



# Third-Party Cyber Risk Management

Challenges and Trends

November 12th, 2025

FS-ISAC Mexico Member Forum

# About Me

Cyber security specialist and entrepreneur for 25+ years.

Cofounder of CIPHER (acquired by ProSegur) and Niddel (acquired by Verizon).

Former Senior Manager of Product for Verizon's global Security Detect and Respond Services.

Internacional speaker at events like Black Hat, DEF CON Cloud Village, FIRST and multiple BSides editions.

Cofounder of MLSec Project.  
Postgraduate Teacher of AI Applied to Cyber Security at FIA.



**Alexandre  
Sieira**

*Cofounder and CTO*



**TENCHI**

THIRD-PARTY CYBER RISK MANAGEMENT



## About Tenchi Security



We build solutions that to allow security leaders to systematically reduce their Third-Party Cyber Risk.

Trusted by  
Major First-Parties  
and Third-Parties



... and many more



"Zanshin is a important and disruptive tool that enables companies to expand their Third Party Risk Management Program."

*IT Security & Risk Management Associate in the Banking Industry*

Company Size: 3B - 10B USD

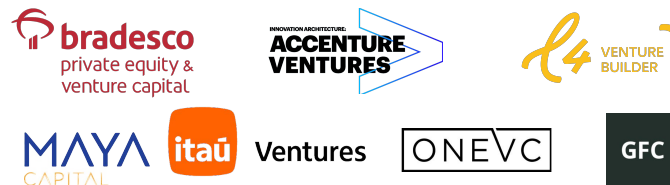
## Partnered by Major Security Leaders



## Recognition



## Backed by Major Investors



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Cyber security is increasingly dependent on critical third-parties.

41%

of organizations that suffered a material impact from a cyberattack said it originated from a third-party.

[World Economic Forum Global Cybersecurity Outlook 2024](#)

2x

YoY growth in third-party involvement in data breaches (15% in 2024, 30% in 2025).

[Verizon 2025 Data Breach Investigations Report \(DBIR\)](#)



## Little or no risk reduction

"No apparent difference in security outcome when comparing organizations with extensive third-party evaluation processes to those with none."

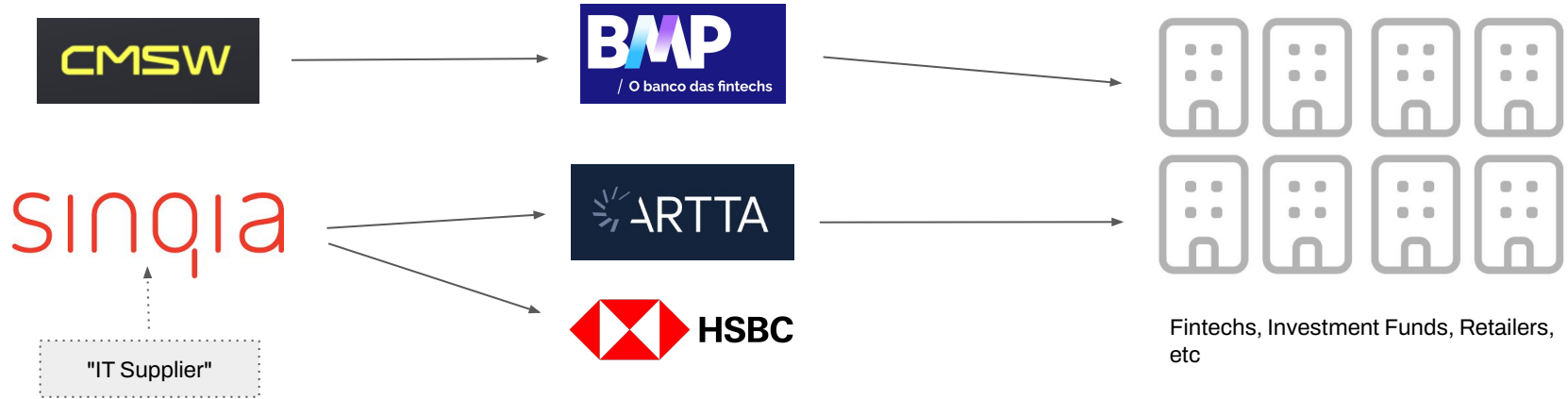
*Gartner Outlook for Cloud Security, 2019.*

"Nearly 40% of the surveyed SRM leaders said that, despite their efforts, business owners of third-party relationships end up accepting risk outside of enterprise tolerance." - Gartner

