#### The Future of Al

Nestor Maslej | September 17th, 2025

#### **Meet Nestor**









8th Edition

















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The Washington Post

San Francisco Chronicle







**VentureBeat** 



#### **Governments and agencies citing Nestor's AI work**









































#### **Businesses briefed by Nestor**



















McKinsey & Company



























# Where is the future going?

1. Technical capabilities

## Al performance continues to improve

Midjourney generations over time: "a hyper-realistic image of Harry Potter"

Source: Midjourney, 2024



V1, February 2022



V2, April 2022



V3, July 2022



V4, November 2022



V5, March 2023



V6, December 2023

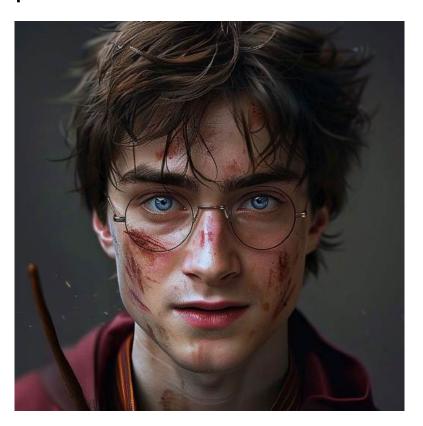


V6.1, July 2024

#### Al performance continues to improve



V1, February 2022



V6, December 2023

#### Whichfaceisreal.com





#### Whichfaceisreal.com





## Not just image generation, videos too! Pika v1, December 2023



## Not just image generation, videos too! Pika v1.5, October 2024



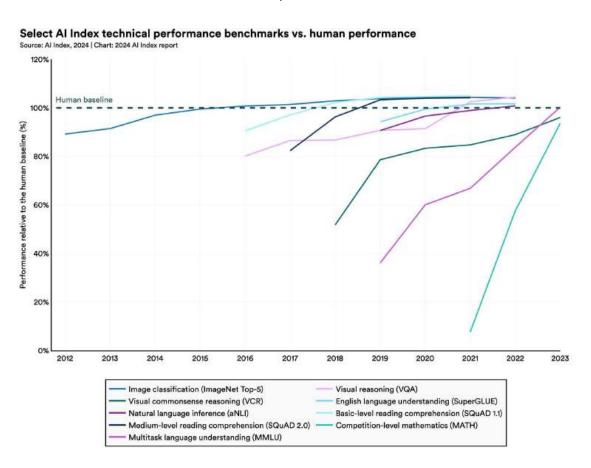
## Not just image generation, videos too! Pika v2.2, February 2025



## Google's Veo 3, May 2025

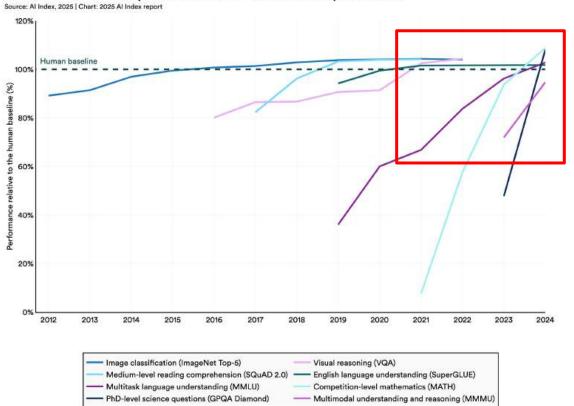


#### AI exceeds humans on some, but not all benchmarks (2024)



#### What benchmarks are left? (2025)

#### Select Al Index technical performance benchmarks vs. human performance



**GPQA**, + 49%

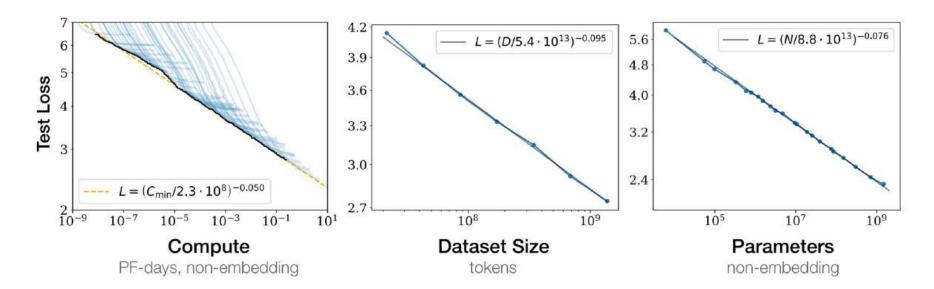
**MMMU**, +19%

SWE-bench, +67%

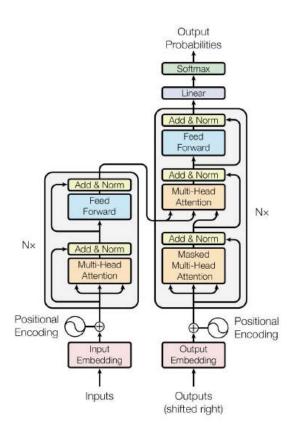
Key question: How much better will they get (with scale)?

