



Reporting Our Progress on **Sustainability**

 ArcelorMittal Tailored Blanks 



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SAFETY IN EVERYTHING WE DO

WE OPERATE WITH RESPECT

WE WIN TOGETHER AND WE LOSE TOGETHER

WE DO WHAT WE SAY WE WILL DO

WE FIND A BETTER WAY

WE CHALLENGE OURSELVES AND EACH OTHER

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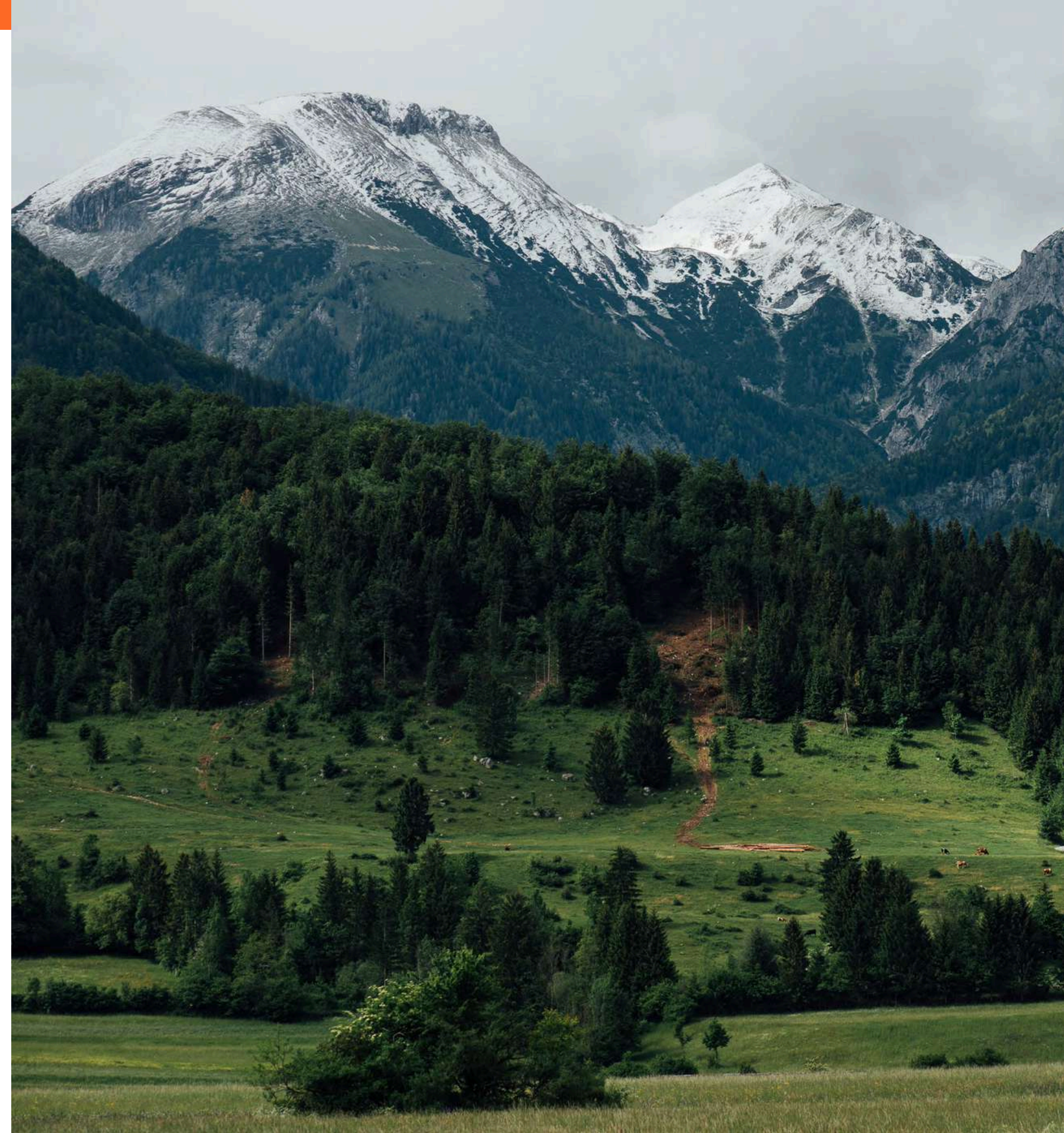
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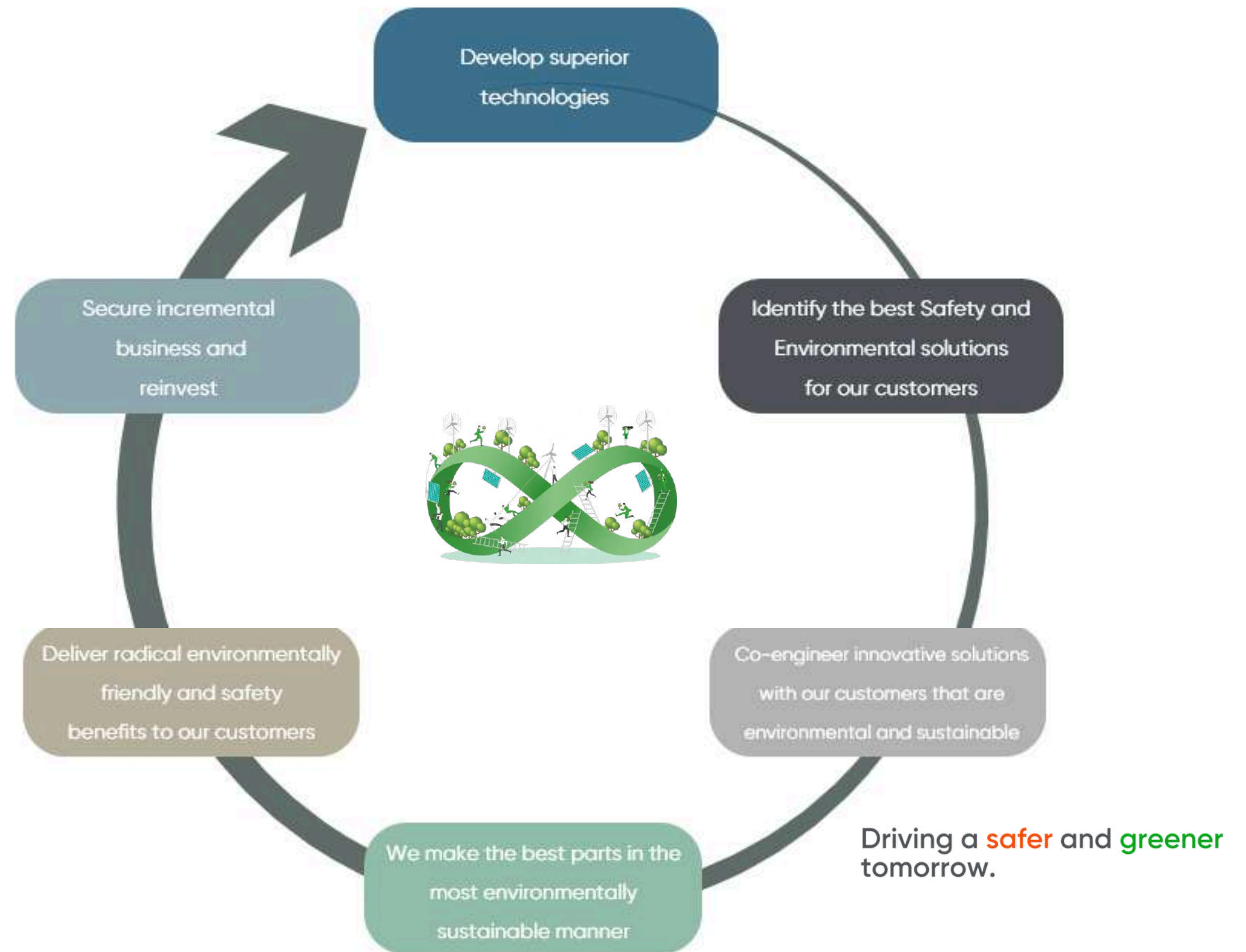
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The Company's Flywheel: Creating Shared Value for All



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Dimension	Topic	SASB Code	Metrics	Unit of Measure	2024 Data	2023 Data	2022 Data
Environment	Energy Management	TR-AP-130a.1	Total Energy Consumed (fuel and electricity)	MegaWatt Hours (MWh)	19,224	20,711	20,014
			Percentage of Grid Electricity	Percentage (%)	65%	67%	63%
			Percentage of Renewable	Percentage (%)	30%	36%	26%
			Percentage of Zero Carbon Energy	Percentage (%)	38%	38%	32%
	GHG Emissions		Scope 1 & 2 Emissions	Metric tons of CO2 (mtCO2eq)	4,004	5,690	5,327
			Carbon Intensity	mtCO2/million of weld length inch	11.74	14.55	14.84
	Environmental Management		Number of facilities ISO 14001 Certified	Percentage (%)	100%	100%	100%
			Environmental Remediation Expenses	Reporting Currency (USD)	NIL	NIL	NIL
	Waste Management	TR-AP-150a.1	Total amount of waste from manufacturing	Metric Tons (t)	12,775	11,511	12,388
			Percentage recycled	Percentage (%)	98.90%	98.33%	98.93%
Human Capital	Employee Health & Safety		Incident Rate	For every 1 million hours worked	1.84	4.81	2.61
			Number of facilities ISO 45001 Certified	Percentage (%)	100%	75%	75%
			Lost Time Injuries	-	1	0	0
	Employee Engagement, Diversity & Inclusion		Percentage of women employees	Percentage (%)	24%	23%	22%
			Percentage women in leadership roles	Percentage (%)	23%	25%	20%
Leadership & Governance		TR-AP-520a.1	Total amount of monetary losses because of legal proceedings associated with anticompetitive behavior regulations	Reporting Currency (USD)	NIL	NIL	NIL
Business Model & Innovation		TR-AP-410a.1	Revenue from products designed to increase fuel efficiency and/or reduce emissions	Percentage (%)	100%	100%	100%

