MINUTES
BOARD OF DIRECTORS
MEDINA COUNTY HOSPITAL DISTRICT

September 22, 2025

TIME AND PLACE:	The Medina County Hospital District Board of Directors met in regular session on Monday, September 22, 2025, at 6:30 p.m. at the Medina Regional Hospital Boardroom, 3100 Avenue E., Hondo, Texas.
PRESENT:	Tim Hardt, President Tony Johnson, Secretary Carlton "Corky" E. Young, DVM, Vice President William "Bill" Bain, Director Judy Winkler, Director Mary Mangold, Director Zachary Windrow, MD, Director Billie Bell, Chief Executive Officer Kevin Frosch, Chief Financial Officer Rebecca Deen, Chief Nursing Officer Ashley Lowe, Chief Operating Officer Louisa Cuellar, Executive Assistant/Recording Secretary
ABSENT:	Marc Strode, Methodist Healthcare System
GUEST:	
1. **CALL TO ORDER AND RECORD OF ATTENDANCE**	Mr. Hardt called the meeting of the Medina County Hospital District Board of Directors to order at 6:30 p.m. He stated for the record that the Board of Directors has seven members with seven members present, representing a quorum.
2. **PUBLIC COMMENT**	There were no members of the public present.
3. **BOARD EDUCATION** How Does the Hospital's Ethics Committee Work?	Ms. Deen presented a brief overview on the Ethics Committee. Informational only. No action taken.
CONSENT AGENDA	
4. **CONSIDER THE APPROVAL OF MINUTES** a. Regular Session of August 25, 2025	The Minutes from the Board Meeting of August 25, 2025, were approved as presented in the Board Packet.
b. Special Session of September 15, 2025	The Minutes from the Special Session Board Meeting of September 15, 2025, were approved as presented in the Board Packet.
5. **CONSIDER THE APPROVAL OF CHIEF NURSING OFFICER'S REPORT**	Ms. Deen reported the following: Licensed Vocational Nurses (LVNs) in the Medical Surgical Department completed their Advanced Cardiovascular Life Support (ACLS) training. O. Gracia and W. Violette conducted a de-escalation training course for 20 staff members. A. Zavala, OB RN, along with Methodist OB team, facilitated a Neonatal Resuscitation Program (NRP) course; nurses from the clinical departments attended and completed the training. ED dashboard graph was presented. Cardiopulmonary Outpatient Services graph was presented.

Medina Regional Hospital engaged in a roundtable discussion with STRAC. A. Aguilar, ED Director, presented two trauma cases. The roundtable discussion serves as a platform for hospitals within the STRAC region to collaborate, identify challenges, and develop solutions.
Texas Department of Health and Human Services (DHHS) provided a presentation on the prevention and treatment of tuberculosis to clinical leaders.
T. Moore, Director of Rehabilitation Services, facilitated a Fall Prevention course for the community.

6. CONSIDER THE APPROVAL OF CHIEF OPERATING OFFICER'S REPORT

Ms. Lowe reported the following: A letter of intent has been signed by Kara Hensley, MD. She will complete her residency in August 2026 and is set to begin September 2026.
Outreach to the following specialty areas is underway: ENT, Ophthalmology, and Orthopedics.
Touchpoints with Methodist Westover Hills: A. Lowe met with the team at Westover Hills to discuss opportunities within women's health, hepatology, urology, and general service line growth at Westover Hills.
Dr. Mayo is working on perimenopause/menopause certifications to expand her outreach for women's health services.
The GI volume in August was more than 50% below target; this was expected and anticipated. September is rebounding nicely to close out the fiscal year.
The Baptist Health Foundation application was submitted in May, and the final review of the financials was completed on July 25th. The foundation is expected to announce funding in November for this project.
The deep dive Security Risk Analysis has been completed and sent off for review by a third party.
The Compliance Process Questionnaire for HCA was completed and sent for review.
The new Facility and Security Director position is being flushed out, and policies and procedures are being established, walkthroughs and training set, and preparation for 2027 trainings is being incorporated into the compliance program.
Updated compliance signage is in design phase with the Methodist Print Shop. The signage will mimic signage at Westover Hills.
August Compliance reports were focused on Statutory and Regulatory Developments such as Price transparency, Surprise billing, Medicaid supplemental payment programs, 21st Century Cures Act, Telehealth regulations, ADA, and Patient Rights
The Rural Health Clinic report and graph was presented: Review of new patient and established patient visits year to date. We are down 3 nurse practitioners and physician assistant, so volume is flat.
In the Call Center, this month the team hit a few milestones. They achieved 97% of calls answered in August and on Friday, August 29th hit 100%. This team not only is focused on turnaround time of calls but also on the quality of the call and have been laser focused on insurance verification and setting the patient expectation correctly when registering for visits. Valeria and her team have done a tremendously good job communicating and staying focused on the goals.

