

**MINUTES
BOARD OF DIRECTORS
MEDINA COUNTY HOSPITAL DISTRICT**

August 24, 2026

TIME AND PLACE: The Medina County Hospital District Board of Directors met in regular session on Monday, August 24, 2026, at 6:30 p.m. at the Medina Regional Hospital Boardroom, 3100 Avenue E., Hondo, Texas.

PRESENT:

Tim Hardt, President
Tony Johnson, Secretary
Carlton "Corky" E. Young, DVM, Vice President
William "Bill" Bain, Director
Judy Winkler, Director
Mary Mangold, Director
Zachary Windrow, MD, Director

Billie Bell, Chief Executive Officer
Kevin Frosch, Chief Financial Officer
Ashley Lowe, Chief Operating Officer
Louisa Cuellar, Executive Assistant/Recording Secretary

ABSENT:

Rebecca Deen, Chief Nursing Officer (LOA)
Marc Strode, Methodist Healthcare System

GUEST:

Amanda Rothe, Diabetes Educator
Bobby Pittman, MD
Wesley Williams

1. **CALL TO ORDER
AND RECORD OF
ATTENDANCE** Mr. Hardt called the meeting of the Medina County Hospital District Board of Directors to order at 6:28 p.m. He stated for the record that the Board of Directors has seven members with seven members present, representing a quorum.
2. **PUBLIC COMMENTS** There were two members of the public present, Bobby Pittman, MD and Wesley Williams.
3. **BOARD EDUCATION
– VISION FOR THE
NEW COMMUNITY
KITCHEN** Ms. Rothe presented a PowerPoint on the new community teaching kitchen. Informational only. No action taken.

CONSENT AGENDA

4. **CONSIDER THE
APPROVAL OF
MINUTES**
 - a. Regular Session of July 27, 2026The Minutes from the Board Meeting of July 27, 2026, were approved as presented in the Board packet.
5. **CONSIDER THE
APPROVAL OF
CHIEF NURSING
OFFICER'S REPORT** Due to Ms. Deen's leave of absence, the Chief Nursing Officer's report was not presented, and the item was deferred.
6. **CONSIDER THE
APPROVAL OF
CHIEF OPERATING
OFFICER'S REPORT** Ms. Lowe presented the Chief Operating Officer's report.

7. **CONSIDER THE APPROVAL OF THE MEDICAL STAFF REPORT**

Dr. Windrow presented the Medical Staff Report.
8. **CONSIDER PUBLIC CORRESPONDENCE**

Mr. Johnson presented the Public Correspondence report for the month of August. There were 15 questionnaires returned after receiving care at Medina Healthcare System.

MOTION

Ms. Winkler made a motion to approve the Consent Agenda. Mr. Bain seconded.

VOTE

The motion passed unanimously.
9. **DISCUSS AND REQUEST TO APPROVE THE CHIEF EXECUTIVE OFFICER'S REPORT**

Ms. Bell presented the Chief Executive Officer's report and reported on the following: Federal and State legislative updates; Quality and Compliance; the implementation of a centralized bed-site management system; employee retention and Acute ALOS (average length of stay) graphs.

MOTION

Mr. Johnson made a motion to approve the Chief Executive Officer's report as presented in the Board packet. Ms. Mangold seconded.

VOTE

The motion passed unanimously.
10. **DISCUSS AND REQUEST TO APPROVE THE JULY 2026 FINANCE REPORT**

Dr. Young provided a summary of the July 2026 finance report and asked if any of the Board members had any questions or concerns. There were no changes to the July 2026 finance report presented by Mr. Frosch.

MOTION

Dr. Young made a motion to approve the Financial Report for July 2026 as presented. Ms. Winkler seconded.

