



USA RARE EARTH THIRD QUARTER 2025

November 6, 2025

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Q3 2025 OVERVIEW



Strategic and Operational Highlights

Serving National Priorities

- Secure, Reshore and Grow for US and our Allies
- “Magnet-to-Mine” strategy adding value at every step
- Largest HRE & Critical Mineral Deposit in North America
- Scaling magnets to 5,000 MT at Stillwater, OK facility
- Progress with rare earth extraction and purification at Wheatridge, CO

Stabilizing the Supply Chain

- Transformational LCM acquisition
- 30 years of metal and alloy experience
- Critical link ex-China connecting mine with magnets:
 - HRE, LRE and critical minerals
- Provides feedstock to Stillwater and Allies
- Addresses shortage of talent and knowledge
- Expected to close by year end

Delivering Shareholder Value

- Driving customer demand across multiple industries
- Commissioning of Line 1a on track for Q1 2026
- Accelerating investments in capability and capacity
- Securing additional links in the supply chain through partnerships and acquisitions
- Adding key talent:
 - Barbara Humpton, CEO
 - Alex Moyes, VP of Mining

Aspiring to Be the Global Rare Earth Leader and Partner of Choice

ROUND TOP MOUNTAIN AND WHEAT RIDGE COLORADO



Progress Update

- Swarf Recycling Moving to Pilot Phase:
 - Bench scale testing progressed to support Pilot Testing
 - Targeting Q1 2026
- PFS Initiation at Round Top:
 - Technical validation of flow sheet at bench and pilot scale
 - Moving to PFS in Q4 2025
 - Most challenging SX circuits de-risked at pilot scale by EOY
 - Targeting completion 2H 2026
- Hafnium Extraction:
 - Successfully extracted hafnium during solvent extraction pilot
 - Hafnium used for advanced semi-conductors, nuclear reactors and aerospace & defense

Q3 2025 OVERVIEW



Financial Highlights

Strong Financial Foundation

\$257 million cash position as of September 30, 2025

Current cash approximately \$400 million

Remaining Redeemed Investor Warrants total \$124 million cash

Debt-free

Accelerating Investments

Adding finishing equipment to Line 1a and investing in 600 MT Line 1b bringing Line 1 to 1,200 MT

Planned office expansion and refresh at Stillwater

Total additional Line 1a and Line 1b CAPEX and Office Expansion = approx. \$100 million

Pre-Feasibility Study and Swarf Recycling Pilot expected to cost low single digit millions

Q4 ongoing operating expenses planned at \$13-\$15 million

ACQUISITION OF LCM IS A KEY LINK IN USAR'S MINE-TO-MAGNET STRATEGY



Promise Made, Promise Kept



In pilot phase for swarf recycling

Q&A

