Meets every other month

Tashau Asefaw	Community Health Plan of WA
Modester Chatta (co-chair)	Association of Zambians in Seattle, WA
Barbara de Michele (co-chair)	Issaquah City Council
Joanne Donahue	Sound Generations
Jon Ehrenfeld	Seattle Fire Department
Allie Franklin	Harborview
Michelle Glatt	HealthPoint
Donald Lachman	Westcare WA/WA Serves
Joceyln Lui	Asian Counseling & Referral Service
Sara Mathews	Premera
Martha Lucas	WA State Coalition of African Community Leaders
Thuy Hua-Ly	HealthierHere
Peter Muigai	Pamoja Christian Church
Michael Myint	MultiCare
Gary Renville	Project Access Northwest
Marcy Miller	King County
Michelle McDaniel	Crisis Connections
Marguerite Ro	AARP Washington
Lina Stinson-Ali	WA State Coalition for African Community Leaders
Sally Sundar	YMCA of Greater Seattle
Cody West	Peer Seattle
Kim Wicklund	Kaiser Permanente
Andrea Yip	Aging & Disability Services

Staff: Thuy Hua-Ly, Michael McKee, & Christina Hulet

Integration Assessment Workgroup

Meets the 1st Monday of each month at 2:30pm-4 pm

Liz Baxter	North Sound ACH
Dee Brown	United Health Care
Miranda Burger	Olympic Community Health

Tory Gildred	Molina
Jennie Harvell	HCA
Michael McKee	HealthierHere
Jessica Molberg	Coordinated Care
Colette Rush	HCA
Caitlin Safford	Amerigroup
John Schapman	North Sound ACH
Audrey Silliman	Coordinated Care
Lindsay Knaus	North Sound ACH
Celeste Schoenthaler	Better Health Together ACH
Tawnya Christiansen	Community Health Plan of Washington
Mattie Osborn	Amerigroup
Andrea Ray	United Health Care
Siobhan Brown	Community Health Plan of WA
Mary Franzen	HCA
Marc McManus	United Health Care
Sarah Bolling Dorn	Better Health Together ACH

Tri-Chairs: Tory Gildred, Michael McKee, Colette Rush

Staff: Diana Bianco & Cathy Kaufman, Artemis Consulting

Care Coordination Transformation Committee

Meets monthly

Paul Park	Solid Ground
Patrick Joseph	SSKANA
Risho Sapano	Mother Africa
Sean Soth	Evergreen Treatment Services
Dan Floyd	Behavioral Health and Recovery Division
Olivia Hood	UW Department of Emergency Medicine
Travis Grady	Cowlitz
Mike Wong	City of Seattle
Andrea Yip	City of Seattle
Dicken Leung	International Community Health Services
Shannon Baker	Community Health Plan of Washington

