

**COURT FILE NUMBER**

**2503 16554**

**COURT**

**COURT OF KING'S BENCH OF ALBERTA**

**JUDICIAL CENTRE**

**EDMONTON**

**FILING PARTY**

**G. CHAN & ASSOCIATES INC.**

**DOCUMENT**

**FIRST REPORT OF THE INTERIM RECEIVER**

**IN THE MATTER OF THE INTERIM  
RECEIVERSHIP OF**

**E.C.P. HOLDINGS (2014) LTD.**

**DATED SEPTEMBER 15, 2025**

**ADDRESS FOR SERVICE AND  
CONTACT INFORMATION OF  
PARTY FILING THIS DOCUMENT**

**INTERIM RECEIVER:**

**G. CHAN & ASSOCIATES INC.**  
201, 9426 51 AVENUE NW  
EDMONTON, ALBERTA T6E 5A6

**ATTENTION: GARRETT CHAN, CIRP, LIT**

TELEPHONE: 780.619.7616  
FACSIMILE: 780.306.4986  
EMAIL: garrett@gcalit.ca

**COUNSEL:**

**EMERY JAMIESON LLP**  
2400 MNP TOWER  
10235 101 STREET NW  
EDMONTON, ALBERTA T5J 3G1

**ATTENTION: KYLE R. KAWANAMI, K.C.**

TELEPHONE: 780.426.5220  
FACSIMILE: 780.420.6277  
EMAIL: kkawanami@emeryjamieson.com

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## Introduction

1. On the application of 1220201 Alberta Ltd. ("**122 Ltd.**"), E.C.P. Holdings (2014) Ltd. ("**Company**") was placed in interim receivership by Order of the Court of King's Bench of Alberta ("**Interim Receivership Order**") on August 28, 2025, and G. Chan & Associates Inc. ("**GCA**") was appointed as Interim Receiver ("**Interim Receiver**") without security, of all of the Company's current and future assets, undertakings and properties of every nature and kind whatsoever, and wherever situate, including all proceeds thereof.
2. The Interim Receiver was empowered and authorized with all the powers typically granted to a Court appointed receiver within the meaning of s. 243(2) of the *Bankruptcy and Insolvency Act*, ("**Full Scope Receiver**"), except for the ability to sell any of the Company's property. Further, the Interim Receivership Order provided that its provisions would only continue until the earlier of
  - a. taking of possession by a Full Scope Receiver;
  - b. the taking of possession by a trustee of the Company's property over which the Interim Receiver was appointed; or
  - c. the expiry of 30 days after the Interim Receivership Date or any other period specified by the Court.
3. The 30-day period of the Interim Receivership Order expires on September 27, 2025, and the Interim Receiver understands that 122 Ltd. intends to bring an application returnable September 26, 2025, seeking the following relief
  - a. an Order appointing GCA ("**Proposed Receiver**") as a Full Scope Receiver over the Company with the ability to sell the Company's property ("**Parent Receivership Application**"); and
  - b. an Order appointing the Proposed Receiver as a Full Scope Receiver over Edmonton Custom Packers Ltd. ("**Subsidiary**"), a wholly owned subsidiary of the Company (the "**Subsidiary Receivership Application**");
4. Should the Court grant the relief sought in the Parent Receivership Application and the Subsidiary Receivership Application, 122 Ltd. concurrently seeks the Court's leave for the Proposed Receiver to commence a Sale and Investment Solicitation Process ("**Proposed SISP**") for substantially all the business and assets of the Company and Subsidiary ("**Proposed SISP Application**").
5. The purpose of this first report of the Interim Receiver (the "**First Report**") is to provide the Court with:
  - a. an update on the Interim Receiver's activities to date and information regarding the affairs of the Company and its Subsidiary;
  - b. an overview of the Company's known priority claims and creditors;

- c. the Interim Receiver's views on the Parent Receivership Application, Subsidiary Receivership Application, and Proposed SISP Application.
6. The Interim Receiver has received unfiled application materials from 122 Ltd.'s legal counsel but has not yet received filed copies. Due to the time constraints in these proceedings, the Interim Receiver is filing this report based on these unfiled materials as it does not anticipate receiving filed copies back prior to the date materials are required to be submitted.

## Background

### *Notice to reader*

7. In preparing this report, the Interim Receiver has relied on unaudited financial information, the books and records of the Company, and discussions with the Company's management, interested parties, and stakeholders. The Interim Receiver has not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the information in a manner that would wholly or partially comply with Generally Accepted Assurance Standards pursuant to the Chartered Professional Accountants of Canada Handbook. The Interim Receiver expresses no opinion or other form of assurance with respect to the accuracy of any financial information presented in this report or relied upon by the Interim Receiver in preparing this report.
8. The Interim Receiver assumes no responsibility or liability for any loss or damage occasioned by any party as a result of the circulation, publication, reproduction, or use of this report. Any use which any party makes of this report, or any reliance or decision to be made based on this report, is the sole responsibility of such party.
9. All amounts included herein are in Canadian dollars unless otherwise stated.

### *Background Information*

10. The Company is a privately held corporation incorporated under the laws of Alberta. The Company's sole director is Mr. Nicholas Bouma ("**Nicholas**"). All the Company's shares are held by 1832066 Alberta Ltd. ("**183 Ltd.**"), which is 100% owned by Nicholas who is also 183 Ltd.'s sole director.
11. The Company is a long-established, family-owned butcher shop and abattoir in Northeast Edmonton and was generally known as "Edmonton Custom Packers". The Company was known for providing custom slaughtering and meat processing services as well as the production and retail of deli meats and sausages. The Company's owned lands and facility located at 5608 129 Avenue NW, Edmonton, Alberta ("**Facility**") acted as both a retail storefront and processing facility. The Company's registered office is 2800, 10060 Jasper Avenue NW, Edmonton, Alberta. and its operations were based at the Facility.

12. The Company has a wholly owned subsidiary, Edmonton Custom Packers Ltd. ("**Subsidiary**"), which is incorporated under the laws of Alberta and has Nicholas as its sole director.
13. The relevant corporate searches are attached hereto and marked as Appendix "A".
14. As detailed in the Affidavit of Rick Bouma sworn August 26, 2025 ("**First Rick Affidavit**"), the Company's present ownership arose from a series of transactions wherein the family business was sold by way of vendor financing from 122 Ltd. and ended up in the hands of Nicholas through his interest in 183 Ltd. 122 Ltd. claims that in addition to the vendor financing, it provided additional loans throughout 2024 and 2025 to sustain operations of the Company. According to the First Rick Affidavit, 122 Ltd.'s indebtedness stood at the sum of \$1,159,687 as of August 13, 2025, and 122 Ltd. is asserting a secured claim over the Facility and all the personal and after acquired property of the Company pursuant to a general security agreement, which is subject to dispute as further detailed in this report.
15. It is alleged in the First Rick Affidavit that Nicholas abandoned the day-to-day operations of the Company since August 21, 2025, necessitating the Interim Receiver's appointment and an injection of capital to cover critical disbursements, which were in arrears, to preserve the Company's business and assets.
16. Nicholas is currently involved in matrimonial proceedings ("**Family Proceedings**") wherein his estranged spouse, Brandie Bouma ("**Brandie**") is claiming an interest in the Company and its assets through Nicholas's indirect interest in the Company. A two-day streamlined trial ("**Streamlined Trial**") has been scheduled for September 16 and 17, 2025, wherein Brandie is anticipated to request that the Court direct that Maintenance Enforcement register a judgement on the Facility and confirm that such judgment will have priority over other creditors.

