



HE WHAKAMŌHIOTANGA KŌRERO

Q3



Q3 REPORT
1 April 2025 – 30 June 2025

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HE KUPU NĀ TE MĀTĀRAE

Graeme Hastilow
Chief Executive,
Te Ohu Kaimoana

Tēnā koutou e ngā Rangatira,

Welcome to the third of our quarterly reports for the 2024/25 financial year, reporting our activities against the key priorities and key performance indicators set in this year's annual plan. This report covers activities that took place from 1 April through to 30 June 2025.

Mana Moana Mana Tangata

Te Ohu Kaimoana hosted a private screening of Mana Moana Mana Tangata, a documentary recording the history of the fisheries settlement, on 10 July in Wellington. The film is produced and directed by Julian Arahanga and Toby Mills and was funded by Te Ohu Kaimoana, Moana New Zealand, Te Wai Māori and Tapuwae Roa in partnership with Te Māngai Pāho and Whakaata Māori.

The event was attended by over 200 people, and was an opportunity to celebrate the achievements and contributions of the individuals and groups who have formed the fisheries settlement infrastructure we see today. The documentary is scheduled to air on Whakaata Māori on 18 August 2025.



28N rights proceedings

On 27 March the High Court released its decision on Te Ohu Kaimoana v Attorney General. That High Court decision found in favour of Te Ohu Kaimoana in our litigation related to 28N rights under the Fisheries Act, and the enforceability of the Deed of Settlement.

The Court has found that the Crown has been in breach of the Fisheries Settlement by way of confiscating settlement quota without compensation and the Court directed that there must be a remedy for that breach by way of redress. The Court did not make any further findings on what should happen in redress discussions, but that they should happen. This means that we expect the Crown to work closely with us to remedy the situation.

- **The Crown have appealed the decision:** This means that we are back in the court defending the High Court's decision against the Crown. We have sought a priority fixture, and this was granted. However, due to the intensive Court of Appeal schedule we have been confirmed for a hearing week in June 2026. We have sought for an earlier time if it becomes available.
- **This appeal does not mean that the High Court decision is stalled:** The findings of the High Court in our favour remain active and legally binding on the Crown despite the new legal proceedings in the Court of Appeal.
- **A project to assess loss is underway:** Further to the point above regarding the need to discuss redress, Te Ohu Kaimoana is currently embarking on a project that will result in a report that will describe, assess and quantify the value of losses incurred by Te Ohu Kaimoana and Māori as a result of the Crown's breach of the 1992 Fisheries Settlement relating to the operation of 28N rights.

Alongside this work, Te Ohu Kaimoana is committed to ensuring there is no further loss of fisheries settlement assets in the meantime.

Māori Fisheries Amendment Act 2020/4 implementation

We engaged extensively with iwi throughout the period on the design of new appointment processes for Aotearoa Fisheries Limited (Moana New Zealand) and Te Ohu Kai Moana Trustee Limited.

This is an important outcome from the implementation of the Māori Fisheries Amendment Act 2024, and will require further feedback from iwi throughout the year as options are refined.

Tangaroa Hinemoana Iwi Leaders Group (Oceans ILG)

Te Ohu Kaimoana (as the secretariat) continues to support the Tangaroa Hinemoana Iwi Leaders Group (Formerly known as Oceans ILG), which is reforming following a change in co-chairs.

The National Iwi Chairs Forum held in Tūranga in early July noted the two new co-chairs and encouraged iwi to put forward technicians to contribute to the kaupapa.

Ngā manaakitanga,



Graeme Hastilow
Te Mātārae | Chief Executive

TE WHAKATAIRITE KI TE MAHERE-A-TAU

2024/25

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This report provides commentary on progress against the Key Performance Indicators (KPIs) and objectives set in the annual plan of Te Ohu Kaimoana to 30 September 2025. These KPIs and objectives directly support the delivery of the four strategic pou established in our five-year strategy.

Continued focus on core legislative duties

KEY PRIORITY 01

Te Ohu Kaimoana will continue to focus on delivering its core legislative duties and functions as the trustee of the fisheries and aquaculture settlements, to support iwi, and to assist the Crown to discharge its settlement obligations under the settlements.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

Commentary for 1 April – 30 June 2025

1. Undertake October 2024 and April 2025 Annual Catch Entitlement (ACE) allocations to iwi and funds on trust

As required under the Māori Fisheries Act 2004, we continue to discharge our duties by undertaking the April 2025 Annual Catch Entitlement (ACE) round.

2. Complete the distribution of historical funds held on trust for MIO where possible

We hold some historical settlement funds on trust on behalf of Mandated Iwi Organisations (MIO). In previous reports we noted this has been a large, complex piece of work and this continues to be progressed as a matter of priority.

