SPACEFLORIDA

BE WHERE NEW IDEAS TAKE OFF™

BOARD OF DIRECTORS MEETING

June 2, 2026

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Call to Order

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Pledge of Allegiance

SPACEFLORIDA

Roll Call

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Welcome & Introductions

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Public Comments

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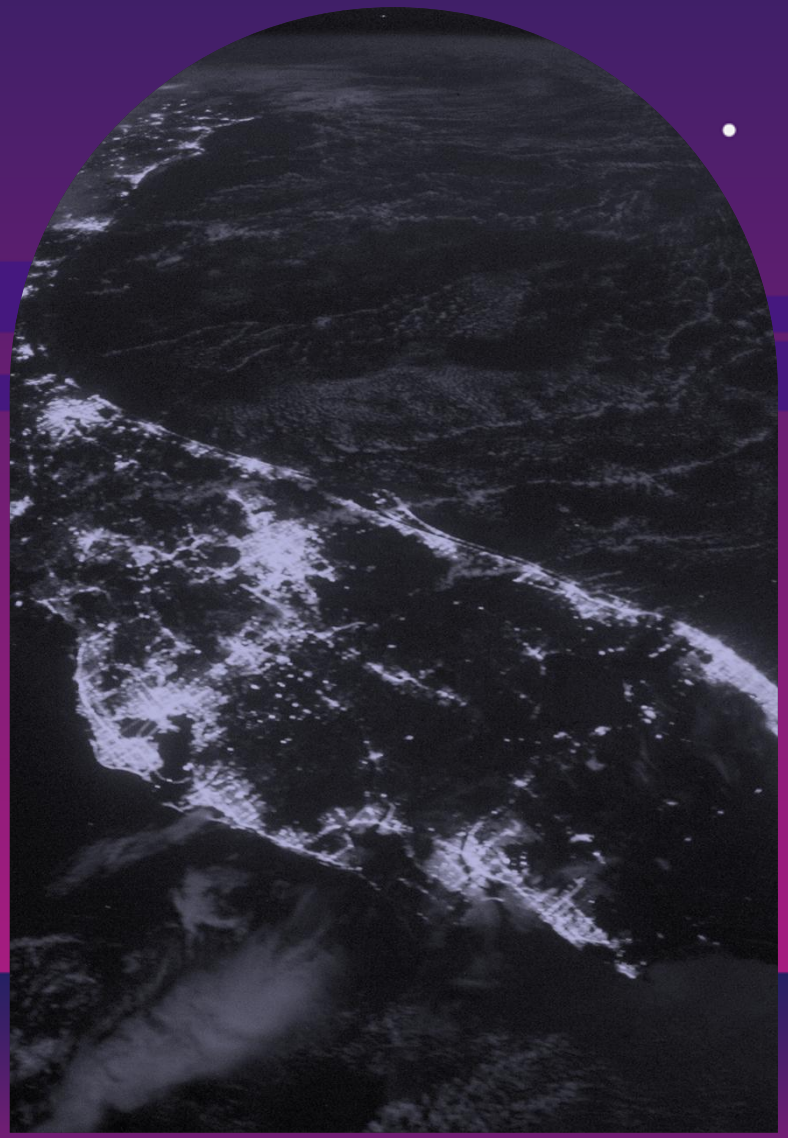
Approval of Minutes

Audit, Accountability, & Governance Committee

- Rodney Cruise (Chair)
- Secretary Alexis Lambert
- Belinda Keiser
- Tim Thomas

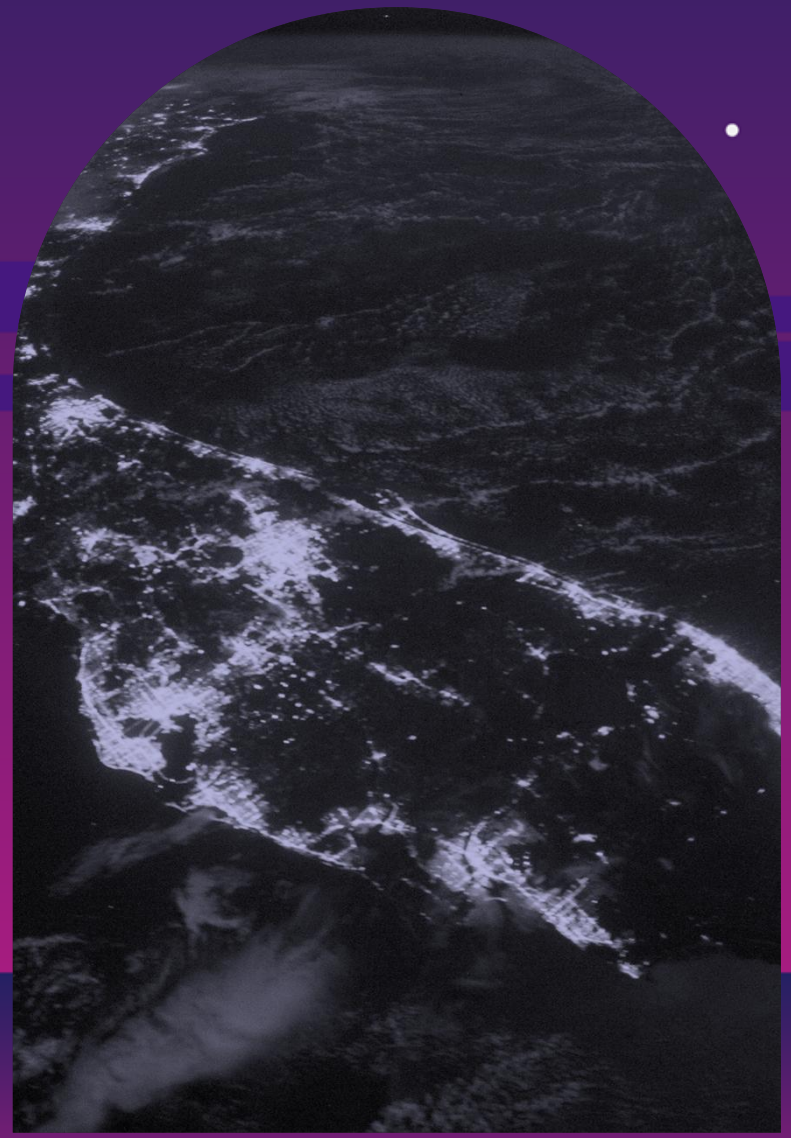
Ex-Officio

- Matt Bocchino
- Kevin Daugherty



Audit, Accountability, & Governance Committee

- Interim Financial Statements March 31, 2026
- Required Communications & Financial Statements September 30, 2025