## **Interim Receiver's activities to date**

17. Since the Interim Receivership Date, the Interim Receiver has attended to the following:
  - a. attended at the Facility to generally take possession;
  - b. changed locks and placed utilities in the name of the Interim Receiver;
  - c. posted door notices of the Interim Receivership on entrances to the Facility;
  - d. discontinued operations after assessing the benefits and risk of continuing operations;
  - e. conducted an inventory of the Company's assets;
  - f. inquired into the existence of any 30-day goods and third party property;

- g. notified the Company's bank to freeze the Company's bank account and pay the balance to the Interim Receiver;
- h. arranged for critical repairs and service on the Company's coolers;
- i. notified the Official Receiver and all known creditors of the Interim Receivership;
- j. answered inquiries from the Company's creditors;
- k. retained counsel to register the Interim Receivership on title to the Facility and address certain matters in the Family Proceedings;
- l. took possession of certain books and records;
- m. prepared this First Report.

Further discussion on material aspects of the Interim Receiver's activities follow below.

#### *Ceasing operations and insurance*

- 18. Upon possession taking, the Interim Receiver conducted an assessment of the Company's operations and noted that there was no insurance to cover risks to property nor to commercial liability. Apparently, the Company had been operating without insurance for several years.
- 19. The Company's operations involve the use of bladed implements, equipment, handling of livestock, processing of raw meat, and the handling and sale of food, which made it an unacceptable risk to continue operations. As a result, the Interim Receiver immediately terminated all employees and ceased operations after spoilable inventory had been moved into freezers and coolers.
- 20. The Interim Receiver was able to place insurance coverage through its speciality insolvency insurer to mitigate property and liability risk.
- 21. The Interim Receiver terminated a total of four employees upon taking possession and is working through the Wage Earner Protection Program progress with the former employees.
- 22. Nicholas was not in attendance upon possession taking. The Interim Receiver was able to have one phone call with Nicholas to announce the Interim Receiver's appointment and confirmation that he would not withdraw any cash. The Interim Receiver attempted to contact him to confirm employment details but has not heard back.

### *Intermingling of Company and Subsidiary*

23. The Interim Receiver noted that the dealings of the Company and the Subsidiary were highly intermingled in the following respects
  - a. The employees are employed by the Company however Workers' Compensation Board (WCB) invoices are made out to the Subsidiary
  - b. the Subsidiary holds two permits necessary for the business
    - i. Food handling permit issued by Alberta Health Services, which expires September 30, 2025, for which the renewal fee will be paid by the Interim Receiver; and
    - ii. Abattoir operating licence issued by the Government of Alberta, which expires December 31, 2028.
  - c. Some invoices are made out to the Subsidiary while others are made out to the Company or "Edmonton Custom Packers", while the Interim Receiver is only aware of one bank account owned by the Company.
  - d. The Subsidiary's Personal Property Registry ("**PPR**") search shows writs of enforcement from creditors against personal property owned by the Subsidiary. The Subsidiary's PPR search is attached as Appendix "B"
24. The foregoing does not indicate any kind of holding company and operating company structure and the Interim Receiver is of the view that the dealings of the Company and Subsidiary appear to be inextricably mingled.

### *Family Proceedings*

25. The Interim Receiver has been made aware of Brandie's intent in the Streamlined Trial to request that the Court direct that a judgment for a support claim in the amount of \$571,324 against Nicholas in the Family Proceedings ("**Family Claim**") be registered on the Facility and confirm that such judgment rank in priority to corporate creditors of the Company.
26. Based on a preliminary understanding, the Family Claim would be against matrimonial property, which would be the shares in 183 Ltd. and therefore 183's equity interest in the Company, which generally would be subordinate to a non-exhaustive list of unsecured, preferred, secured, super-priority claims, Court ordered charges for the Receiver's borrowings, fees, and disbursements, and so forth.
27. Should Brandie be successful in obtaining the relief she is seeking, the Family Claim, a personal liability of Nicholas, would be elevated over the corporate liabilities of the Company in conflict with the scheme of distribution in the BIA and various other statutes as well as compromise the general stay of proceedings against the Interim Receiver and the Company.

28. The Interim Receiver understands that 122 Ltd. has also been added as a party in the Family Proceedings. As a result, the Interim Receiver has retained and instructed counsel to attend the Streamlined Trial and speak to the above issues as the Company's interests may be impacted by the Family Proceedings.

## **Overview of creditors and priorities of the Company**

29. Based on information gathered to date, the Interim Receiver has prepared a Notice and Statement of Receiver which has been sent to all known creditors of the Company and is attached as Appendix "C".
30. The Notice and Statement of Receiver discloses the property that the Interim Receiver has taken possession of and lists all known creditors of the Company, which are listed below.
31. A copy of a PPR search of the Company is attached hereto and marked as Appendix "D".

### *Payroll source deductions deemed trust claim*

32. The First Rick Affidavit states that payroll source deduction arrears exceed \$150,000. The Canada Revenue Agency ("**CRA**") has contacted the Interim Receiver and the Interim Receiver anticipates that CRA will schedule a payroll audit at which time the exact amount will be determined.

### *Priority wage claims*

33. The Interim Receiver estimates that wage claims of former employees pursuant to s. 81.4 of BIA total approximately \$7,579 and will constitute a priority security interest against current assets of the Company, subject to CRA's deemed trust claim.

### *122 Ltd. general security agreement*

34. 122 Ltd. appears on the PPR and claims a secured interest by way of a general security agreement over all personal and after acquired property as well as an equitable mortgage registered by caveat on the Facility. The Interim Receiver, or Proposed Receiver, will conduct an independent review of the validity and enforceability of 122 Ltd.'s security and the claim's quantum of approximately \$1,159,687 in due course.



### *Unsecured creditors*

35. The Company's unsecured creditors comprise trade creditors and the unsecured portion of employee wage claims and total approximately \$43,264.71, based on unpaid invoices collected by the Interim Receiver to date.

### *Family Claim of Brandie*

36. Brandie is advancing the Family Claim in the Streamlined Trial as discussed above, which if granted would have the effect of elevating the Family Claim over creditors of the Company, as discussed in more detail above. As of the date of this report, the Family Claim in the amount of \$571,324 is a contingent claim pending the outcome of the Streamlined Trial.

## **Interim Receiver's comments on Parent and Subsidiary Receivership Applications**

37. S. 243(1) of the BIA provides that subject to subsection (1.1), on application by a secured creditor, a court may appoint a receiver to do any or all of the following if it considers it to be just or convenient to do so:
  - a. take possession of all or substantially all of the inventory, accounts receivable or other property of an insolvent person or bankrupt that was acquired for or used in relation to a business carried on by the insolvent person or bankrupt;
  - b. exercise any control that the court considers advisable over that property and over the insolvent person's or bankrupt's business; or
  - c. take any other action that the court considers advisable.
38. Based on the Interim Receiver's findings through conducting its duties, the Interim Receiver is of the view that a Full Scope Receiver appointment over the Company and the Subsidiary would be reasonable, just, and convenient for the following reasons
  - a. The Facility and other assets of the Company require continued care and ultimately, realization. There is no clear custodian of the assets given Nicholas's absence and the Company will continue to incur holding costs until liquidation, which does not benefit any creditor.
  - b. The Subsidiary holds permits that may be of value to the Company in a sale process where buyers may be interested in continuing the operations as an abattoir and meat processing operation. The Facility is set up for that niche purpose and any sale process may be reduced in effectiveness if the ability to convey the permits is not within the ability of a receiver.

