

## WHITE PAPER

# Beyond Automation:

## Reimagining Clinical Study Build with AI

## Transforming Clinical Trial Delivery Through Structured Information, Human Expertise, and Intelligent Workflows



## Executive Summary

Artificial intelligence is quickly becoming central to clinical development, but its greatest value in study build is not simply doing today's work faster. The larger opportunity is to redesign the work itself by moving from fragmented, document-driven interpretation to connected, information-driven workflows.

The central challenge is not a lack of effort or expertise. It is the repeated translation of protocol intent across requirements, configuration, validation, testing, amendments, and operational execution. Each handoff asks teams to reinterpret the same source information, which creates avoidable rework, inconsistency, delays, and downstream risk.

The strongest takeaway is that study build transformation begins when organizations move from document-centric operations to information-centric workflows. Instead of treating the protocol as a static document that must be interpreted repeatedly, leaders can treat it as a structured knowledge asset: a connected representation of protocol intent that can inform requirements generation, amendment assessment, validation, configuration, and execution across the study lifecycle.

In this model, AI is not a replacement for subject matter expertise. It is a teammate that helps experts interpret complexity, maintain continuity, and apply judgment with greater scale, consistency, and speed. The future of study build will belong to organizations that redesign work around information itself, not those that simply automate broken processes faster.

**The practical implication is significant:** If study build is fundamentally an information-flow problem, then the answer cannot be limited to point automation. **The operating model itself must change.**

## The Hidden Bottleneck in Clinical Study Build:

### INFORMATION FLOW

For much of the past two decades, sponsors, CROs, and technology providers have improved study build through standardization, configurable platforms, stronger governance, and expanded automation. These advances have delivered meaningful gains, yet study startup timelines often remain measured in weeks or months.

The persistence of long study startup timelines suggests that the industry may be solving only part of the problem. Study build is often managed as a sequence of activities, but its performance is constrained by how well information is captured, interpreted, connected, and reused.

Every study begins with a protocol designed primarily for human interpretation. From there, the same information is translated repeatedly into requirements, configurations, validation documentation, testing materials, amendment assessments, and operational assets.

That repeated interpretation is the real source of friction. As protocol knowledge moves across teams and systems, each translation introduces new opportunities for delay, inconsistency, rework, and downstream quality risk. Skilled experts spend meaningful time reconstructing knowledge that already exists rather than applying judgment to higher-value decisions.

The larger opportunity is not simply making individual activities more efficient. It is reducing the need for repeated information translation altogether.