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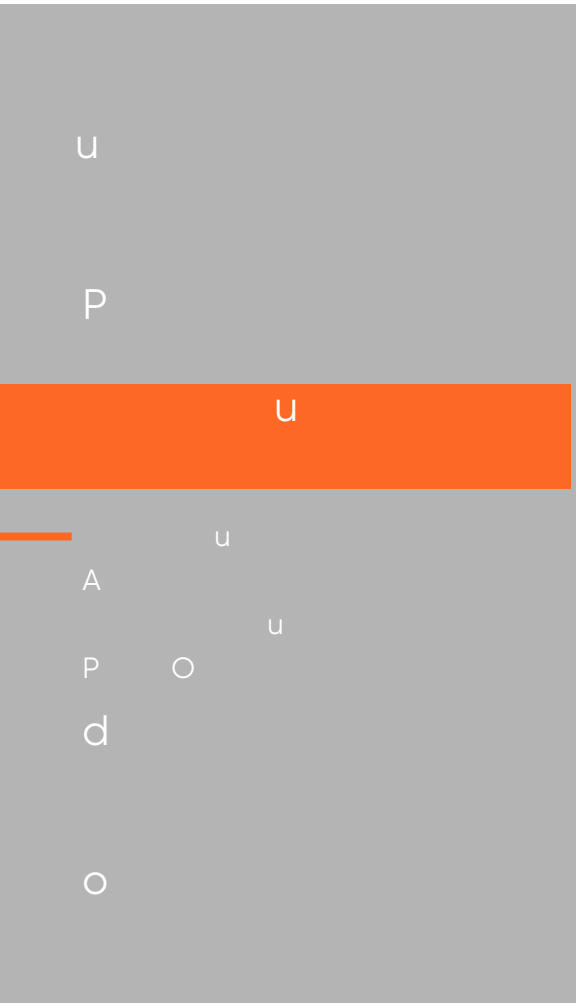




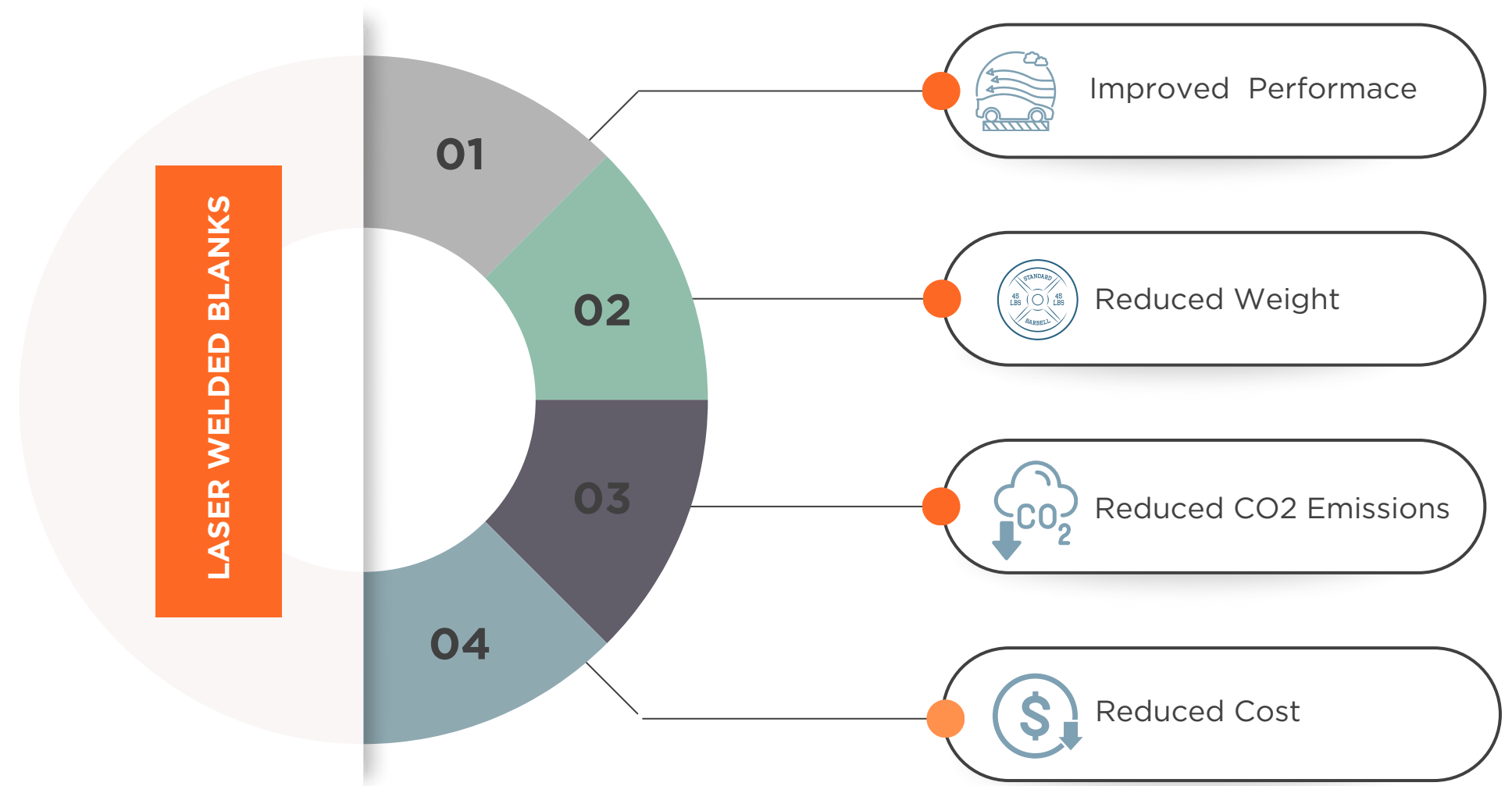
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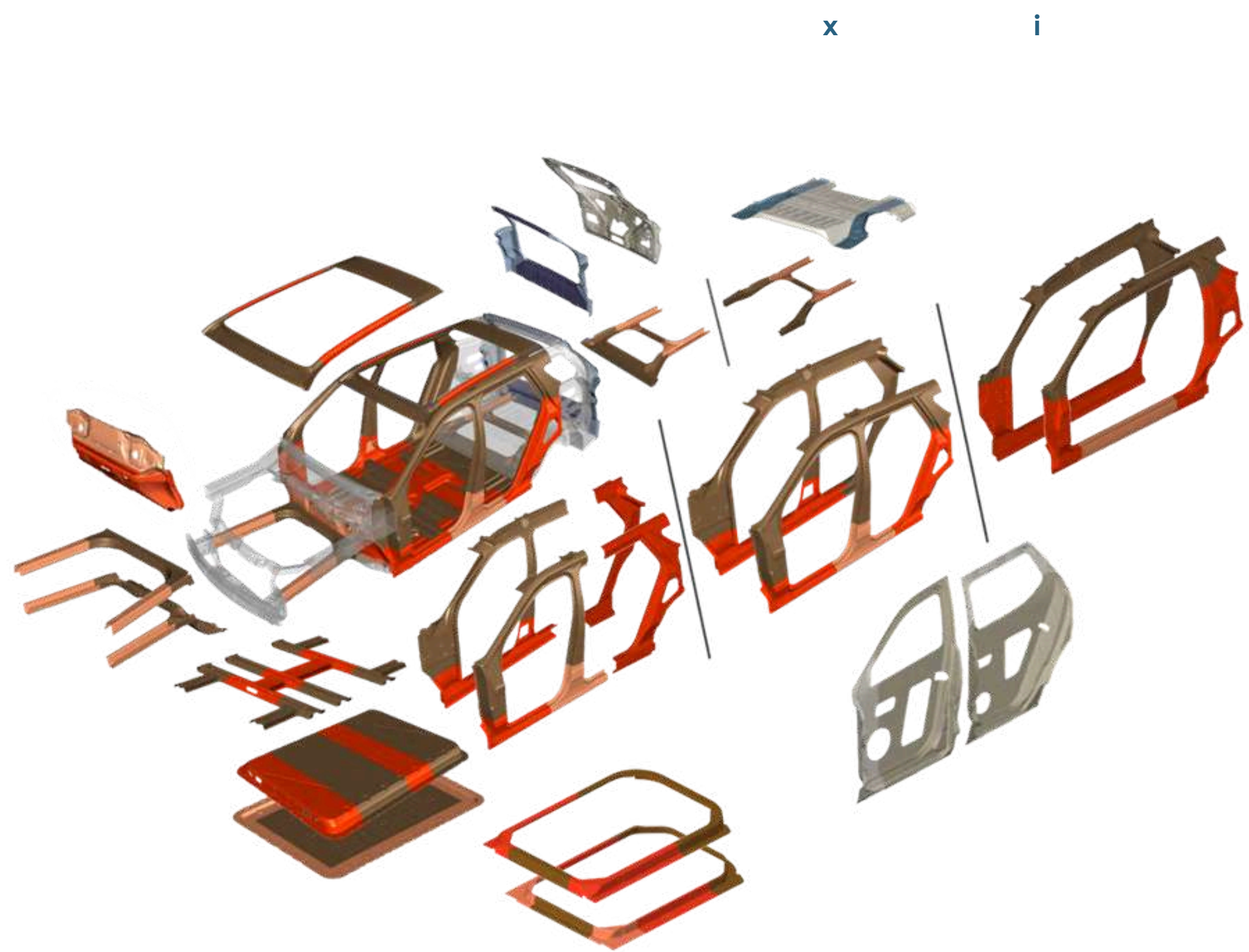
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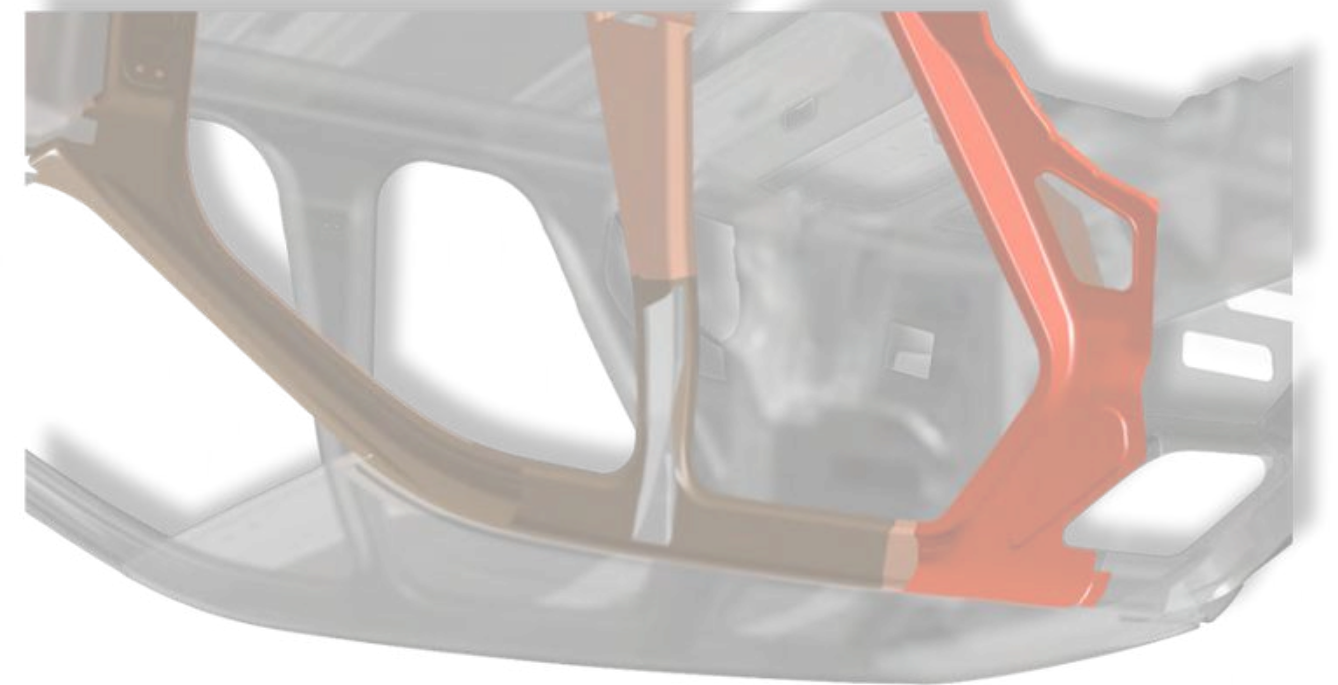


