Investor overview

Building the intelligent platform for the Last Inch of the Autonomous Last Mile

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Forward looking statements

The statements of the company's management in connection with this presentation or related events contain or may contain "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. In this context, forward-looking statements mean statements (including statements related to the closing, and the anticipated benefits to the company, of the private placement) related to future events, which may impact our expected future business and financial performance, and often contain words such as "expects", "anticipates", "intends", "plans", "believes", "potential", "will", "should", "could", "would" ,"optimistic" or "may" and other words of similar meaning. These forward-looking statements are based on information available to us as of the date of this presentation and represent management's current views and assumptions. Forward-looking statements are not guarantees of future performance, events or results and involve significant known and unknown risks, uncertainties, and other factors, which may be beyond our control. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. Potential investors should review the company's private placement memorandum and ancillary documents for more complete information, including the risk factors that may affect future results. Accordingly, forward-looking statements should not be relied upon as a predictor of actual results. We do not undertake to update our forward-looking statements to reflect events or circumstances that may arise after the date of this presentation, except as required by law.

Leadership

Dan O'Toole
CEO, Founder, Chairman

A seasoned entrepreneur with 37+ years of experience and three successful exits. He leads Arrive AI through its NASDAQ listing and product expansion.

Mark Hamm
COO, Director

With 20+ years of leadership in logistics, SaaS, and automation, he drives Arrive AI's scaling efforts through tech operations and innovation strategy.

Todd Pepmeier
CFO

28 years of financial leadership across healthcare and automation. Now, he is guiding Arrive AI's financial roadmap through its public market transition.

Neerav Shah
CSO, Director

With 20+ years in entrepreneurship, defense, and infrastructure, he supports Arrive AI's long-term scale and public market strategy.
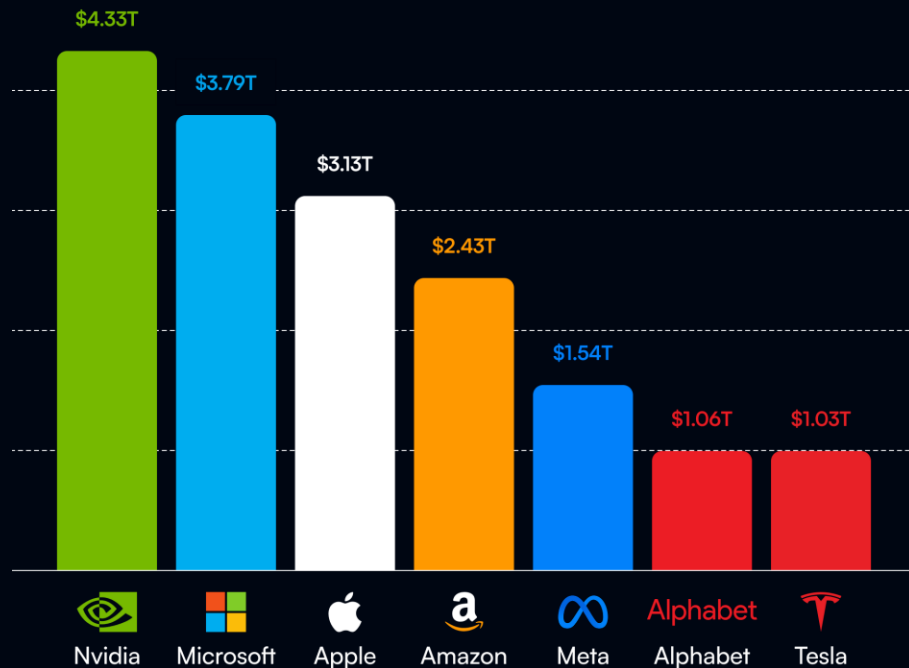
John Ritchison, JD
Corporate Counsel, Director

30 years of legal experience. At Arrive AI, he leads IP strategy, compliance, and legal operations for scale and public readiness.

Platforms lead the market cap race

$4.33T Nvidia
$3.79T Microsoft
$3.13T Apple
$2.43T Amazon
$1.54T Meta
$1.06T Alphabet
$1.03T Tesla

Platforms dominate market value

7 of the Top-10 Companies by Market Cap are Platforms*

AI is accelerating the platform economy

The next wave of growth and innovation in AI is being led by Platforms.

