

【スライドページ0】 くはじめに>

- > Thank you for taking time out of your busy schedules today to attend our presentation on our financial results for FY2019.
- First of all, I would like to express my sympathies to all those who have been infected with the COVID-19 virus as well as those who have been affected in other ways.
- > If you would follow along with the materials titled Financial Results for FY2019.
- > Please turn to page 5.

Forward-looking Statements

This immediate release contains statements that constitute forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995, including estimates, forecasts, targets and plane. Such forward-looking statements do not represent any guarantee by management of future performance. In many cases, but not all, we use such words as "aim," "anticipate," "believe," "endeavor," "estimate," "expect," "intend," "may," "plan," probability," "project," "risk," "seek," "should," "stive," "farget," and similar expressions in relation to use or our management to identify forward-looking statements. You can also identify forward-looking statements by discussions of strategy, plans or intentions. These statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions.

We may not be successful in implementing our business strategies, and management may fail to achieve the targets, for a wide range of possible reasons, including, without limitation: incurrence of significant credit-related costs; declines in the value of our securities portfolio; changes in interestrates; foreign currency fluctuations; decrease in the market liquidity of our assets; revised assumptions or other changes related to our pension plans; a decline in our deferred tax assets, impairment of the carrying value of our floud-live assets; problems assets; revised assumptions or other changes related to our pension plans; a decline in our deferred tax assets; imparment of the carrying value of our fong-lived assets; problems related to our information technology systems, including as a result of cyber attacks; the effect of financial transactions entered into for hedging and other similar purposes; fallure to maintain required eapital adequacy ratio levels and meet other financial regulatory requirements; downgrades in our credit ratings; our ability to avoid reputational harm; our ability to implement the 5-Year Business Plan, realize the synercy effects of "One Mizuho," and implement other strategic initiatives and measures effectively; the effectiveness of our operational, legal and other risk management policies; the effect of changes in general economic conditions in Japan and elsewhere; and changes to applicable laws andregulations. Further information regarding factors that could affect our financial condition and results of operations is included in item 3.0. Key information—Risk Factors" and item 5. Operating and Financial Review and Prospects" in our most recent Form 20-F filed with the U.S. Securities and Exchange Commission ("SEC") and our report on Form 8-K furnished to the SEC on December 26, 2019, both of which are available in the Financial Information of our web past at www. mizuho-fig.comfindeds that land is a the SEC's web site at www.sec.gov. We do not intend to update our forward-looking statements. We are under no obligation, and disclaim any obligation, to update or after our forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by the rules of the Tokyo Stock Exchange.

Unless otherwise specified, the financial figures used in this presentation are based on Japanese GAAP This presentation does not constitute a solicitation of an offer for acquisition or an offer for sale of any securities

FG: Mizuho Financial Group, Inc. BK: Mizuho Bank, Ltd. TB: Mizuho Trust & Banking Co., Ltd. SC: Mizuho Securities Co., Ltd. AM One: Asset Management One Co., Ltd.

IR: Mizuho Information & Research Institute, Inc.

RI: Mizuho Research Institute Ltd.

RBC: Retail & Business Banking Company CIC: Corporate & Institutional Company

GCC: Global Corporate Company GMC: Global Markets Company AMC: AssetManagementCompany

GPU: Global Products Unit RCU: Research & Consulting Unit

2 Banks: Aggregate figures for BK and TB on a non-consolidated basis Group aggregate: Aggregate figures for BK, TB, SC, All and other major subsidiaries on a non-consolidated basis Company management basis: management figure of the respective in-house company Consolidated Net Business Profits: Consolidated Gross Profits - G&A Expenses (excl. Non-Recurring Losses) + Equity in income from investments in Affiliates and certain other consolidation adjust Net Income Attributable to FG: Profit Attributable to Owners of Parent

Foreign exchange rate

> Financial Accounting (TTM at the FY end)

		Mar-19	Mar-20
Ī	USD/JPY	111.01	108.83
	EUR/JPY	124.56	119.65

> Management accounting (Planned rate)

	FY19 Planned rate
USD/JPY	109.00
EUR/JPY	123.17

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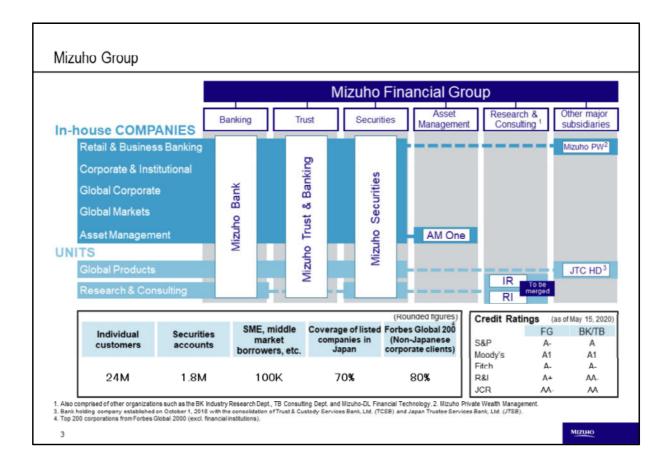