## EXECUTIVE PERSPECTIVE

**“Don’t just slap AI into a broken process. Think about reimagining it from the ground up.”**

- Nagaraja Srivatsan, CEO, Endpoint Clinical

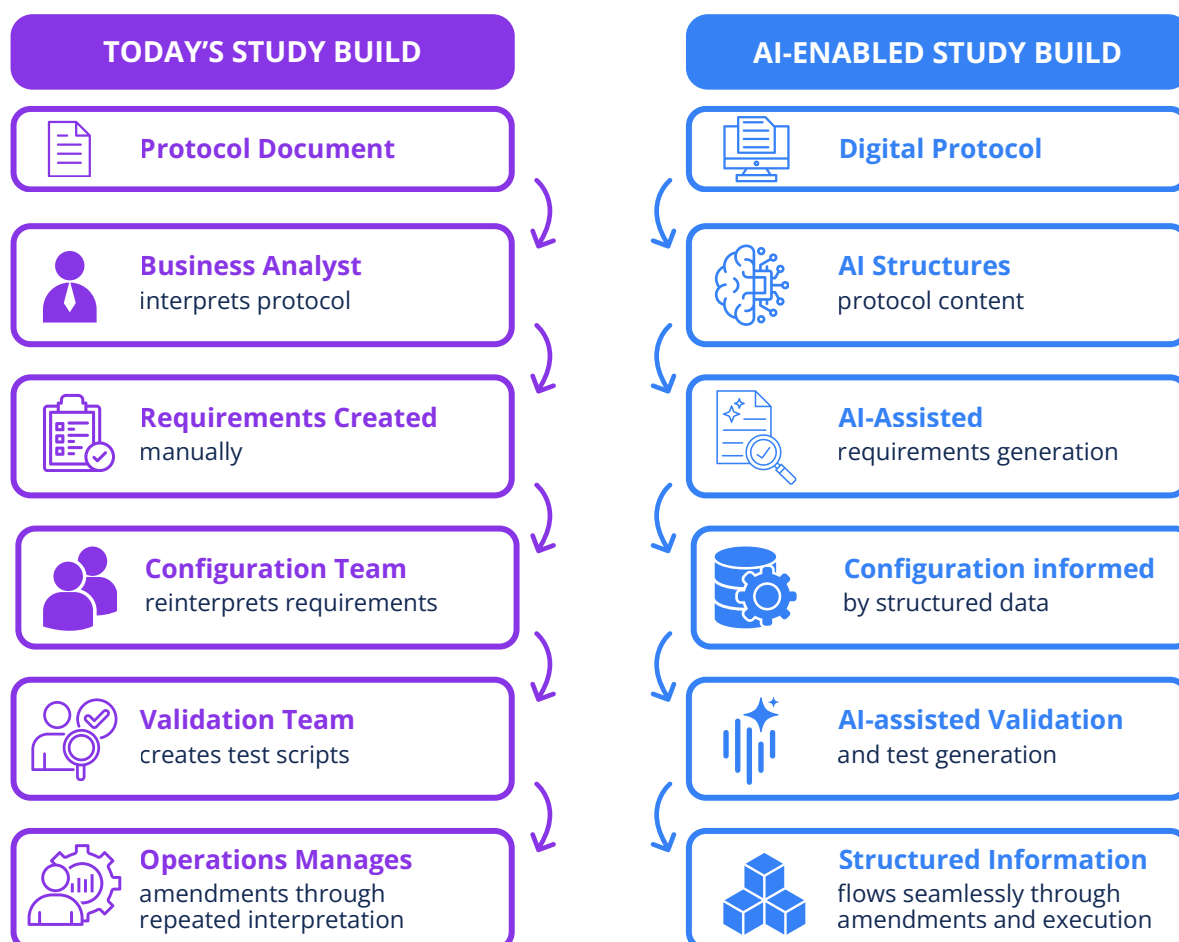
## The Real Opportunity Is Workflow Transformation

Much of the AI conversation in clinical development starts with task-level questions: can AI generate requirements, summarize documents, draft validation scripts, or create operational documentation? Increasingly, the answer is yes. But those capabilities represent only part of the opportunity.

Applied to unchanged workflows, AI can make existing work faster. Applied to redesigned workflows, it can change how study build operates.

For clinical study build, the greatest value will come from structuring information once, understanding it consistently, and reusing it intelligently across the lifecycle.

## From Linear Handoffs to Intelligent Information Flow



### KEY TAKEAWAY

Today's workflow relies on **repeated interpretation**.  
Tomorrow's workflow relies on **intelligent information flow**.

## Clinical Study Build Is a Knowledge Workflow

Clinical study build is often described as an operational process. More accurately, it is a knowledge workflow in which every critical decision depends on interpreting protocol intent, connecting information across systems, evaluating downstream impact, and applying regulatory and clinical judgment.

AI is well suited to process large volumes of information, identify patterns, organize content, surface inconsistencies, generate structured outputs, and maintain continuity across complex workflows. Human experts provide the clinical context, operational judgment, risk assessment, accountability, and decision-making needed to determine whether those outputs are accurate, appropriate, and ready to use.

The highest value of AI is not the replacement of expertise, but its amplification. Organizations that recognize this distinction can design operating models in which intelligent systems and human judgment work together to improve speed, quality, consistency, and decision-making.

## From Protocol Digitization to Structured Intelligence

One of the most promising applications of AI in study build is requirements generation, a workflow that has historically required business analysts to review protocols, document assumptions, identify key study details, and manually produce requirements with precision and care.

In an intelligent study build model, protocol information is extracted and structured, contextual relationships are identified, requirements are drafted, and potential inconsistencies are surfaced. Experts then review, refine, and validate the outputs.

The responsibility for judgment remains with the human expert. AI does not become the decision-maker; it becomes the accelerator. In regulated clinical development, the objective is faster, more consistent, and more traceable work that remains anchored in expert oversight.

