

**MEDINA COUNTY HOSPITAL DISTRICT
FINANCE COMMITTEE MEETING
January 26, 2026
Minutes**

PRESENT: Carlton "Corky" E. Young, DVM, Chairman
Tim Hardt, Director
William "Bill" Bain, Director
Tony Johnson, Director
Mary Mangold, Director

Billie Bell, CEO
Kevin Frosch, CFO
Rebecca Deen, CNO
Ashley Lowe, COO
Marc Strode, Methodist Healthcare System
Louisa Cuellar, Executive Assistant/Recording Secretary

ABSENT:

GUESTS:

1. **CALL TO ORDER** Dr. Young called the meeting of the Finance Committee of the Medina County Hospital District to order at 5:15 p.m. He stated for the record that the Committee has three Board Committee members present, plus two Board members, representing a quorum.
2. **QUORUM CHECK** Dr. Young called the meeting of the Finance Committee of the Medina County Hospital District to order at 5:15 p.m. He stated for the record that the Committee has three Board Committee members present, plus two Board members, representing a quorum.
3. **PUBLIC COMMENT:** There were no members of the public present.
4. **MINUTES** The December Finance Committee Meeting was held during December's Regular Board Meeting, therefore, meeting minutes were approved during the Regular Board Meeting.
5. **REVIEW DECEMBER 2025 FINANCIALS**
 1. **Summary** Mr. Frosch began by reporting that the December financial results were strong with almost all metrics showing at or above budget for the period. Moving into specifics, Mr. Frosch noted that Gross Revenue was above budget for the month, and that two of the four major sub-categories (Outpatient Revenue and Emergency Department) also reported above budget revenues for the month and YTD.
 2. **Financial Summary**
 3. **Income Statement**
 4. **Balance Sheet**
 5. **Cash Flow /Reconciliation** Mr. Frosch noted that Net Revenue and expenses were both above budget, leading to Net Operating Income being positive and well ahead of budget both for the month and the YTD. Mr. Frosch then noted that Net Income and EBIDA continued the pattern of exceeding budget for the month and YTD.

Mr. Frosch went on to note that Bad debt and Charity both varied from budget as a larger than normal group of accounts that had gone to bad debt were reviewed and approved as presumptive charity following their completion through the active bad debt collections effort; this is the second month with such a group of accounts to close out to charity so far this year, with both stemming from a collections project that identified the accounts for the bad debt process in July of last year.

Speaking in more detail about the Net Revenue drivers, Mr. Frosch noted that December was a strong collections period. He also pointed out that December was above budget with regards to 340b revenue.

Mr. Frosch then added some specifics regarding December volumes. He noted that volumes were mixed in the period. Specifically, Outpatient Visits, Colonoscopies, and Swingbed metrics were each above budget in the period, and were key contributors to the strong gross revenue reported in December. ED Visits, Rural Health Clinic Visit, Total Surgeries, and Patient Days were each below budget in the period, but by relatively moderate margins.

Mr. Frosch provided some details regarding expenses, noting that Total Operating Expenses were above budget for the month. He noted that the Salaries line was above budget, but Employee Benefits and Agency staffing lines were below budget, thus total staffing costs were under budget for the month and YTD. He commented on the Maintenance and Repairs line, noting that it was above budget in the period, with repairs to GI scopes as the single largest contributor to this variance. Lastly, Mr. Frosch reported that Contract Services line was above budget in the period with our Tax Assessor fees and Terryberry Employee Recognition fees both coming in above budget for the period, as the two largest contributors to the variance.

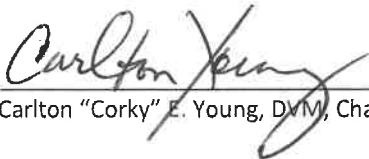
Mr. Frosch concluded by reiterating that December was a strong solid month. He also noted that open enrollment for employee health benefits is complete. He mentioned the cost report data request and exhibit preparations for FORVIS is in progress.

6. OTHER REPORTS

- A. Aged Trial Balance
- B. Accounts Payable Aging
- C. Rural Health Clinic Schedules
- D. Key Indicators and Scorecard
- E. Investments
- F. Debts & Cash Review and Analysis: MRH Debt & Cash Review report was presented and reviewed.

7. ADJOURNMENT

There being no further business to come before the Finance Committee, the meeting was adjourned at 5:44 p.m.


Carlton "Corky" E. Young, DVM, Chairman