**Key takeaway:** Al systems are getting better

#### Scaling laws

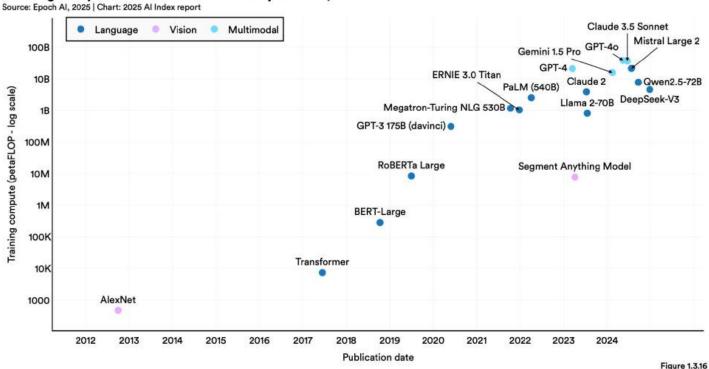


#### It all started with the transformer (Vaswami et al., 2017)

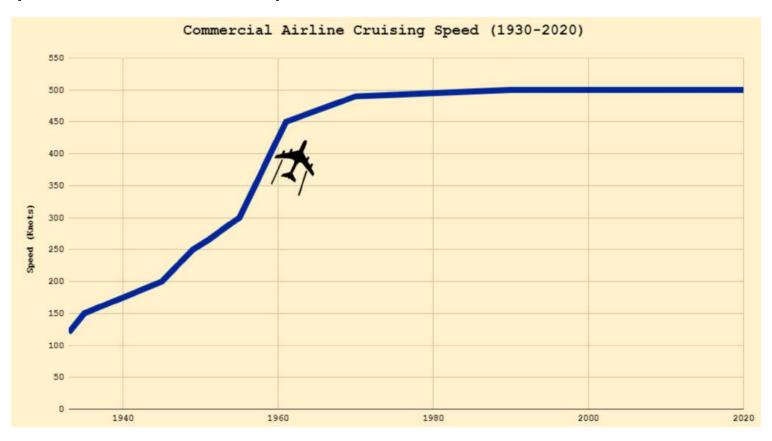


#### Training compute of notable AI models overtime

#### Training compute of notable Al models by domain, 2012-24



#### Comparison to airline speeds



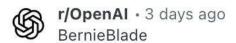
#### GPT-5 negative reactions

## I tested GPT-5's coding skills, and it was so bad that I'm sticking with GPT-40 (for now)

ChatGPT has been the gold standard of Al programming tools, but GPT-5 stumbled badly, delivering broken plugins and flawed scripts in my tests.



GPT-5 is a disaster.



GPT-5 is awful

Nearly 5,000 GPT-5 users flock to Reddit in backlash — it 'feels like a downgrade' and 'I feel like I'm taking crazy pills'



By Dave LeClair last updated August 8, 2025

#### **GPT-5: OpenAl's Worst Release Yet**

OpenAl new model, GPT-5 looks bad in early reviews



Mehul Gupta 😃



5 min read · 2 days ago

GPT-5: Overdue, overhyped and underwhelming. And that's not the worst of it.

A new release botched ... and new research paper that spells trouble



#### Contextualizing performance gains (part 1)

Artificial Analysis Intelligence Index

+ 15.2 %

+7.1%

Model and Date	LM Arena Score
GPT-5   August 2025	1481
GPT-4   April 2023	1286
GPT-3.5 Turbo*   November 2022	1201

+44 vs. GPT-4



#### Contextualizing performance gains (part 2)

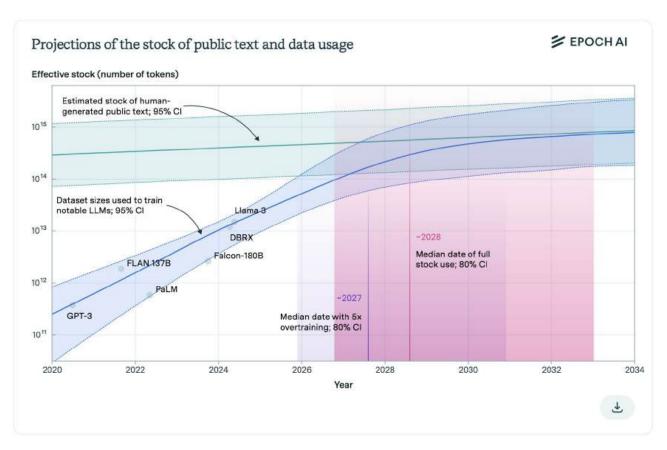
Model and Date	LM Arena Score		
GPT-5   August 2025	1481		
o3   April 2025	1451		

+ 2.1 %



+1 vs. Grok 4

## Are we going to run out of data?



#### AI as a whole is no longer so open, GPT-3 (2020)

#### Language Models are Few-Shot Learners

Tom B. Brown* Benjamin		Mann* Nick F		Ryder* Mel	lanie Subbiah*	
Jared Kaplan†	Prafulla l	Dhariwal	Arvind Neela	kantan	Pranav Shyam	Girish Sastry
Amanda Askell	Sandhini	Agarwal	Ariel Herbert-	Voss	Gretchen Krueger	Tom Henighan
Rewon Child	Aditya	Ramesh	Daniel M. Zie	egler	Jeffrey Wu	Clemens Winter
Christopher He	sse	Mark Chen	Eric Sigl	er	Mateusz Litwin	Scott Gray
Benjamin Chess		Jack Clark		Christopher Berner		
Sam McCandlish Alec Ra		dford	Ilya Sutskever I		Oario Amodei	

#### OpenAI .

#### Abstract

Recent work has demonstrated substantial gains on many NLP tasks and benchmarks by pre-training on a large corpus of text followed by fine-tuning on a specific task. While typically task-agnostic in architecture, this method still requires task-specific fine-tuning datasets of thousands or tens of thousands of examples. By contrast, humans can generally perform a new language task from only a few examples or from simple instructions - something which current NLP systems still largely struggle to do. Here we show that scaling up language models greatly improves task-agnostic, few-shot performance, sometimes even reaching competitiveness with prior state-of-the-art finetuning approaches. Specifically, we train GPT-3, an autoregressive language model with 175 billion parameters, 10x more than any previous non-sparse language model, and test its performance in the few-shot setting. For all tasks, GPT-3 is applied without any gradient updates or fine-tuning, with tasks and few-shot demonstrations specified purely via text interaction with the model. GPT-3 achieves strong performance on many NLP datasets, including translation, question-answering, and cloze tasks, as well as several tasks that require on-the-fly reasoning or domain adaptation, such as unscrambling words, using a novel word in a sentence, or performing 3-digit arithmetic. At the same time, we also identify some datasets where GPT-3's few-shot learning still struggles, as well as some datasets where GPT-3 faces methodological issues related to training on large web corpora. Finally, we find that GPT-3 can generate samples of news articles which human evaluators have difficulty distinguishing from articles written by humans. We discuss broader societal impacts of this finding and of GPT-3 in general.

#### AI as a whole is no longer so open, GPT-4 (2023)

#### 2 Scope and Limitations of this Technical Report

This report focuses on the capabilities, limitations, and safety properties of GPT-4. GPT-4 is a Transformer-style model [39] pre-trained to predict the next token in a document, using both publicly available data (such as internet data) and data licensed from third-party providers. The model was then fine-tuned using Reinforcement Learning from Human Feedback (RLHF) [40]. Given both the competitive landscape and the safety implications of large-scale models like GPT-4, this report contains no further details about the architecture (including model size), hardware, training compute, dataset construction, training method, or similar.