## Bigger spending, worse results

*"Seventy-five percent of security and risk management leaders report spending more time on activities related to third-party cybersecurity management as compared to 2021, but third-party cybersecurity incidents that resulted in business disruptions increased by almost half (45%)" - Gartner*

## Growth Drivers - Incidents



**CHANGE**  
HEALTHCARE  
Part of Optum™

USD 2.87B in losses  
PII leak of 100MM

  
**snowflake**®

165+ corporations including  
Santander, TicketMaster, Neiman  
Marcus impacted, 10+ ransomed.  
PII leak of tens of millions

**Infosys**  
McCamish

BofA, Fidelity, Newport  
Group, Union Labor Life  
Insurance and others  
PII leak of of 6MM+

 **Safe**

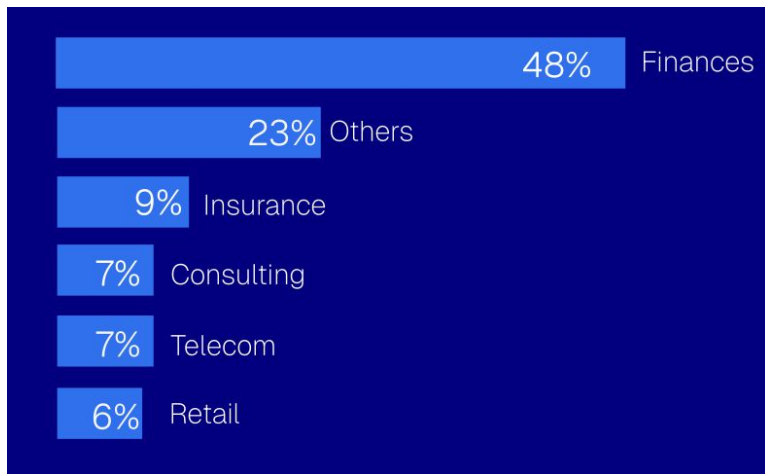
USD 1.5B of Ethereum stolen  
from ByBit cryptocurrency  
exchange. Largest financial  
theft in history.



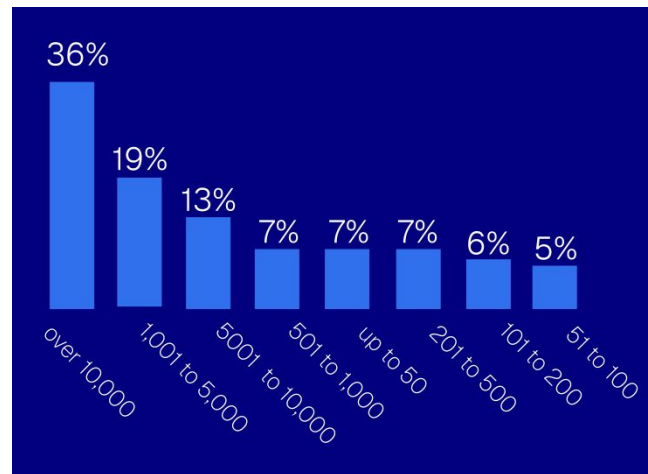
## Tenchi Security - Third-Party Cyber Risk Management in Brazil 2025 Report

172 corporate security and privacy professionals interviewed at Tenchi Conference, in November of 2024.

Industry Sector

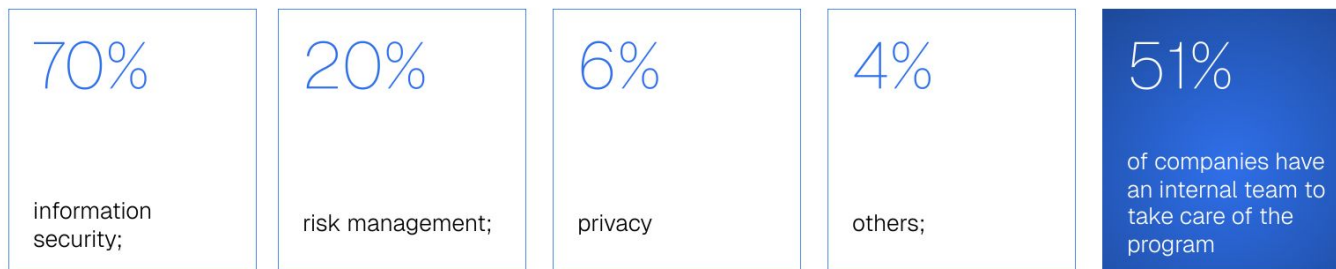


Company Size (# employees)

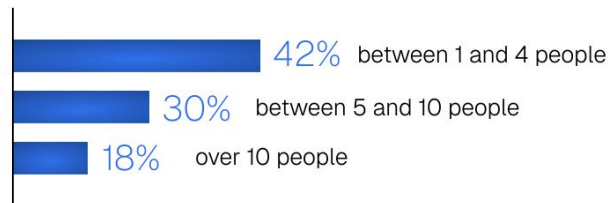




In companies that have a TPCRM program, it is most common for the Information Security team to be in charge.