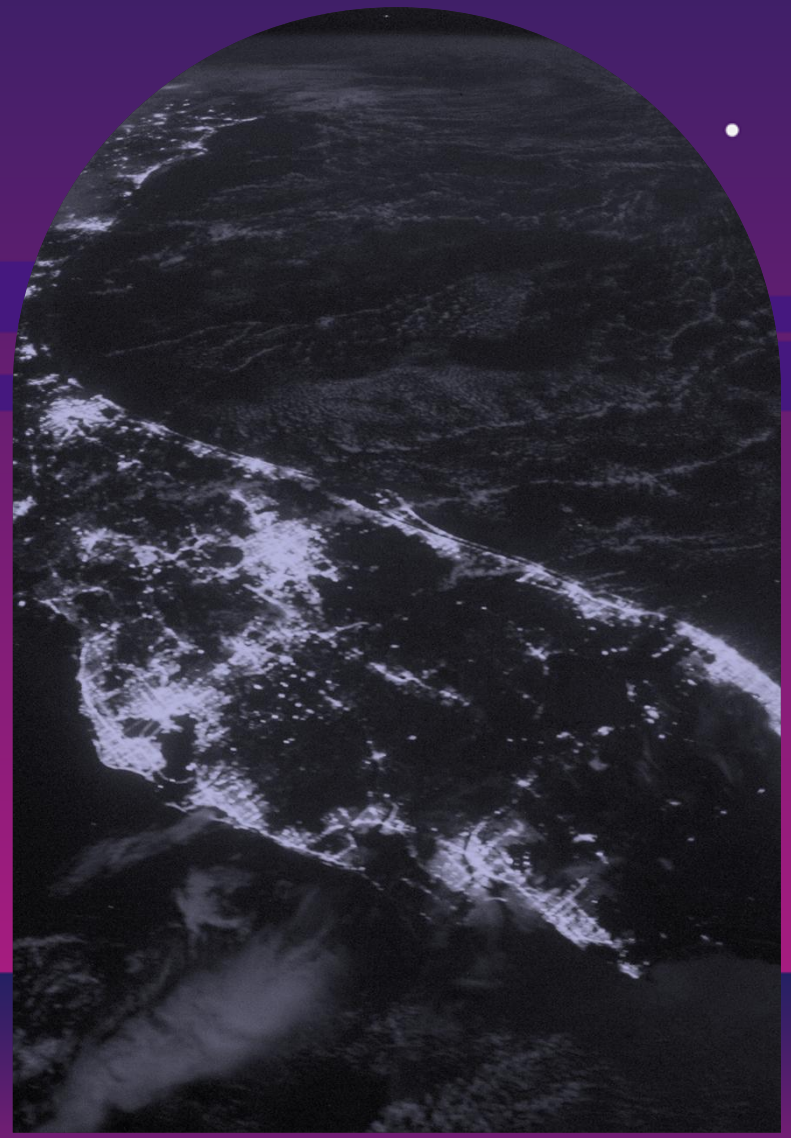


Investment Committee

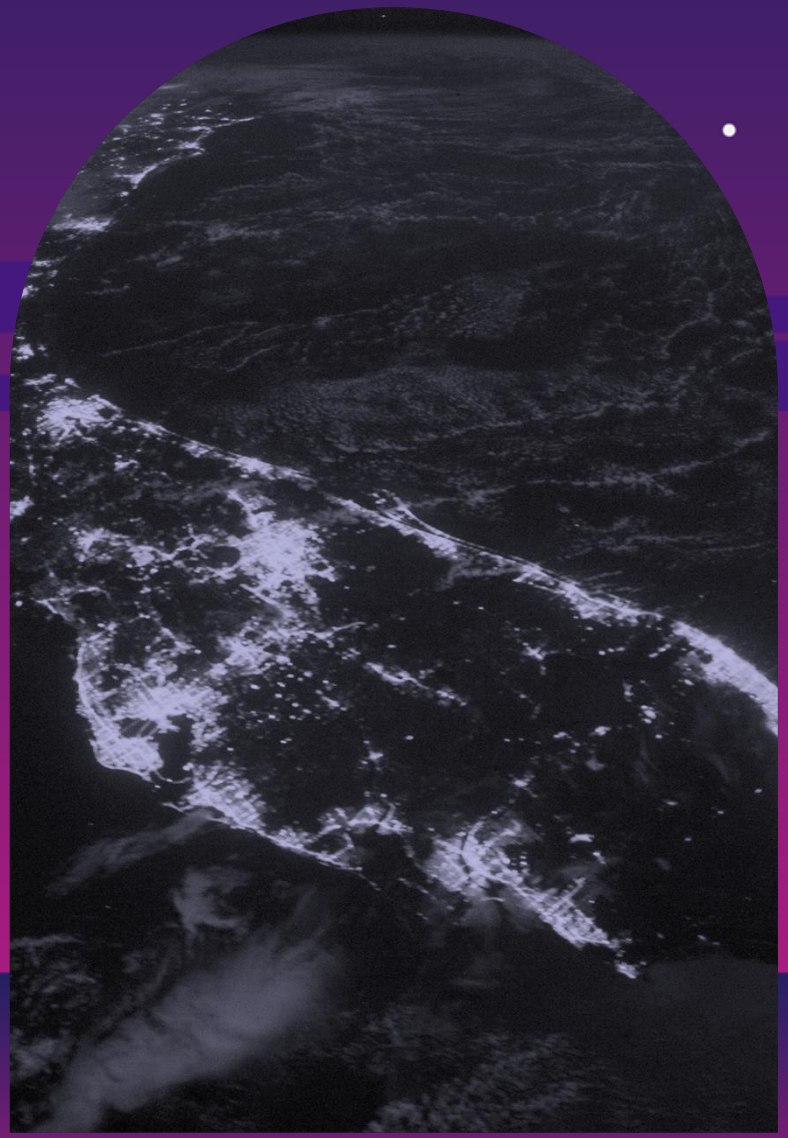
- Eric Hinson (Chair)
- Neal Keating
- Secretary Jared Perdue
- Jonathan Satter