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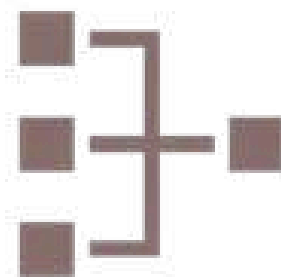
Part integration

Commonality & modularity

Crash management

CO₂ emission reduction

Cost saving



Body shop complexity reduction



ICE + HEV + PHEV + BEV + ...



Combined anti-intrusion and energy absorption management for occupants and battery



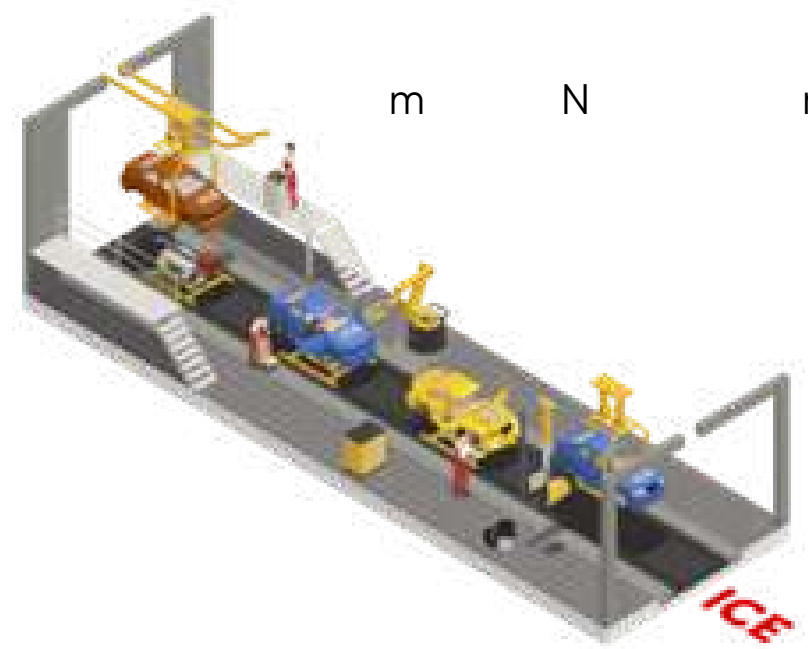
Nesting optimization
Weight saving



Function integration
Material optimization
Forming tool reduction
Spot-weld reduction

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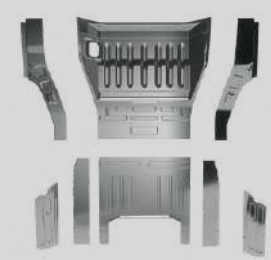
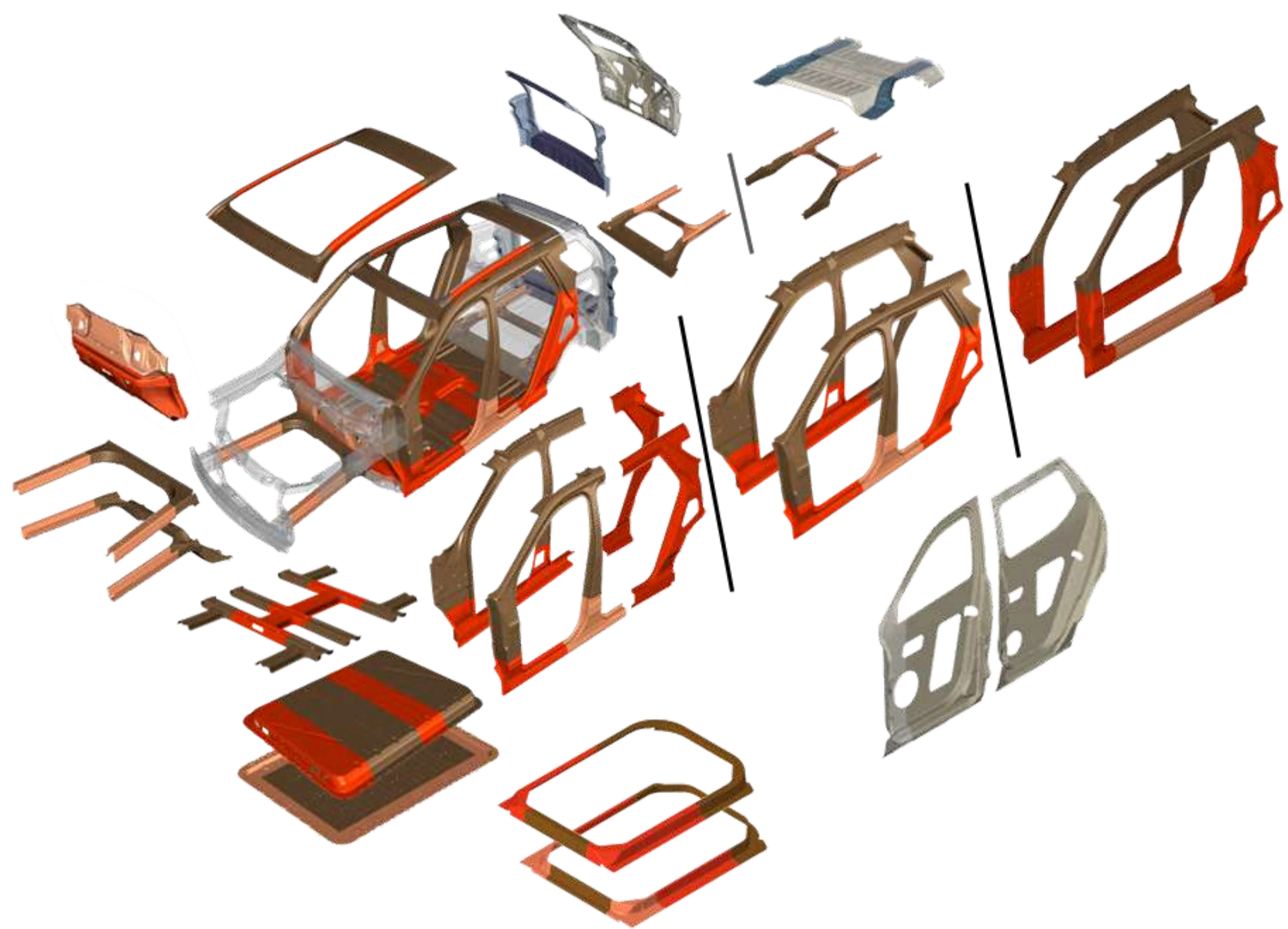
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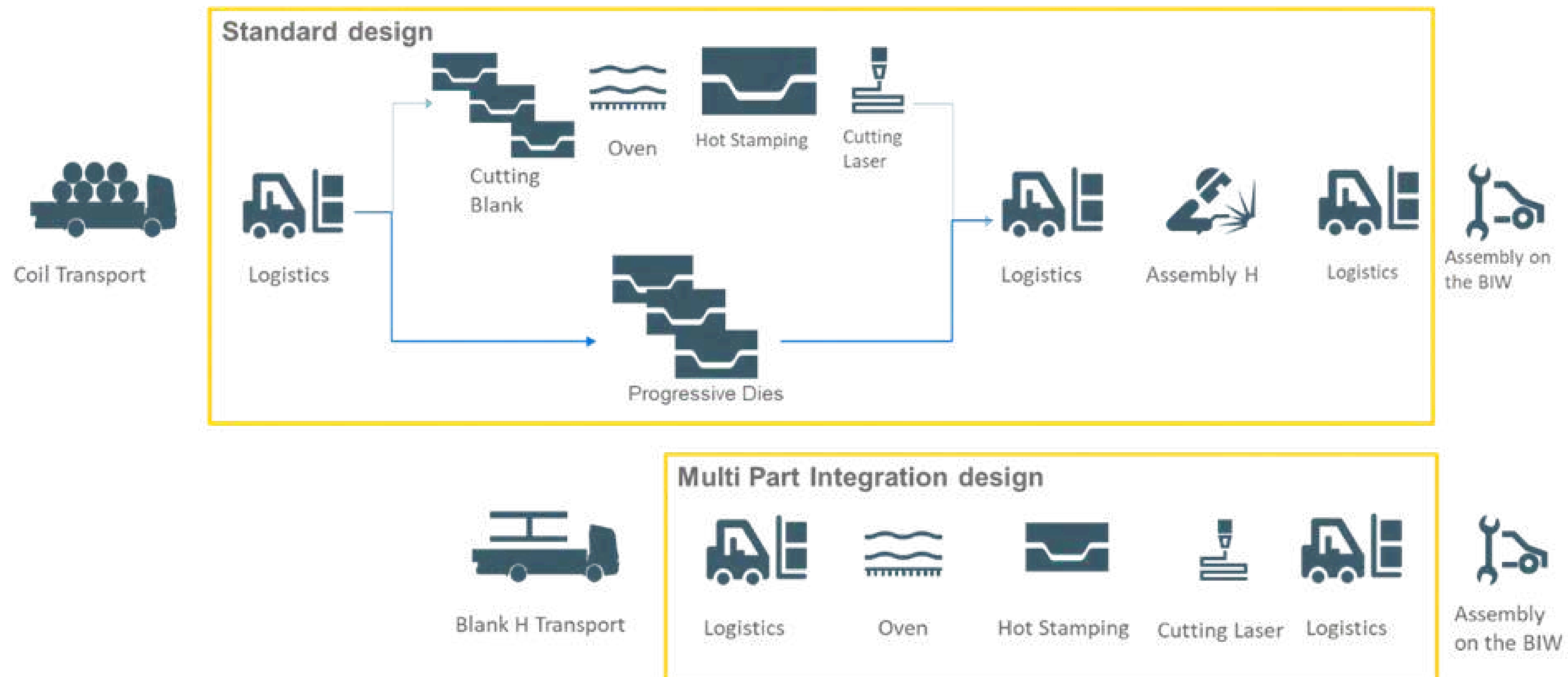


