MINUTES
BOARD OF DIRECTORS
MEDINA COUNTY HOSPITAL DISTRICT

September 28, 2026

TIME AND PLACE: The Medina County Hospital District Board of Directors met in regular session on Monday, September 28, 2026, at 6:30 p.m. at the Medina Regional Hospital Boardroom, 3100 Avenue E., Hondo, Texas.

PRESENT:
Tim Hardt, President
Tony Johnson, Secretary
Carlton "Corky" E. Young, DVM, Vice President
William "Bill" Bain, Director
Judy Winkler, Director
Mary Mangold, Director
Zachary Windrow, MD, Director

Billie Bell, Chief Executive Officer
Kevin Frosch, Chief Financial Officer
Ashley Lowe, Chief Operating Officer
Marc Strode, Methodist Healthcare System
Louisa Cuellar, Executive Assistant/Recording Secretary

ABSENT: Rebecca Deen, Chief Nursing Officer (LOA)

GUEST: Bobby Pittman, MD

1. **CALL TO ORDER AND RECORD OF ATTENDANCE** — Mr. Hardt called the meeting of the Medina County Hospital District Board of Directors to order at 6:30 p.m. He stated for the record that the Board of Directors has seven members with seven members present, representing a quorum.
2. **PUBLIC COMMENTS** — There was one member of the public present, Bobby Pittman, MD.
3. **BOARD EDUCATION – TEXAS OPEN MEETINGS ACT – KEY PRINCIPLES** — Ms. Bell presented an informational PowerPoint outlining key principles of the Texas Open Meetings Act. No action was taken.

CONSENT AGENDA

4. **CONSIDER THE APPROVAL OF MINUTES**
   a. **Regular Session of August 24, 2026** — The Minutes from the Board Meeting of August 24, 2026, were approved as presented in the Board packet.
   b. **Special Session of September 14, 2026** — The Minutes from the Special Session of September 14, 2026, were approved as presented in the Board packet.
5. **CONSIDER THE APPROVAL OF CHIEF NURSING OFFICER'S REPORT** — Due to Ms. Deen's leave of absence, the Chief Nursing Officer's report was not presented, and the item was deferred.
6. **CONSIDER THE APPROVAL OF CHIEF OPERATING OFFICER'S REPORT** — Ms. Lowe presented the Chief Operating Officer's report.

7. **CONSIDER THE APPROVAL OF THE MEDICAL STAFF REPORT**

Dr. Windrow presented the Medical Staff Report.

8. **CONSIDER PUBLIC CORRESPONDENCE**

Mr. Johnson presented the September Public Correspondence report, noting that 32 patient questionnaires had been received regarding care provided by Medina Healthcare System.

MOTION

Mr. Bain made a motion to approve the Consent Agenda. Ms. Winkler seconded.

VOTE

The motion passed unanimously.

9. **DISCUSS AND REQUEST TO APPROVE THE CHIEF EXECUTIVE OFFICER'S REPORT**

Ms. Bell presented the Chief Executive Officer's report and reported on the following: EMTALA legislative mandates, quality metrics, community outreach, information technology, laboratory visits and order volume, and Medina Healthcare System's employee turnover rate, which remained below the statewide average.

MOTION

Ms. Mangold made a motion to approve the Chief Executive Officer's report as presented in the Board packet. Mr. Johnson seconded.

VOTE

The motion passed unanimously.

10. **DISCUSS AND REQUEST TO APPROVE THE AUGUST 2026 FINANCE REPORT**

Dr. Young provided a summary of the August 2026 finance report and asked if any of the Board members had any questions or concerns. There were no changes to the August 2026 finance report presented by Mr. Frosch.

MOTION

Dr. Young made a motion to approve the Financial Report for August 2026 as presented. Mr. Johnson seconded.

VOTE

The motion passed unanimously.

11. **DISCUSS AND REQUEST TO APPROVE THE CAPITAL EQUIPMENT & PROJECT REQUEST FOR FY2027-2029**

Ms. Bell presented the proposed FY2027–2029 Capital Equipment and Project list, identifying equipment nearing the end of its useful life that may need replacement. Purchases exceeding the CEO's spending authority will be submitted to the Board for approval.

MOTION

Ms. Winkler made a motion to approve the proposed FY2027–2029 Capital Equipment and Project list as presented in the Board packet. Ms. Mangold seconded the motion.

VOTE

The motion passed unanimously.

12. **DISCUSS AND REQUEST TO APPROVE UPDATES TO THE 2024-2028 STRATEGIC PLAN**

Ms. Bell presented the proposed updates to the 2024–2028 Strategic Plan for approval.

MOTION

Dr. Young made a motion to approve the proposed updates to the 2024–2028 Strategic Plan as presented in the Board packet. Mr. Bain seconded the motion.

VOTE

The motion passed unanimously.

13. **DISCUSS AND REQUEST TO APPROVE THE MEDINA HEALTHCARE**

Ms. Lowe presented the Medina Healthcare System Annual Contract List for review and approval.

MOTION

Ms. Mangold made a motion to approve the Medina Healthcare System Contract List as presented in the Board packet. Ms. Winkler seconded the motion.

SYSTEM ANNUAL CONTRACT LIST

VOTE

The motion passed unanimously.

14. **TIDBIT OF THE MONTH**

Ms. Bell presented the tidbit of the month – Since 2023, the annual total of patient visits to the Medical Clinics of Hondo, Devine, & Castroville have increased by over 15%, and the annual total patient visits have increased by over 26%. Informational only. No action taken.

15. **DID YOU KNOW? SERIES #14**

Ms. Bell presented Did You Know, Series #14 – Medina County Hospital District collected $7.2M in tax revenue and is projected to pay $12.5M for indigent care this year, meaning the district provided care to members of the community at a level of $5.3M more than total taxes collected.

Informational only. No action taken.

16. **EXECUTIVE SESSION**

The Board of Directors of the Medina County Hospital District did not go into Closed Session, this date, September 28, 2026.

17. **CONSIDER ANY NECESSARY ACTION FROM EXECUTIVE SESSION**

18. **NEXT BOARD MEETING**

October 26, 2026

19. **ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at 6:57 p.m.

Tim Hardt, President

Tony Johnson, Secretary