- c. The dealings of the Company and the Subsidiary are inextricably mingled, and it would not be possible to deal with them separately.
  - d. 122 Ltd.'s claim is disputed by Brandie and Brandie is seeking to obtain priority over creditors. A receivership will allow an orderly claims adjudication process to take place and facilitate an orderly and equitable outcome for creditors.
39. Based on the foregoing, the Interim Receiver is of the view that the Parent and Subsidiary Receivership Applications are reasonable and needed in the circumstances.

## Proposed SISP Application

40. Should the Court appoint the Proposed Receiver over the Company and Subsidiary, 122 Ltd. concurrently seeks leave of the Court for the Proposed Receiver to commence the Proposed SISP attached hereto and marked as Appendix "E".
41. With no operations, the assets of the Company are being stored and will accumulate holding costs, which will erode recovery to creditors. Both insurance and utility expenses are anticipated to be higher than typical due to the specialty insurance coverage obtained on short notice by the Interim Receiver as well as the energy costs for the large coolers to prevent spoilage.
42. The Interim Receiver has been contacted by one interested party and is aware of at least one other interested party. It appears that there should be interest in the Company's assets given its unique positioning as the only abattoir within the City of Edmonton.
43. The significant milestones of the Proposed SISP are set out in the table below. Capitalized terms in the table have the meanings given to them in the Proposed SISP.

MILESTONE	DATE
Proposed Receiver creates list of Known Potential Bidders, distributes Teaser Letters and Non-Disclosure Agreement to Known Potential Bidders	October 2, 2025
Proposed Receiver to prepare and have available for Potential Bidders a data room	October 9, 2025
Arranged viewings of Property.	October 10, 2025 – October 20, 2025
Binding Bid Deadline	October 27, 2025
Transaction Approval Application Hearing	[TBD]

44. The Proposed SISP contemplates a broad marketing effort for the Company's assets to strategic purchasers in industry channels, including former customers and suppliers, to liquidators, as well as by way of public advertising in the Edmonton Journal and widely read insolvency sale announcements in Insolvency Insider.

45. The Proposed Receiver anticipates completing the Proposed SISP before the end of October 2025, and securing a Court date for Court approval and a sale and vesting order or reverse vesting Order as appropriate.

## **Conclusions and recommendations**

46. Based on current information, it appears to the Interim Receiver that the Parent and Subsidiary Receivership Applications as well as the Proposed SISP Application are reasonable in the circumstances and would address the issues identified by the Interim Receiver to date, including
- a. The need for a timely liquidation of the Company to minimize holdings costs through the Proposed SISP,
  - b. potentially monetizing permits held by the Subsidiary that might otherwise be difficult to monetize due to the cross-corporate mingling; and
  - c. provide a Court supervised process for the Proposed SISP and an orderly claims adjudication process in due course.
47. The alternatives of extending the Interim Receivership or allowing the Interim Receivership Order to expire would not be in the interest of any creditor as it would subject creditors to greater uncertainty and increased holding costs for a vacant building and equipment that may have potential to be sold as a turnkey, niche business.
48. The Proposed SISP contemplates a broad marketing effort and the closing of a transaction before the end of October 2025. Should the Court agree to approve the commencement of the Proposed SISP, monetization of the Company's assets would advance these proceedings considerably toward a claims adjudication process to the benefit of all creditors, including Brandie as a contingent creditor for the Family Claim.
49. The Interim Receiver's Interim Statement of Receipts and Disbursements covering actual and anticipated receipts and disbursements that can be reasonably quantified as of the date of this report is attached hereto and marked as Appendix "F".

Respectfully submitted this 15<sup>th</sup> day of September 2025.

### **G. CHAN & ASSOCIATES INC.**

Interim Receiver in the Matter of the Interim Receivership of  
E.C.P. Holdings (2014) Ltd.

And not in its personal capacity



Per: Garrett Chan, CIRP, LIT  
President

## Appendix “A”

# Government of Alberta ■ Corporation/Non-Profit Search

## Corporate Registration System

Date of Search: 2025/09/02  
Time of Search: 09:24 AM  
Service Request Number: 45350117  
Customer Reference Number: P151\_470476

**Corporate Access Number:** 2018327029  
**Business Number:** 804795979  
**Legal Entity Name:** E.C.P. HOLDINGS (2014) LTD.

**Legal Entity Status:** Active  
**Alberta Corporation Type:** Named Alberta Corporation  
**Registration Date:** 2014/07/02 YYYY/MM/DD

### Registered Office:

**Street:** 2800, 10060 JASPER AVENUE  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5J3V9

### Records Address:

**Street:** 2800, 10060 JASPER AVENUE  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5J3V9

**Email Address:** ANNUALRETURNS@DCLLP.COM

### Primary Agent for Service:

Last Name	First Name	Middle Name	Firm Name	Street	City	Province	Postal Code	Email
FIXSEN	JEFFREY	R.	DUNCAN CRAIG LLP	2800 - 10060 JASPER AVE	EDMONTON	ALBERTA	T5J3V9	JFIXSEN@DCLLP.COM

### Directors:

**Last Name:** BOUMA  
**First Name:** NICHOLAS  
**Street/Box Number:** 5608 - 129 AVE NW

**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5

**Voting Shareholders:**

**Legal Entity Name:** 1832066 ALBERTA LTD.  
**Corporate Access Number:** 2018320669  
**Street:** 5608 - 129 AVE NW  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5  
**Percent Of Voting Shares:** 100

**Details From Current Articles:**

**The information in this legal entity table supersedes equivalent electronic attachments**

**Share Structure:** SEE ATTACHED SCHEDULE "A"  
**Share Transfers Restrictions:** SEE ATTACHED SCHEDULE "B"  
**Min Number Of Directors:** 1  
**Max Number Of Directors:** 7  
**Business Restricted To:** NONE  
**Business Restricted From:** NONE  
**Other Provisions:** SEE ATTACHED SCHEDULE "C"

**Holding Shares In:**

<b>Legal Entity Name</b>
EDMONTON CUSTOM PACKERS LTD

**Other Information:**

**Last Annual Return Filed:**

<b>File Year</b>	<b>Date Filed (YYYY/MM/DD)</b>
2024	2024/10/01

**Outstanding Returns:**

Annual returns are outstanding for the 2025 file year(s).

**Filing History:**

List Date (YYYY/MM/DD)	Type of Filing
2014/07/02	Incorporate Alberta Corporation
2020/02/22	Update BN
2020/02/28	Capture Microfilm/Electronic Attachments
2020/02/28	Capture Microfilm/Electronic Attachments
2020/03/13	Change Director / Shareholder
2024/10/01	Enter Annual Returns for Alberta and Extra-Provincial Corp.

**Attachments:**

Attachment Type	Microfilm Bar Code	Date Recorded (YYYY/MM/DD)
<a href="#">Share Structure</a>	ELECTRONIC	2014/07/02
<a href="#">Restrictions on Share Transfers</a>	ELECTRONIC	2014/07/02
<a href="#">Other Rules or Provisions</a>	ELECTRONIC	2014/07/02
Amended Annual Return	10000907134516881	2020/02/28

The Registrar of Corporations certifies that, as of the date of this search, the above information is an accurate reproduction of data contained in the official public records of Corporate Registry.