We are committed to independent auditing of our technologies, and shared some initial steps and ideas in this area in the system card accompanying this release.<sup>2</sup> We plan to make further technical details available to additional third parties who can advise us on how to weigh the competitive and safety considerations above against the scientific value of further transparency.

## AI as a whole is no longer so open, o3(2024)



OpenAl o3 and o3-mini-12 Days of OpenAl: Day 12













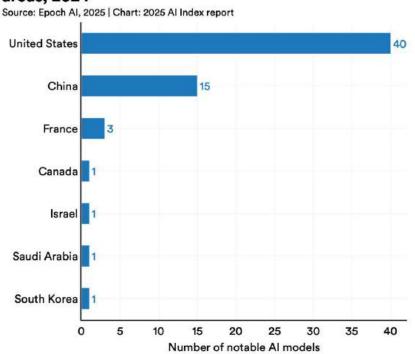




## 2. Geopolitics

#### US v. China race: US ahead with notable models

#### Number of notable AI models by select geographic areas, 2024



#### Number of notable Al models by select geographic areas, 2003–24

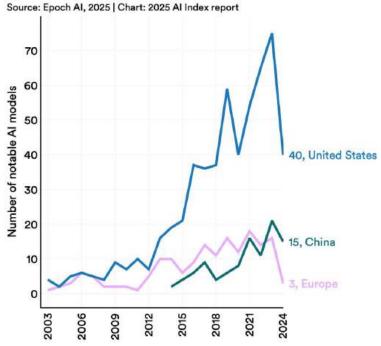


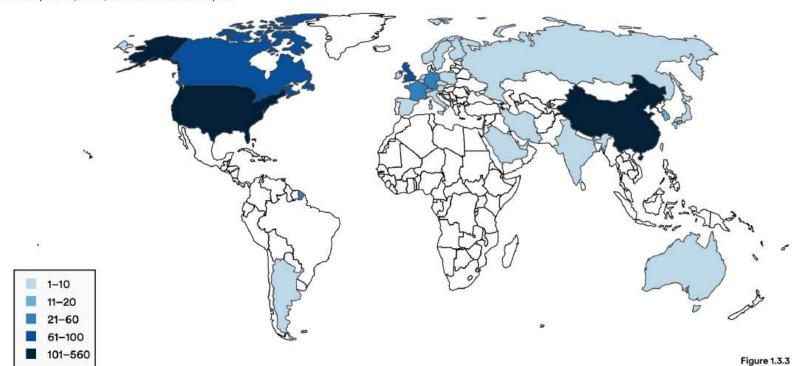
Figure 1.3.117

Figure 1.3.2

#### US v. China race: US ahead since 2003 as well

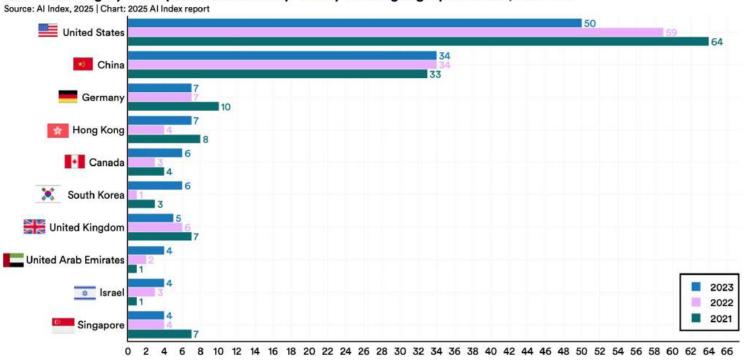
#### Number of notable AI models by geographic area, 2003-24 (sum)

Source: Epoch AI, 2025 | Chart: 2025 Al Index report



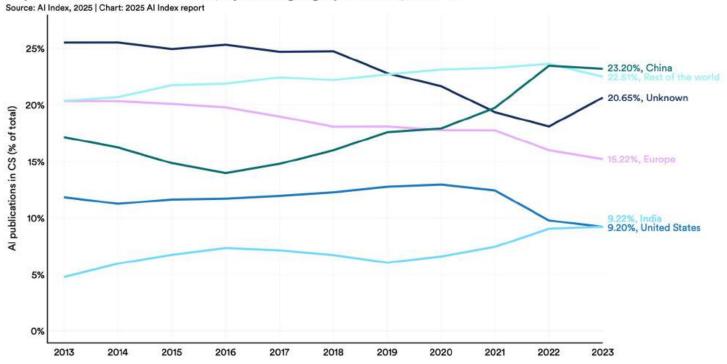
#### **US v. China race:** US producer of top research

#### Number of highly cited publications in top 100 by select geographic areas, 2021–23



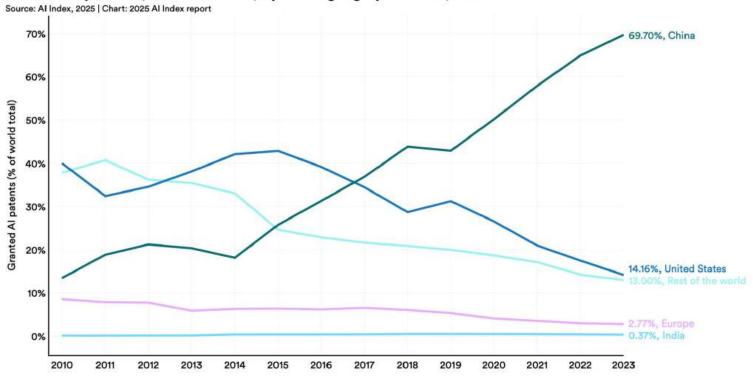
#### **US v. China race:** China leads in research totals

#### Al publications in CS (% of total) by select geographic areas, 2013-23



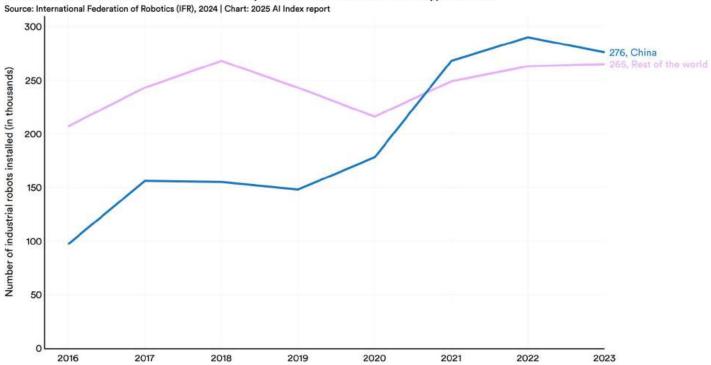
## US v. China race: China leads in patents