VOTE

The motion passed unanimously.
11. **REVIEW AND CONSIDER TAX RATE REPORT FOR MEDINA COUNTY HOSPITAL DISTRICT FOR 2026 TO INCLUDE THE MEDINA COUNTY TAX ASSESSOR /COLLECTOR'S COMPUTED NO NEW-REVENUE TAX RATE AND VOTER-APPROVAL TAX RATE, AND THE 2026 YTD TOTALS OF CHARITY CARE AND OTHER UNCOMPENSATED CARE THAT HAVE BEEN PROVIDED BY MEDINA COUNTY HOSPITAL DISTRICT**

Mr. Frosch presented and discussed the no-new revenue and voter approval rates. The 2025 adopted rate was 0.0961. The 2026 No-New Revenue Rate is 0.0934, and the 2026 Voter-Approval Rate is 0.1023. It was noted that the Tax District Maximum rate is 0.1000, so even though the voter approval rate is 0.1023, this would exceed the district max and cannot be considered. Mr. Frosch provided an information sheet showing these rates that could be proposed, along with the expected collections associated with each rate and the tax impact to the median Medina County household. Mr. Frosch also presented the annual cost of the charity & indigent programs that we are required by law to maintain; and noted that there was a deficit in the gross cost of those programs relative to the annual tax support, which has to be subsidized by hospital operations. It was mentioned that following the proposal at tonight's meeting, the Board will need to hold a formal public hearing to allow Medina County citizens to make comments on the proposed rate. The public hearing is planned for September 14, 2026, at 5:15 p.m. in the hospital boardroom. The Board will have the option to approve the tax rate and budget for FYE 09/30/2027 at the September 14 meeting.

MOTION

Dr. Young made a motion to propose a new tax rate of 0.1000 for the upcoming fiscal year. Ms. Winkler seconded the motion.

Mr. Hardt voted yes. Dr. Young voted yes. Mr. Bain voted yes. Ms. Winkler voted yes. Mr. Johnson voted yes. Ms. Mangold voted yes. Dr. Windrow voted yes.
12. **RECORD A VOTE ON A PROPOSED TAX RATE FOR 2026**

VOTE

The motion passed unanimously.

13. DISCUSS AND REQUEST TO APPROVE A RESOLUTION AUTHORIZING ENGAGEMENT OF O'CONNELL ROBERTSON FOR THE HOSPITAL CAMPUS MASTER PLANNING IN THE AMOUNT OF \$52,000.00

Ms. Bell presented a request to approve a resolution authorizing engagement of O'Connell Robertson for the hospital campus master planning in the amount of \$52,000.

MOTION

Mr. Bain made a motion to approve a resolution authorizing engagement of O'Connell Robertson for the hospital campus master planning in the amount of \$52,000 as presented in the Board packet. Ms. Mangold seconded the motion.

VOTE

The motion passed unanimously.

14. DISCUSS AND REQUEST TO APPROVE A RESOLUTION AUTHORIZING ENGAGEMENT WITH O'CONNELL ROBERTSON FOR THE REMODEL DESIGN OF THE NEW PATIENT FINANCIAL BUILDING IN THE AMOUNT OF \$90,000.00

Ms. Bell presented a request to approve a resolution authorizing the engagement of O'Connell Robertson for the remodel design of the new patient financial building in the amount of \$90,000.

MOTION

Dr. Young made a motion to approve a resolution authorizing the engagement of O'Connell Robertson for the remodel design of the new patient financial building in the amount of \$90,000 as presented in the Board packet. Mr. Johnson seconded the motion.

VOTE

The motion passed unanimously.

15. DISCUSS AND REQUEST TO APPROVE A RESOLUTION FOR ASBESTOS ABATEMENT FOR 506 AND 510 31ST STREET IN THE AMOUNT OF \$60,357.46

Mr. Frosch presented a request to approve a resolution for asbestos abatement for 506 and 510 31st Street in the amount of \$60,357.46.

MOTION

Ms. Winkler made a motion to approve a resolution for asbestos abatement for 506 and 510 31st Street in the amount of \$60,357.46 as presented in the Board packet. Ms. Mangold seconded.