# Government of Alberta ■ Corporation/Non-Profit Search

## Corporate Registration System

Date of Search: 2025/09/02  
Time of Search: 10:01 AM  
Service Request Number: 45350727  
Customer Reference Number: P151\_470490

**Corporate Access Number:** 2018320669  
**Business Number:** 804003770  
**Legal Entity Name:** 1832066 ALBERTA LTD.

**Legal Entity Status:** Active  
**Alberta Corporation Type:** Numbered Alberta Corporation  
**Registration Date:** 2014/06/27 YYYY/MM/DD

### Registered Office:

**Street:** 2800, 10060 JASPER AVENUE  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5J3V9

### Records Address:

**Street:** 2800, 10060 JASPER AVENUE  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5J3V9

**Email Address:** ANNUALRETURNS@DCLLP.COM

### Primary Agent for Service:

Last Name	First Name	Middle Name	Firm Name	Street	City	Province	Postal Code	Email
FIXSEN	JEFFREY	R.	DUNCAN CRAIG LLP	2800, 10060 JASPER AVE	EDMONTON	ALBERTA	T5J3V9	JFIXSEN@DCLLP.COM

### Directors:

**Last Name:** BOUMA  
**First Name:** NICHOLAS  
**Street/Box Number:** 5608 - 129 AVE NW



**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5

**Voting Shareholders:**

**Last Name:** BOUMA  
**First Name:** NICHOLAS  
**Street:** 5608 - 129 AVE NW  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5  
**Percent Of Voting Shares:** 100

**Details From Current Articles:**

**The information in this legal entity table supersedes equivalent electronic attachments**

**Share Structure:** SEE ATTACHED SCHEDULE "A"  
**Share Transfers Restrictions:** SEE ATTACHED SCHEDULE "B"  
**Min Number Of Directors:** 1  
**Max Number Of Directors:** 7  
**Business Restricted To:** NONE  
**Business Restricted From:** NONE  
**Other Provisions:** SEE ATTACHED SCHEDULE "C"

**Holding Shares In:**

Legal Entity Name
E.C.P. HOLDINGS (2014) LTD.

**Other Information:**

**Last Annual Return Filed:**

File Year	Date Filed (YYYY/MM/DD)
2024	2024/09/05

**Outstanding Returns:**

Annual returns are outstanding for the 2025 file year(s).

**Filing History:**

List Date (YYYY/MM/DD)	Type of Filing
2014/06/27	Incorporate Alberta Corporation
2020/02/22	Update BN
2024/09/05	Enter Annual Returns for Alberta and Extra-Provincial Corp.

**Attachments:**

Attachment Type	Microfilm Bar Code	Date Recorded (YYYY/MM/DD)
<a href="#">Share Structure</a>	ELECTRONIC	2014/06/27
<a href="#">Restrictions on Share Transfers</a>	ELECTRONIC	2014/06/27
<a href="#">Other Rules or Provisions</a>	ELECTRONIC	2014/06/27

The Registrar of Corporations certifies that, as of the date of this search, the above information is an accurate reproduction of data contained in the official public records of Corporate Registry.



# Government of Alberta ■ Corporation/Non-Profit Search

## Corporate Registration System

Date of Search: 2025/09/02  
Time of Search: 09:41 AM  
Service Request Number: 45350416  
Customer Reference Number: P151\_470484

**Corporate Access Number:** 200660355

**Business Number:**

**Legal Entity Name:** EDMONTON CUSTOM PACKERS LTD

**Legal Entity Status:** Active

**Alberta Corporation Type:** Named Alberta Corporation

**Registration Date:** 1973/03/12 YYYY/MM/DD

### Registered Office:

**Street:** 2800-10060 JASPER AVE.

**City:** EDMONTON

**Province:** ALBERTA

**Postal Code:** T5J3V9

### Records Address:

**Street:** 2800-10060 JASPER AVE.

**City:** EDMONTON

**Province:** ALBERTA

**Postal Code:** T5J3V9

**Email Address:** ANNUALRETURNS@DCLLP.COM

### Primary Agent for Service:

Last Name	First Name	Middle Name	Firm Name	Street	City	Province	Postal Code	Email
FIXSEN	JEFFREY	R.	DUNCAN CRAIG LLP	2800 - 10060 JASPER AVE	EDMONTON	ALBERTA	T5J3V9	JFIXSEN@DCLLP.COM

### Directors:

**Last Name:** BOUMA

**First Name:** NICHOLAS

**Street/Box Number:** 5608 129 AVE NW

**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5

**Voting Shareholders:**

**Legal Entity Name:** E.C.P. HOLDINGS (2014) LTD.  
**Corporate Access Number:** 2018327029  
**Street:** 5608 - 129 AVE NW  
**City:** EDMONTON  
**Province:** ALBERTA  
**Postal Code:** T5A0A5  
**Percent Of Voting Shares:** 100

**Other Information:**

**Last Annual Return Filed:**

File Year	Date Filed (YYYY/MM/DD)
2025	2025/07/08

**Continued Under the Business Corporations Act on:** 1983/01/19 YYYY/MM/DD

**Filing History:**

List Date (YYYY/MM/DD)	Type of Filing
2022/04/22	Change Agent for Service
2022/04/22	Change Director / Shareholder
2022/04/22	Capture Microfilm/Electronic Attachments
2025/07/08	Enter Annual Returns for Alberta and Extra-Provincial Corp.

**Attachments:**

Attachment Type	Microfilm Bar Code	Date Recorded (YYYY/MM/DD)
Amended Annual Return	10000407135530977	2022/04/22

The Registrar of Corporations certifies that, as of the date of this search, the above information is an accurate reproduction of data contained in the official public records of Corporate Registry.





## **Appendix “B”**

Search ID #: Z19162763

**Transmitting Party**

CYNDY D. MORIN PROFESSIONAL CORPORATION O/A  
RESOLVE LEGAL GROUP

#440 318 11 AVE SE  
CALGARY, AB T2G 0Y2

Party Code: 60010321  
Phone #: 403 229 2365  
Reference #: 14800

Search ID #: Z19162763

Date of Search: 2025-Sep-08

Time of Search: 15:16:25

**Business Debtor Search For:**

EDMONTON CUSTOM PACKERS LTD.

Exact Result(s) Only Found

**NOTE:**

A complete Search may result in a Report of Exact and Inexact Matches.  
Be sure to read the reports carefully.



Search ID #: Z19162763

**Business Debtor Search For:**

EDMONTON CUSTOM PACKERS LTD.

Search ID #: Z19162763

Date of Search: 2025-Sep-08

Time of Search: 15:16:25

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Registration Number: 23112719512

Registration Type: WRIT OF ENFORCEMENT

Registration Date: 2023-Nov-27

Registration Status: Current

Expiry Date: 2025-Nov-27 23:59:59

---

Issued in St. Paul Judicial Centre

Court File Number is 231400406

Judgment Date is 2023-Oct-13

This Writ was issued on 2023-Nov-27

Type of Judgment is Other

Original Judgment Amount: \$49,614.50

Costs Are: \$700.00

Post Judgment Interest: \$222.11

Current Amount Owing: \$6,423.82

---

Exact Match on:

Debtor

No: 1

---

**Amendments to Registration**

25060344717

Distribution

2025-Jun-03

25060435008

Distribution

2025-Jun-04

---

**Solicitor / Agent**

KNAUT JOHNSON FRANCOEUR  
4925-51 STREET  
CAMROSE, AB T4V 1S4

Phone #: 780 672 5561

Fax #: 780 672 5565

Reference #: 4937

Email: litigation@kjf-law.ca



Search ID #: Z19162763

**Debtor(s)**

**Block**

**Status**

1 EDMONTON CUSTOM PACKERS LTD.  
5608-129 AVENUE NW  
EDMONTON, AB T5A 0A5

Current

**Creditor(s)**

**Block**

**Status**

1 VIKING AUCTION MARKET LTD.  
C/O KNAUT JOHNSON FRANCOEUR, 4925-51 ST  
CAMROSE, AB T4V 1S4  
Email: litigation@kjf-law.ca

Current

**Collateral: Serial Number Goods**

<b><u>Block</u></b>	<b><u>Serial Number</u></b>	<b><u>Year</u></b>	<b><u>Make and Model</u></b>	<b><u>Category</u></b>	<b><u>Status</u></b>
1	5W84F132143	1975	Ford Granada	MV - Motor Vehicle	Current
2	CGY254U107886	1974	Chevrolet Van	MV - Motor Vehicle	Current

**Search ID #:** Z19162763

**Business Debtor Search For:**

EDMONTON CUSTOM PACKERS LTD.