#### Granted Al patents (% of world total) by select geographic areas, 2010-23



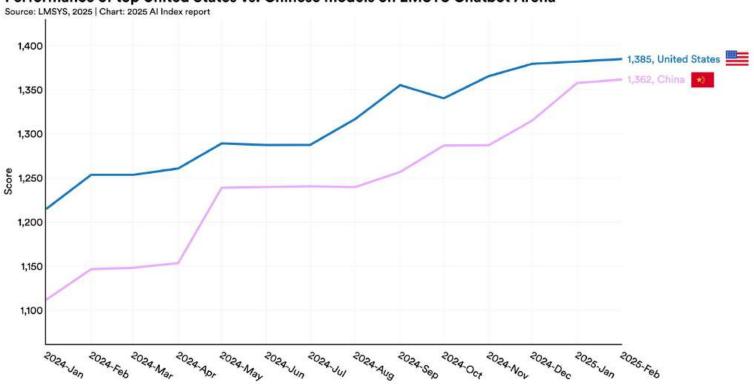
#### US v. China race: China leads in industrial robotics

#### Number of industrial robots installed (China vs. rest of the world), 2016-23



## **US v. China race:** US catching up in model performance

#### Performance of top United States vs. Chinese models on LMSYS Chatbot Arena



## Tracking AI competition with the **Global Vibrancy Tool**



Key question: in ten years, which country will lead?

Key takeaway: geopolitically, AI is a two-horse race

## AI national leadership now a global priority

#### Details of 110 billion euros in investment pledges at France's AI summit

February 10, 2025 10:40 AM PST - Updated February 10, 2025





French President Communical Macroin delivers a speech on the first des of the Antificial Intelligence (AS Action Surrent at the Grand Patals in Parts, Franco, February 10, 2025. REUTERS/Benoît Testier <u>Furchase Licensies Rights</u>

#### Nvidia to send 18,000 AI GPUs to Saudi Arabia's state-backed AI data centers in wake of cancelled export rules

News By Stephen Warwick published May 13, 2025

The semiconductors will furnish a 500-megawatt data center









When you purchase through links on our site, we may earn an affiliate commission. Here's how it



(Image credit: Nvidia)

#### Trump administration rebrands AI Safety Institute

The Department of Commerce's safety-centered AI organization will instead become the Center for AI Standards and Innovation.

BY MADISON ALDER + JUNE 4, 1075

Listen to this scripts 2:17. Learn more.



The Department of Commerce building is even in Washington, D.C., on Pats. 3, 2004. (Photo by MERDAN SMIACOWSOVAFF via Getty Images

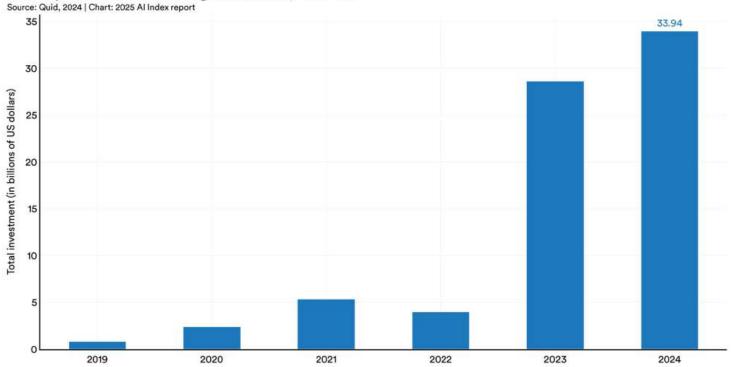
# Would your business ever build with a Chinese model?



3. Business Integration

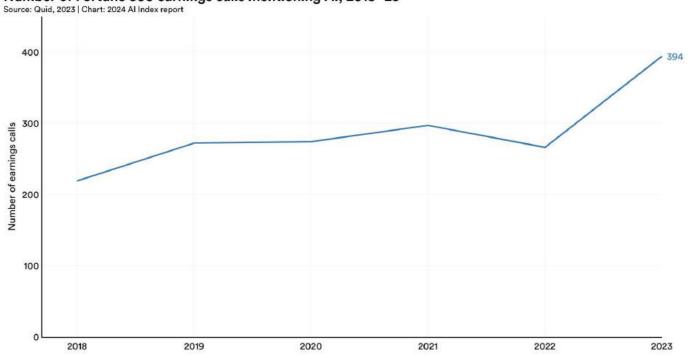
# Investment in generative AI is especially ballooning





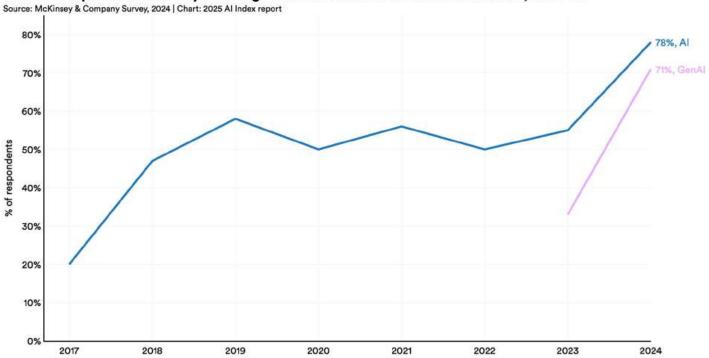
# Major CEOs now really paying attention to AI

#### Number of Fortune 500 earnings calls mentioning AI, 2018-23



# 2024 was a turning point in organizational adoption

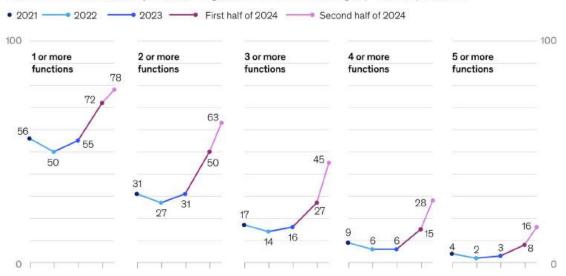
#### Share of respondents who say their organization uses AI in at least one function, 2017-24



## Usage across functions also increasing

#### Organizations are increasingly using Al in multiple functions.

Business functions at respondents' organizations that are using AI,1% of respondents



In 2021, n = 1,843; in 2022, n = 1,492; in 2023, n = 1,684; in Feb-Mar 2024, n = 1,363; in July 2024, n = 1,491. The survey question asks about 11 functions; HR; IT; manufacturing; marketing and sales; product and/or service development; risk, legal, and compliance; service operations; software engineering; strategy and corporate finance; supply chain/inventory management; and other corporate functions (eg, knowledge management).