3. Actively support final two Recognised Iwi Organisations to become Mandated Iwi Organisations

We continue to support the final Recognised Iwi Organisation (RIO) to achieve the requirements of the Māori Fisheries Act 2004 and be recognised as MIO.

- 4.** Provide support to Mandated Iwi Organisations to ensure their compliance with the Maori Fisheries Act 2004

We continue to provide ongoing support to MIO regarding their compliance with the Maori Fisheries Act 2004, including supporting MIO and Asset Holding Companies (AHC) to meet new compliance requirements as set out in the Māori Fisheries Amendment Act 2024 (MFAA).

This work has largely involved supporting MIO to amend constitutional documents. In December 2024 we circulated an information pack to assist iwi in understanding these changes, and since that time, we have worked individually with all MIO to support further work required to ensure compliance is achieved by July 2026.

Our engagement ranges from in person and online hui, providing individual constitution reviews and advice, alongside providing information for MIO boards and senior leadership to better understand how these changes might impact their individual circumstances.

- 5.** Facilitate and support discussions to enable iwi to reach regional new space and reconciliation agreements with the Crown, and allocation agreements between iwi

This is outlined at KPI 6 below.

Providing expert technical advice

KEY PRIORITY 02

Te Ohu Kaimoana will provide expert technical advice to iwi throughout Aotearoa, on fisheries, aquaculture, relevant matters affecting the marine environment and the settlements.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

6. Ensure relevant iwi have the necessary information to inform their decisions on the form of aquaculture settlement obligations they wish to receive as part of regional settlements and reconciliations

Commentary for 1 April – 30 June 2025

Auckland

- › We met with Oceans and Fisheries Minister Shane Jones to progress the concerns raised with him (by formal letter co-signed with four Auckland iwi) regarding interest payments on outstanding settlement obligations from the 2015 regional agreement reconciliation process.
- › We also facilitated discussions and engaged individually on the allocation of assets for reconciliation.

Bay of Plenty

- › We are working with Bay of Plenty (BOP) iwi to complete a partial pre-commencement allocation agreement and MOU signed on file from 11 of 12 iwi. We are awaiting signatures from the last iwi to finalise the allocation of pre-commencement space settlement assets.
- › We have supported the BOP Iwi Aquaculture Working Group and its engagement with Crown officials for the new space settlement.

Waikato West

- › We have engaged with both regional Iwi Aquaculture Organisations (IAO) and presented at the hearings for the proposed Waikato Regional Coastal Plan in support of changes that will enable IAO development opportunities through the new space aquaculture settlement.
- › We are also supporting Waikato West iwi to work together on the allocation of new space settlement assets.

- 7.** Provide iwi with information on the nature and utility of customary fishing regulations to exercise their traditional fishing practices, and work with iwi and others on customary fisheries regulatory settings

Wellington

- › We continue to hold pre-commencement and new space settlement assets on behalf of Wellington regional iwi, pending agreement on allocation. We have sought some engagement with iwi on this matter.

Marlborough

- › We met with Minister Jones to progress the concerns raised with him (by formal letter co-signed with nine Marlborough iwi) regarding interest payments on outstanding settlement obligations from the 2015 regional agreement reconciliation process.
- › We meet monthly with iwi to kōrero on reconciliation allocation, exposed coastal salmon, and other subjects.
- › We agreed a variation to a contract with Cawthron undertaking multi-beam surveys to provide further information on a location identified for an Aquaculture Settlement Area (ASA) suitable for salmon farming.
- › Cawthron presented work to date on exposed coastal ASA surveys to iwi 12 June.

Te Tai Hauāuru (Deepwater Pātaka Pilot)

- › For some time now we have supported several Te Tai Hauāuru iwi to establish a pātaka pilot programme. Our pātaka document pack was co-signed and submitted to MPI to request the relevant approvals to operate the pātaka. We are still awaiting this approval. We maintain communication with MPI and provide status updates to iwi, while we await the relevant approvals.

Ngāti Kahungunu Pātaka (Te Matau-ā-Maui)

- › We have been working with kaitiaki from Ngāti Kahungunu to discuss the pātaka website we host. We facilitated two online hui to confirm coordinator the development of a policies and document pack.
- › We also facilitated an in-person hui with kaitiaki, fishers and operators with interest in the pātaka in the Kahungunu office. This hui was to explore the document pack, and to wānanga the kaupapa, intention, and process.

