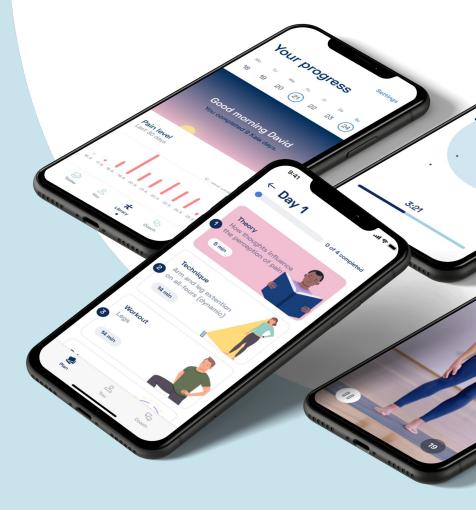
kaia health

### Bringing Kaia to the US: Lessons learned



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## Kaia's mission is to become the biggest platform for chronic disease management

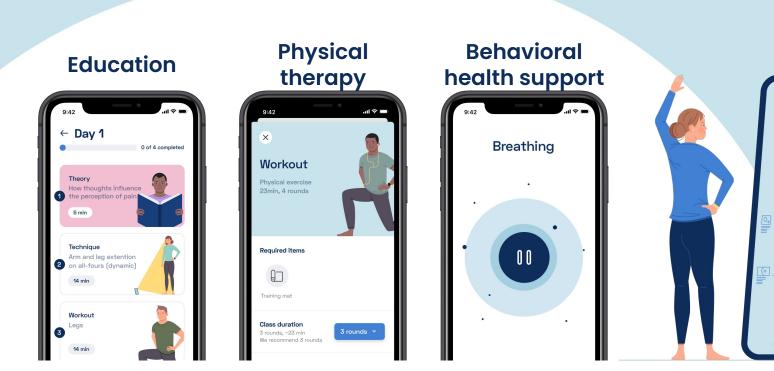


## **160 Kaianeers**

3 digital therapies HQ in NYC and Munich

\$125m raised

### **Our Solution**



# Our story in the US

## 66

US national healthcare expenditure reached **\$3.8 trillion in 2019**, and is estimated to reach \$6.2 trillion by 2028

(Centers for Medicare and Medicaid Services)



## Our journey in the US

	2018	2019	2020	2021
US Expansion	Discovery	Market Access	Market Fit	Scaling
Number of US Customers	0	4	~10	>50
Goal	Show traction with pilots	Launching first employers	Making employers happy	Growing beyond employers
Team	Contractors only	First US-based sales hires	US product & marketing	Local leadership team
Product	Verifying market demand	Basic Product readiness	Engagement, reporting & integration capabilities	Competing along the treatment path

### Understanding the main customer groups



#### **Employers:**

- Low sophistication, fast sales cycle
- Population engagement and outcomes as key challenge
- Complicated buying center
- Looking for cost savings, talent attraction & retention

#### **Health plans:**

- Self-Insured: Bundled employers
- Fully-Insured: Sophisticated RFP's & long sales cycles
- Medicare / Medicaid: Very specific requirements, hard to access, large scale

#### **Providers:**

- Brick & Mortar
- Digital: Care Navigation, 2nd Opinion, General Telemedicine
- Disease specific providers
- Go-to-market is very case dependent



Willis Towers Watson





# How to sell to employers in the US...

- Start with free pilots to gather claims data & ROI
- Create employer-specific marketing teams
- Focus product on integration, enrollment & reporting
- Use partnerships to accelerate sales
- Engage directly with consultants as soon as you can

# ... and how to keep your employer customers happy

### 1

Build an enrollment machine

- Eligibility Verification
- Marketing Tools
- Warm Hand-offs
- Coaching / Tele-providers



- Activation
- Outcomes
- NPS

2

- Cost Savings



3

Build great relations

- Client success team
- Regular interactions
- Quick Integrations
- Access to data & marketing



# 5 Learnings from 5 years in the US

- Move a founder or core team members
- Build dedicated US resources to maintain focus
- Adapt your product, split your infrastructure
- Data & rigour will win in the end
- Raise a lot more money than you'd think you need



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## Thank you.

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