7. CONSIDER THE APPROVAL OF THE MEDICAL STAFF REPORT

Dr. Windrow presented a verbal report.

8. CONSIDER PUBLIC CORRESPONDENCE

Mr. Johnson presented the public correspondence report for the month of September. There were 19 questionnaires returned and one online review, after receiving care at MHS. There were no negative comments.

MOTION

Mr. Bain made a motion to approve the Consent Agenda. Ms. Winkler seconded.

VOTE

The motion passed unanimously.

9. CONSIDER APPROVAL OF THE CHIEF EXECUTIVE OFFICER'S REPORT

Ms. Bell reported the following: Legislative updates: John Henderson, President of TORCH, has been granted a leave of absence through the end of December to lead the drafting of the state's rural healthcare funding plan–known as the One Big Beautiful Bill–under contract with HHSC. This is a significant opportunity to shape rural transformation.

According to the Legislative Budget Board's fiscal note for Texas HB 18 (89th Legislature), the bill itself does not make an appropriation but provides the framework for funding rural health programs. The fiscal analysis estimates state General Revenue costs of roughly $19.5 million over the 2026–27 biennium to implement its provisions, with similar annual costs projected in subsequent years.
The Texas Rural Health Stabilization & Innovative Act (HB18) - The law's goal is to strengthen rural hospitals, especially those at risk of closure, and improve healthcare in small communities. It creates a state office to help with financial planning, launches a leadership training program for hospital staff, and offers grants to support struggling hospitals and encourage new ideas in healthcare. That figure reflects the state's share to operate the programs HB 18 creates—such as rural hospital stabilization grants, hardship and innovation grants, and technical assistance—not the total amount that might ultimately flow to providers if additional appropriations or federal matching funds are secured.
Information Technology updates: Savista Coding transition early results show a strong start, monthly cost reduction and improved coding turnaround. Nutanix Infrastructure upgrade, the purchase order has been placed, and hardware preparation is underway. E. Lainhart and J. Bittle will attend training to support deployment readiness. Paging System replacement in progress, with an early October kickoff focused on integration, reliability, and streamlined communication.
Preparations are underway for the October launch of the Annual Vital Voices Employee Engagement Survey.
ER Admissions Comparison FY Avg vs. Current (Sept 2025) graph was presented.
Community & Marketing updates: In recognition of Suicide Awareness Month, our team at MHDD painted uplifting quotes and messages on the facility's windows. YouTube launch: we published our first full-length video on YouTube, featuring A. Rothe's tips for preparing healthy meals during the school year; Women's Services Campaign: kicked off a two month (September-October) digital campaign focused on Women's Services. Facebook has flagged our posts for increased distribution due to high-quality content.
Campus updates: Signage/Wayfinding Phase 2: Executive Signs completed sign design and received city permits. The Admin Building signage is complete and pad work on remaining Specialty Clinic signage is in process. Specialty Clinic 4: Cabinets installed, electrical complete, flooring installation and plumbing in process, anticipated completion date is October 15. Rehab Department Expansion: In the final stage with GRG Architecture and anticipate documents to be ready for bid by end of 2025. Main Campus Generator Upgrade: City permit approved; generator is complete; concrete work for generator pad pending. Hospital Entry Upgrade: RVK Architects has completed plans; pending administrative review. Castroville Clinic Expansion: O'Connell Robertson design development complete; architects and engineers are remaining on track to have plans and bid documents completed by end of 2025. Medical Records Building Renovations: Interior refresh and repaint scheduled for the last week in September.

MOTION

Mr. Johnson made a motion to approve the CEO report as presented in the Board packet. Ms. Mangold seconded.