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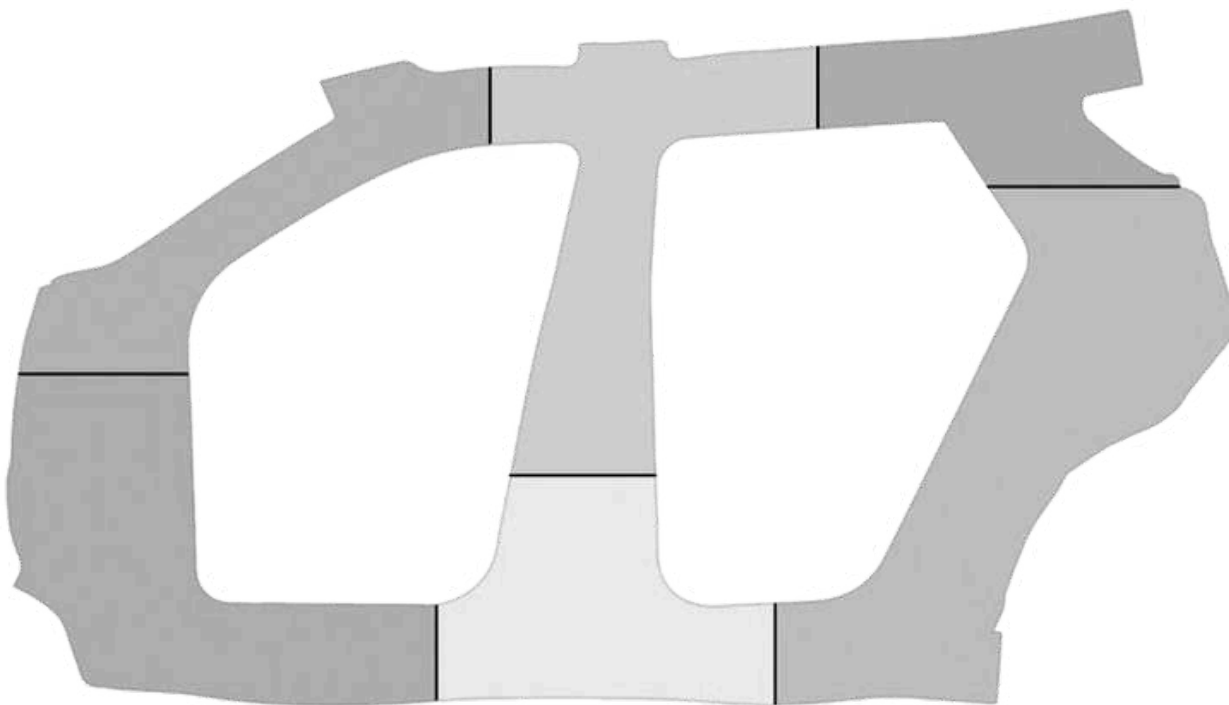
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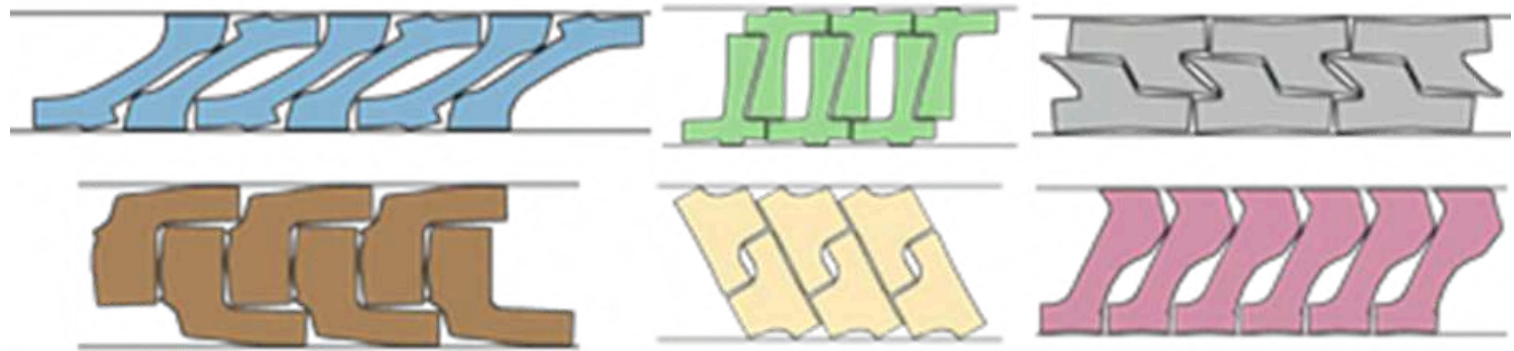
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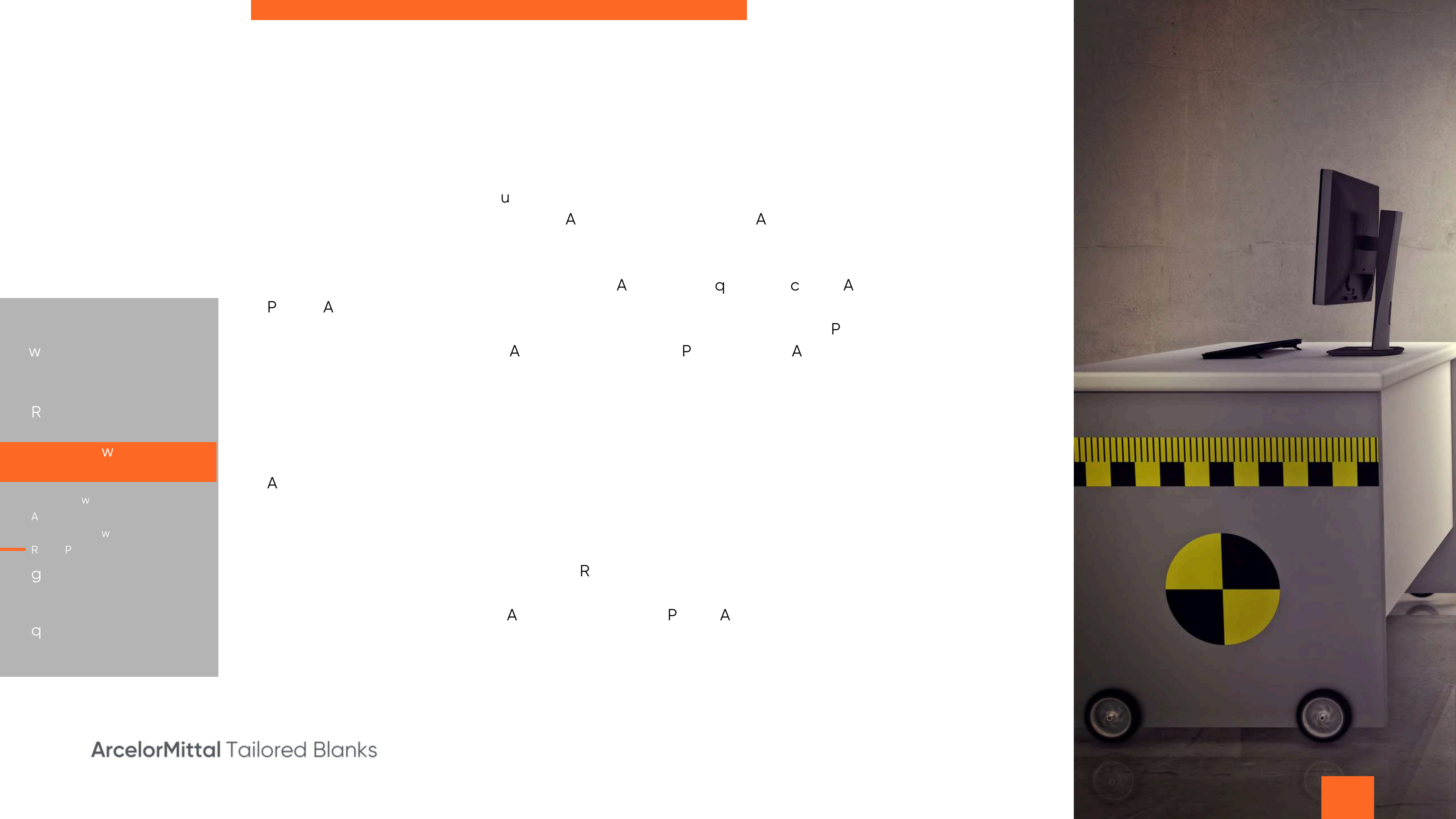
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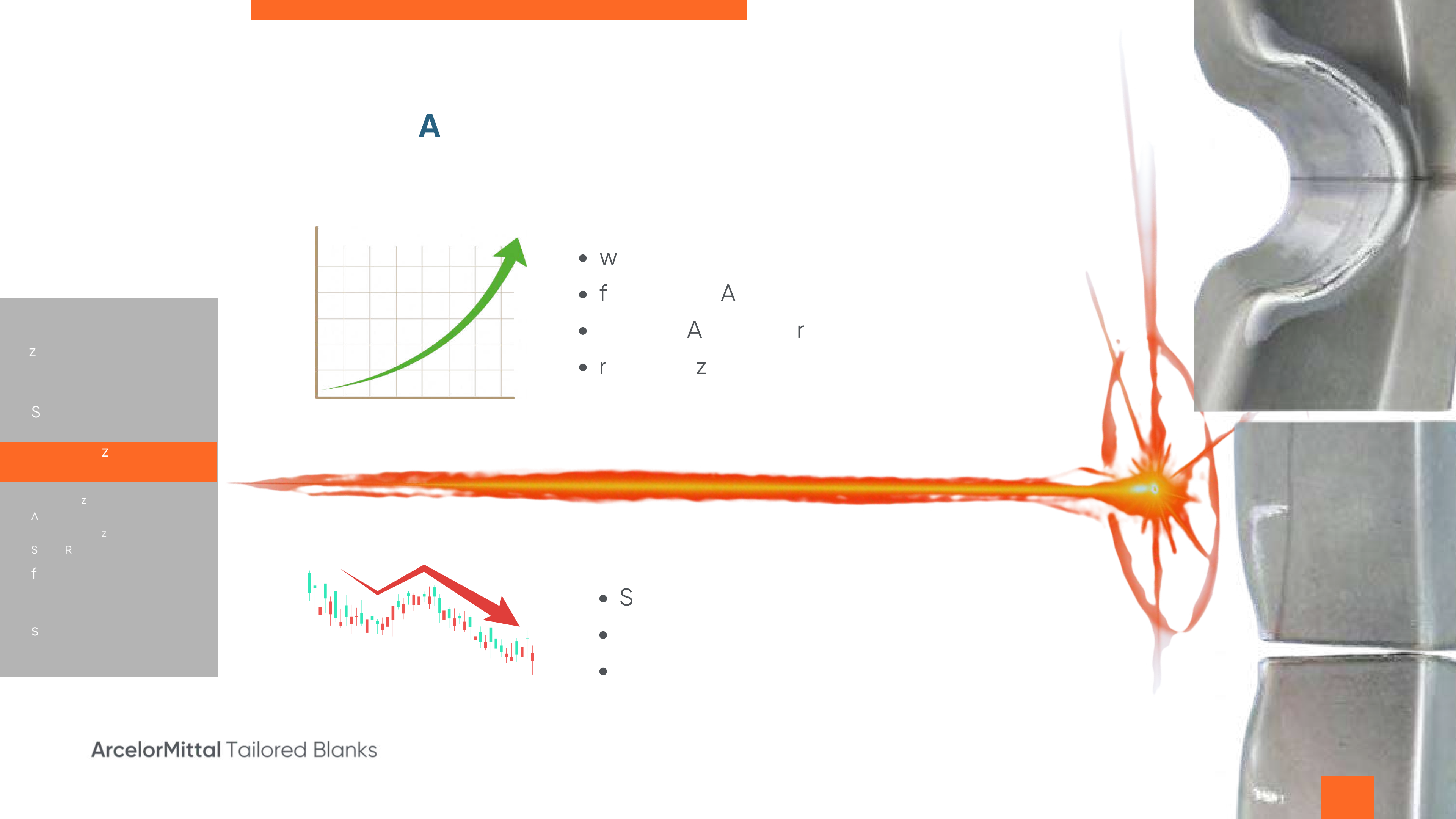
