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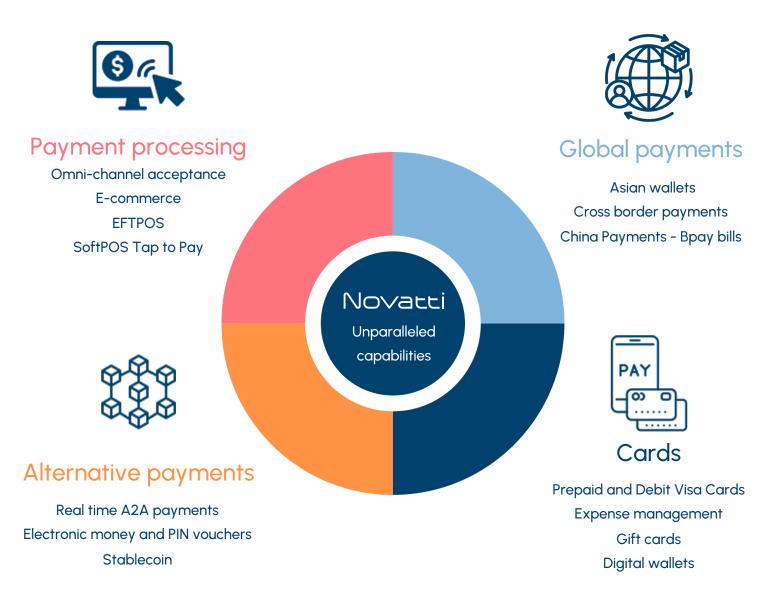
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Our purpose

We enable businesses to pay and be paid



Our strategy

Transformation underway since start of FY24 – shifting from a group of independent businesses into a focused Payment Solutions business. Underpinned by positive cashflow and 3 year 70%+ margin targets.



FY24 - Initiatives implemented

Simplify the Business



Market Led, Customer Focus



Lift Financial Performance

- Payments now core under new strategy
- Integrating the onboarding process
- Strategic review of all business areas
- Reckon Limited interest sold - \$8.9m
- BoA interest sold -\$2.87m (Q1 FY25)

- New marketing and sales leadership
- Streamlined access to multiple products
- Established target verticals and customers
- Streamlined product sales process
- Commenced brand refresh & repositioning

- \$1.8m Q4 net operating cash reduction against Q3
- \$4m+ annual cost savings implemented in Q3 FY24
- \$3m in annualised cost savings to come in Q1 FY25
- Post sale, no further IBoA cash consumption into Q1 FY25.
- 3 year 70%+ margin target



Q4 FY24 - turnaround impact showing*

\$1.8m

Q4 net operating cash reduction against Q3

\$4m+

Annualised cost reduction implemented

\$12.5m

Q4 FY24 Group Revenue – New record +23%

Increase in quarterly revenue YoY

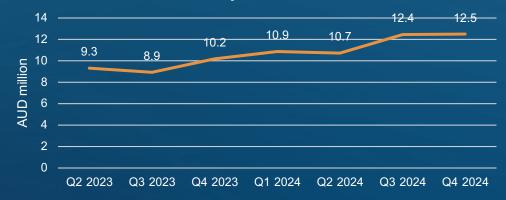
-29%

Decrease in quarterly expenses YoY (ex IBOA)

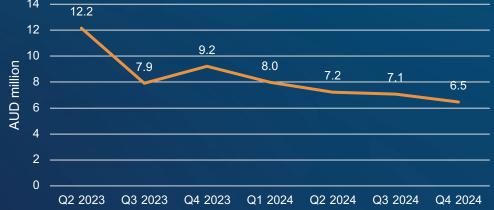
~\$8.4m

Cash at end of Q4 FY24

Group Revenue



Group Expense ex IBoA (excl COGS)





FY24 – turnaround impact clear

\$46.5m

FY24 revenue – new record

-21%

Decrease in annual operating expenses (ex IBOA)

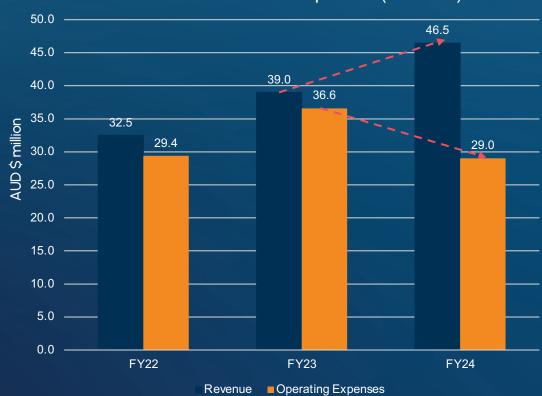
+19%

Increase in annual revenue

-38%

Q4 YoY cash consumption reduction

Annual Revenue and Expenses (ex IBOA)