Ex-Officio

- Matt Bocchino
- Kevin Daugherty



Projects and Contract Activities



PROJECT AND CONTRACT ACTIVITIES

1. Project HENRY – aircraft manufacturer expanding their Florida presence to better serve their expanding American customer base with a two phased project of approximately $200 million and 350 jobs.
   - Approve: Enter into phase 1 engagement letter & right to transfer equipment; no conduit financing

2. Project MILLIE 26 – airline carrier solidifying its training capabilities in Florida with the acquisition of flight training systems by Space Florida, which include the flight simulators and flight training devices as well as the peripheral equipment necessary to operate such systems.
   - Approve: Enter into engagement letter & negotiate right to transfer equipment; no conduit financing

3. Project MANTA -- Early-stage company developing a novel maritime-based technology to increase space launch capacity with plans to develop and demonstrate this technology in Florida with a full-scale proof of concept mission after such demonstration.
   - Approve: Purchase and leaseback of prototype demonstration equipment of $270K

4. Projects JAGUAR & (5.) FORGE – Space industry companies potentially seeking to leverage spaceport tax exempt bond authorities.
   - Approve: Reimbursement resolution for approved costs and expenditures associated with bond financing should it be required.

6. Project PRIME – Notifying Board of final agreement structure

Financing & Associated Projects

PROJECT AND CONTRACT ACTIVITIES

7. Project HORIZON – Company plans to expand spaceport capabilities and jobs currently limited by existing facilities creating additional 500 jobs.
    - Approve: SIP funding up to $24.2M

8. LLF Access Road Improvements – common use infrastructure funds to repair and improve entry and access to LLF and add additional communication infrastructure to support future development. Shifts funds from previous project for Area 57.
    - Approve: Reprogram existing $4M grant to support improvements

9. Cecil Spaceport Rocket Motor Test Stand Design – Supports the design of enhanced testing equipment at Cecil Spaceport to expand the overall test capabilities in Florida.
    - Approve: SIP funding up to $900K

10. 2017 Space Florida Cape Canaveral Master Plan Amendment – Administrative update to include projects in FDOT SIP 5-year work plan.

11. Strategic Planning and Advisory Contract for Spaceport Optimization and Transformation
    - Approve: Entering into the negotiated contract (up to $2M SIP) to perform Spaceport System & Cape Canaveral Master Plans

12. LLF Surface Revitalization – Multi-phase effort for airfield pavement rehabilitation
    - Approve: New $200K Task Authorization for Air Traffic Control Tower parking lot design

Spaceport Improvement Program (SIP)

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2017 Cape Canaveral Spaceport Master Plan Amendment 10 (June 2026)

Table 6.1 Recommended Projects

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Florida Spaceport Improvement Program (SIP) 5-Year Work Program and Unfunded Needs List (2026)

Spaceport Improvement Program	FY 2022 - 2026 PAST			FY 2027 PRESENT	FY 2027-2031 FUTURE		FY 2032
MASTER PLAN STRATEGIC OBJECTIVES	HISTORICAL FDOT FUNDING (5 YEARS)			AVAILABLE FDOT FUNDING (1 YEAR)	FDOT PROGRAMMED FUNDING (5 YEARS)	PLANNED SPACEPORT DEVELOPMENT (5 YEARS)	NEW 5TH YEAR PLANNED REQUEST (1 YEAR)**
Vertical Launch Improvements	FY 25	$13,322,500	LC 39A & LC-40 CCS Landing Zone & Pad Resilience	**$17,500,000** **Vertical Launch Projects*** Launch Complex Capacity Expansion Mission Control Center Flight Crew Preparation Facility Spacecraft Testing Area	**$90,000,000**	**$363,000,000**	**$36,300,000**
	Subtotal	***$13,322,500***					
Processing & Range Improvements	FY 22 & 23	$9,250,000	Ex Park Lunar Production Facility	**$28,695,395** **Processing & Range Projects*** Vertical Processing Facility Payload Processing Facilities Manufacturing & Office Campus Logistics Hub	**$100,000,000**	**$3,121,000,000**	**$312,100,000**
	FY 23	$3,200,000	Satellite Payload Processing Facility at the LLF				
	FY 25 & 26	$50,000,000	High Bay & Production Facility Launch Infrastructure				
	FY 26	$9,250,000	Space Hardware Assembly & Refurbishment				
	FY 26	$4,656,699	Vertical Integration & Refurbishment Facility & LC-36				
	Subtotal	***$76,356,699***					
Horizontal Launch & Landing Improvements	FY 22	$3,000,000	Cecil Spaceport Utility Corridor	**$17,500,000** **Horizontal Launch Projects*** Reentry Infrastructure Improvements Motor Test Stand	**$70,000,000**	**$42,000,000**	**$4,200,000**
	FY 23	$3,475,250	Spaceport Access Roadway				
	Subtotal	***$6,475,250***					
Common Use Infrastructure Improvements	FY 22	$4,000,000	LLF Access Roads Improvements	**$23,665,000** **Common Use Infrastructure*** Roadway Capacity Improvements Wastewater Improvements Wetlands Mitigation Wharf Phase 1 Bridge Replacement LNG & Gas Improvements LLF Parcel Development Power Transmission & Distribution	**$116,165,000**	**$1,319,000,000**	**$131,900,000**
	FY 22	$10,000,000	Wastewater Capacity				
	FY 22	$21,000,000	LLF East Area Development				
	FY 23, 25, 26	$24,700,000	Spaceport Transportation & Energy Phase 1 & 2				
	FY 23	$13,000,000	Spaceport Commodities Pipelines Extension				
	FY 23 & 24	$15,000,000	Space Coast Innovation Park Phase 1 Site Development				
	FY 24	$30,000,000	LLF Airfield Surface Revitalization				
	FY 24	$11,794,247	LLF East Area Development Phase 2				
	FY 25 & 26	$15,000,000	Utility Improvements Industrial Wastewater & Power Lines				
	FY 26	$6,500,000	Roadway & Turning Improvements at Heavy Launch Rd				
	Subtotal	***$150,994,247***					
TOTALS	**$233,826,196**			**$87,360,395**	**$376,165,000**	**$4,845,000,000**	**$484,500,000**

	FY 2022 - 2026 PAST	FY 2027 PRESENT	FDOT PROGRAMMED FUNDING (5 YEARS)	PLANNED SPACEPORT DEVELOPMENT (5 YEARS)	NEW 5TH YEAR PLANNED REQUEST (1 YEAR)**
			Programmed (next 5 years)	Need (next 5 years)	Request to FDOT

*Upcoming FY funding forecast to project types is based on anticipated upcoming projects.
** New 5th Year Request is calculated by dividing the Expected Investment Need over 5 years and excluding 50% match.