Platforms multiply value through ecosystems

Platforms connect, catalyze, and monetize ecosystems of complementary offerings and customers, leveraging network effects, business models, and data to enhance value and drive innovation collectively.

1M+
Deliveries

1M+
Deliveries

1M+
Autonomous deliveries of all types

Autonomous delivery is the next big opportunity

$20/hr in 2030
The estimated price point for humanoid robot labor.

5M+
Deliveries

Robots and drones cut delivery costs by 80% to 90%

Autonomous logistics (A.K.A. ALM) should operate at higher utilization rates than human-in-the-loop systems, creating more cost-effective last-mile delivery ecosystems. The potential of the autonomous last mile has only begun to be realized. **Representing a $440 billion TAM by 2030***

Rolling Robots

Drones

$5.40

$2.40

-83%

$0.40

-94%

$0.35

Human-driven vehicle

Forecasted robot delivery

Human-driven app delivery

Forecasted drone delivery

$6.00
$5.00
$4.00
$3.00
$2.00
$1.00
$0.00

Source: ARK Invest, Big Ideas 2025, p. 85. View report.
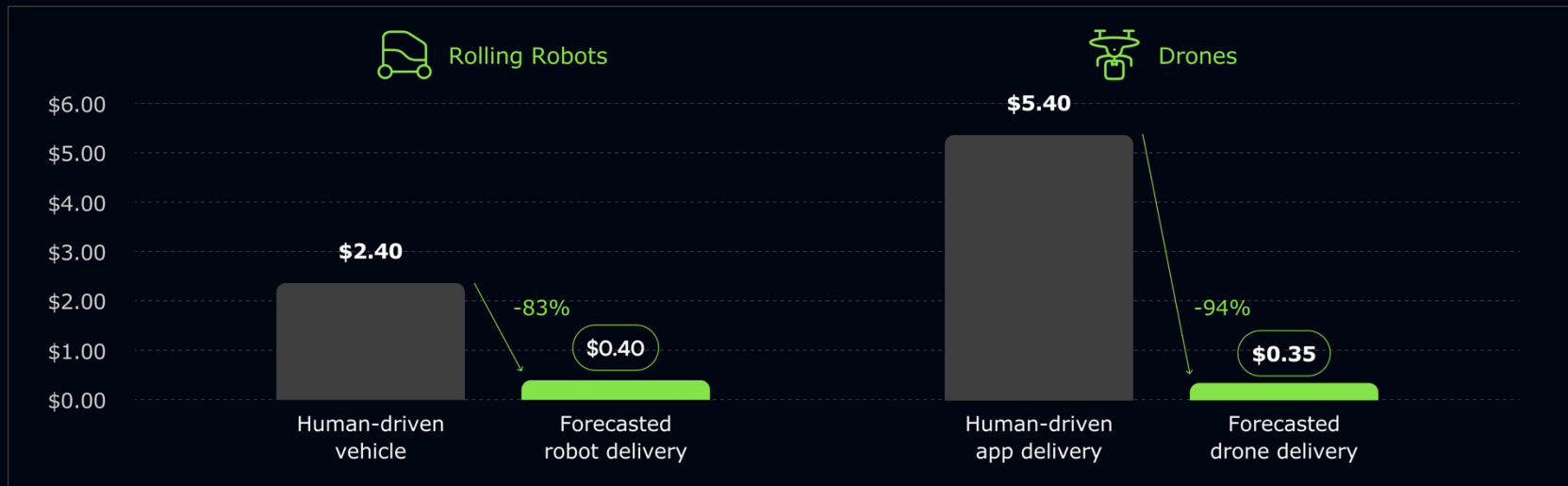
As EV's converged to Tesla's standard charging network

Autonomous delivery
will converge to a ubiquitous, interoperable Arrive Point™ Network

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We unlock the last 50%

savings by ushering in multi modal delivery, accelerated adoption and delivering the right customer experience.

Ubiquitous

Residential

Campuses

Businesses

Asynchronous Interoperable

Drones

Robots

Driverless vehicle

Person

Autonomous Multi Modal Logistics

Robots

Arrive Points™

Drones

ALM Platform for industry innovation

We're creating a "Highest Common Denominator" infrastructure to support and catalyze industry innovation and rapid evolution, similar to the original iPhone vs the feature phone industry.