**Search ID #:** Z19162763

**Date of Search:** 2025-Sep-08

**Time of Search:** 15:16:25

---

**Registration Number:** 25021932402

**Registration Type:** WRIT OF ENFORCEMENT

**Registration Date:** 2025-Feb-19

**Registration Status:** Current

**Expiry Date:** 2027-Feb-19 23:59:59

---

Issued in Wetaskiwin Judicial Centre

Court File Number is 2512-00054

Judgment Date is 2025-Jan-02

This Writ was issued on 2025-Feb-19

Type of Judgment is Other

Original Judgment Amount: \$57,573.43

Costs Are: \$281.57

Post Judgment Interest: \$1,128.96

Current Amount Owing: \$8,047.32

---

**Exact Match on:**

**Debtor**

**No: 1**

---

**Amendments to Registration**

25060344727	Distribution	2025-Jun-03
25060435018	Distribution	2025-Jun-04
25062310892	Amendment	2025-Jun-23

---

**Solicitor / Agent**

NICKERSON ROBERTS HOLINSKI & MERCER

#100, 7712 - 104 STREET NW

EDMONTON, AB T6E 4C5

Phone #: 780 428 0041

Fax #: 780 425 0272

Reference #: 91,423M LLP

Email: DMERCER@NRHMLAW.COM

Search ID #: Z19162763

**Debtor(s)**

**Block**

1 EDMONTON CUSTOM PACKERS LTD.  
5608 - 129 AVENUE NW  
EDMONTON, AB T5A 0A5

**Status**

Current

**Creditor(s)**

**Block**

1 THORSBY STOCKYARDS INC.  
BOX 379  
THORSBY, AB T0C 2P0  
Email: THORSBYSTOCKYARDS@OUTLOOK.COM

**Status**

Current

Result Complete

## **Appendix “C”**

District of: Alberta  
Division No. 01 - Edmonton  
Court No. 2503 16554  
Estate No. 2503 16554

FORM 87  
Notice of Statement of the Receiver  
(Subsections 245(1) and 246(1) of the Act)

The receiver gives notice and declares that:

1. On the 28th day of August 2025, we, G. Chan & Associates Inc., became the receiver in respect of the property of E.C.P. Holdings (2014) Ltd., that is described below:

Cash on Hand	Cash in bank - Chequing - 10249 00535 11 - Scotiabank	\$0.00
Furniture	Furniture	\$0.00
Securities	Shares	\$0.00
Real Property	Building and Land - Edmonton - 5608 129 Ave NW	\$0.00
Motor Vehicles	Other - Featherlite - Stock Trailer	\$0.00
Business Assets	Machinery - Meat processing equipment	\$0.00
Business Assets	Stock In Trade - Finished and raw meat inventory	\$0.00

2. We became a receiver by having taken possession or control of the property described above (or by virtue of being appointed by ), pursuant to an Interim Receivership Order of the Court of King's Bench of Alberta.

3. The undersigned took possession or control of the property described above on the 29th day of August 2025.

4. The following information relates to the receivership:

- (a) Address: 5608 129 Ave NW, Edmonton, AB, T5A 0A5
- (b) Principal line of business: Meat processing
- (c) Location(s) of business:  
5608 129 Ave NW, Edmonton, AB, T5A 0A5

(d) Amount owed to each creditor who holds a security on the property described above:

CRA - Canada Revenue Agency	\$150,000.00
1220201 Alberta Ltd.	\$1,159,687.00
Scotiabank c/o Canaccede International Management Ltd.	\$1.00
Anastacio Sanchez	\$2,000.00
Christina Miketic-Kesta	\$2,000.00
Henry Amar	\$2,000.00
Jennifer Caroll	\$2,000.00

District of: Alberta  
Division No. 01 - Edmonton  
Court No. 2503 16554  
Estate No. 2503 16554

(e) The list of other creditors and the amount owed to each creditor and the total amount due is as follows:

Canadian Linen & Uniform Service - Edmonton	Unsecured	\$169.20
West Coast Reduction Ltd.	Unsecured	\$3,116.40
Iron Creek Colony	Unsecured	\$2,551.05
Rudolph Industries	Unsecured	\$432.22
Alberta Pork	Unsecured	\$271.16
Halford Hide	Unsecured	\$2,958.14
City of Edmonton	Unsecured	\$302.50
WCB Workers Compensation Board of Alberta	Unsecured	\$1,134.00
Telus Residential/Business Services	Unsecured	\$358.23
Telus Residential/Business Services	Unsecured	\$137.47
WCB Workers Compensation Board of Alberta	Unsecured	\$1,134.00
Direct Energy Regulated Services	Unsecured	\$881.16
City of Edmonton Utilities c/o EPCOR Energy Alberta GP Inc.	Unsecured	\$8,979.18
Anastacio Sanchez	Unsecured	\$1,640.00
Christina Miketic-Kesta	Unsecured	\$9,380.80
Henry Amar	Unsecured	\$1,640.00
Jennifer Caroll	Unsecured	\$379.20
Brandie Bouma	Contingent	\$1.00

(f) The intended plan of action of the receiver during the receivership, to the extent that such a plan has been determined, is as follows: Preserve and protect property of the company.

(g) Contact person for receiver:

, Tel: (780) 900-4823, Fax: (780) 306-4986, Email: info@gcalit.ca.

Dated at the city of Edmonton in the Province of Alberta, this 11th day of September 2025.

G. Chan & Associates Inc. - Licensed Insolvency Trustee

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201, 9426 51 Ave NW  
Edmonton AB T6E 5A6  
Phone: (780) 900-4823 Fax: (780) 306-4986

## Appendix “D”

**Search ID #:** Z19104724

**Transmitting Party**

SHAREK LOGAN & VAN LEENEN LLP  
  
2100, 10060 JASPER AVENUE  
EDMONTON, AB T5J 3R8

Party Code: 50098391  
Phone #: 780 413 3100  
Reference #: MAT24245/DA/js

**Search ID #:** Z19104724

**Date of Search:** 2025-Aug-22

**Time of Search:** 15:19:31

**Business Debtor Search For:**

E.C.P. HOLDINGS (2014) LTD

Exact Result(s) Only Found

**NOTE:**

A complete Search may result in a Report of Exact and Inexact Matches.  
Be sure to read the reports carefully.