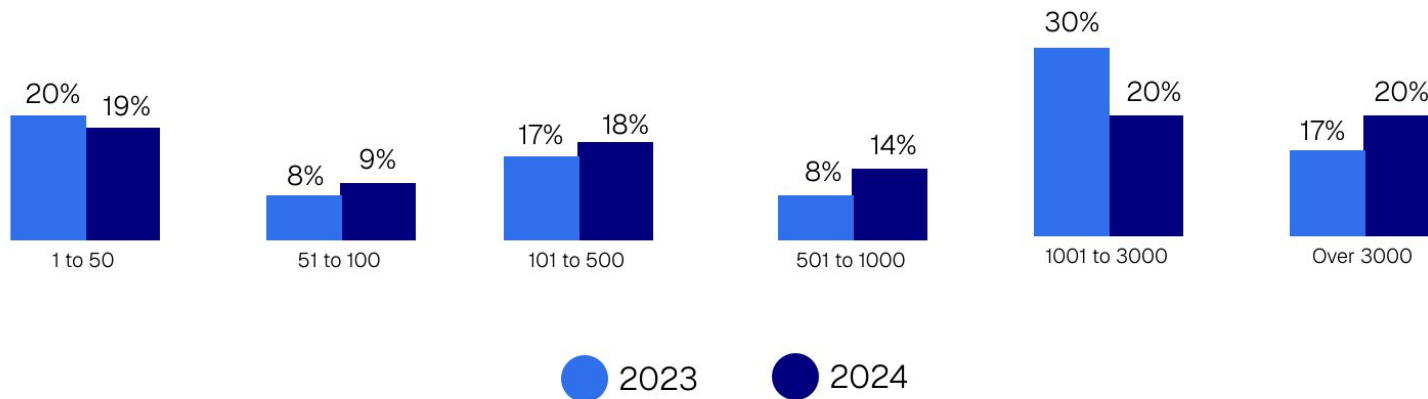
## Team sizes allocated to the TPCRM program







## How many third parties does your company have?



64%

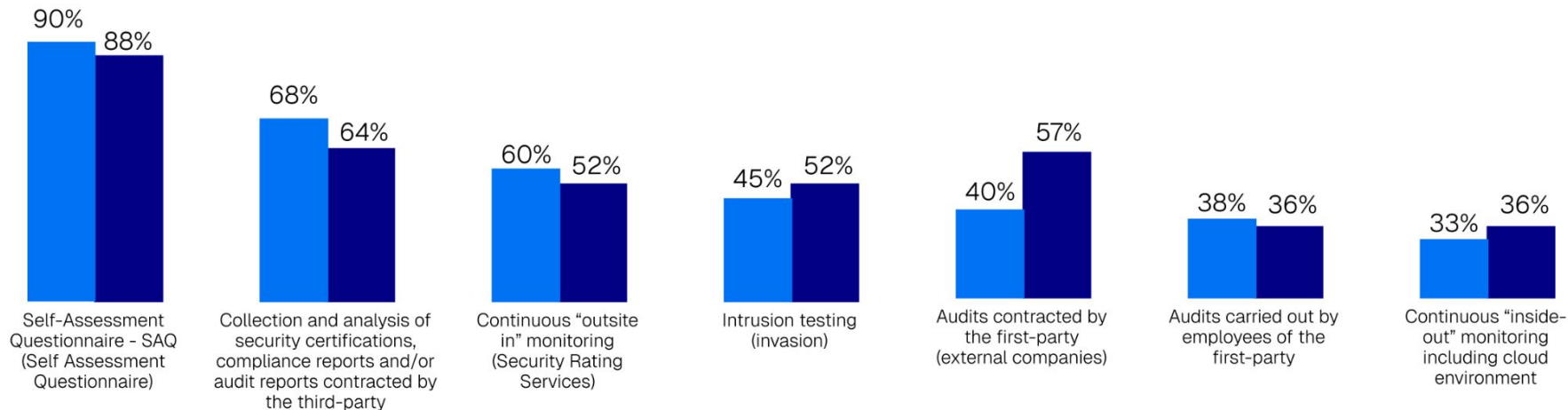
of organizations assess only third-parties that are relevant/critical to the business.