Source: McKinsey Global Surveys on the state of Al, 2021–24

#### **GPTs** are **GPTs**

# GPTs are GPTs: An Early Look at the Labor Market Impact Potential of Large Language Models

Tyna Eloundou<sup>1</sup>, Sam Manning<sup>1,2</sup>, Pamela Mishkin\*<sup>1</sup>, and Daniel Rock<sup>3</sup>

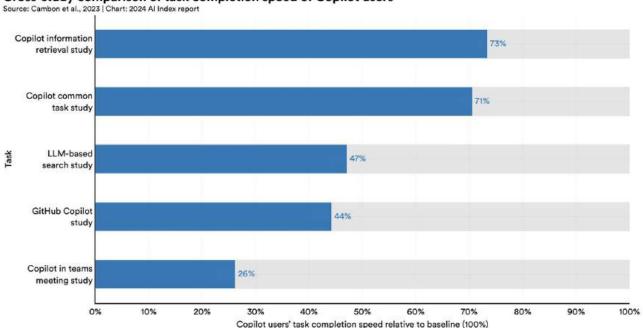
<sup>1</sup>OpenAI <sup>2</sup>OpenResearch <sup>3</sup>University of Pennsylvania

August 22, 2023

## (1) Pervasive (2) Improving (3) Complementary

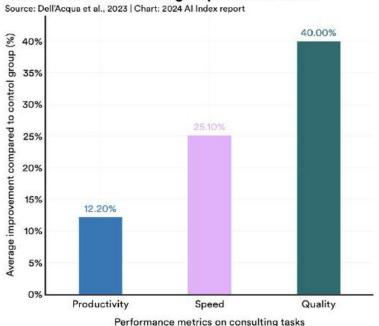
# Al speeds up work, can sometimes improve quality (computer science)

#### Cross-study comparison of task completion speed of Copilot users



# Al speeds up work, can sometimes improve quality (consulting, customer support)

#### Effect of GPT-4 use on a group of consultants



#### Impact of AI on customer support agents

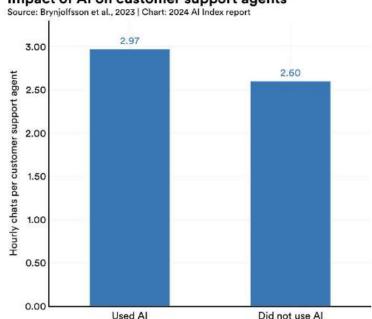
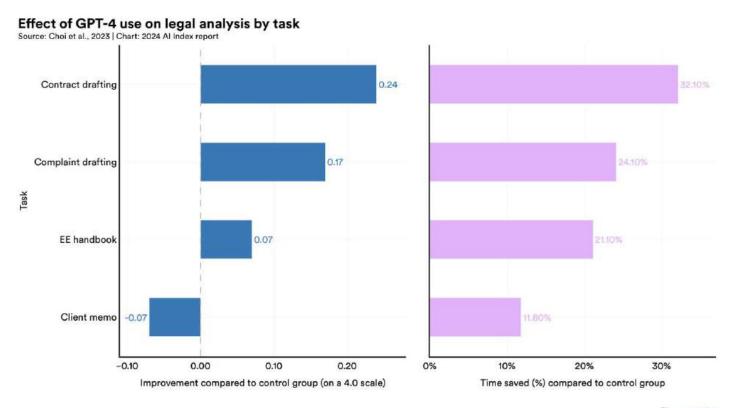
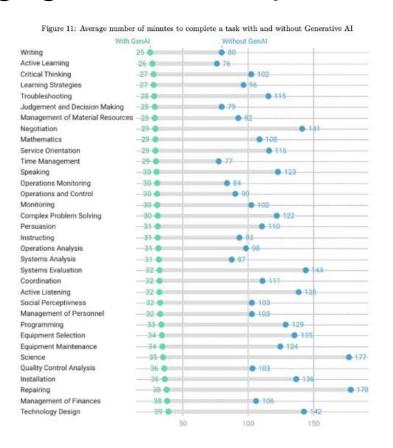


Figure 4.4.20 Figure 4.4.21

## AI speeds up work, can sometimes improve quality (law)

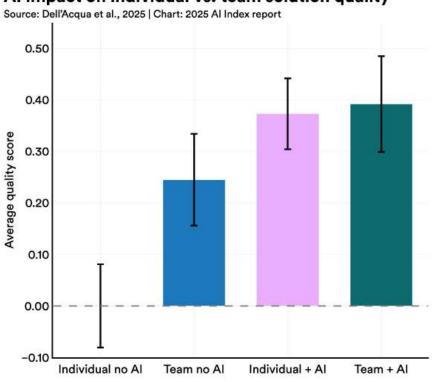


### Other, more aggregate data (Hartley et al., 2025)



# Team effects are even stronger (<u>Dell'Acqua et al., 2025</u>)

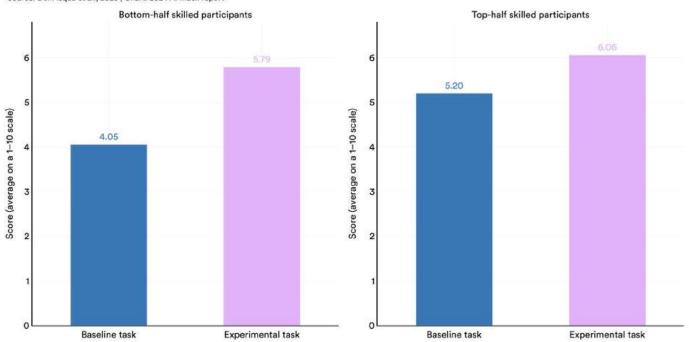
#### Al impact on individual vs. team solution quality