**Search ID #:** Z19104724

**Business Debtor Search For:**

E.C.P. HOLDINGS (2014) LTD

**Search ID #:** Z19104724

**Date of Search:** 2025-Aug-22

**Time of Search:** 15:19:31

---

Registration Number: 25021914243

Registration Type: SECURITY AGREEMENT

Registration Date: 2025-Feb-19

Registration Status: Current

Expiry Date: 2030-Feb-19 23:59:59

---

Exact Match on:

Debtor

No: 1

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**Debtor(s)**

**Block**

**Status**

Current

1 E.C.P. HOLDINGS (2014) LTD.  
5608 129 AVENUE  
EDMONTON, AB T5A 0A5

**Secured Party / Parties**

**Block**

**Status**

Current

1 1220201 ALBERTA LTD.  
#202, 14121 95A STREET  
EDMONTON, AB T5G 1S5  
Phone #: 780 720 8959  
Email: ecpbouma@hotmail.com

**Collateral: General**

**Block**

**Description**

**Status**

1 All present and after acquired personal property of the Debtor and all proceeds thereof.

Current

**Search ID #:** Z19104724

**Business Debtor Search For:**

E.C.P. HOLDINGS (2014) LTD

**Search ID #:** Z19104724

**Date of Search:** 2025-Aug-22

**Time of Search:** 15:19:31

---

Registration Number: 25071428132

Registration Date: 2025-Jul-14

Registration Type: LAND CHARGE

Registration Status: Current

Registration Term: Infinity

---

Exact Match on:

Debtor

No: 1

---

**Debtor(s)**

**Block**

**Status**

1 E.C.P. HOLDINGS (2014) LTD.  
5608 129 AVENUE  
EDMONTON, AB T5A 0A5

Current

**Secured Party / Parties**

**Block**

**Status**

1 1220201 ALBERTA LTD.  
#202, 14121 - 95A STREET  
EDMONTON, AB T5G 1S5  
Phone #: 780 720 8959  
Email: ecpbouma@hotmail.com

Current

**Particulars**

**Block**

**Additional Information**

**Status**

1 Land: Plan 4983AM; Block 31; Lots 1 to 3 Inclusive

Current

Result Complete

## **Appendix “E”**

**PROCEDURE FOR THE SALES INVESTMENT SOLICITATION PROCESS OF  
EDMONTON CUSTOM PACKERS**

On September 26, 2025 (the “**Filing Date**”), G. Chan & Associates Inc. (the “**Receiver**”) was appointed as Receiver of E.C.P. Holdings (2014) Ltd. and Edmonton Custom Packers Ltd. (collectively “**Edmonton Custom Packers**” or the “**Companies**”) by way of an Order (the “**Receivership Order**”) of the Alberta Court of King’s Bench (the “**Court**”).

Among other things, the Receivership Order granted a stay of all proceedings as against Edmonton Custom Packers and authorized the Receiver to take immediate possession and control of all current and future assets, undertakings and properties of the Companies (the “**Property**”).

The Receiver has scheduled a court application returnable [REDACTED], seeking approval of a Sale and Vesting Order(s) following completion of the Receiver’s Sales Investment and Solicitation Plan (“**SISP**”) in respect of the Companies, the Property, and the business presently carried on by the Companies, as set out below (such process being the “**Solicitation Process**”).

The SISP shall govern the process for soliciting and selecting bids for the purchase of the Companies or for the sale of all or any part of the Property.

Unless otherwise indicated, all amounts set forth herein are in Canadian dollars and any event occurring on a day that is not a Business Day shall be deemed to occur on the next Business Day.

**Defined Terms**

“**Asset List**” means that list created by the Receiver, in reliance on the business records of the Companies, setting out all the Property being offered for purchase in accordance with this SISP, attached hereto as **Schedule “A”**;

“**BIA**” means the *Bankruptcy and Insolvency Act*, R.S.C. 1985, c. B-3;

“**Bid**” has the meaning set out in paragraph 17 herein;

“**Binding Bid Deadline**” means 4:00 pm (MST) **on October 27, 2025**;

“**Business Day**” means any day other than (a) a Saturday or Sunday; or (b) a day that is a statutory holiday in Alberta;

“**Companies**” has the meaning set out in the recitals;

“**Court**” has the meaning set out in the recitals;

“**Data Room**” has the meaning set out in paragraph 9 herein;

“**Edmonton Custom Packers**” has the meaning set out in the recitals;

“**Filing Date**” has the meaning set out in the recitals;

“**Known Potential Bidders**” has the meaning set out in paragraph 7 herein;

“**Non-Disclosure Agreement**” means a binding agreement in a form satisfactory to the Receiver concluded between the Receiver and any Potential Bidder governing the Potential Bidder’s access to, and use of, confidential and non-public information included in the Data Room or otherwise disclosed to the Potential Bidder in connection with the SISP;

**"Property"** means the property, assets and undertakings of, or any part thereof, including the property described in **Schedule "A"** hereto;

**"Potential Bidder"** has the meaning set out in paragraph 9 herein;

**"Purchase Agreement"** has the meaning set out in paragraph 15 herein;

**"Purchase Price"** has the meaning set out in paragraph 16 herein;

**"Qualified Bidder"** means any qualified bidder;

**"Qualified Bid"** has the meaning set out in paragraph 17 herein;

**"Receiver"** has the meaning set out in the recitals;

**"Receivership Order"** has the meaning set out in the recitals;

**"Receivership Proceedings"** has the meaning set out in the recitals;

**"Sale Proposal"** means an indication of interest or proposal to purchase all or substantially all, or one or more of the components, of the Property;

**"Selected Superior Offer"** has the meaning set out in paragraph 21 herein;

**"SISP"** means this sale and investment solicitation plan;

**"Solicitation Process"** has the meaning set out in the recitals;

**"Solicitation Process Approval Order"** has the meaning set out in the recitals;

**"Successful Bid"** has the meaning set out in paragraph 18 herein;

**"Successful Bidder"** has the meaning set out in paragraph 18 herein;

**"Teaser"** has the meaning set out in paragraph 7 herein;

**"Transaction Approval Application Hearing"** has the meaning set out in paragraph 22 herein;

**"Winning Bid"** has the meaning set out in paragraph 21 herein;

**[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]**

### Solicitation Process

1. The Receiver will conduct the Solicitation Process as outlined in this SISP.
2. A sale of the Property may involve a sale of all, substantially all, or one or more of the assets compromising the Property, including to a newly formed acquisition entity.
3. Notwithstanding that the SISP Procedure contemplates that a transaction may be concluded by way of an asset purchase, participants may propose alternative transaction or investment structures in connection with the SISP, including but not limited to a reverse vesting order transaction.

### “As Is, Where Is”

4. Any investment in the Companies or sale of any of the Property will be on an “as is, where is” basis without surviving representations, warranties, covenants or indemnities of any kind, nature or description by the Receiver or any of its agents, estates, advisors, professionals or otherwise, except to the extent expressly set forth in the relevant investment or sale agreement as may be entered into by the Receiver in its capacity as Receiver of the Companies.

### Timeline for Solicitation Process

5. The following table sets out the key milestones under the Solicitation Process:

MILESTONE	DATE
Receiver creates list of Known Potential Bidders, distributes Teaser Letters Non-Disclosure Agreement to Known Potential Bidders	October 2, 2025
Receiver to prepare and have available for Potential Bidders a data room	October 9, 2025
Arranged viewings of Property.	October 10, 2025 – October 20, 2025
Binding Bid Deadline	October 27, 2025
Transaction Approval Application Hearing	[TBD]

6. The Receiver will make all reasonable efforts to carry out the Solicitation Process in accordance with the timeline set forth above, however, the timeline may be modified at the discretion of the Receiver.

### Solicitation of Interest

7. The Receiver has prepared a list of identified bidders (the “**Known Potential Bidders**”) for the purchase of all or any part of the Property. Such list includes, without limitation, both strategic parties and liquidators, who, in the Receiver’s reasonable business judgment, may be interested in investing in the Companies or acquiring all or any part of the Property. The Receiver has prepared a solicitation letter (the “**Teaser**”) notifying Known Potential Bidders of the existence of the Solicitation Process and inviting the Known Potential Bidders to express their interest in making an offer to invest in the Companies or acquire all or any part of the Property. The Teaser will be distributed to those parties which the Receiver deems appropriate.

8. In addition to the prepared list of Known Potential Bidders, the Receiver intends to run advertisements in the Edmonton Journal and Insolvency Insider.