Staff: Madelyn Devoe, Michael McKee, Anne Farrell-Sheffer

Who	Purpose	Highlights	What's Next
Governing Board (GB, Board)	<ul style="list-style-type: none"> Steward the organization's overall mission and strategic plan Assume fiduciary responsibility/single point of accountability, including financial decision-making authority for demonstration projects and fund allocations Hire, fire and evaluate the Executive Director (ED) Maintain updated operating agreements and bylaws Monitor organizational and project performance Appoint Governing Board members Represent and communicate HH's work to the public Review and approve consumer/community engagement plan Ensure alignment with regional health needs and priorities 	<p>October Agenda</p> <ul style="list-style-type: none"> Further develop HealthierHere's mission and approach going forward Receive an update on our policy/advocacy work 	<p>November Agenda</p> <ul style="list-style-type: none"> Focus on HealthierHere financials Specifically, review draft 2024 Administration Budget <p>Next Meeting: December 7</p>
Executive Committee (EC)	<ul style="list-style-type: none"> Support the ED in achieving organizational goals Oversee ED selection, compensation, and evaluation Act on behalf of the Governing Board in cases of emergency or when urgent decisions are needed Approve expenditures/contracts between \$100-\$500K not included in the board-approved budget as needed Oversee board member recruitment and selection process 	<p>October Agenda</p> <ul style="list-style-type: none"> 2024 Retreat Goals & Board Engagement 2024 Policy Planning Board's 2022-2023 Equity & Anti-Racism Plan Governance: Officer Slate for 2024 Review November Governing Board Agenda 	<p>November Agenda</p> <ul style="list-style-type: none"> TBD <p>Next Meeting: November 3</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> Oversee board governance (e.g., committee structure, bylaws) Support HH's future sustainability and the development of key initiatives such as the Equity & Wellness Fund Approve state-required reports 		
Finance Committee (FC)	<ul style="list-style-type: none"> Oversee HH's budgeting, financial monitoring, internal control processes and financial policies and procedures Ensure adequate protection of HH's assets Oversee distribution of funds to partnering organizations and for investment priorities Ensure HH is meeting requirements for state, provider, and other contracts Oversee/coordinate with Funds Flow Workgroup Facilitate value-based payment 	<p>October Agenda:</p> <ul style="list-style-type: none"> Review the draft investment policy Review draft of 2024 administrative budget. 	<p>November Agenda:</p> <ul style="list-style-type: none"> No report provided <p>Next Meeting: November 16</p>
Community & Consumer Voice Committee (CCV)	<ul style="list-style-type: none"> Proactively engage communities and beneficiaries to co-design and embed equity in HH's work Engage and support community-based organization (CBO) partners and build CBO capacity Actively recruit and support community members serving on the Board/committees Provide input into and help design the community engagement plan Gather data/information on the experience of Medicaid members 	<p>October Agenda:</p> <ul style="list-style-type: none"> Continue the conversation of both the workplan for 2024 & the Committee Charter review and revisions. 	<p>November Agenda:</p> <ul style="list-style-type: none"> No report provided <p>Next meeting: November 20</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> Monitor results and ensure accountability/transparency with communities 		
Indigenous Nations Committee (INC)	<ul style="list-style-type: none"> Proactively engage American Indian/Alaska Native/Indigenous (AI/AN/I) community and beneficiaries to co-design and embed equity in HH's work Engage and support AI/AN/I serving community-based organization (CBO) partners and build CBO capacity Actively recruit and support AI/AN/I community members serving on the Board/committees Provide input into and help design the tribal engagement plan Gather data/information on the experience of Medicaid members Monitor results and ensure accountability/transparency with community 	<p>Jointly the INC & CCV</p> <ul style="list-style-type: none"> See CCV entry 	<p>Jointly the INC & CCV</p> <p>See CCV entry</p>

Who	Purpose	Highlights	What's Next
Connect2 Community Network Workgroups	<p>Community Information Exchange (CIE) Collaborative:</p> <ul style="list-style-type: none"> Collaborative members will work together to establish a community-led governance structure and guide the development of a CIE <p>Network Partners Workgroup (NP):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in consultation with Legal Framework and Data & Technology Workgroups <p>Legal Framework and Data and Technology Workgroups (LDT):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in partnership with Network Partners Workgroup 	<p>CIE AG Meeting</p> <ul style="list-style-type: none"> Meeting was for input & guidance with the focus on informing the key considerations for early adopters of the CIE <p>CIE Training Workshop</p> <ul style="list-style-type: none"> First meeting of the Training workgroup which was led by Team Soapbox. They set the stage for how the workgroup would come together, outcomes for the workgroup and how to ensure participation and feedback. <p>CIE Resource Directory Workgroup</p> <ul style="list-style-type: none"> Review of previous stewardship discussion, presentation around straw model of stewardship, and preview of non-login Resource Directory. 	<p>CIE AG Meeting</p> <ul style="list-style-type: none"> Focus on informing resources and support for integrating organizations using a targeted universalism framework. <p>Next meeting: November 21</p> <p>CIE Training Workshop</p> <ul style="list-style-type: none"> Review training module list and begin to discuss flow of content <p>Next meeting: December 6</p> <p>CIE Resource Directory Workgroup</p> <ul style="list-style-type: none"> Review of modified straw model <p>Next meeting: November 6</p>
Care Coordination Transformation Committee	<p>The Care Coordination Transformation Committee (CCTC) provides knowledge and perspective across sectors involved in care coordination in King County to:</p>	<p>October Agenda</p>	<p>November Agenda</p> <ul style="list-style-type: none"> Paused until 2024

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> • lend context about the current state of care coordination as well as priority areas of focus for system transformation • help shape the future direction of HealthierHere's care coordination work • inform how HealthierHere engages partners in this work • inform a Care Coordination Strategic Plan for King County and participate in ongoing thought partnership regarding the implementation and evaluation of the Strategic Plan. 	<ul style="list-style-type: none"> • The committee met on Monday October 23rd to discuss the pivot in focus to standing up the Community Hub. • We discussed pausing broader strategic care coordination work in the meantime and reconsidering 2024. • The committee will pause while we work on standing up the Community Hub. 	Next Meetings: TBD 2024