VOTE

The motion passed unanimously.

16. DISCUSSION REGARDING UPCOMING MEDINA COUNTY HOSPITAL DISTRICT BOARD ELECTION AND RELATED PROCEDURAL UPDATES

Mr. Hardt and the Board discussed the upcoming Medina County Hospital District Board election and related procedural updates. Informational only. No action taken.

17. DISCUSS AND REQUEST TO APPROVE THE ANNUAL REVIEW OF THE MEDINA HEALTHCARE SYSTEM PUBLIC COMMENTS AT BOARD MEETINGS POLICY – NO CHANGES

Ms. Bell presented the annual review of the Medina Healthcare System Public Comments at Board Meetings policy. There were no changes made since the last Board approval.

MOTION

Mr. Johnson made a motion to approve the Medina Healthcare System Public Comments at Board Meetings policy as presented in the Board packet. Dr. Young seconded the motion.

VOTE

The motion passed unanimously.

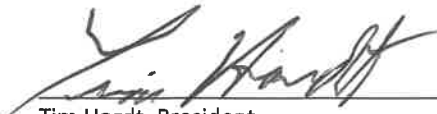
18. **DISCUSS AND REQUEST TO APPROVE THE ANNUAL REVIEW OF THE MEDINA HEALTHCARE SYSTEM WORKPLACE VIOLENCE PREVENTION AND PLAN POLICY – NO CHANGES**
- Ms. Lowe presented the annual review of the Medina Healthcare System Workplace Violence Prevention and Plan policy. There were no changes made since the last Board approval.
- MOTION**
- Mr. Bain made a motion to approve the Medina Healthcare System Workplace Violence Prevention and Plan policy as presented in the Board packet. Ms. Winkler seconded the motion.
- VOTE**
- The motion passed unanimously.
19. **DISCUSS AND REQUEST TO APPROVE THE ANNUAL REVIEW OF THE MEDINA HEALTHCARE SYSTEM EMERGENCY RESPONSE PLAN POLICY – NO CHANGES**
- Ms. Bell presented the annual review of the Medina Healthcare System Emergency Response Plan policy. There were no changes made since the last Board approval.
- MOTION**
- Ms. Mangold made a motion to approve the Medina Healthcare System Emergency Response Plan policy as presented in the Board packet. Dr. Young seconded the motion.
- VOTE**
- The motion passed unanimously.
20. **REVIEW AND REQUEST TO APPROVE THE COMPLIANCE ADVISORY COMMITTEE’S SECOND QUARTER REPORT**
- Ms. Lowe presented the Compliance Advisory Committee’s second quarter report.
- MOTION**
- Ms. Mangold made a motion to approve the Compliance Advisory Committee’s second quarter report as presented in the Board packet. Dr. Young seconded the motion.
- VOTE**
- The motion passed unanimously.
21. **TIDBIT OF THE MONTH – The Misconceptions Behind the Rising Costs of Healthcare**
- Ms. Bell presented the tidbit of the month – The misconceptions behind the rising cost of healthcare. Informational only. No action taken.
22. **DID YOU KNOW? SERIES #13 – The average wait time to see a doctor in the Medina Regional Hospital Emergency Department is 16 minutes while the state average is 2 hours and 23 minutes.**
- Ms. Bell presented Did You Know, Series #13 – The average wait time to see a doctor in the Medina Regional Hospital Emergency Department is 16 minutes while the state average is 2 hours and 23 minutes. Informational only. No action taken.
23. **EXECUTIVE SESSION**
- The Board of Directors of the Medina County Hospital District did not go into Closed Session, this date, August 24, 2026.
24. **CONSIDER ANY NECESSARY ACTION FROM EXECUTIVE SESSION**

25. NEXT BOARD MEETING

Special Session September 14, 2026, 5:15 p.m.

26. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 7:40 p.m.



Tim Hardt, President

Tony Johnson, Secretary