Arrive Point Network
- Asynch Delivery & Pickup
- Temperature Assist
- Secure + Chain of Custody
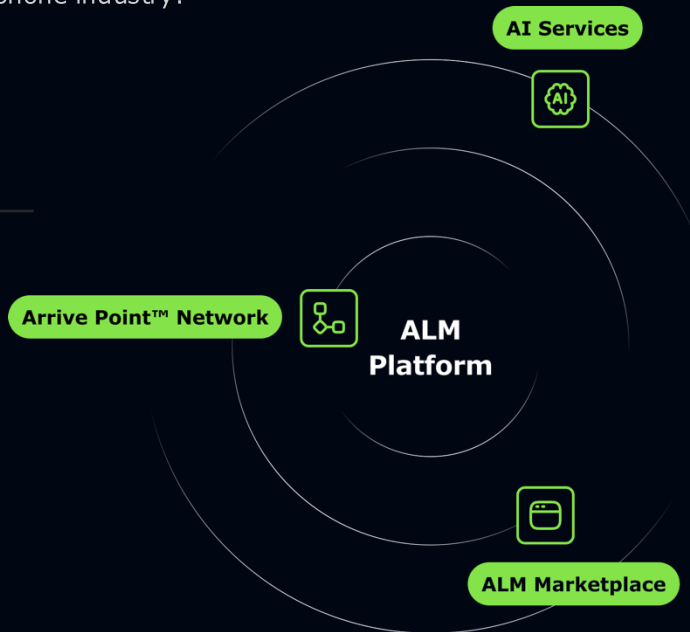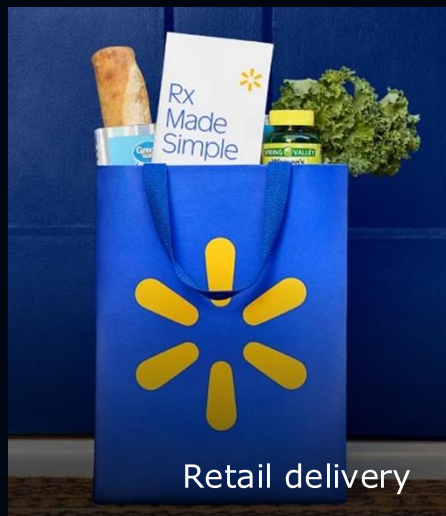
50% Network-as-a-Service

ALM Marketplace
- Dynamic Pricing
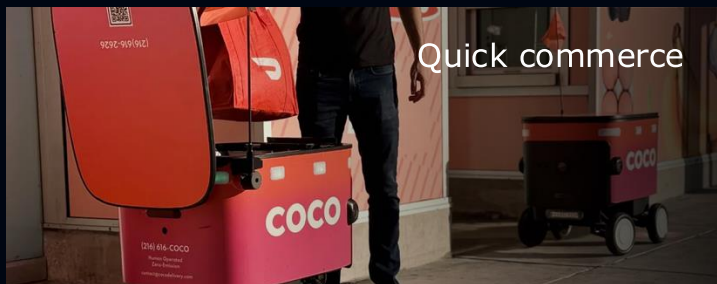- Manage "Gate Times"
- Manage High Demand Space

AI Services
- Reverse Logistics
- Routing Density and Arbitrage
- Growth Insights

Combining to a 50% transactional revenue

AI Services

Arrive Point™ Network

ALM Platform
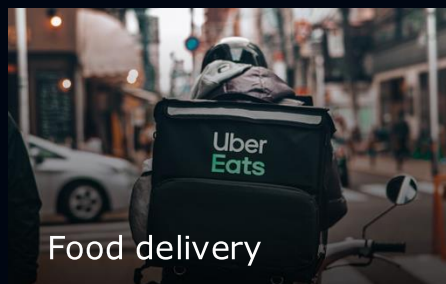
ALM Marketplace

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Quick commerce

Hospital network

Retail delivery

Autonomous logistics transcends all types of delivery

Since 91% of all items shipped are 5 pounds or less

Food delivery

Business delivery

Specialty Pharmacy

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5 year plan

- 100,000 Unit Arrive Point™ Network
- Revenue = 50% Network + 50% Marketplace & AI Platform Services
- Targeting 20X increase in Valuation

