

# RNA THERAPEUTICS & MANUFACTURING ASIA 2026: DRIVING THE NEXT PHASE OF RNA COMMERCIALISATION

## RNA therapeutics have entered a defining phase.

What began as a scientific breakthrough has evolved into a highly competitive, capital-intensive space. The success of mRNA vaccines has accelerated global investment, expanded pipelines, and positioned RNA as a transformative modality across multiple therapeutic areas.

### Critical Challenge:

Many RNA programs fail not due to weak science, but because of an incomplete understanding of how therapies behave in the human body.

### 1 The Shift: From Molecular Design to Biological Performance

#### Past Focus:

- > Sequence optimization
- > Stability improvements
- > Protein expression efficiency

#### Current Question:

How does RNA behave in real biological systems?

#### Biological Realities:

- > Dynamic protein environments
- > Immune system interactions
- > Organ-specific barriers

#### Key Insight:

The success of an RNA therapy is defined less by its design and more by how it performs inside the body.

### 2 The Biological Layer Most Teams Underestimate

RNA delivery systems, particularly lipid nanoparticles (LNPs), evolve after administration.

#### Interactions can:

- > Modify surface properties
- > Influence tissue distribution
- > Trigger or suppress immune responses

#### Implications:

- > Preclinical results may not translate directly
- > Small formulation differences can lead to major outcome changes
- > Predictability remains a major industry gap

### 3 The Translation Gap: Why Promising Programs Stall

#### Challenges moving from controlled environments to human systems:

- > Variability in patient biology
- > Inconsistent delivery efficiency
- > Limited understanding of in vivo behavior

#### Impact:

- > Delayed clinical timelines
- > Increased development costs
- > Repeated reformulation cycles

#### Key Insight:

The biggest bottleneck in RNA is not discovery, it is translation.

### 4 Delivery Remains the Defining Challenge

Current delivery systems perform well in limited contexts.

#### Challenges expanding beyond conventional use:

- > Tissue-specific targeting
- > Controlled biodistribution
- > Minimizing off-target effects

#### Industry Reality:

Achieving consistent and precise delivery across multiple tissues remains one of the most critical challenges in RNA therapeutics.

### 5 The Next Frontier: Beyond Conventional Targets

#### Future RNA applications require:

- > Access to immune cells
- > Penetration into solid tumors
- > Delivery across complex biological barriers

#### Resulting challenges:

- > Greater design complexity
- > Higher regulatory scrutiny
- > Need for advanced delivery strategies

#### Key Insight:

The next wave of RNA innovation will be defined by where therapies can reach—not just what they encode.

### 6 Strategy Shift: Integration Over Isolation

#### Traditional Model:

Discovery → Development → Manufacturing → Regulatory

#### Emerging Model:

Integrated, parallel decision-making with early collaboration and cross-functional alignment

#### Key Insight:

Success depends on aligning science, strategy, and execution from the very beginning.

### 7 Asia's Growing Role in RNA Advancement

#### Key Drivers:

- > Strong government investment
- > Expanding biotech infrastructure
- > Faster clinical execution timelines
- > Growing number of specialized partners

#### Key Insight:

Asia is emerging as a critical hub for RNA development and commercialization.

### 8 What Leading Companies Are Doing Differently

#### Shared Strategies:

- > Building integrated platforms
- > Prioritizing delivery and clinical outcomes
- > Investing in scalable systems
- > Aligning early with partners and regulators

#### Examples:

- > **Moderna** – Platform-driven development
- > **BioNTech** – End-to-end RNA capabilities
- > **Alnylam Pharmaceuticals** – Sustained clinical success

#### Key Insight:

Competitive advantage is shifting from innovation alone to execution capability.



**Kim Seokjoong**  
CSO, BreezeBio



**Wonil Kim**  
CSO, Aston Sci.



**Poon Hung Fai**  
CEO, Sirnaomics



**Xian Zeng**  
CEO & Founder,  
Byterna Therapeutics



**Jin Li**  
Head of R&D, CanSino

**Focus Areas:** > Delivery technologies > Clinical translation > Strategic partnerships

7

### Asia's Growing Role in RNA Advancement

#### Key Drivers:

- > Strong government investment
- > Expanding biotech infrastructure
- > Faster clinical execution timelines
- > Growing number of specialized partners

#### Key Insight:

Asia is emerging as a critical hub for RNA development and commercialization.

8

### What Leading Companies Are Doing Differently

#### Shared Strategies:

- > Building integrated platforms
- > Prioritizing delivery and clinical outcomes
- > Investing in scalable systems
- > Aligning early with partners and regulators

#### Examples:

- > **Moderna** – Platform-driven development
- > **BioNTech** – End-to-end RNA capabilities
- > **Alnylam Pharmaceuticals** – Sustained clinical success

#### Key Insight:

Competitive advantage is shifting from innovation alone to execution capability.

10

### Investment Landscape: A Shift Toward Execution

#### Capital is flowing toward:

- > Delivery technologies
- > Scalable platforms
- > Late-stage development programs
- > AI-enabled optimization

#### Deprioritized:

Early-stage, non-differentiated approaches

#### Key Insight:

Investors are prioritizing execution readiness over theoretical innovation.

11

### Implications for Biopharma

#### To remain competitive:

- > Design with biological performance in mind
- > Integrate delivery strategy early
- > Align regulatory pathways from the start
- > Collaborate across the ecosystem

#### Critical Gap:

Treating delivery as a secondary step rather than a core strategy

12

### Implications for CDMOs

#### Beyond manufacturing, companies now seek:

- > Formulation expertise
- > Development guidance
- > Faster clinical readiness
- > Integrated service offerings

#### Key Insight:

The most valuable CDMOs are those that contribute to outcomes, not just capacity.

12

### The Road Ahead

#### RNA therapeutics will expand across:

- > Oncology
- > Rare diseases
- > Vaccines
- > Genetic disorders

#### Success will depend on:

- > Precision in delivery
- > Consistency in outcomes
- > Speed of development
- > Strength of partnerships

#### Key Insight:

The future of RNA will be defined by the effectiveness of translating science into real-world impact.

## Join the Industry Conversation

At RNA Therapeutics & Manufacturing Asia 2026, leaders will explore:

- > Advances in delivery systems
- > Clinical translation challenges
- > Manufacturing and scalability strategies
- > Partnership opportunities across the ecosystem

Co-located with:



## CONFIRMED SPEAKERS



**Kim Seokjoong**  
CSO, BreezeBio



**Wonil Kim**  
CSO, Aston Sci.



**Poon Hung Fai**  
CEO, Sirnaomics



**Xian Zeng**  
CEO & Founder,  
Byterna Therapeutics



**Jin Li**  
Head of R&D, CanSino

➔ VISIT OUR WEBSITE AND REGISTER NOW