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Many nonprofit organizations have traditionally answered that at least 75% of their donations goes directly to the cause, but this may not be accurate. In reality, there is no clear standard for allocating expenses between program, management/general, and fundraising categories. The statement of functional expenses breaks down costs into these three categories, but this information can be misleading due to inconsistent reporting practices. A 2006 study found that 37% of nonprofits report zero fundraising costs, and nearly half of those with \$1 million in contributions also report no fundraising costs. Currently, nonprofit organizations often allocate expenses based on a simplistic model, such as 75% for programs, 15% for management/general, and 10% for fundraising. However, this approach may not be accurate or reflective of the organization's actual operations. Funders' reliance on reported program expenses can lead to misinterpretation of an organization's financial health. The allocation of costs among nonprofit agencies is influenced by various factors beyond their operational efficiency. Different organizations may categorize staff time under distinct headings such as administrative costs or program expenses. Some nonprofits might not account for certain staff activities like grant writing or event planning, which are often categorized under fundraising expenditures. Fundraising costs can fluctuate based on the organization's age and type, with newer entities typically incurring higher expenses due to establishing donor relationships. Organizations addressing sensitive topics may also face increased fundraising challenges. Nonprofits providing services to vulnerable groups like children tend to experience lower fundraising costs but this does not necessarily imply they are more effective at raising funds than organizations with less popular missions. Some funders scrutinize nonprofits with high salary percentages, yet salaries as a proportion of total expenses vary greatly among organizations based on their mission and operational structure. One client's model for granting wishes to children dying of cancer involves external vendors providing the majority of services, resulting in only 20% of expenses being allocated towards staff salaries. Conversely, many organizations have higher staffing costs due to delivering services directly through employees rather than vendors. When evaluating nonprofit efficiency, funders should consider that some expenditures are unavoidable and essential for operational continuation. Ideally, when faced with a question about program expense allocation, an organization's response could be: "100% of our expenses are necessary for providing our programs." Nonprofits are advised to review their accounting practices and ensure at least 75% of expenses are categorized as program-related. This adjustment will help align the organization's reporting with industry standards and best practices, promoting transparency in expense allocation among similar entities. Our clients have received numerous grants totaling \$75,000 for a low-income clinic's new OB/GYN wings \$30,000 for an anti-hunger initiative providing a third meal to food-insecure kids - funding a van \$25,000 for a homeless program offering dignity and independence through a comprehensive services approach \$25,000 for mental health advocacy general operating expenses \$20,000 for a capital campaign supporting homeless individuals \$15,000 for an agency preventing homelessness among veterans - housing program funding North Texas Nonprofit Resources notes that annual gala or major fundraising event costs can quickly add up. What percentage is too high to justify? Moreover, do your board's expectations on fundraising expenses align with those of donors and watchdogs? Watchdogs, donors, and the IRS scrutinize nonprofit fundraising expenditures. We'll explore their perspectives, compliance issues, and provide guidance on navigating overhead vs return on spending. Mandatory IRS Form 990: A Board Member's Necessity As a board member, you should be well-versed in IRS Form 990, required for 501(c)(3) organizations. This form ensures the nonprofit uses its assets appropriately, listing administrative or overhead expenses each year. What constitutes overhead? It includes: Overall administrative costs Accounting fees Management salaries Human resource expenses Salaries Professional consulting fees Special events Fundraising expenses Unfortunately, the IRS doesn't provide a clear percentage threshold for overhead. Instead, they examine whether expenses unrelated to the mission are excessive and scrutinize executive compensation scales. If red flags arise, your nonprofit may face an audit, and your board will need to justify expenses. Donors, foundations, and watchdogs also monitor nonprofit spending on fundraising. Watchdogs Policing Nonprofit Fundraising Spending Watchdog groups aim to hold nonprofits accountable by monitoring their spending. Like the IRS, they lack a consistent method for assessing fundraising spending as a percentage of operations costs. Some view 35% overhead as excessive, while others suggest no more than 10% for executive compensation and 10% for fundraising expenses. Charity Navigator promotes healthy spending, warning that nonprofits allocating less than a third of their budgets to program expenses may be failing to meet their mission goals. Nonprofits often walk a fine line when it comes to fundraising expenses, as excessive spending can raise red flags with watchdogs and donors. While large-scale events like galas or telemarketing campaigns can be lucrative, they may push an organization's expenses above the 35% threshold considered acceptable by many watchdogs. However, participating in lower-cost initiatives such as social media fundraising, grant writing, or community outreach can help balance out overall spending and keep costs within manageable limits. Watchdogs like Charity Watch utilize sophisticated scoring systems to evaluate nonprofit financial health. These organizations serve a critical purpose by providing transparency for donors, helping them avoid scams and ensuring they make informed decisions about where to allocate their funds. At the same time, watchdogs highlight successful nonprofits, giving boards a benchmark against which to measure themselves. Despite these benefits, some critics argue that watchdog pressure can lead nonprofit boards to cut administrative costs too low, potentially hindering growth and progress in the long run. In an effort to make numbers look good, some boards may get creative with their spending allocations, intentionally obscuring the true financial picture. Ultimately, the goal is to strike a balance between fundraising effectiveness and responsible expenditure management. By understanding how watchdogs calculate their figures and incorporating these standards into evaluations, nonprofit boards can ensure that their fundraising efforts are both profitable and transparent. This approach not only helps appease donors and watchdogs but also contributes positively to public trust in nonprofits. As the landscape of nonprofit fundraising evolves, it's essential for boards to stay informed about the latest trends and standards. By leveraging resources like BoardEffect board management systems and staying up-to-date with industry best practices, organizations can navigate the complexities of fundraising effectively while maintaining transparency and accountability. Having fundraising experience on your agenda helps you learn the right terminology to describe your decision-making process. As time passes, you'll become more familiar with rating agencies and reports, allowing you to compare your results with other nonprofits. This will enable you to provide a clear explanation of how your nonprofit stands out compared to similar and different organizations competing for funding. By digging deeper into fundraising expenses, you can build trust with donors and the media, leading to more successful fundraisers.

How do charities spend their money. Charity fundraising expenses. How much should a nonprofit spend on fundraising. How much should you donate to a fundraiser. How much to donate for fundraiser.