# AI levels up low-skilled workers more than high-skilled

#### Comparison of AI work performance effect by worker skill category

Source: Dell'Acqua et al., 2023 | Chart: 2024 Al Index report



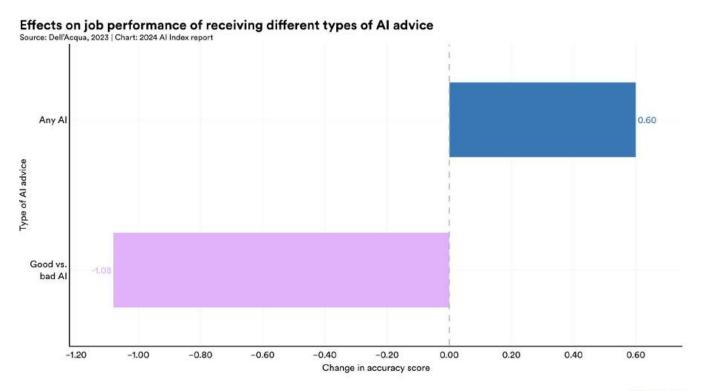
# Leveling up effect a consistent finding across the literature

#### Al's productivity equalizing effects

Study	Task	Low-skill worker productivity gain	High-skill worker productivity gain
Brynjolfsson et al., 2023	Customer support	34%	Indistinguishable from zero
Dell'Acqua et al., 2023	Consulting	42.96%	16.5%
Cui et al., 2024	Software engineering	21–40%	7–16%
Hoffman et al., 2024	Software engineering	12-27%	5–10%

Figure 4.4.10

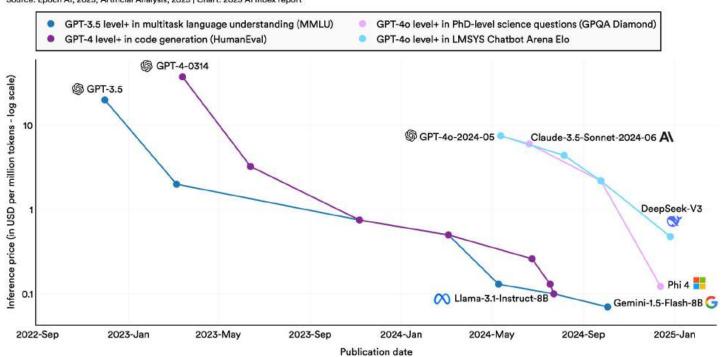
# Humans should still be kept in the loop



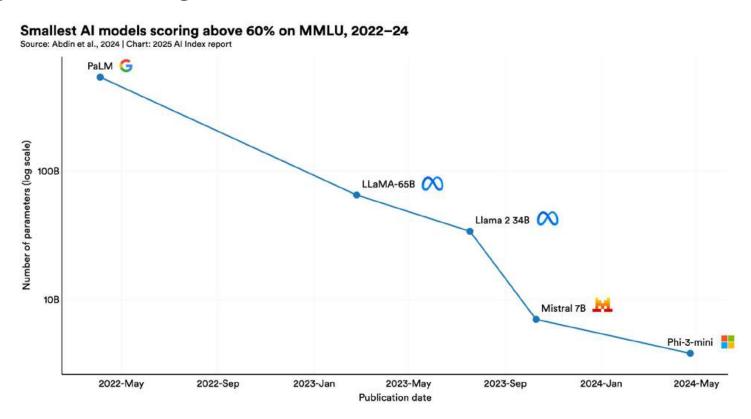
# AI becomes more efficient, affordable and accessible: falling inference prices

#### Inference price across select benchmarks, 2022-24

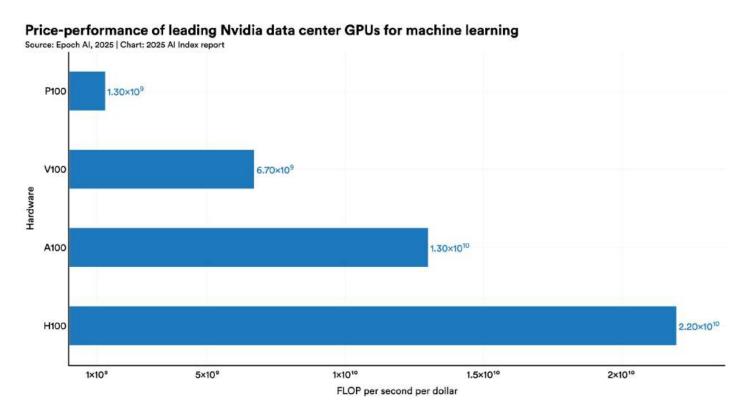
Source: Epoch Al, 2025; Artificial Analysis, 2025 | Chart: 2025 Al Index report



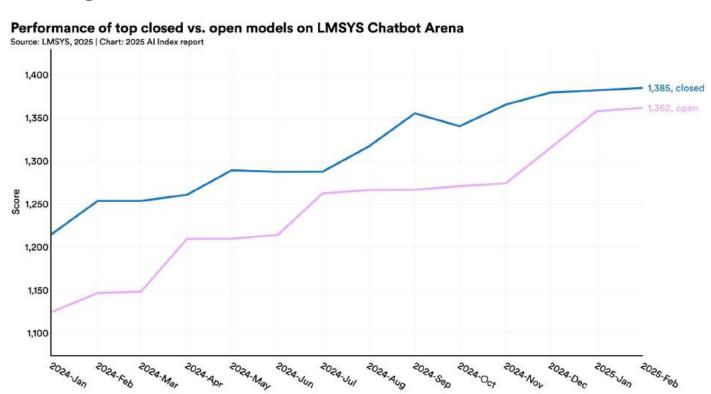
# AI becomes more efficient, affordable and accessible: high-performing, small models



# AI becomes more efficient, affordable and accessible: energy efficiency gains and improved price-performance



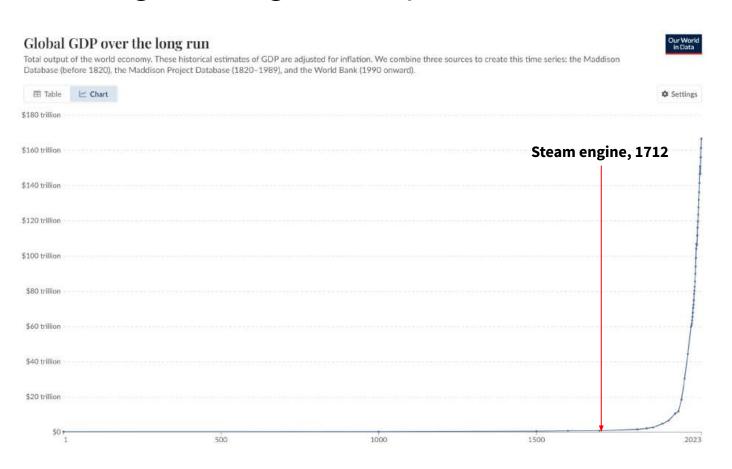
# AI becomes more efficient, affordable and accessible: better open-weight models



Key question(s): how much will AI impact productivity? What impact will it have on labor?