Past 5 Years (FY2022-2026)

Total Program Funding
= **$223.8 Million**

Next 5 Years (FY2027-2031)

5-Year Work Program Funding
= **$376.2 Million**

Total Spaceport Investment Forecast
= **$4.85 Billion**

Request for FY2032

Projected SIP Funding Need
= **$485 Million**

PROJECT AND CONTRACT ACTIVITIES

13. NAS Hub – seeking NASA grant to become workforce development hub to expand Space Florida Academy and similar programs with partners
    - Approve: Administer grant funds up to $500K/year for 3 years

14. Workforce Development Support Contract Extension– Extends consultant supporting workforce development and architecting future workforce plans to include NASA Hub effort.
    - Ratify contract for $54K and approve entering into new agreement for $109,200 annually.

Other Project or Contract Activities

President & CEO Report

SPACEFLORIDA

AGENDA

- Guest Speakers
- Highlights and Updates
- Business Unit Updates

Space Florida: Be Where New Ideas Take Off ™

Guests

Space Florida Board Meeting

2 June 2026

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Mr. Walt Jackim, USSF
Deputy Director, SYD 80

Space Access

RESPONSIVE & RELIABLE LAUNCH

RESILIENT & READY SPACEPORTS

SERVICING MOBILITY & LOGISTICS

Spaceport of the Future (SpOTF)

Next Steps

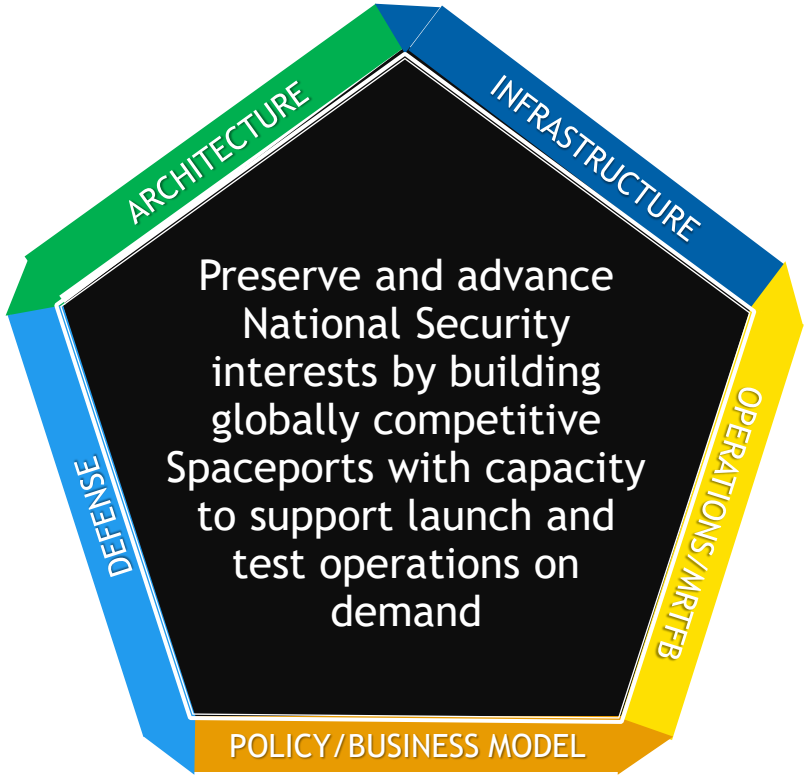
Architecture
- Modernize to a cloud-to-edge digital architecture
- Deliver unified user experience across USSF spaceports
- Delineate emerging Next Gen Missile Defense requirements

Infrastructure
- Spaceport-wide long-term master planning
- Execute Commercial Solutions Opening awards ($160M) for increased Payload Processing Facility (PPF) capacity
  - CCSFS (Blue Origin) building new PPF, IOC Jan 2028
  - VSFB (Astrotech) expanding existing PPF by Jan 2028

Operations / MRTFB
- Prioritize enterprise launch manifest for NSS missions
- Centralize enterprise payload processing management
- Capacity modeling to project demand & identify LIMFACs
- Growing T&E activities (e.g., NGMD, MMIII/Sentinel, CPS)

Policy / Business Model
- Streamline policy to maximize space launch capacity
  - Assess/update indirect cost reimbursement rates
- Update launch revenue model to better capture direct costs
- Business Case analysis to determine viability of a WCF
- Unify business models via Spaceport Ops Squadron

Defense
- Integrate multi-domain intel for threat awareness
- Deploy C-UAS detection and defeat capabilities
- Develop robust cyber defenses for spaceport systems
- Establish protocols for all-threat/hazard response