#### **Access to Data Room**

9. The Receiver will prepare a data room (the “**Data Room**”) which will include, to the extent available from the Companies’ records, a detailed listing of the Property and such other materials that the Receiver deems necessary to allow potential investors and purchasers to conduct such due diligence as those parties may require. To receive access to the Data Room an interested party must deliver to the Receiver an executed Non-Disclosure Agreement in the form and substance acceptable to the Receiver and which shall inure to the benefit of any purchaser of any part of the Property. Any interested party meeting this requirement is hereinafter referred to as a “**Potential Bidder**”.

#### **Due Diligence**

10. Each Potential Bidder shall have access to the Data Room and any such further due diligence materials and information relating to the Property requested by a Potential Bidder and which the Receiver, in its reasonable business judgment, deems appropriate. At the discretion of the Receiver, due diligence access may include such on-site inspections as a Potential Bidder may reasonably request.
11. The Receiver may, if it deems appropriate, furnish any additional due diligence information as it becomes available during the SISP timeline.
12. The Receiver (and its respective officers, directors, employees, agents, counsel, representatives and professionals) is not responsible for, and will have no liability with respect to, any information obtained by any Known Potential Bidder, Potential Bidder or Qualified Bidder in connection with the Solicitation Process. The Receiver (and its respective officers, directors, employees, agents, counsel and professionals) do not make any representations or warranties whatsoever as to the information or the material provided to any Known Potential Bidder, Potential Bidder or Qualified Bidder.
13. Any Known Potential Bidder, Potential Bidder or Qualified Bidder shall be responsible for all costs, expenses and liabilities incurred by them in connection with the submission of any Bid, including in respect of all due diligence activities or other actions undertaken by such participant, whether or not they lead to the consummation of a transaction.
14. Prior to the Binding Bid Deadline, the Receiver may engage in discussions with any or all of the Potential Bidders to determine and explore their level of interest and may request from any such Potential Bidder such information as the Receiver may deem appropriate.

#### **The Sale Bidding Process**

15. The Receiver shall provide Potential Bidders for all or part of the Property with a draft purchase and sale agreement (a “**Purchase Agreement**”) and the Asset List at such times as the Receiver may, in its discretion, deem appropriate.
16. A Sale Proposal will be considered a “**Qualified Bid**” only if the Sale Proposal complies with all of the following, as applicable:
  - (a) it includes a letter stating that the Sale Proposal is irrevocable until 30 days following the Binding Bid Deadline unless it is chosen as the successful bid, in which case it is irrevocable

until closing of the transactions contemplated by the Sale Proposal as soon as practicable following the Binding Bid Deadline;

- (b) it includes a duly authorized and executed Purchase Agreement specifying the purchase price (the “**Purchase Price**”) and providing for a closing of the purchase transaction as soon as practicable after the Binding Bid Deadline, together with all exhibits and schedules thereto, and such ancillary agreements as may be required by the Qualified Bidder with all exhibits and schedules thereto (or term sheets that describe the material terms and provisions of such ancillary agreements), as well as copies of such materials marked to show the amendments and modifications to the Purchase Agreement provided by the Receiver;
- (c) it is not conditioned on (i) the outcome of unperformed due diligence by the bidder; and/or (ii) obtaining any financing or financial capital and includes an acknowledgement and representation that the bidder has had an opportunity to conduct any and all required due diligence prior to making its Sale Proposal;
- (d) it fully discloses the identify of each entity that is bidding or otherwise that will be purchasing, investing, sponsoring or participating in the Sale Proposal, including the identification of the bidder’s direct and indirect owners, directors, officers, and their principals, and the complete terms of any such participation;
- (e) it outlines any anticipated regulatory and other approvals required to close the transaction, and the anticipated time frame and any anticipated impediments for obtaining such approvals and confirms that the Qualified Bidder will make and submit all necessary and applicable regulatory filings and pay all fees associated therewith;
- (f) it includes evidence, in form and substance reasonably satisfactory to the Receiver, of authorization and approval from the Qualified Bidder’s board of directors (or comparable governing body) with respect to the submission, execution, delivery and closing of the transaction;
- (g) it disclaims the Qualified Bidder’s right to a fee analogous to a break-up fee, expense reimbursement, termination fee, or any other similar form of compensation;
- (h) it does not purport to allocate any portion of the Purchase Price to any fees payable to any advisors, brokers, or any other party engaged by the Qualified Bidder in connection with the transaction;
- (i) it includes evidence of the Qualified Bidder’s financial wherewithal to complete the transaction including:
  - a. written evidence of a firm, irrevocable commitment for financing, or other evidence of ability to consummate the proposed transaction, that will allow the Receiver to make a reasonable determination as to the Qualified Bidder’s financial and other capabilities to consummate the transaction and implement post-closing measures and transactions; and
  - b. the identification of any party or entity who may provide debt or equity financing to the Qualified Bidder in connection with the transaction and any material conditions to be satisfied in connection with such financing;
- (j) it is accompanied by a refundable deposit in the form of a wire transfer (to a trust account specified by the Receiver) or such other form acceptable to the Receiver, payable to the order



of G. Chan & Associates Inc., Receiver, in trust, in an amount equal to ten per cent (10%) of the Purchase Price; and

(k) it contains any other information reasonably requested by the Receiver.

### Assessment of Qualified Bids

17. Qualified Bids (a "**Qualified Bid**" or "**Bid**") will be evaluated upon several factors, including, without limitation and to the degree determined to be applicable by the Receiver in each case:
- (a) Price;
  - (b) Structural complexity of the proposed transaction;
  - (c) Nature and sufficiency of funding for the proposed transaction;
  - (d) The likelihood of the Receiver successfully obtaining a sale approval and vesting order or reverse vesting order in connection with the Bid;
  - (e) Probability of closing the proposed transaction and any relevant risks thereto, including nature of any remaining conditions and due diligence requirements;
  - (f) Whether the proposed transaction leaves any of the Companies' assets within the receivership;
  - (g) Bidder's financial strength, technical and environmental expertise and relevant experience to carry out work required to maintain regulatory compliance and satisfy any regulatory obligations after closing of the proposed transaction;
  - (h) Evidence of financial capability to close the transaction; or
  - (i) Such further and other grounds as the Receiver deems relevant;
18. The Receiver will:
- a. review and evaluate each Bid, provided that each Bid may be negotiated by the Receiver and the applicable Qualified Bidder, and may be amended, modified or varied to improve such Bid as a result of such negotiations; and
  - b. identify the highest or otherwise best Bid or Bids (the "**Successful Bid**", and the Qualified Bidder making such Successful Bid, the "**Successful Bidder**") for any particular Property and the Business in whole or part. The determination of any Successful Bid by the Receiver shall be subject to approval by the Court.
19. The Receiver shall have no obligation to enter a Successful Bid, and it reserves the right to reject any or all Bids.

### Auction Process

20. If, following the Binding Bid Deadline, the Receiver determines that an auction process among the Qualified Bidders is required, the Receiver shall have the authority (but not the obligation) to set the terms of such auction process, and such terms shall be binding on the parties to such auction process.
21. The Receiver shall select the winning bid (the "**Winning Bid**"). Once a definitive agreement has been negotiated and settled in respect of the Winning Bid as selected by the Receiver (the "**Selected Superior Offer**") in accordance with the provisions hereof, the Selected Superior Offer shall be the "Successful Bid" hereunder and the person(s) who made the Selected Superior Offer shall be the "Successful Bidder" hereunder.

### **Transaction Approval Application Hearing**

22. At the hearing of the application to approve any transaction with a Successful Bidder (the **"Transaction Approval Application Hearing"**), the Receiver shall seek, among other things, approval from the Court to consummate any Successful Bid. All the Bids other than the Successful Bid, if any, shall be deemed to be rejected by the Receiver on and as of the date of approval of the Successful Bid by the Court.