	10+ year history	ACCESS TO PUBLIC MARKETS – NASDAQ DIRECT LISTING ARAI	Year 1	Year 2	Year 3	Year 4	Year 5
Phase	**R&D Solutions** — Early Market Learning, Deliver Solutions		**Product Design** — Transform Learning and Solutions into Scalable Product	**Product Pilot** — Interoperable Arrive Point™ Network for all ALM Strategics	**Product Refinement** — Redesign AP6 for Unit Economics + Manufacturing	**Product Ramp** — Scale Production to 1,000 AP6 units per month	**Network Availability** — Scale Production to 10,000+ AP6 units per month
Moat	Cornered Foundational Patent Portfolio		Horizontal Counter position	Strategics Pilot Relationships	Strategics Get Pole Position	Network Economics + Switching Costs	Network Effects + Data Volume for AI
Investment	$15+M Crowd Funding & Angels		$40M+ ELOC to Develop and Scale Product	$5M+ Inventory and Install for Large Pilot	Strategics' Pos + Manufacturing Funding TBD	80/20 Network Sponsor Financing Model TBD	Reinvest all Revenue into Growth
Results	**Understand Market + Unique PoV**		**Scalable Product Realized**	**100's Arrive Points™ in Pilot (AP5)**	**1,000's Arrive Points™ in Pilot (AP5)**	**10,000 AP6 Arrive Points™ Deployed**	**100,000 AP6 World's First ALM Network**

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Subject to change*

Winner Take All

Core technologies & supply chain partnerships

U.S.-Centric Supply Chain with Select Strategic Partnerships

Mass ADAS - Cameras

Enable intelligent package verification
and environmental awareness

Sodium-ion Batteries

Safer, cost-effective,
sustainable energy storage

Inference Chips

Efficient AI processing
at the edge

Heat Pumps

Advanced climate assist control
for logistics network

Robotic Actuators

Magnesium-driven: 30% lighter, rare
earth free, stronger supply resilience

Accelerating automated delivery networks

Expanding smart cities by connecting what's already in place

Present

Partner meetings starting now

Q2 2026

Dallas office opening

Q3 2026

Integration with automated delivery network

Q4 2026

Site selection in automation clusters

Takeoff

Pilot launch - early participants gain priority

Subject to change*
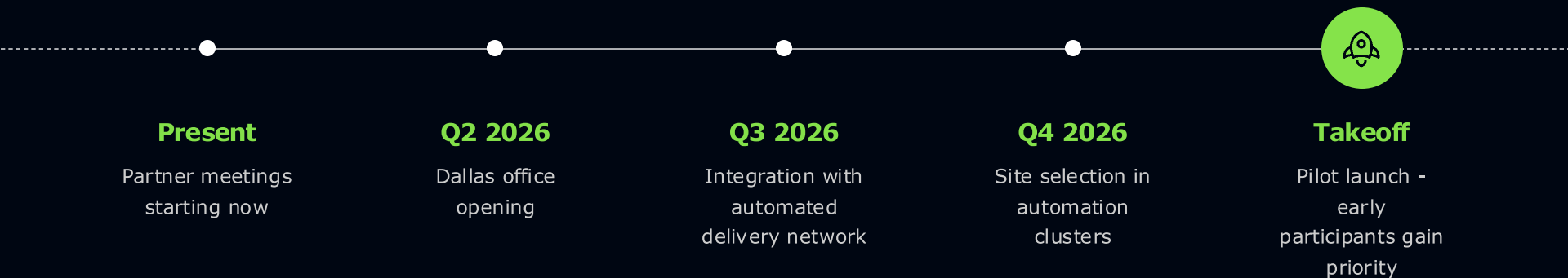
Let's unlock the ROI and customer experience together