	<p>Te Tau Ihu Pātaka</p> <ul style="list-style-type: none"> › Iwi reached out to explore the feasibility of a pātaka to operate within their recently established rohe moana. Two online hui were held to discuss this kaupapa and iwi aspirations. › We are working with Sealord staff to assess feasibility of operationalising a pātaka based in catch history on the area. <p>Understanding customary fishing</p> <ul style="list-style-type: none"> › Tūhoe reached out wanting to better understand the nature of customary fishing and explore the process for customary harvest in their area of interest. An analysis and response to the enquiry was provided.
<p>8. Support iwi and kaitiaki to use Te Ohu Kaimoana administered products such as IkaNet for issuing customary authorisations and pātaka</p>	<p>IkaNet - kaitiaki use and on-boarding</p> <ul style="list-style-type: none"> › We co-facilitated two in-person, onboarding training sessions for three kaitiaki in Tauranga, and one kaitiaki based in Ōtaki. › We joined an online hui with kaitiaki based on the Chatham Islands for a Q&A session on IkaNet. There were some kaitiaki who are users of the system present, and some who issue using the traditional paper system. <p>FishServe partnership</p> <ul style="list-style-type: none"> › We continue to operate the IkaNet/Pātaka websites, currently hosted by Fishserve. We are working with them to enable system upgrades to IkaNet and to progress four improvement requests. These requests include improvements to functionality and changes to ensure compliance requirements are better met.
<p>9. Continue to collaboratively work with iwi, our kāhui and others on initiatives that affect the Māori fisheries and aquaculture settlements</p>	<p>NIWA Smart Ideas Project (Moana New Zealand and Te Ohu Kaimoana)</p> <ul style="list-style-type: none"> › In collaboration with NIWA (now known as Earth Science NZ) and MPI, we will be holding a workshop to discuss the integration of VAST modelling with historical fishing effort to better forecast fisheries abundance in climate change scenarios. › The Māori Research and Policy Group meet monthly to touch base on the ongoing organisation and development of the September workshop.

Aotearoa Circle

- › The Seafood Sector Climate Adaptation Toolkits were launched via webinar this quarter. We were acknowledged as a key contributor to both the Seafood Adaptation Strategy (SAS) and the Climate Adaptation Toolkits during the event. All four toolkits, along with their accompanying resources, are now available online to support the sector.
- › Review on the final draft of the Climate, Nature and Te Ao Māori Scenarios Report was completed. This report will also be released via webinar in August 2025.
- › As a member of the SAS Implementation Group (IG), we continue to participate in the monthly SAS IG meetings. In the interim, while Moana New Zealand works to appoint a representative to the IG, we have been actively communicating key messages and actions from the SAS IG to Moana New Zealand to ensure they remain informed and engaged on the kaupapa.

RMA Fast Track Approvals Regime

- › As an entity named in the Fast Track approvals regime, we were invited to comment on the following Fast Track Approvals applications:

Stella Passage Development (Port of Tauranga)

- › A comprehensive analysis of the application has been completed. A decision on whether to provide comment is yet to be confirmed. We are currently engaging with the relevant MIO in the rohe to determine whether our input is required.
- › We were invited by the Panel Convenor to attend a conference regarding this application, specifically to discuss the appointment of panel members and the application timeline.

Bledisloe North Wharf and Fergusson North Berth Extension

- › A comprehensive review and analysis of the application was completed. Following this, the relevant MIOs within the application's rohe were contacted to inform them that we had been asked to comment. After assessing the application, it was determined that a formal comment was not required. The MIOs were notified of this decision via phone call, with an explanation provided.
- › We were invited by the Panel Convenor to attend a conference regarding this application, specifically to discuss the appointment of panel members and the application timeline. However, due to the subsequent decision not to provide comment on the application, the invitation was respectfully declined.

Waipiro Bay Marina

- › A comprehensive review and analysis of the application was completed. Following this, the relevant MIO within the application's rohe were contacted to inform them that we had been asked to comment. After assessing the application, it was determined that a formal comment was not required. The MIO were notified of this decision via phone call, with an explanation provided.

Taranaki VTM Project (Trans-Tasman Resources (TTR))

- › A comprehensive review and analysis of the application was completed, after which it was determined that a formal response was required on this application.
- › Following this, we met with Ngāti Ruanui, Ngā Ruahine and Ngā Rauru to discuss the application. Staff continue to regularly engage with all three iwi on this kaupapa.
- › We also met with the commercial industry working group on this application, led by Seafood New Zealand. The purpose of this hui was to talk through a proposed response to the TTR application as an industry collective.
- › We were invited by the Panel Convenor to attend a conference regarding this application, specifically to discuss the appointment of panel members and the application timeline. Staff attended the conference, where we communicated both our role and position on the matter.
- › Staff continue to actively engage with Ngāti Ruanui, Ngā Ruahine and Ngā Rauru as the application develops. Further engagement with the wider group of 13 MIOs listed as affected parties to the application is also underway.