Early experience with protocol digitization and AI-assisted requirements generation suggests that RTSM requirements development can be accelerated by roughly one-third, while also improving consistency and downstream readiness when expert review, validation, and governance remain built into the process.

The larger lesson is that AI should not bypass expertise; it should make expertise more available, consistent, and impactful.

The following example should be read as a practical proof point rather than a universal benchmark. The value of AI-assisted study build depends on protocol complexity, data quality, workflow design, expert oversight, and the maturity of the underlying operating model.



## CASE STUDY:

# How Structured Intelligence Accelerated RTSM Study Build

A practical demonstration of AI's potential can be seen in one of study build's most manual workflows: **transforming protocol intent into implementation-ready requirements.**

In the traditional model, protocol information remains trapped in documents designed for human interpretation. Teams extract requirements, gather missing information, coordinate across functions, and cycle through drafting and review before requirements are finalized.

Rather than treating the protocol solely as a document, organizations are increasingly exploring how protocol content can be transformed into structured, reusable information. Key study elements such as endpoints, visit schedules, treatment arms, randomization logic, cohorts, dosing rules, and supply strategies can be extracted and organized into machine-readable structures. This creates a digital representation of protocol intent that can support downstream activities across the study lifecycle.

Once protocol information is structured, AI can help generate initial requirements, flag missing or ambiguous inputs, and preserve traceability between source protocol language, extracted JSON objects, and downstream requirements. Review cycles become more targeted because experts are refining a structured interpretation rather than starting from a blank page.

Endpoint materials indicate that protocol digitization initiatives have shown approximately one-third faster RTSM requirements generation in targeted workflows, while also creating a foundation for downstream eClinical setup activities such as EDC and eCOA configuration.

These results are not achieved by removing human expertise. They are achieved by applying it more effectively. AI can assist with prompt-driven extraction, organization, traceability, and requirements drafting, while experienced study teams remain responsible for interpreting clinical nuance, resolving ambiguity, validating structured outputs, and ensuring regulatory alignment.

## ► AI ACROSS THE STUDY BUILD LIFECYCLE

The opportunity for AI extends beyond requirements generation to any workflow where information is repeatedly interpreted, validated, transferred, and reused across teams and systems.

### ► PLAN AND DESIGN



In planning and design, intelligent workflows can support protocol authoring, knowledge retrieval, study design assistance, and search and discovery. These capabilities help teams organize information earlier and create stronger foundations for downstream execution.

### ► BUILD AND CONFIGURE



In build and configuration, structured intelligence can support requirements generation, configuration guidance, validation support, and test preparation. This is where the transition from document interpretation to structured knowledge can materially improve speed and consistency.

### ▶ CONDUCT



During study conduct, intelligent information flow can support supply optimization, operational coordination, data review assistance, and issue resolution. The value increases when teams can access the right information in context, rather than reconstructing it from disconnected sources.

### ▶ AMENDMENTS



Protocol amendments are one of the most significant pain points in study build because even targeted changes can ripple across requirements, configurations, validation assets, training materials, and operational workflows. AI-enabled amendment impact analysis can help teams compare protocol versions, identify what changed, assess downstream implications, and focus expert review on the areas that matter most.

### ▶ CLOSE-OUT



At close-out, AI can support reporting, analytics, submission preparation, historical knowledge access, and study insight generation. These capabilities can help organizations preserve what was learned and make that knowledge reusable for future studies.

Across each phase, the highest-value opportunities are where information can be **structured, connected, and reused rather than repeatedly reconstructed**.

## A Practical AI Maturity Model

Organizations are adopting AI at different speeds, from early opportunity identification to controlled pilots and broader workflow integration. A practical maturity model can help leaders assess where they are today and what capabilities they need to scale responsibly.