58%

of organizations with 3,000+ third-parties have at least 500 that are critical.



## Tenchi Security - Third-Party Cyber Risk Management in Brazil 2025 Report



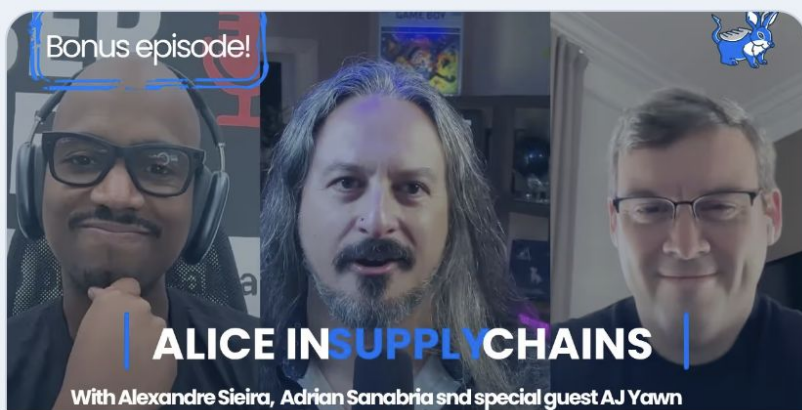
2023

2024

68% ISO 27001  
30% SOC 2

71%

of organizations assess  
their third-parties'  
security **at most once a  
year.**



## Bonus Episode - The Limitations of SOC 2 with AJ Yawn

In this special bonus episode, Alexandre Sieira, CTO and Co-founder of Tenchi Security, and Adrian Sanabria,...

# LAWFARE

## Enforcement of Cybersecurity Regulations: Part 2

Jim Dempsey | Friday, March 24, 2023, 12:29 PM

While a valuable part of a cybersecurity program, "third-party audits" are too often not audits and not done by true third parties.

In a 2002 article, business school professors Max H. Bazerman and Don A. Moore and economist George Loewenstein outlined why external auditors selected and paid by the audited entity often perform bad audits. It begins with "attachment bias"—the internalized concern of auditors that "client companies fire accounting firms that deliver unfavorable audits." Other factors identified by Bazerman and his colleagues are remarkably pertinent to auditing in the cybersecurity context. For one, they concluded that bias thrives in a context of ambiguity. In the cybersecurity context, where outcomes are by and large unmeasurable, security is inherently risk based and contextual, leaving a lot of room for ambiguity. Throw in the fact that auditors may hesitate to issue critical audit reports because the adverse consequences of doing so—damage to the relationship, potential loss of the contract—are immediate, while the costs of a report glossing over deficiencies—the chances of a breach occurring due to defects that were not called out and remediated—are distant and uncertain, and you have a recipe for overly generous assessments.

<https://www.tenchisecurity.com/en/alice-in-supply-chains/episode-7-hoxz2>

<https://www.lawfaremedia.org/article/enforcement-cybersecurity-regulations-part-2>



## Tenchi Security - Third-Party Cyber Risk Management in Brazil 2025 Report

9 out of 10 companies have contractual clauses that hold third parties accountable;

6 out of 10 companies offer security guidance to third parties;

Half of these companies only offer this guidance at most once a year.



### The most relevant infrastructures for monitoring

Cloud infrastructure	87%
On-premises infrastructure	66%
User Endpoint	51%
SaaS Solutions	70%
Attack Surface Management	61%



# 74%

74% of organizations with an A score on outside-in scans cannot maintain that performance when their inside-out environments are assessed.



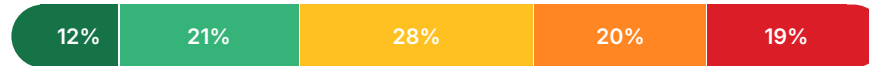
# 30%

of above-average organizations (A, B, C) with outside-in only scanning become laggards (D, F) when inside-out data is added.

## Outside-in only



## Outside-in + inside-out



Organizations find it easier to keep high outside-in scores (most frequent is A) than total score (most frequent is C).



What is the point?

1

## **Transfer risk to the third-party**

Outsourcing responsibility does not eliminate enterprise risk.

2

## **Select third-parties with the lower risk level**

Might create friction with the business and still not be enough to bring the risk down to an acceptable level.

3

## **Mitigate risks represented by critical third-parties**

Partner with strategic partners to improve the business' resilience.



Kind Request

**Answer this year's survey!**

<https://form.jotform.com/253133548483662>





# ¡Muchas Gracias!

> **Alexandre Sieira**

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