Glossary of Terms

ACH	Accountable Community of Health
AI/AN	American Indian/Alaska Native
AIM	Analytics, Interoperability, and Measurement, part of the Health Care Authority
AIMS	Advancing Integrated Mental Health Solutions, part of University of Washington
AMDG	Agency Medical Directors' Group
BHO	Behavioral Health Organization
BMI	Body Mass Index
BRFSS	Behavioral Risk Factor Surveillance System
CIE	Community Information Exchange
CMS	Centers for Medicare & Medicaid Services
C2C	Connect2 Community
CBO	Community-Based Organizations
CCM	Chronic Care Model
CCV	Community/Consumer Voice Committee
CDP	Chronic Disease Prevention and Control Project
CDR	Clinical Data Repository
CEO	Chief Executive Officer
CHARS	Comprehensive Hospital Abstract Reporting System
CHW	Community Health Worker(s)
CLS	Community Learning Sessions
CMCH	Center for Multi-Cultural Health
CMS	Centers for Medicare & Medicaid Services
DAST	Drug Abuse Screening Test
DCHS	Department of Community and Human Services
DPC	Demonstration Project Committee
DPP	Diabetes Prevention Program
DSHS	Department of Social and Health Services
DSRIP	Delivery System Reform Incentive Payment
DT	Design Team
DY1	DSRIP Year 1
ED	Emergency Department
EHR	Electronic Health Record
FIMC	Fully Integrated Managed Care
FFS	Fee-For-Service
FPL	Federal Poverty Level
FQHC	Federally Qualified Health Centers
GAD	Generalized Anxiety Disorder
G2P	Guidelines to Practice
HCA	Health Care Authority
HCP LAN	Health Care Payment Learning & Action Network
HHSTP	Health and Human Services Transformation Plan
HIE	Health Information Exchange
HIT	Health Information Technology
HKCC	Healthy King County Coalition
HUD	U.S. Department of Housing and Urban Development
ICA	Integrated Care Assessment
IDC	Integration Design Committee
IHCP	Indian Health Care Provider

ILC	Interim Leadership Council
IOM	Institute of Medicine
IPT	Investment Prioritization
IT	Information Technology
ITU	Indian Health Service, tribally operated, or urban Indian health program
JAMA	Journal of the American Medical Association
KCACH	King County Accountable Community of Health
LEAD	Law Enforcement Assisted Diversion
LGBT	Lesbian, Gay, Bisexual, and/or Transgender
LOI	Letter of Intent
MAT	Medication Assisted Treatment
MCO	Managed Care Organization
MeHAF	Maine Health Access Foundation
MHIP	Mental Health Integration Program
MIDD	Mental Illness and Drug Dependency
MOU	Memorandum of Understanding
MTP	Medicaid Transformation Project(s)
MVP	Medicaid Value-Based Purchasing
ODU	Opioid Use Disorder
P4P	Pay-for-Performance
P4R	Pay-for-Reporting
PAL	Partnership Access Line
PCORI	Patient-Centered Outcomes Research Institute
PCP	Primary Care Provider
PHSKC	Public Health – Seattle & King County
PIMH	Partnership for Innovation in Mental Health
PMD	Performance Measurement and Data
PMP	Prescription Monitoring Program
PRISM	Predictive Risk Intelligence System
PSH	Permanent Supportive Housing
QBS	Quality Benchmarking System
RHIP	Regional Health Improvement Plan
RHNI	Regional Health Needs Inventory
SAMHSA	Substance Abuse and Mental Health Services Administration
SBIRT	Screening, Brief Intervention, and Referral to Treatment
SCORE	South Correctional Entity
SIHB	Seattle Indian Health Board
SIM	State Innovation Model(s)
SUD	Substance Use Disorder
TA	Technical Assistance
TSP	Transition Support Program
UIHI	Urban Indian Health Institute
US	United States
VBP	Value-Based Payment
VOCAL-WA	Voices of Community Activists and Leaders, Washington State Chapter
WAC	Washington Administrative Code
WSHA	Washington State Hospital Association
WSMA	Washington State Medical Association