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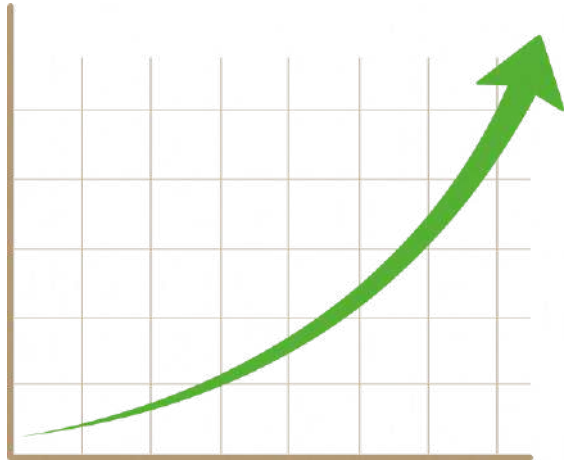
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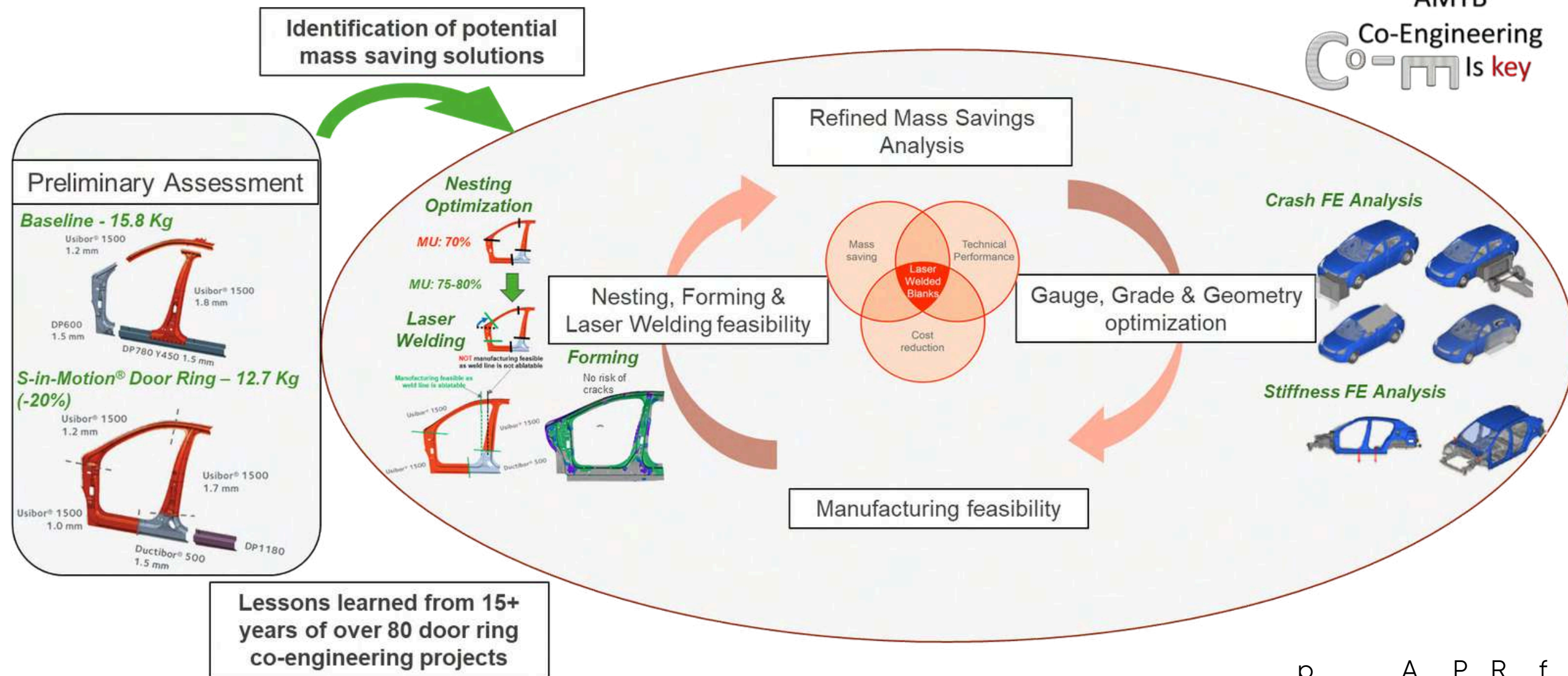
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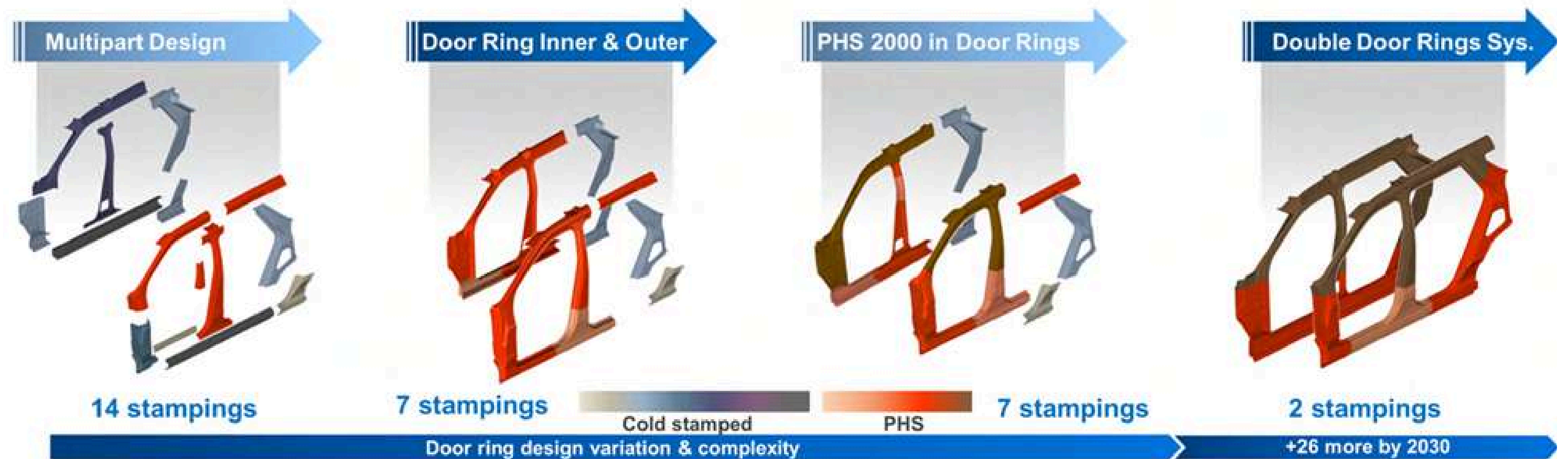
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Side Structure Evolution