Network Economics
Scale lowers costs as adoption grows
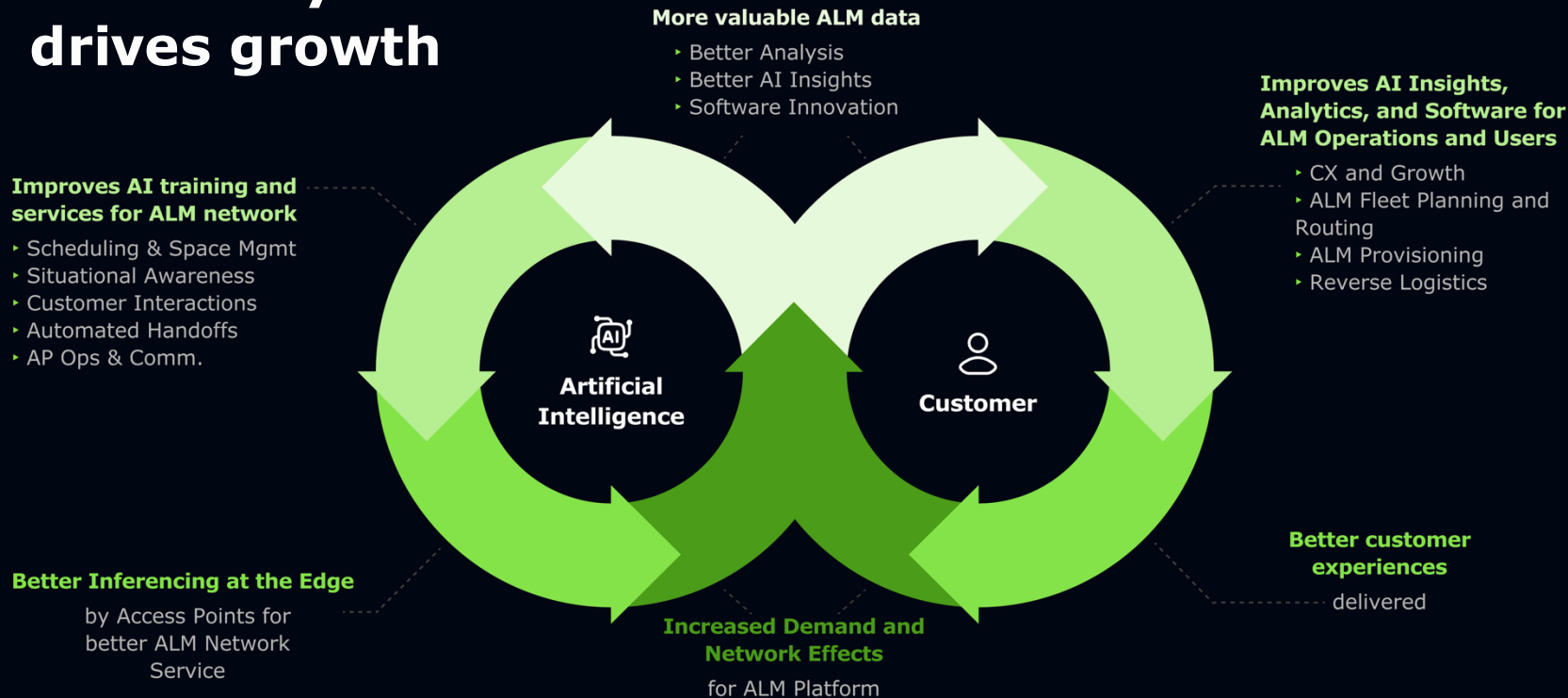
Network Effects
More units, more value for everyone

Pilot Integration
Partners co-design and pilot solutions across robots, drones, and vehicles to capture the last 50% of ROI and customer experience

IP Leadership
Join and leverage the leading autonomous logistics network

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Double-flywheel drives growth

More valuable ALM data

‣ Better Analysis
‣ Better AI Insights
‣ Software Innovation

Improves AI Insights, Analytics, and Software for ALM Operations and Users

‣ CX and Growth
‣ ALM Fleet Planning and Routing
‣ ALM Provisioning
‣ Reverse Logistics

Improves AI training and services for ALM network

‣ Scheduling & Space Mgmt
‣ Situational Awareness
‣ Customer Interactions
‣ Automated Handoffs
‣ AP Ops & Comm.

Artificial Intelligence

Customer

Better Inferencing at the Edge

by Access Points for better ALM Network Service

Better customer experiences

delivered

Increased Demand and Network Effects

for ALM Platform

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Original thinking. Legally backed.

Smart drone mailbox | Beat Amazon by 4 days
Secure delivery mailbox with sensors, climate control, and access tech built for drones, robots, and autonomous handoffs.

Winch-based contactless delivery | Acquired via AirBox
Winch and drop system that allows drones to safely lower packages to the ground without landing for precise, contactless deliveries.

Climate-controlled delivery units | Newly issued
Locker system with hot and cold zones, sensors, and mobile support for temperature sensitive deliveries like groceries and medicine.

United States

Issued	9
Pending	4

International

Issued	9
Pending	49

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The floor is yours.
Thanks!

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