Globally Competitive, Responsive Spaceports with Unlimited Capacity on Demand

Future Space Launch Capacity Study - Initial Insights

Projected Operations	• **250+ heavy and super-heavy launches annually driven by SpaceX, Blue Origin, ULA, and new market entrants** • **Increased use of reusable launch systems - will drive robust infrastructure needs to support rapid turnaround / mission** • **Increased use of existing US Spaceports (Wallops, VA / Kodiak, AK) to expand US launch capacity and maximize throughput at Cape Canaveral Space Force Station (CCSFS) and Vandenberg Space Force Base (VSFB)**
Infrastructure Gaps	**Commodity Production, Storage and Distribution** • Projected near-term (2-3 years) shortfalls in liquid methane (LNG), liquid oxygen (LOX), liquid hydrogen (LH2), and gasses • Exceed **200% of existing propellant storage and throughput capacity** by late 2020s (Cape), Vandenberg by mid 2030s (projected)
	Infrastructure • Aging facilities, e.g., wastewater treatment plants and power systems, payload processing, nearing capacity limits. • Current power grid strain during high-tempo operations; backup systems insufficient for growing load projections • Conservative hazard arcs drive limitations to neighboring launch / return sites concurrent operations
	Roads, Rail, and Maritime Supply Chains • Aging bridges (e.g., Roy D. Bridges Bridge), current roads prohibit large payload transportation • Port Canaveral and Vandenberg port facilities incapable of accommodating larger booster recovery vessels and logistics fleets
Alternate Locations	• Wallops and Kodiak proven flight history - provide supplementary capacity for small / medium class launch vehicles. • New Spaceports: Data collection ongoing - evaluating Flight Safety, Infrastructure provisioning, launch trajectories
Safety, Environmental, Policy, Innovation	• 100% propellant TNT equivalency analysis ongoing-reduction will reduce evacuation radius - Tri-agency (NASA, USSF, FAA) effort • Interagency priorities / Resource availability drive increased Environmental Review timelines (NEPA etc) • Ongoing FAA Part 450 rewrite may allow for improvements to speed / authorities • Acoustic impacts - especially fly-back are significant - technology innovations being explored (very early)
Resourcing	• Financial data under review by study team • 10X increase in launch with significant USG manpower reductions—manpower / technology needed to implement capacity increase • Hardening, Redundancy, Resiliency part of Spaceport of the Future implementation planning • Public Private Partnerships and Revolving Fund concepts provide increased opportunity for investment

Space Access SV Processing Plan of Action

- Space Access executing Commercial Solutions Opening awards for increased Payload Processing Facility (PPF) capacity
  - Vandenberg SFB - Contract FA8802-25-C-0002 (Astrotech)
    - 60% Design Review completed in Dec 2025
    - Foundation concrete pours currently in work
    - Adding 4-5 NSSL missions per year - 40% increase in mission capacity
  - Cape Canaveral SFS - Contract FA8802-26-C-0002 (Blue Origin)
    - New PPF design, construction, & demonstration – IOC in Jan 2028
    - Guaranteed access for all NSSL Launch Service Providers, not just Blue Origin
      - 80% increased capacity – up to 7-8 NSSL missions per year
  - Enterprise Payload Processing Management (EPPM)
    - Acquisition planning & solicitation development in work
    - IDIQ to manage all NSSL SV processing services at both Spaceports
    - RFI responses received - initial solicitations targeted for March 2026
- Continued growth in launch manifests (~20-30+ launches per year) driving add'l PPF capacity requirements
  - Space Access working several angles – POM submission, Interagency Agreements, external funding/ strategic capital

FY26 NDAA

Core Principles

- Provides a comprehensive overhauls of statutory guidance consistent with EO and SecWar direction
- More prescriptive than EO and SecWar direction in key areas (1601, 1802, 1803)

Key Directed Actions

- Sec 1601 Acquisition Career Path In the Space Force
- Sec 1802 Establishment of the Role of the Portfolio Acquisition Executive (PAE)
  - Realigns PEO statutory definitions to PAEs
  - Expands PAE authorities to carry out all powers, functions, and duties of the SAE (subject to direction and control)
  - Coords with Service Chief on requirements, performance objectives, quantities, and materiel readiness
  - Assigned dedicated personnel to perform duties that are under the authority and control of the PAE
- Sec 1803 Amendments to Life-Cycle Management and Product Support
  - Elevates Product Support Manager as a direct report to the PAE
- Requirements Reform
- Contracting Reform
- Supply Chain

SecWar Acquisition Transformation Memo

Core Principles

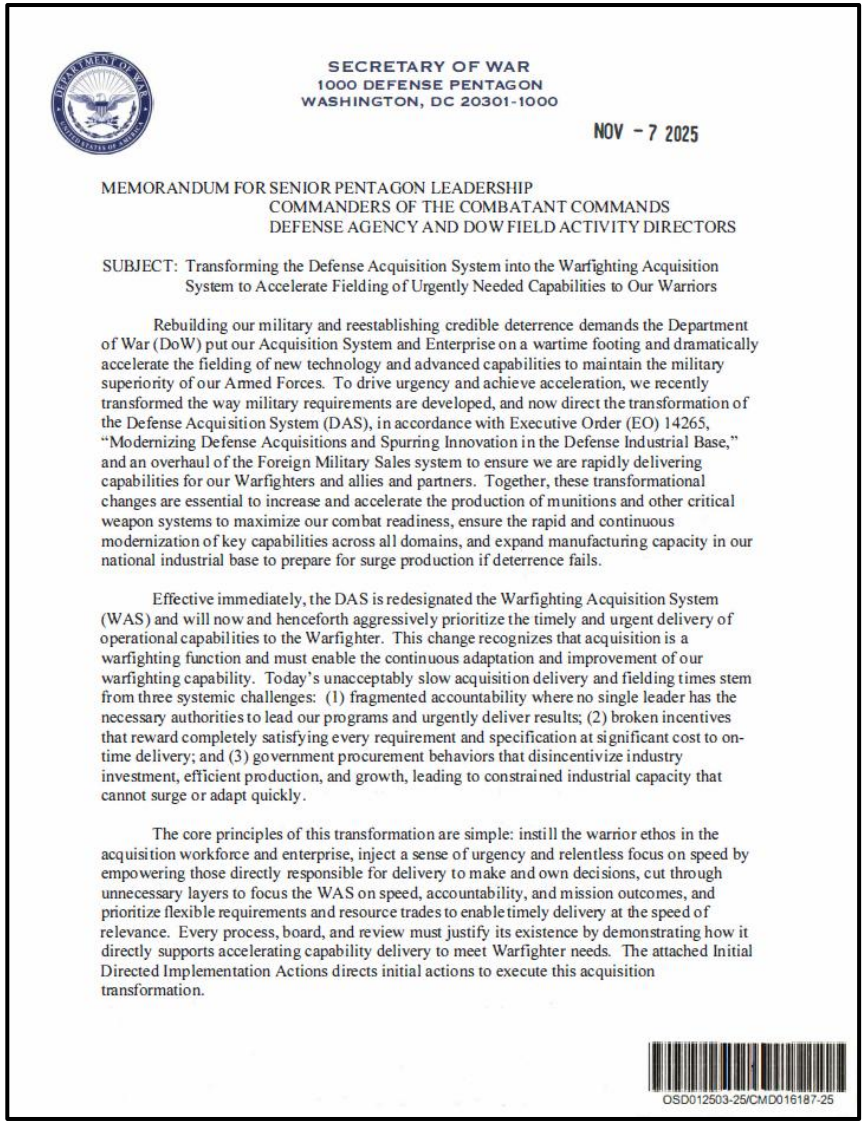
- Acquisition recognized as a warfighting function requiring urgency and adaptability
- Address systemic challenges: fragmented accountability, broken incentives, & limiting procurement behaviors
- Prioritize flexible requirements and resource trades to enable timely delivery