AMTB has implemented multiple side structure designs evolving with the market needs

Multi Part Integration™ (MPI) using PHS LWBs Double Door Ring Inner & Outer

Design	Multipart* Baseline	AMTB LWB Proposal
<ul style="list-style-type: none"> PHS 2000 PHS 1000 PHS 1500 AHSS 980 AHSS 600 HSS 350 		
Part weight (kg/vehicle) (Δ)	112.70	90.44 (-22.26)
Gross mass (kg/vehicle) (Δ)	170.74	129.14 (-40.16)
Part consolidation (# parts in assembly/vehicle) (Δ)	28	4 (-24)
Sustainability Production (kg CO ₂ eq/vehicle) (Δ%)	243.80	182.50 (-25%)
Sustainability In Use Phase (kg CO ₂ eq/vehicle) (Δ%)	623.10	500.00 (-20%)



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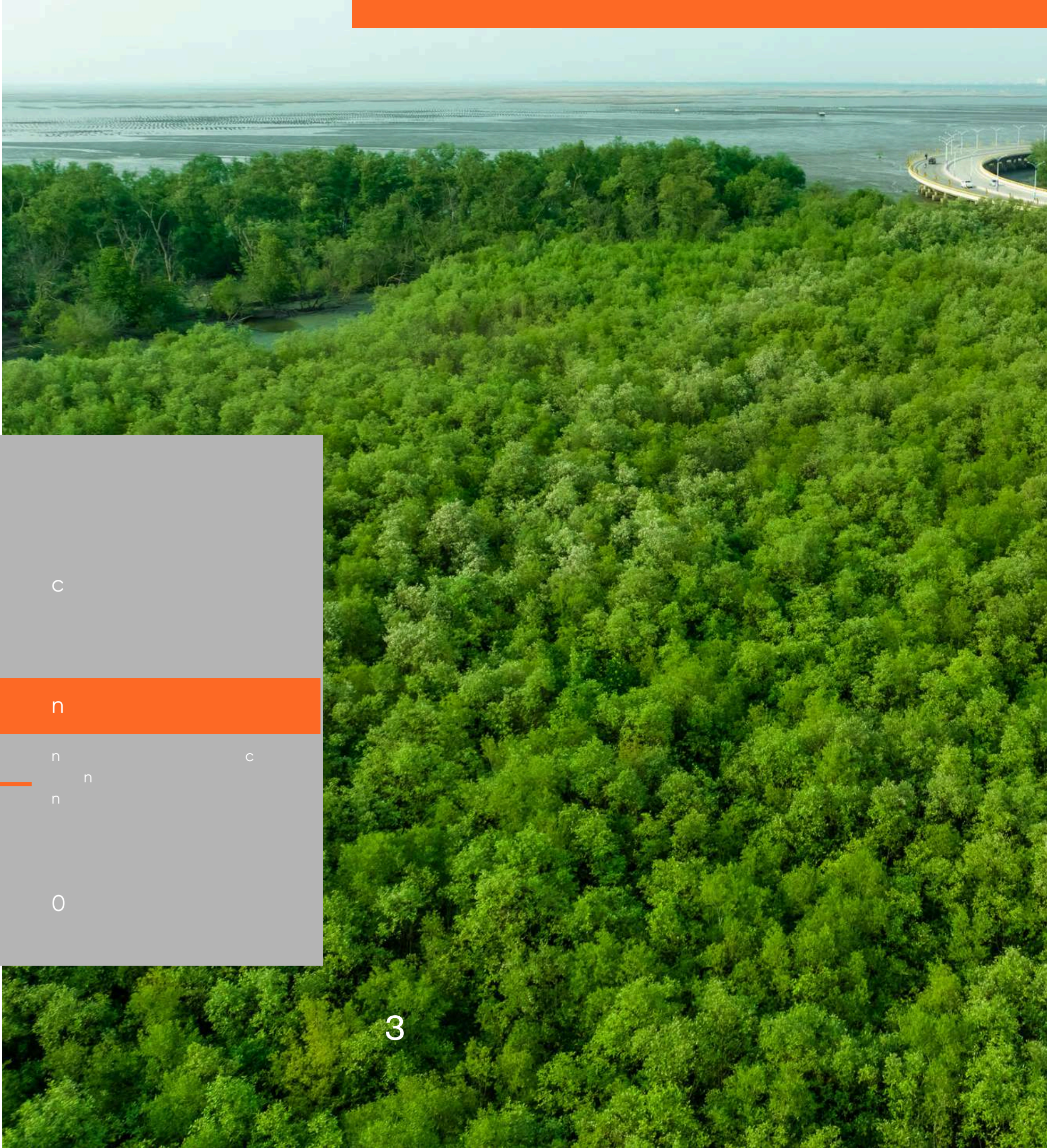
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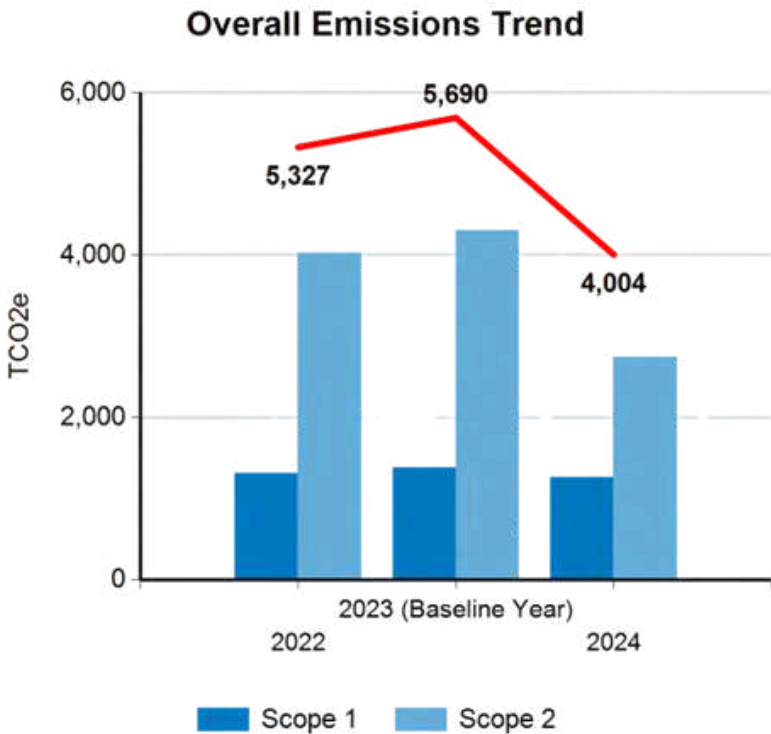
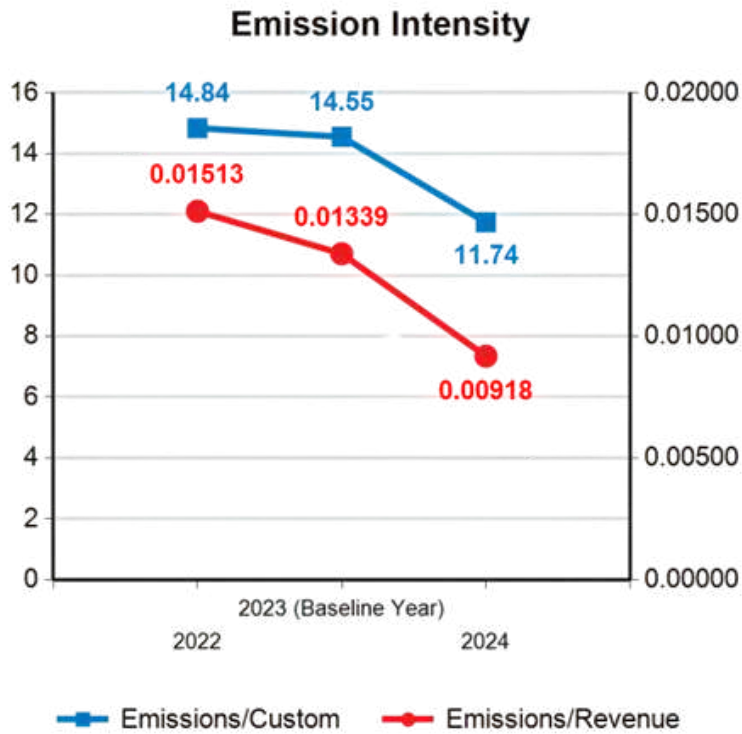
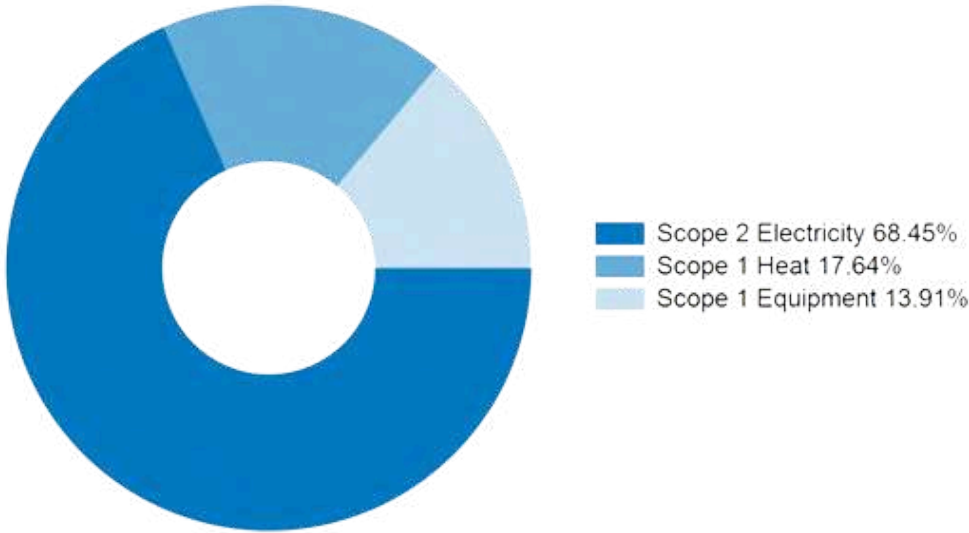
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Total GHG emissions (market-based) for the 2024 Calendar Year
4,004.23 tCO₂e