NIWA – Te Kūwaha Team

- › Staff met with the NIWA Te Kūwaha team to share knowledge and explore how we can work together on a number of ocean health, fisheries and aquaculture kaupapa.

Quota acquisition and GLM7A wild stocks

- › We were notified of potential quota acquisition that would exceed quota aggregation limits and were invited by FNZ to provide feedback.
- › We engaged with Marlborough iwi to develop a response, not in direct reference to the quota aggregation, but to highlight key concerns for Iwi related to the current management settings and potential harvest methods for GLM7A. This stock is expected to be considered in the October sustainability review next quarter.

Settlement quota enquiries from iwi

- › The MIO for Ngāti Whātua and Ngāruahine contacted us wanting to better understand what fishing interests their iwi has based on their ownership of settlement quota. Analyses and responses were provided to those parties.

Industry stakeholder groups

- › We have been in attendance to the following industry or technical stakeholder working groups this quarter:
 - › Commercial Fishers Forum (2)
 - › National Rock Lobster Advisory Group (2)
 - › Biodiversity Research Advisory Group (2)
 - › Quota Holders meeting (1 – ORH 3B)
 - › National Direction Consultation webinar (3)
 - › Conservation Services Programme (1)

Advocate on behalf of iwi

KEY PRIORITY 03

Te Ohu Kaimoana will advocate on behalf of iwi, including monitoring and responding to matters in a way that reflects the relationship of iwi with their taonga, and that protects and enhances the settlements.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

10. Critically assess Government reforms and consultations on matters that affect the marine environment and the settlements, share those assessments with iwi, and promote sensible options that advance the interests of iwi

Commentary for 1 April – 3 June 2025

We responded to the following reforms and proposed legislation:

- › Proposed amendments to the Fisheries Act
- › Regulatory Standards Bill
- › Proposed National Adaptation Framework
- › Ministerial briefing on Replacing the RMA – Coastal Marine Area (BRF 6151).

We also reviewed the recent version of legislation and reforms, including those reforms in which we have previously responded to:

- › **Fast Track Approvals Bill** - MFA and MCASCA settlements upheld in the act. Further clarification sought from Ministers offer on the protection of the MCACSA. One clause creates a slight ambiguity.
- › **Resource Management (Consenting and Other System Changes) Amendment Bill** - A number of recommendations made to further clarify the role of councils, in alignment with industry response, were accepted and considered.
- › **Proposals to the Climate Change Response Act 2002** - No impacts to the Fisheries and Aquaculture settlements identified. Proposals made changes to the administrative functions of the ETS only.

11. Continue to progress strategic litigation to protect the settlements, including litigation to resolve 28N rights matters

The High Court judgment on the 28N rights matter was released in March of this year. This provided via update in the last report. Since this time, the Crown has sought an appeal of this decision.

We have a hearing fixture set for June 2026 in the Court of Appeal, with the potential for an earlier hearing date if timeframes allow.

Outside of the courts, We have been invited by MIO, AHC, and interested iwi groups to attend hui to discuss this kaupapa and the High Court decision further. We appreciate these opportunities to meet with parties who have an interest in this area.

12. Will develop and promote options to ensure current and future legislation upholds the intent of the Maori Fisheries Act and Māori Aquaculture Claims Settlement Act and provides opportunities for iwi

We engaged with Ministry for the Environment to review their brief to ensure the MCACSA and MFA is upheld throughout the next RMA reform (RM3).

We understand there is an aquaculture consenting regime being developed. This consenting regime we understand is to include the EEZ. We have not seen or worked with anyone on this kaupapa yet though. We understand both MPI and aquaculture NZ are working on this currently.

We discussed and agreed on requirements for new financial model contract with FNZ for the aquaculture settlement. Interviews for a new supplier will be held in the next quarter.

Taituarā of kāhui entities

KEY PRIORITY 04

Te Ohu Kaimoana will coordinate ongoing work between kāhui entities.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

Commentary for 1 April – 30 June 2025

13. Continue to convene regular hui of the chairs and CEOs of kāhui entities to discuss strategic issues and opportunities

Our board has been meeting with kāhui entities (all of board, and management) to discuss upcoming director appointment processes, implementation of the Māori Fisheries Amendment Act, and letters of expectation. These will become a regular board engagement.

14. Convene a hui of all kāhui entity directors and management

The next all-of-kāhui board meeting is set for December 2025.

