

GP Investment Template

A Due Dilligence Companion for Institutional LPs

1 PERFORMANCE

- GP has delivered strong absolute performance (>3.0x gross MoIC) at deal and fund level.
- Returns are high-quality: consistent, low variance, not reliant on a single outlier.
- Benchmark performance ranks favorably against comparable peer groups.
- Returns exhibit a healthy balance of EBITDA growth and multiple expansion (valuation bridge).
- No dependence on excessive leverage or financial engineering to achieve returns.
- Performance is repeatable and driven by identifiable success factors (not luck).
- Returns attributable to the current team with no material departures.
- Failed deals are explainable (external factors), with documented learnings and mitigations.
- Return profile and liquidity consistent across vintages and time periods.
- GP's funds have been consistently oversubscribed, with strong re-up rates from existing LPs.

2 INVESTMENT STRATEGY

- GP's focus aligns with LP's target market and investment strategy.
- GP operates in an attractive market: high opportunity volume, stable, growing, low cyclicality, fragmented, with scale premium.
- GP holds a differentiated position in its target market.
- Proven sourcing ability at acceptable entry valuations.
- Deep market expertise backed by long-term specialization.
- Strong operational involvement and application of structured value-creation playbooks.
- Disciplined investment approach with focus on downside protection, low process competition, and strong frameworks.
- Clear articulation of a white space opportunity (e.g. niche, regional, or operational angle) that underpins GP's edge.

3 INVESTMENT PROCESS

- Thematic sourcing strategy is in place.
- Majority of deals are sourced through proprietary channels.
- Diligence process includes deep, tailored modules with emphasis on commercial due diligence.
- Investment memos are of high quality and analytically rigorous.
- Hands-on value creation approach supported by detailed playbooks and execution plans.
- Deal structures are conservative: reasonable valuations, deferred considerations/earn-outs, moderate leverage, and realistic return cases.
- Exit strategy discussed pre-acquisition; exit optionality consistently evaluated.
- Investment Committee (IC) is independent / has skin in the game, well-structured, and maintains a track record of disciplined decision-making.

4 VALUE CREATION

- Operational team is hands-on with standardized playbooks and clear value-creation plans.
- Portfolio companies show consistent revenue and EBITDA CAGRs.
- Multiple expansion driven by scalable platforms with upmarket exit appeal.
- Team includes functional experts (finance, data, HR, business transformation).
- Network of industry experts is actively involved in portfolio management.
- Formalized 100-day plans or operational blueprints are implemented post-acquisition.



GP Investment Template A Due Dilligence Companion for Institutional LPs

TEAM

- High-quality investment team with proven CVs and track record.
- Strong leadership with clearly defined roles and responsibilities.
- No significant key person risk.
- Adequately sized investment team.
- Dedicated origination team in place.
- Substantial and engaged operational team.
- Balanced team experience across PE, IB, corp dev, and operations.
- Strong firm culture and positive team dynamics. Low staff turnover.
- Team has a long history of working together. Reasonable deal load per senior investment professional.
- Hiring pace aligned with fund size and portfolio
- Carry economics include broad team participation and support long-term retention.
- Succession planning or emerging leadership development is visibly in place.

RISK ANALYSIS

- Market Risk
- Valuation Risk
- Operational Risk
- Regulatory Risk
- Liquidity Risk
- Political Risk
- Industry Risk
- Credit Risk
- Key Person Risk
- ESG Risk
- Strategy Drift Risk
- Legal & Compliance Risk

OPERATIONS

- Robust back office supports focus on investment activities.
- Effective and well-documented governance framework.
- Comprehensive policy suite accessible in data room.
- Use of reputable service providers.
- Engagement with high-quality law firm and auditor.

ALIGNMENT

- GP commitment is substantial.
- Fee structure is standard and transparent.
- No hidden fees or unexpected cost items.

BENCHMARKING

- Outperformance vs. global broad peer set.
- Outperformance vs. local broad peer set.
- Outperformance vs. global narrow peer set.
- Outperformance vs. local narrow peer set.
- Outperformance vs. global sector-specific deals.
- Outperformance vs. local sector-specific deals.

FURTHER DD ITEMS

- Conduct in-depth reference calls.
- Legal due diligence completed.
- Tax due diligence completed.

Disclaimer

This investor checklist is provided s tional purposes and does not constitute investment advice, an offer to sell, or a solicitation of an offer to buy any securities. It is not intended to be, and should not construed as, marketing or distribution of any fund or financial product under the U.S. Investment Company Act of 1940 or the U.S. Investment Advisers Act of 1940. Neither this document nor any copy thereof may be sent, taken into or distributed in the United States or to any U.S. person (within the meaning of Regulation S under the US Securities Act of 1933, as amended).

The information contained herein is non-binding, does not take into account the individual investment objectives, financial situation, or particular needs of any specific investor, and should not be relied upon as the basis for any investment decision. No representation or warranty, express or implied, is made as to the accuracy, completeness, or timeliness of the information. By using this document, you acknowledge that it does not constitute a regulated activity, offering, or advisory service and that you are solely responsible for your investment decisions. Please consult your professional advisor before making any investment decisions. This document was produced by Penguin Capital Management GmbH (hereinafter "Penguin Capital").