Key Directed Actions

- Establish PAEs & PAE Authorities
- Transform PAE & PM Roles, Career Paths; Expand Acq Education with Industry
- Implement a Commercial-First Policy & Modernize Contracting Incentives
- Cut Regulations & Streamline Guidance
- Publish Portfolio Scorecards
- Streamline Test & Eval
- Improve Budget Flexibility

Overarching Directive

- Speed to capability delivery is the organizing principle
- Structural change concentrates authority, leverages competition, and signals industry investment
- All acquisition professionals charged with adopting wartime urgency to restore deterrence and deliver capabilities



SECRETARY OF WAR
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

NOV - 7 2025

MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP
COMMANDERS OF THE COMBATANT COMMANDS
DEFENSE AGENCY AND DOW FIELD ACTIVITY DIRECTORS

SUBJECT: Transforming the Defense Acquisition System into the Warfighting Acquisition System to Accelerate Fielding of Urgently Needed Capabilities to Our Warriors

Rebuilding our military and reestablishing credible deterrence demands the Department of War (DoW) put our Acquisition System and Enterprise on a wartime footing and dramatically accelerate the fielding of new technology and advanced capabilities to maintain the military superiority of our Armed Forces. To drive urgency and achieve acceleration, we recently transformed the way military requirements are developed, and now direct the transformation of the Defense Acquisition System (DAS), in accordance with Executive Order (EO) 14265, "Modernizing Defense Acquisitions and Spurring Innovation in the Defense Industrial Base," and an overhaul of the Foreign Military Sales system to ensure we are rapidly delivering capabilities for our Warfighters and allies and partners. Together, these transformational changes are essential to increase and accelerate the production of munitions and other critical weapon systems to maximize our combat readiness, ensure the rapid and continuous modernization of key capabilities across all domains, and expand manufacturing capacity in our national industrial base to prepare for surge production if deterrence fails.

Effective immediately, the DAS is redesignated the Warfighting Acquisition System (WAS) and will now and henceforth aggressively prioritize the timely and urgent delivery of operational capabilities to the Warfighter. This change recognizes that acquisition is a warfighting function and must enable the continuous adaptation and improvement of our warfighting capability. Today's unacceptably slow acquisition delivery and fielding times stem from three systemic challenges: (1) fragmented accountability where no single leader has the necessary authorities to lead our programs and urgently deliver results; (2) broken incentives that reward completely satisfying every requirement and specification at significant cost to on-time delivery; and (3) government procurement behaviors that disincentivize industry investment, efficient production, and growth, leading to constrained industrial capacity that cannot surge or adapt quickly.

The core principles of this transformation are simple: instill the warrior ethos in the acquisition workforce and enterprise, inject a sense of urgency and relentless focus on speed by empowering those directly responsible for delivery to make and own decisions, cut through unnecessary layers to focus the WAS on speed, accountability, and mission outcomes, and prioritize flexible requirements and resource trades to enable timely delivery at the speed of relevance. Every process, board, and review must justify its existence by demonstrating how it directly supports accelerating capability delivery to meet Warfighter needs. The attached Initial Directed Implementation Actions directs initial actions to execute this acquisition transformation.

OSD012503-25/CMD016187-25

Sec. 1608 NDAA Language

Spaceport of the Future Initiative and Study on Future Space Launch Capacity Requirement: The Secretary of the Air Force shall conduct a study, as part of the Spaceport of the Future initiative, to –

- Assess the operational capacity, infrastructure, and long-term sustainability of space launch sites at Cape Canaveral Space Force Station, Florida and Vandenberg Space Force Base, California, including with respect to heavy and super heavy launches from such sites
- Evaluate the suitability of such sites for ongoing and future missions
- Explore alternate launch locations that may offer advantages in mission efficiency, cost-effectiveness, or strategic value
- Assess the feasibility of incorporating other active spaceports into the national security launch infrastructure of the Department of Defense.

Unfettered Space Access: Transforming our National Spaceports

- Strategic Imperative: As commercial space demand rapidly accelerates, we must evolve our infrastructure to support concurrent major operations, ensuring our national ranges serve as premier enablers of space power rather than operational bottlenecks.

- On-Demand Spaceport: We are aggressively transitioning to a highly agile spaceport model. Our focus is on enabling rapid, streamlined customer onboarding and dynamic range reconfiguration to meet the cadence of modern launch providers.

- Unified Architecture & COP: By moving away from disparate systems, we will develop a resilient, interoperable national architecture. This will establish a robust Common Operating Picture (COP) that enables seamless, location-agnostic monitoring and control across all assets.

- Modern Business & Sustainment: We are reforming our business practices to reflect the modern commercial era. This includes implementing transparent and auditable charging models and ensuring robust, reliable commodity support to sustain high-tempo launch schedules without interruption.

Front Door

For new business opportunities with Space Access

ENGAGE WITH US

SPACEFLORIDA

Highlights

Legislative

- Final proposed budget include an additional $4 million in funding
    - **Space Florida Operational Budget:** $17.5 million recurring including $1m supporting the Israel Innovation MOU (no change)
    - **Aerospace Industry Financing, Business Development and Infrastructure Needs Fund ("Finance Fund"):** $3 million non-recurring (no change)
    - *(New)* ***Launchpad Infrastructure:*** *$3 million fixed capital outlay, 3-year funding*
    - *(New)* ***Space-based Data Storage Pilot Program****: $1 million non-recurring*
- Aerospace Equipment Tax Exemption clarifications not included in final package

Workforce Development

- 7,000+ students finished program this year, 13,000 students in program

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Space Life Sciences Lab (SLSL)

Overview

- Total Square Footage: 109,000
- Total Leasable Square Footage: 52,042
- Designed as single tenant facility
- Operated as multi-tenant facility since 2010

Value Proposition:

- Unique technical laboratory space close to Cape Canaveral Spaceport activities

Current Status

- 54% current occupancy
- 24 tenants (academic & commercial)

On-going review of long-term strategy to maximize benefits & support to aerospace ecosystem

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Optimized Operations

SINGLE-TENANT R&D LABORATORY

Value created through research, scientific output, and synergy with partners

Facility layout optimized

Sub-tenants only in excess space, not as primary purpose

SLSL WAS DESIGNED AND BUILT FOR THIS PURPOSE

NECESSITY

OPPORTUNITY

MULTI-TENANT MIXED-USE

Office space is most significant overall need/use

Model borne out of necessity

Cost model does not work without over-market rent.