ArcelorMittal's GHG emissions for 2024 Calendar Year is 4,004.23 tCO₂e and this has decreased from its 2023 baseline year by 42.09% - the equivalent to removing 366 cars off the road for one year.



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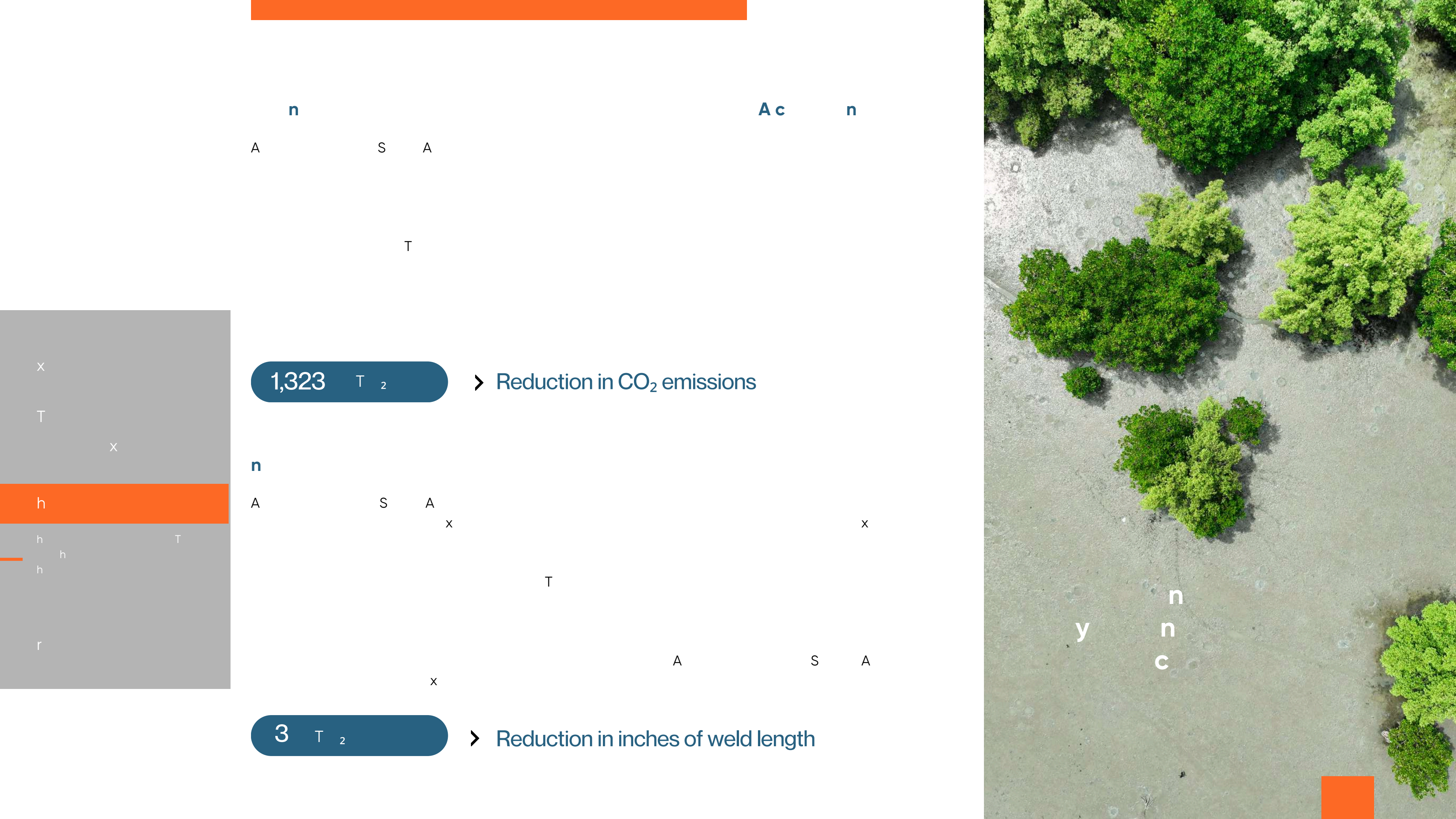
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➤ Reduction in CO₂ emissions

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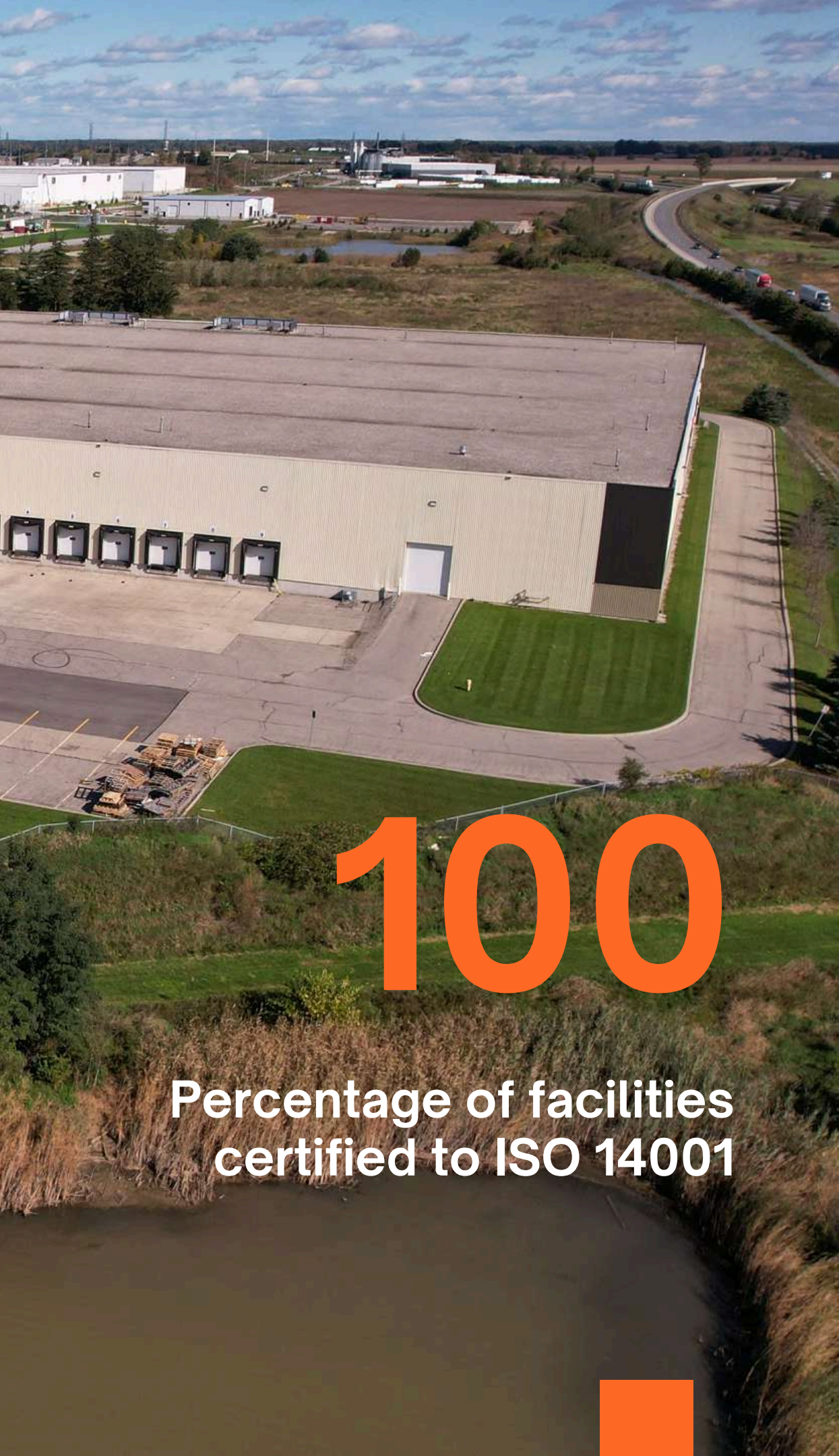
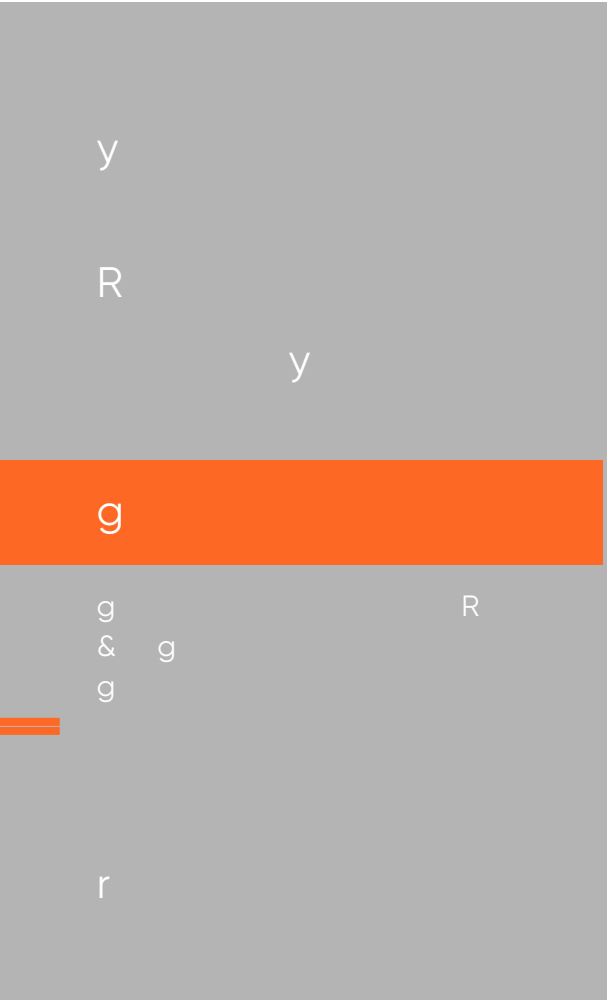
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➤ Reduction in inches of weld length