Q1 FY25 – Focused on positive cashflow target

Further cost reduction

- \$3m in annualised cost savings to come in Q1 FY25:
 - Removal of wholesale Cross Border services
 - Reduction in off-shore technology
 - Reduction in office footprint/expense
- Further optimisation and divestment decisions expected following strategic review

High margin revenue

- Targeting mid-sized merchants and integrated software partners
 - Internationals entering AU/NZ market
 - Seeking a partnership and want a high engagement, high trust relationship
 - Require a tailored payment solution
- Drive growth in mutual target verticals (e.g. education)
- Active account management review against financial performance and risk profile





Pursuing high-margin revenue

In line with positive cashflow target, pursuing higher-margin revenue through a market led and customer focused approach.

Target verticals



Building on Novatti strengths



Early results



Education



Accommodation



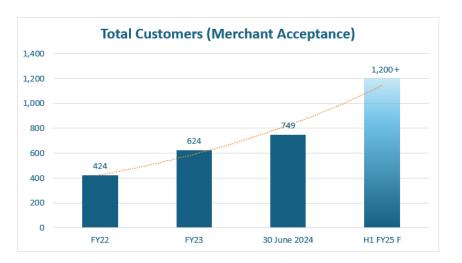
Proptech & Real Estate



Health

- Building on a known brand and key clients within Tertiary sector
- Acquiring the key entry point to offer further payment solutions
- Leverage Asian Wallet payments targeting international students
- Channel partner approach integrating with software providers and platforms
- Potential for multiple product, solution sales

- 15% increase in merchants using Novatti acceptance across FY24
- Pipeline of 500+ new merchants scheduled by end of H1 FY25

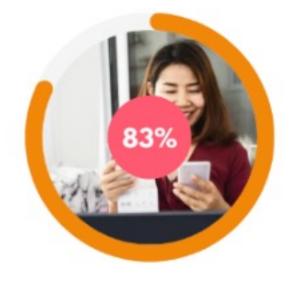




Growth opportunity ahead - Payments AU/NZ



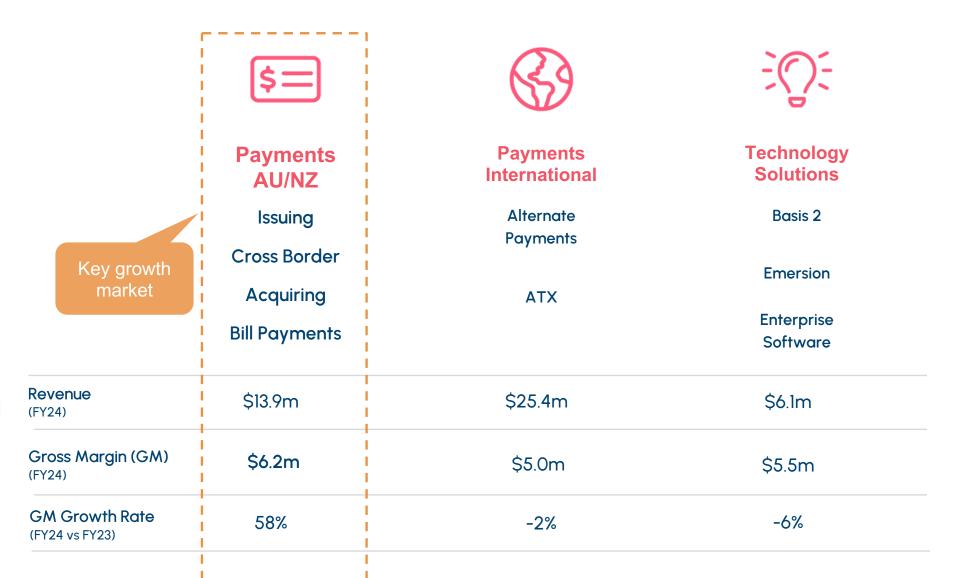




Australian businesses believe they need to improve their payment systems

Medium and large businesses said payments are critical for their digital transformation Businesses that invested in digital payments reported improved revenue or customer relationships

Opportunity plays to our strengths





Investments

International
Bank of Australia

AUDD

Divested in July

The path forward

- Further \$3m in annualised costs identified to be removed in Q1 FY25
- IBoA cost reduction in Q1 FY25
- Pipeline of 500+ new merchants expected to be onboarded by end of HI FY25
- Further optimisation and divestment decisions expected following strategic review
- Novatti brand refresh and repositioning
- Drive growth in target verticals and segments
- Cashflow positive target by end of H1 FY25