| Maturity Level                        | Primary Focus                     | Primary Focus                                                                                                                                                                                                  |
|---------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Level 1: Awareness</b>             | Education and opportunity mapping | Organizations identify friction points and build a clearer understanding of where AI can create value. The focus is education, opportunity mapping, and alignment around business problems.                    |
| <b>Level 2: Exploration</b>           | Use case evaluation               | Organizations evaluate use cases and prioritize workflows where value is visible and measurable. The emphasis shifts from broad interest to targeted opportunity assessment.                                   |
| <b>Level 3: Pilot</b>                 | Controlled testing                | Organizations test AI in controlled environments. Success depends on measurable outcomes, clear oversight, and disciplined evaluation of quality, consistency, and operational impact.                         |
| <b>Level 4: Workflow Integration</b>  | Connected workflows               | AI-enabled capabilities begin to connect across departments and functions. The focus expands from individual use cases to workflow redesign.                                                                   |
| <b>Level 5: Scaled Transformation</b> | Operating model redesign          | Governed AI capabilities become embedded in the organization's operating model. AI is no longer treated as a set of isolated tools; it becomes part of how work is designed, executed, measured, and improved. |

Organizations do not need to pursue full-scale transformation immediately. The most successful initiatives often begin with targeted workflows where information challenges are visible, measurable, and consequential.

## Governance: The Enabler of Responsible Scale

As organizations expand their use of AI, governance becomes the foundation for responsible scale. In clinical development, governance should not be viewed as a constraint on innovation, but as the basis for trust.

**Responsible AI adoption requires clear use cases, defined human oversight, validation standards, auditability requirements, traceability frameworks, and performance measurement practices.**

These elements are not administrative overhead. They are the conditions required for trust. In regulated environments, organizations cannot rely on output alone. They must understand how outputs are generated, reviewed, validated, measured, and traced back to source information.

Organizations that scale AI successfully will combine speed with discipline, experimentation with governance, and automation with accountability.

### ► WHERE CLINICAL LEADERS SHOULD START

Clinical leaders do not need to reinvent study build overnight. They should start where protocol information is repeatedly interpreted rather than intelligently reused.

#### ► PROTOCOL INGESTION AND INTERPRETATION

Examine where protocol information is manually decomposed, transferred, and interpreted across teams. These points often reveal the strongest opportunities for structured information.

#### ► REQUIREMENTS GENERATION

Use AI-assisted drafting and structured information workflows to reduce manual effort while improving consistency and traceability. The value is strongest when expert review remains central to the process.

#### ► AMENDMENT IMPACT ANALYSIS

Improve visibility into how protocol changes affect requirements, configurations, validation assets, and operational materials. This is one of the clearest areas where intelligent information flow can reduce downstream complexity.

#### ► KNOWLEDGE STANDARDIZATION

Develop reusable representations of protocol information to create consistency across studies, teams, and systems.

#### ► WORKFLOW CONNECTIVITY

Connect workflows around shared information rather than optimizing each function independently. Silos between study design, technology, operations, and validation create unnecessary friction.

# The Future Belongs to Intelligent Information Flow

Clinical trials will continue to grow in complexity as protocols become more sophisticated, global execution models become more interconnected, and expectations for speed, quality, and agility continue to rise.

Organizations that apply AI only to automate tasks may achieve incremental gains.

**Organizations that redesign information flow can improve how study knowledge is captured once, reused consistently, and carried forward across requirements, configuration, validation, amendments, and execution.**

Artificial intelligence is an important enabler of this future, but it is not the destination. The destination is a new operating model defined by structured information, intelligent workflows, and expert judgment working together at scale.

## How Endpoint Clinical Is Turning Vision Into Reality

At Endpoint Clinical, this transformation is moving from concept to practice. Through continued investment in AI-enabled study build, protocol digitization, structured knowledge frameworks, workflow orchestration, and advanced RTSM capabilities, **Endpoint is focused on helping sponsors accelerate study startup while improving operational readiness and quality.**

This work reflects a broader belief: the industry does not need faster recreation of the same information. It needs more connected, structured, and intelligent ways to move information from protocol through execution.

**By combining deep clinical expertise with emerging AI technologies, Endpoint is focused on enabling critical study information to flow more seamlessly across the lifecycle, creating a more connected, intelligent, and scalable approach to clinical trial delivery.**

## Learn More

Organizations exploring how AI can accelerate study startup, improve RTSM delivery, strengthen protocol execution, or enable more intelligent study build workflows can connect with Endpoint Clinical to discuss where structured information and AI-enabled workflows can create measurable value.



**Request a live demo:**  
**[endpointclinical.com/solutions-elosity](https://endpointclinical.com/solutions-elosity)**