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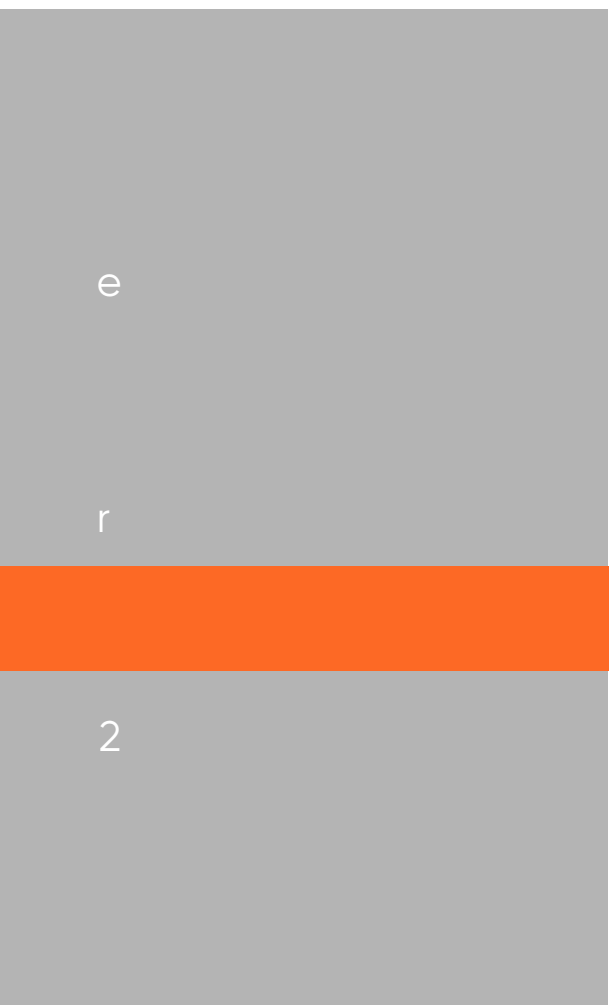
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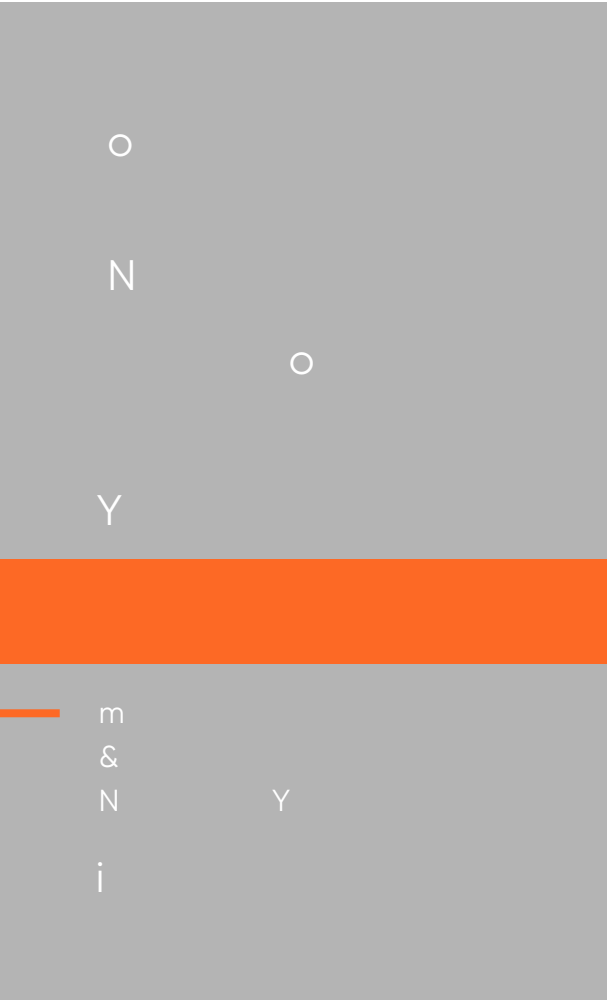
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Percentage of facilities
certified to ISO 14001



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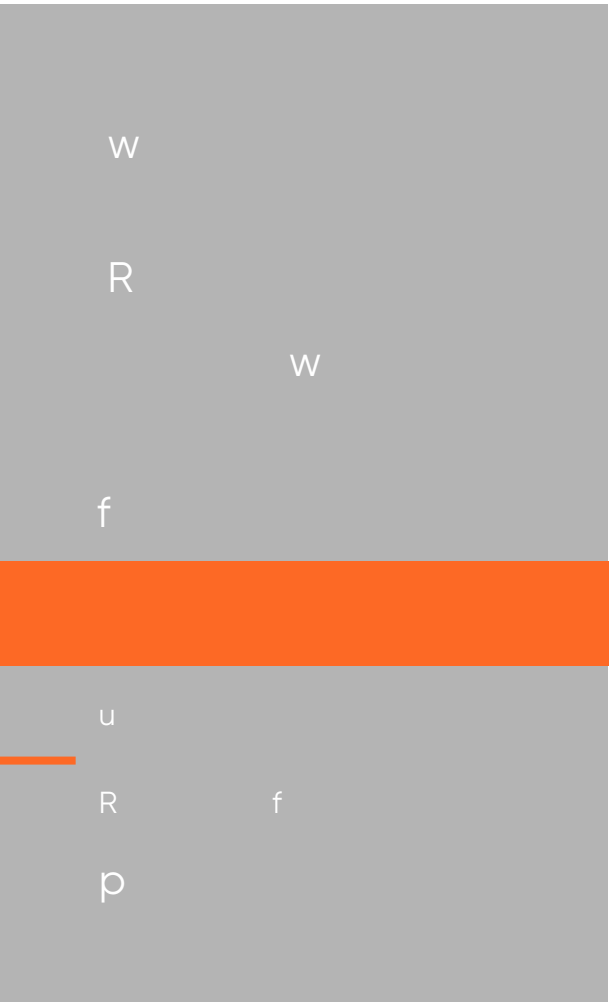
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Metric	Value
Incident Rate Reduction per 1 Million Hours Worked	1.84
Percentage of Facilities ISO 45001 Certified	100



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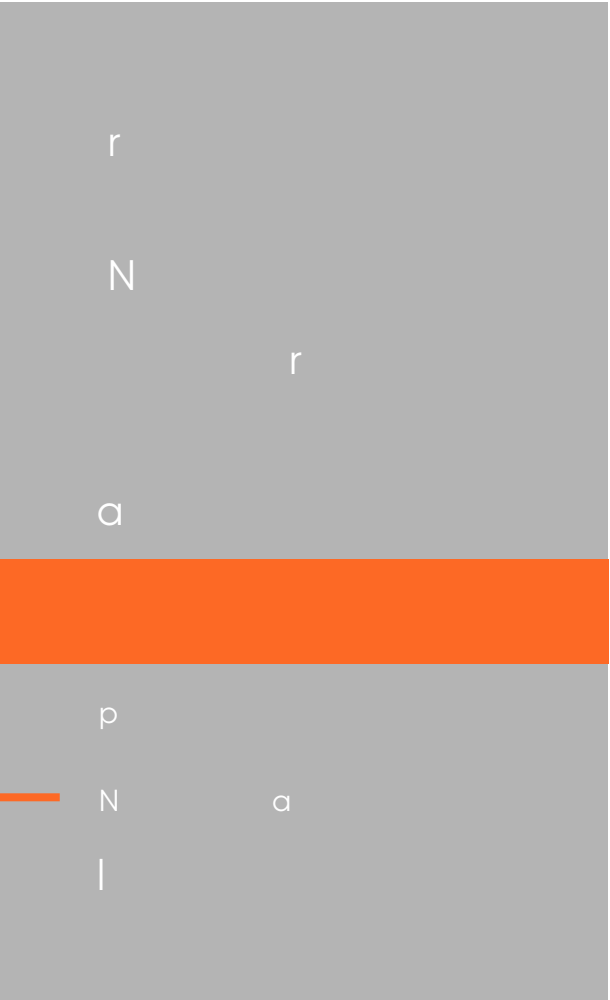
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An aerial photograph showing a two-lane asphalt road that curves through a dense, vibrant green forest. To the right of the road, a calm body of water with a deep turquoise hue reflects the sky. A single white car is visible on the road, moving away from the viewer. The overall scene is peaceful and scenic.

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