VOTE

The motion passed unanimously.

10. CONSIDER APPROVAL OF THE FINANCE REPORT FOR AUGUST 2025

Dr. Young asked if any of the Board members had any questions or concerns from the Finance Committee Meeting. There were no changes to the finance report presented by Mr. Frosch.

MOTION

Dr. Young made a motion to approve the Financial Report for August 2025 as presented during the Finance Committee meeting. Ms. Winkler seconded.

VOTE

The motion passed unanimously.

11. CONSIDERATION AND APPROPRIATE ACTION

Mr. Frosch reported the depository contract with TXN Bank is due for renewal and recommended the contract be extended for two years.

REGARDING EXTENSION OF THE DEPOSITORY CONTRACT WITH TXN BANK FOR TWO YEARS, OCTOBER 1, 2025-SEPTEMBER 30, 2027

MOTION

Dr. Young made a motion to approve the resolution to extend the Depository Contract for two years with TXN Bank as presented in the Board packet. Ms. Winkler seconded the motion.

VOTE

The motion passed unanimously.

12. **CONSIDERATION AND APPROPRIATE ACTION REGARDING CAPITAL EQUIPMENT & PROJECT REQUEST FOR FY2026-2028**

Ms. Bell presented the Capital Equipment & Project Request for FY2026-2028. Ms. Bell noted that the list consist of requests and are not approved purchases.

MOTION

Ms. Winkler made a motion to approve the Capital Equipment & Project Request for FY2026-2028 as presented in the Board packet. Dr. Windrow seconded the motion.

VOTE

The motion passed unanimously.

13. **REQUEST APPROVAL OF A CERTIFICATE OF RESOLUTION TO PURCHASE NEW CARDIAC MONITORING EQUIPMENT FOR THE MED/SURG DEPARTMENT IN THE AMOUNT OF $226,696.21 (REIMBURSED WITH FUNDS FROM THE RURAL HOSPITAL STABILIZATION GRANT)**

Ms. Bell presented a request for the purchase of new cardiac monitoring equipment for the Med/Surg Department in the amount of $226,696.21, to be reimbursed with funds from the Rural Hospital Stabilization Grant.

MOTION

Mr. Bain made a motion to approve a resolution to purchase new cardiac monitoring equipment for the Med/Surg Department in the amount of $226,696.21 as presented in the Board packet. Dr. Young seconded.

VOTE

The motion passed unanimously.

14. **REQUEST APPROVAL OF A CERTIFICATE OF RESOLUTION TO PURCHASE GENERATOR PAD SITE AND ELECTRICAL WORK IN THE AMOUNT OF $967,235**

Ms. Bell presented a request to approve purchase of generator pad site and electrical work in the amount of $967,235.

MOTION

Dr. Young made a motion to approve a resolution to purchase generator pad site and electrical work in the amount of $967,235 as presented in the Board packet. Ms. Mangold seconded.

VOTE

The motion passed unanimously.

15. **CONSIDERATION AND APPROPRIATE ACTION REGARDING THE MEDINA HEALTHCARE SYSTEM'S ANNUAL CONTRACT LIST**

Ms. Lowe presented the Medina Healthcare System's Annual Contract List.

MOTION

Ms. Winkler made a motion to approve the Medina Healthcare System's Annual Contract List as presented in the Board packet. Mr. Johnson seconded.

VOTE

The motion passed unanimously.

16. **TIDBIT OF THE MONTH – STAFF STATISTICS**

Ms. Bell presented a tidbit on Staff Statistics.

Information only. No action taken.

17. **DID YOU KNOW? SERIES #2 – MEDINA REGIONAL HOSPITAL HAS BEEN PROVIDING HEALTHCARE TO MEDINA COUNTY FOR 61 YEARS**

Ms. Bell presented Did You Know, Series #2? – Medina Regional Hospital has been providing healthcare to Medina County for 61 years.

Informational only. No action taken.

18. EXECUTIVE SESSION

The Board of Directors of Medina Regional Hospital District did not go into Closed Session, this date September 22, 2025.

19. CONSIDER ANY NECESSARY ACTION FROM EXECUTIVE SESSION

20. NEXT BOARD MEETING

October 27, 2025

21. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 7:32 p.m.

Tim Hardt, President

Tony Johnson, Secretary