### **Approvals**

23. For greater certainty, any approvals required pursuant to the terms of this SISP are in addition to, and not in substitution for, any other approvals required by the BIA or any other statute or are otherwise required at law.

### **Confidentiality and Access to Information**

24. All discussions regarding a Bid shall be directed through the Receiver. Under no circumstances should the Directors of the Companies be contacted directly without the prior consent of the Receiver. Any such unauthorized contact or communication could result in exclusion of the interested party from the Solicitation Process.
25. Participants and prospective participants in the Solicitation Process shall not be permitted to receive any information that is not made generally available to all participants relating to the number or identity of Potential Bidders, Qualified Bidders, Bids, the details of any Bids submitted or the details of any confidential discussions or correspondence between the Companies, the Receiver, and such other bidders or Potential Bidders in connection with the Solicitation Process, except to the extent the Receiver, with the consent of the applicable participants, is seeking to combine separate bids from Qualified Bidders.
26. The Receiver may consult with any other parties with a material interest in the Receivership Proceedings regarding the status of and material information and developments relating to the Solicitation Procedure to the extent considered appropriate by the Receiver (subject to paragraph 25 and taking into account, among other things, whether any particular party is a Potential Bidder, Qualified Bidder or other participant or prospective participant in the Solicitation Process or involved in a Bid), provided that such parties shall have entered into confidentiality arrangements satisfactory to the Receiver.

### **Notice to the Receiver**

27. The addresses to be used for delivering documents to the Receiver:

G. Chan & Associates Inc.  
201, 9426 51 Avenue NW  
Edmonton, Alberta T6E 5A6  
Attention: Garrett Chan, CIRP, LIT  
Email: [garrett@gcalit.ca](mailto:garrett@gcalit.ca)

with a copy to counsel for the Receiver

Emery Jamieson LLP  
2400 MNP Tower  
10235 101 Street NW  
Edmonton, Alberta T5J 3G1  
Attention: Kyle R. Kawanami, KC  
Email: [kkawanami@emeryjamieson.com](mailto:kkawanami@emeryjamieson.com)

28. Sale Proposals and Bids must be delivered to the Receiver by electronic mail (preferred), personal delivery, or courier.
29. Interested bidders requesting information regarding the process, including the form of Purchase Agreement, and information in connection with their due diligence should contact the Receiver.

### **Reservation of Rights**

30. Notwithstanding any other term of this SISP, the Receiver:
  - (a) may reject, at any time any bid that is (i) inadequate or insufficient; (ii) not in conformity with the requirements of the BIA, this SISP or any orders of the Court applicable to the Companies or the Receiver; or (iii) contrary to the interests of the Companies' estate and stakeholders, as determined by the Receiver;
  - (b) in accordance with the terms hereof, may impose additional terms and conditions and otherwise seek to modify this SISP at any time in order to maximize the results obtained;
  - (c) in accordance with the terms hereof, may accept bids not in conformity with this SISP to the extent that the Receiver determines, in its reasonable business judgment, that doing so will benefit the Companies' estate and stakeholders; and,
  - (d) may seek an order from the Court to extend the deadlines contained in this SISP or to impose such other terms and conditions as the Receiver determines to be in the best interest of the Companies' stakeholders, provided that such terms and conditions are not inconsistent with this SISP.
31. This SISP does not and shall not be interpreted to create any contractual or other legal relationship between the Receiver and any other party, other than as specifically set forth in definitive agreements that may be executed by the Receiver.

**SCHEDULE "A"**  
**ASSET LIST**

The "Property" marketed for sale in accordance with the SISP includes all of the property, assets and undertakings of E.C.P. Holdings (2014) Ltd. and Edmonton Custom Packers Ltd., or any part thereof, and including the following:

**Lot 1: Production and Retail Facility**

Production and Retail Facility of Edmonton Custom Packers (5608 129 Ave NW, Edmonton, AB T5A 0A5)

**Lot 2: Machinery & Equipment of Edmonton Custom Packers**

<b>Sublot</b>	<b>Asset</b>	<b>Model No.</b>	<b>Serial Number</b>
1	Display Cold Case	AUV 12 TP	CT 11103
2	Bizerba Deli Slicer	n/a	1877128
3	Bizerba Deli Slicer	n/a	11364109
4	Clamco Heat Sealer	750	16114
5	Sir Steak Machinery Tenderizer	PRO - 9	00077892
6	Lacovac Vaccum Packer	CV-3 F-S	3273
7	1989 Kilia Slicer Flieschereimaschinenfabrik	120 1 7acu-/Auto	58911583
8	Hollymatic Food Portioning (patty maker)	Model 54	45267
9	Handtmann Vaccum Filling Machine (stuffer)	VF80	N50/35
10	Hobart Grinder	n/a	n/a
11	Hobart Meat Bandsaw	6801	27-1135-898
12	Kilia Slicer (Schnellkutter) - RED	n/a	n/a
13	2019 Garant 4000 Pump	n/a	G4-220-50-242
14	Treif Dicer	n/a	44099
15	Bastra MC500 Smoker	MC500	n/a
16	Maurer & Sohne All Round System smoker	n/a	n/a
17	Steam Kettle		n/a
18	Maersk Sealand Seacan (outdoor freezer)	n/a	8922637
19	Collapsible Storage Container (Small)		n/a
20	Collapsible Storage Container (Small)		n/a
21	Collapsible Storage Container (Large)	n/a	880031030348.3
22	DeHide-Dehair Pulling Machine	n/a	n/a
23	Tank for Dehair Machine		n/a
24	Kilia Grinder Small - red	n/a	n/a
25	Stork and Herrmann Kneading machine	MD2	n/a
26	Blue Alexanderwerk Stuffer	n/a	n/a
27	Featherlite Stock Trailer 2016	8127-7630-STD	4FGB23038GC141383
28	Cryovac Tumbler - Meat Marinator		n/a
29	300lbs Scale		n/a

30	Office Supplies/Furniture		n/a
31	Deli Scale		n/a
32	Residential Oven		n/a
33	Small Splitting Saw		n/a
34	Splitting Saw		n/a
35	Deli/Butcher Supplies		n/a
36	Marketing Signage and Menus		n/a
37	Shopping carts/crates/bins/racking/shelves		n/a
38	Commercial Grade Tables/Sinks		n/a
41	Palettes		n/a
42	Palette Jack x3		n/a
43	Machinery Parts		n/a
44	Repair and Maintenance Supplies/Tools		n/a

### **Lot 3: Permits**

Edmonton Custom Packers Ltd. – Alberta Food Handling Permit

Edmonton Custom Packers Ltd. – Alberta Licence to Operate Abattoir Slaughter

### **Lot 4: Inventory**

Frozen meat inventory, spices, condiments etc.

## **Appendix “F”**

**In the Matter of the Interim Receivership of  
E.C.P. Holdings (2014) Ltd.  
Interim Statement of Receipts and Disbursements  
as at September 15, 2025**

**Receipts**

Borrowings under Receiver's Certificate	50,000
Cash in bank	1
Petty cash	223
Total receipts	<u>\$ 50,224</u>

**Disbursements**

Insurance	3,838
Repairs	13,354
Locksmith	426
Appraisal	1,313
Food handling permit renewal	100
Total disbursements	<u>\$ 19,030</u>

**Net receipts**

\$ 31,194

**Note**

*The above amounts include estimated receipts and disbursements reasonably quantifiable as of September 15, 2025. This statement is for informational purposes only. Certain amounts have not yet been received or actually disbursed as this statement has been prepared for the limited purpose of providing information for the Court hearing scheduled in these proceedings for September 26, 2025.*