**Key takeaway:** businesses are embracing Al

## The steam engine changed history, is AI next?



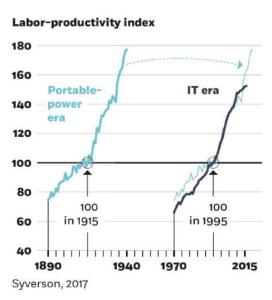
# Massive productivity impacts take time to realize

The Dynamo and the Computer: An Historical Perspective on the Modern Productivity Paradox

#### Paul A. David

<u>The American Economic Review</u>, Vol. 80, No. 2, Papers and Proceedings of the Hundred and Second Annual Meeting of the American Economic Association (May, 1990), pp. 355-361 (7 pages)

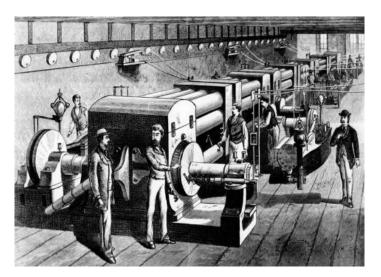
https://www.jstor.org/stable/2006600



Steam (line-shaft, central) power versus electric (localized, per-unit power)

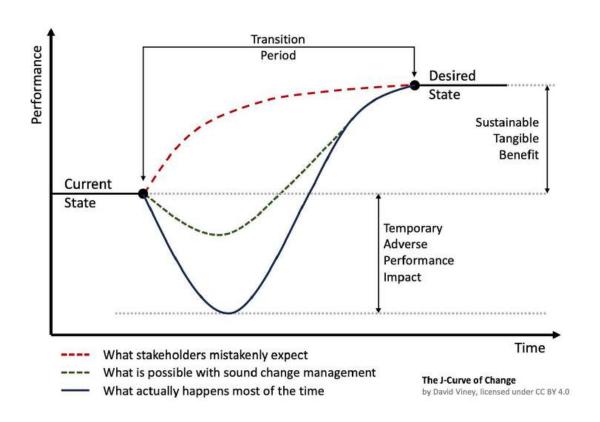


Old steam factory, Leipzig



**Edison's Pearl Street Station** 

### The productivity J-Curve (Viney, 2022)



### AI taking entry level jobs? (May, 2025)

SUCCESS: AI

# AI is 'breaking' entry-level jobs that Gen Z workers need to launch careers, LinkedIn exec warns

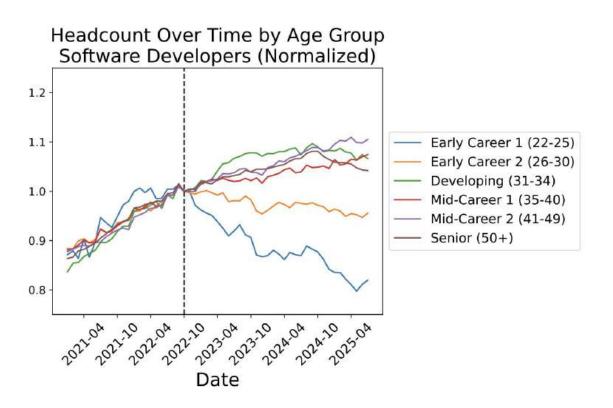






"Breaking first is the bottom rung of the career ladder," said LinkedIn's chief economic opportunity officer, Aneesh Raman.
GETTY IMAGES

# New data paints grim picture for entry-level workers (Brynjolfsson, 2025)



# New data paints grim picture for entry-level workers (Brynjolfsson, 2025)

This paper examines changes in the labor market for occupations exposed to generative artificial intelligence using high-frequency administrative data from the largest payroll software provider in the United States. We present six facts that characterize these shifts. We find that since the widespread adoption of generative AI, early-career workers (ages 22-25) in the most AI-exposed occupations have experienced a 13 percent relative decline in employment even after controlling for firm-level shocks. In contrast, employment for workers in less exposed fields and more experienced workers in the same occupations has remained stable or continued to grow. We also find that adjustments occur primarily through employment rather than compensation. Furthermore, employment declines are concentrated in occupations where AI is more likely to automate, rather than augment, human labor. Our results are robust to alternative explanations. such as excluding technology-related firms and excluding occupations amenable to remote work. These six facts provide early, large-scale evidence consistent with the hypothesis that the AI revolution is beginning to have a significant and disproportionate impact on entry-level workers in the American labor market.

# Will we have more automation or augmentation? (Brynjolfsson, 2022)

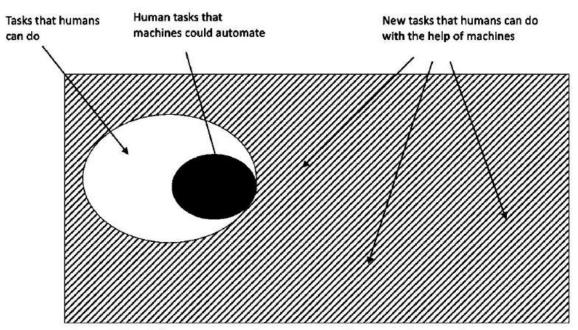
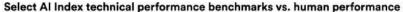


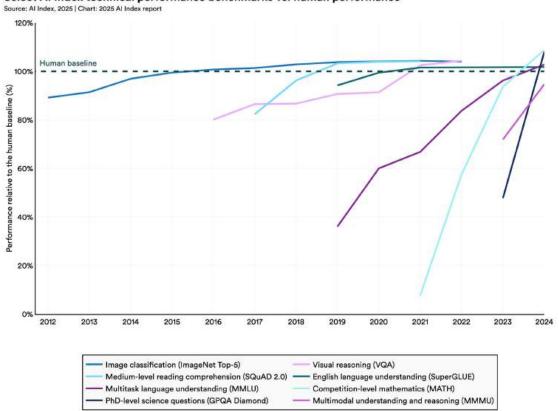
Figure 1: There is far more opportunity in augmenting humans to do new tasks, rather than automating what they can already do