Competes with other commercial real estate.

SLSL Long-term Options

1/ Transfer or Sell Facility

- Transfer the facility ownership to another state entity (e.g. university)
- Sale for aerospace industry use

Enables facility to be leveraged for intended purpose as an aerospace R&D hub

2/ Renovate

- Renovate with focus on multi-tenant use aligned with market demand

Optimizes facility for multi-client support at a likely significant cost; long ROI

3/ Vacate / Property Best Use

- New property lessee can disposition the facility as desired (including demo).

Customized use based on industry client needs

Opportunity

Aerospace industry partner interest to develop SLSL into robust R&D and STEM facility

Goal: Finalize path forward by end of FY 2026

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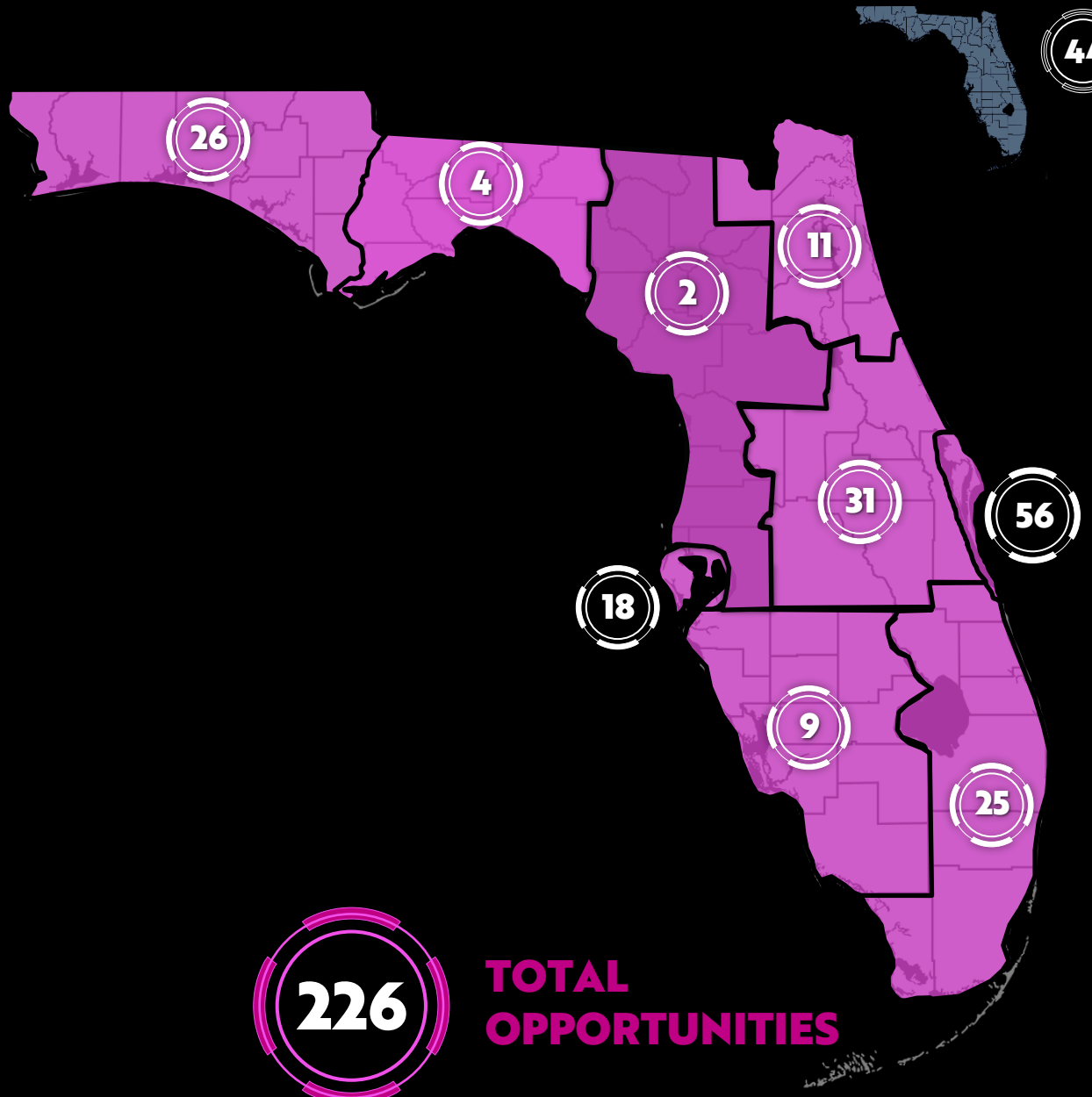
BUSINESS UNIT UPDATES

Space Florida: Be Where New Ideas Take Off ™

OUR STATEWIDE CAPITAL PROJECT PIPELINE

Southeast: 25 Projects
Southwest: 9 Projects
Central Florida: 31 Projects
Space Coast: 56 Projects
Tampa Bay: 18 Projects
Northeast: 11 Projects
West Central: 2 Projects
Big Bend: 4 Projects
Northwest: 26 Projects
No Specific Region Selected: 44 Projects

153 Leads, **69** Opportunities, **4** Closing

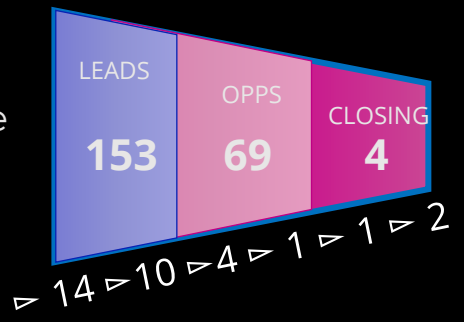


226 TOTAL OPPORTUNITIES

CORPORATE DEVELOPMENT & CAPITAL PROGRAMS

PIPELINE DEVELOPMENT

- **$6.6 Billion** project value in total identified pipeline
- **37** different counties represented (**9** rural)
- **$337M** in closing



CAPITAL ACCESS

- Continued activity on tax-exempt spaceport bonds
  - Multiple projects in pipeline
  - Inbound inquiries from bankers, lawyers, companies
- Seraphim Investor Readiness Cohort 2
- Early Stage Venture Conference - $150,000 Space Florida provided awards
- Awards pending for Florida Israel Innovation Partnership 13th cycle

CORPORATE AND BUSINESS DEVELOPMENT

- 60 Team Engagements Activities (Jan-May)
  - 21 EDO Meetings | 18 Seminars/Conferences
  - 6 Industry Shows | 3 Opening/Ground Breaking
  - 2 Financial Institutions | 10 Other
- Farnborough Air Show in July

PORTFOLIO MANAGEMENT

- Automating processes to streamline analysis re: company news, raises, etc.