15. Have worked collaboratively with kāhui entities to develop and respectively endorsed a kāhui strategy and annual priorities for each

During the period we convened a meeting of kāhui chairs and management to discuss the implementation of the Māori Fisheries Amendment Act, and the collective kāhui response to the four-year audit findings. Actions from this will be described in the group annual report for FY24/25.

Transition under the Māori Fisheries Amendment Act 2024

KEY PRIORITY 05

Te Ohu Kaimoana will manage the implementation of changes to Māori fisheries settlement entities, and support iwi in the transition of arrangements subsequent to the passage of the Māori Fisheries Amendment Act 2024.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

Commentary for 1 April – 30 June 2025

- 16.** Have delivered the milestones for the 24/25 period identified in the MFA amendments implementation work programme

There has been significant engagement amongst the kāhui entities on the MFAA transitional arrangements.

There has also been significant engagement with iwi around the country on the development of options for director appointment processes for Aotearoa Fisheries Limited (AFL) and Te Ohu Kai Moana Trustee Limited. We are also engaging directly with all 58 iwi to amend their respective constitutional documents to give effect to the amendments.

All milestones for the quarter have been delivered on time and under budget.

Development and wellbeing of kaimahi and the board

KEY PRIORITY 06

Te Ohu Kaimoana will have an ongoing focus on the development and wellbeing of its staff and directors.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

Commentary for 1 April – 30 June 2025

17. Have developed and implemented a wellbeing framework to support kaimahi

We have started formulating our Employee Value Proposition (EVP), outlining the benefits and opportunities offered in exchange for the skills and expertise of our employees. This process built upon phase one, where employee insights were garnered from all-staff and team wānanga to capture the employee voice.

These insights will inform the development of our Hauora Framework. The next phase is underway, defining our EVP, with an emphasis on growth, wellbeing, and development opportunities, ultimately leading to the design of our Hauora Framework.

18. Have finalised and implemented a Māori Language Strategy for the organisation

The second iteration of our staff survey regarding the development of our reo Māori strategy and plan for Te Ohu Kaimoana has now closed and our committee members will be presenting the feedback to all staff in early July.

This survey covered an audit of current staff proficiency and qualifications; and also tested a number of statements and potential initiatives with staff in regard to te reo Māori, the role and value it could or should play within Te Ohu Kaimoana, and externally with iwi.

19. Provide opportunities for development of kaimahi

Kayla Martin and Madison Davy attended the EDS Oceans Symposium in Auckland.

Visibility and trust

KEY PRIORITY 07

Iwi are clear on, and have confidence in, the role of Te Ohu Kaimoana.

By 30 September 2025, Te Ohu Kaimoana will:

KPIs

Commentary for 1 April – 30 June 2024

20. Provide timely and relevant communication on the work and activities of Te Ohu Kaimoana to iwi and others

We circulated three campaigns to iwi throughout the third quarter. The first of which invited iwi and Representative Māori Organisations (RMO) to participate in a MFAA director appointment process survey; the second provided iwi with an update on the Crown's appeal of the High Court's decision on 28N rights, and finally an invitation to attend the Wellington private screening of Mana Moana, Mana Tangata (the Māori fisheries settlement documentary).

21. Conduct and publish our annual iwi engagement survey

We have completed our review of our annual iwi engagement survey and agreed upon some new questions to ask of iwi and RMO in regard to the direction and work of Te Ohu Kaimoana.

Due to the recent circulation of the MFAA director appointment process survey, we have decided to delay the circulation of the iwi engagement survey until August.

22. Premiere the Māori Fisheries Settlement documentary in partnership with the kāhui, Awa Films, Tawera Productions, Te Māngai Pāho and Whakaata Māori

We have now confirmed a date (10 July 2025) for a private screening of Mana Moana, Mana Tangata (our feature length documentary on the Māori fisheries settlement).

The private screening will be held at Soundings Theatre, the site of the 30-year celebration of the settlement.

The documentary will be having its world premiere in Auckland on 13 July as part of the DocEdge Film Festival, with screenings also taking place in Wellington on 16 July and Christchurch on 18 July.

The documentary is scheduled to air on Whakaata Māori on 18 August 2025 and will be available on-demand to the general public.

23. Deliver all statutory reporting requirements, including the annual report and audited financials, the Annual General Meeting, and an entity response plan to the four-year performance audit

No action required during this quarter.

23. Ensure it will meet its governance and operational responsibilities

We continue to meet all appropriate statutory and governance requirements and responsibilities.
We also continue to prioritise our readiness for the governance and operational changes that will be impacted as a result of the Māori Fisheries Amendment Act 2024 which comes into effect in July 2026.



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