4. Where is the ecosystem?

# Premise #1: AI is <u>already</u> here

#### Al beats humans on most tasks

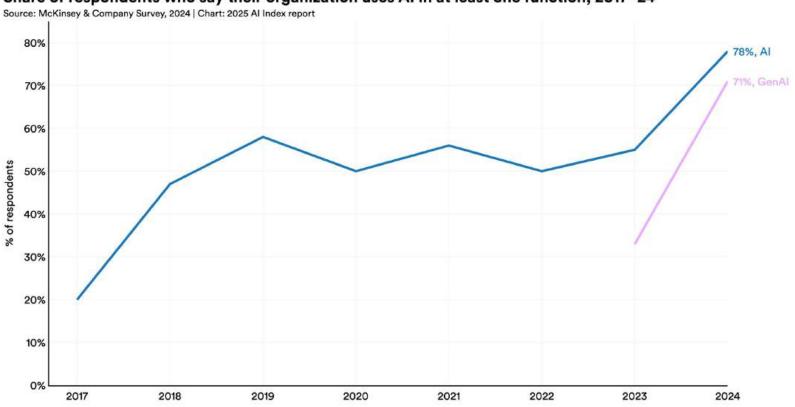




Premise #2: AI is <u>already</u> changing business

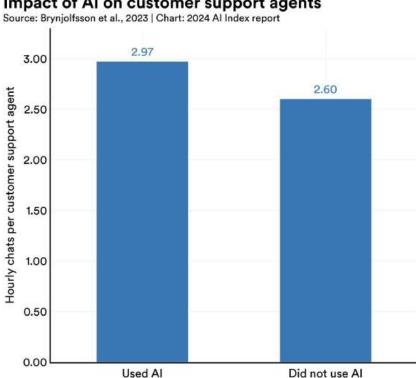
# Business usage of AI is increasing

#### Share of respondents who say their organization uses AI in at least one function, 2017-24

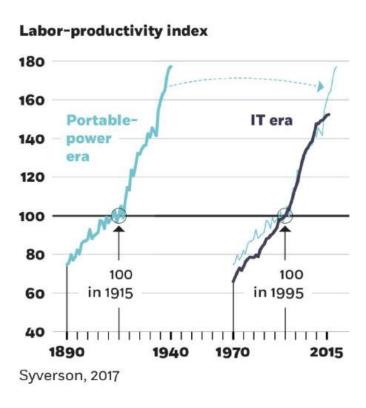


## Research highlighting productivity impacts (AI Index, 2025)

#### Impact of AI on customer support agents



## Productivity impacts take time



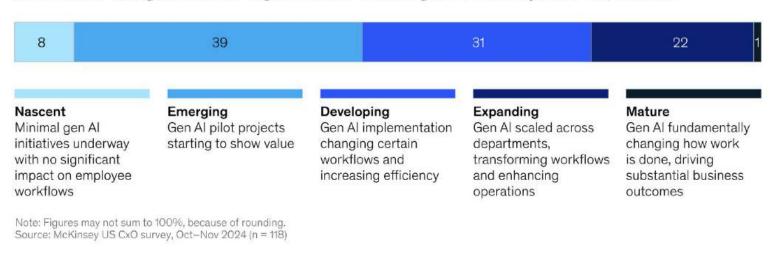
<u>integration</u>

Premise #3: Many businesses are struggling with

## Leaders know they lag behind (McKinsey, 2024)

Only 1 percent of C-suite respondents describe their gen Al rollouts as mature.

US C-suite's categorization of organizations' level of gen Al maturity, % of respondents



McKinsey & Company

## NY Times, August 2025



#### Companies Are Pouring Billions Into A.I. It Has Yet to Pay Off.

Corporate spending on artificial intelligence is surging as executives bank on major efficiency gains. So far, they report little effect to the bottom line.

Premise #4: Businesses need Al education

# **Why?** Strategy Questions

 How will AI enhance our core value proposition or create new revenue streams over the next 3-5 years?

Pushes leadership to think beyond incremental gains toward strategic transformation.

2. What are our competitors doing with AI, and how do we differentiate ourselves in this evolving landscape?

Promotes proactive positioning and market awareness.

3. Are we making build, buy, or partner decisions strategically — and do we understand the trade-offs of each?

Helps structure a scalable and cost-effective AI roadmap.

4. How are we future-proofing our AI investments to remain adaptable amid fast-moving technology and regulation?

Encourages resilience, flexibility, and regulatory readiness.

# Why? 🌞 Operational Questions

1. Do we have the infrastructure (e.g., cloud, compute, storage) in place to support model training, deployment, and scaling?

Ensures technical feasibility and performance readiness.

2. What is our process for testing, validating, and approving AI systems before they go live?

Reduces operational risk and improves reliability.

3. How will AI systems be monitored in production — and who is responsible for identifying issues or failures?

Defines ownership and operational resilience mechanisms

Defines ownership and operational resilience mechanisms.

4. Are we integrating AI into existing workflows in a way that augments, rather than disrupts, human decision-making?

Focuses on practical adoption and user alignment.

# Why? 🔐 Data & Governance Questions

1. What data sources will power this AI system, and do we have clear rights and documentation for their use?

Ensures lawful access, licensing clarity, and reduces IP/privacy risk.

2. How are we assessing the quality, representativeness, and bias of the data we are using?

Directly addresses model performance, fairness, and reliability.

- 3. Who is responsible for data stewardship including data updates, lineage tracking, and lifecycle management?

  Establishes operational accountability and long-term maintainability.
- 4. Do we have mechanisms in place to detect and respond to data drift or model degradation over time?

  Promotes proactive monitoring and sustained system performance.

# Why? People & Culture Questions

1. Do our employees understand how AI is being used in the organization, and are we communicating its impact transparently?

Builds trust, reduces fear, and encourages engagement across teams.

2. Are we investing in upskilling and training so that staff can work effectively with AI tools?

Ensures that employees are equipped to adapt and collaborate with new technologies.

- 3. How are we addressing concerns around job displacement, role changes, and ethical use of AI among our workforce?

  Fosters a culture of responsibility and psychological safety.
- 4. Do we have champions or cross-functional teams in place to model responsible AI adoption and support cultural change?

  Encourages grassroots buy-in and organizational momentum.

# You are the factory manager in the 1890s