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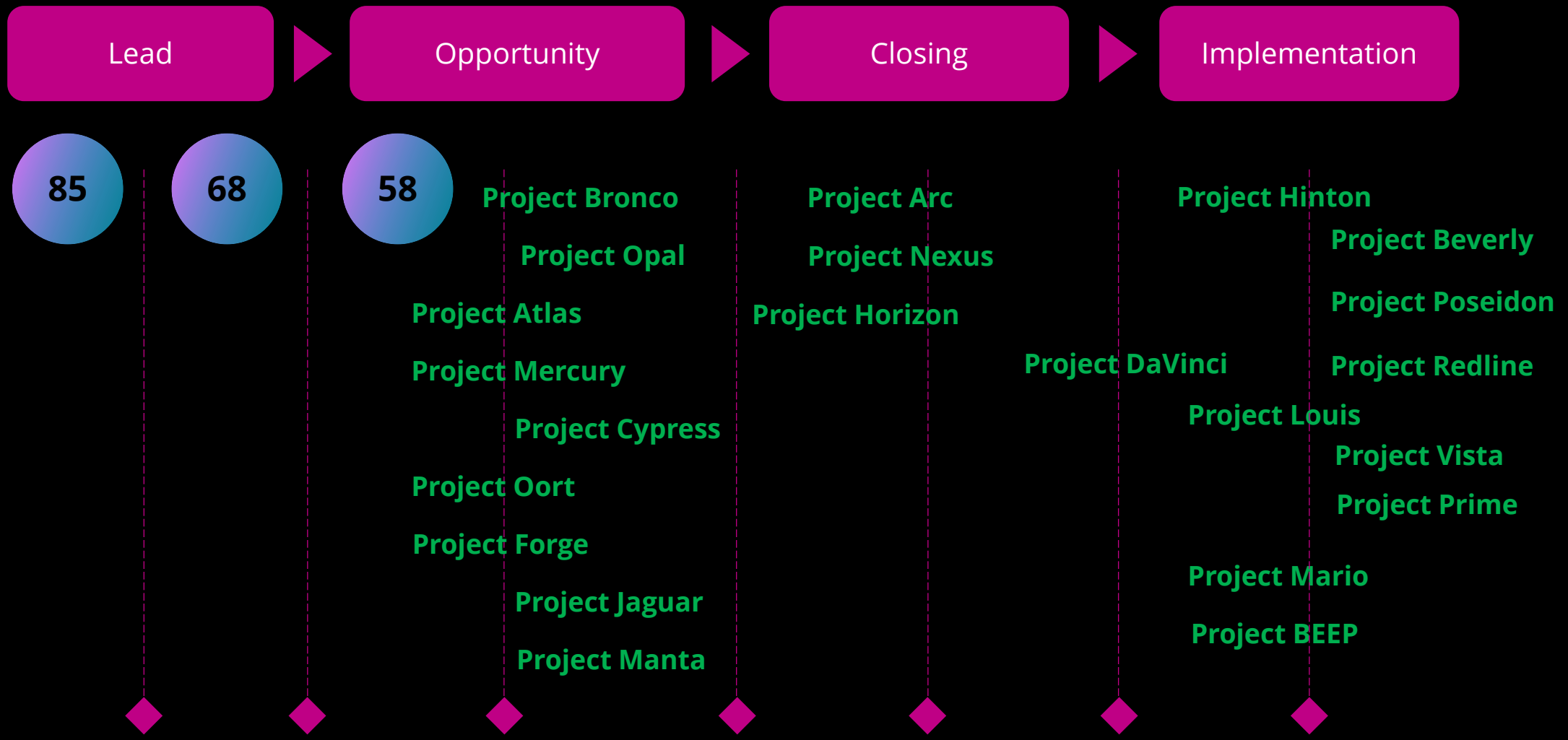
PIPELINE MOVEMENT



*Note: Not all projects are represented on chart or require further board action.

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SPACE INFRASTRUCTURE BUSINESS UNIT

PLANNING

IN PROGRESS
- Spaceport Wastewater Planning
- Phase 1 Wharf Implementation Plan
- Statewide Wharf Study

UPCOMING
- Statewide Spaceport System Plan / Master Plan
- Spaceport Water Resource Plan

FUTURE
Roy D. Bridges Bridge Replacement

DEVELOPMENT

ACTIVE PROJECTS
- 15 Projects = $253.8 Million

COMPLETED PROJECTS
- 37 Projects = $301.1 Million

IMPACT
- $3.83 Billion Total Investment ($3.27B private + $555M state)
- 5,600+ Jobs Created

OPERATIONS

AIRCRAFT OPERATIONS- Q1 CY 26
- Government Aircraft: 102
- Commercial Aircraft: 56

FUEL SALES
- 61 k gallons fuel sold in Q1 2026

VEHICLE TESTING
- 276 hours runway testing in Q1 2026

FACILITIES

FACILITY OCCUPANCY
- 54% Occupancy in Space Life Sciences Lab (60% excluding ACF)
- 100% Occupancy at Launch and Landing Facility

CAPITAL IMPROVEMENTS
- $610k Capital Improvements In Progress

ADVANCED PROGRAMS

STRATEGIC POSITIONING
- Project Andor: Integrated range scheduling platform
- Space biomedical applications
- International trade through space

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Other Business

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Closing Remarks

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Adjourn

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BE WHERE NEW IDEAS TAKE OFF™

THANK YOU

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