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Appendix

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Today's agenda We are continuing business operations while giving the utmost priority to ensuring Response the health and safety of our customers and employees We remain committed to fulfilling our mission as a financial institution, including COVID-19 supporting customers with funding assistance and other services We recorded reserves from a forward-looking perspective, bringing our Net Income to JPY 448.5B. The amount of cash dividends remains unchanged at JPY 7.5 per **Financial** share. results In FY2020 we will strive to offset negative impact on earnings to the maximum extent possible through expense control and thorough credit risk management We are facing a crucial moment to tackle an unprecedented crisis and will fully exercise our financial functions while maintaining a strong defense, expand our business foundations with an eye towards the world after COVID-19 and deepen FY2020 structural reforms. policy

【スライドページ5】 <本日のお伝えしたいこと>

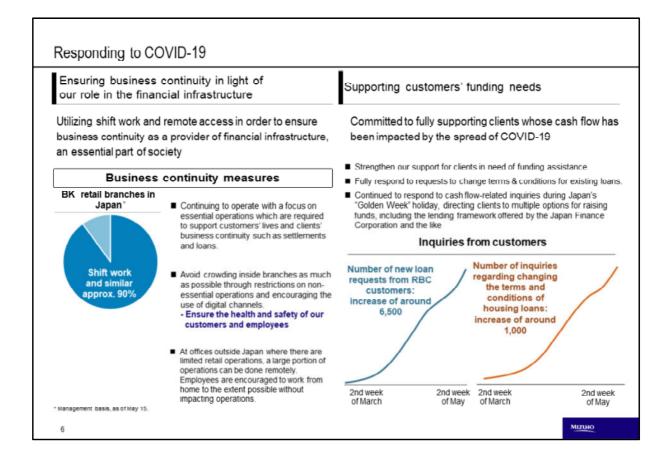
sustainability initiatives

- > Allow me to begin by outlining the points that I will cover today.
- Firstly, regarding our response to the spread of COVID-19, we are continuing business operations, with health and safety as our number one priority, as we provide funding assistance, settlement, and other services for customers to fulfill our mission as a financial institution.

In light of the various impacts on climate change and the like, we will strengthen our

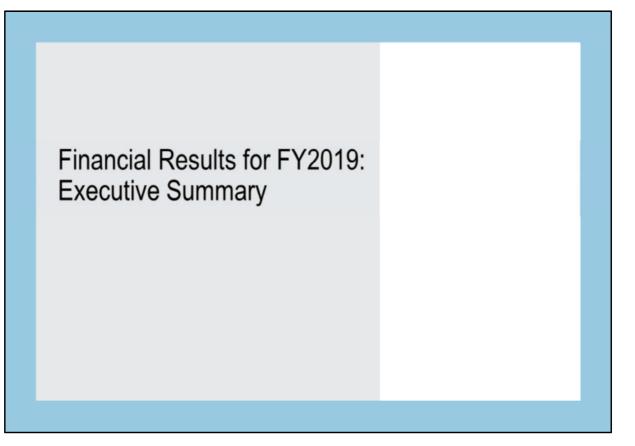
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- ➤ Secondly, regarding our FY2019 financial results, as we have already announced, we estimate that the impact of COVID-19 will be most severe in FY2020, and our aim is to offset the decline in profits to the greatest extent possible by ensuring thorough expense control and credit risk management.
- ➤ Lastly, this unprecedented pandemic represents a critical moment for Mizuho, and as our policy for FY2020 we must continue sufficiently fulfilling our role as a financial institution while at the same time maintaining a strong defense. We will aim to expand our business foundations and accelerate the transformation of our revenue structure for the world after COVID-19.
- ➤ I will explain each of these points further as we go through the materials.
- If you would please turn to page 6.



【ページ6】 <新型コロナへの対応>

- > Allow me to explain our response to COVID-19.
- ➤ This pandemic has injected considerable uncertainty into the economy and financial markets, and on the individual level it is also severely impacting people's daily life and work styles.
- Under these circumstances we are utilizing split operations, remote access, and other arrangements to meet the needs at Mizuho offices across regions, in order to continue the stable provision of financial services which are essential for our customers and the economy.
- ➤ Also, as you can see in the bottom right-hand side of this slide, the number of consultations received from clients and individual customers who need financing support are both increasing rapidly. We will overcome these difficult times together with our customers by utilizing the Credit Guarantee Corporation, public funding programs, and other such methods to extend new loans and revise lending conditions to provide customers with the services they require.
- If you would please turn to page 8, "Executive Summary of Financial Results".

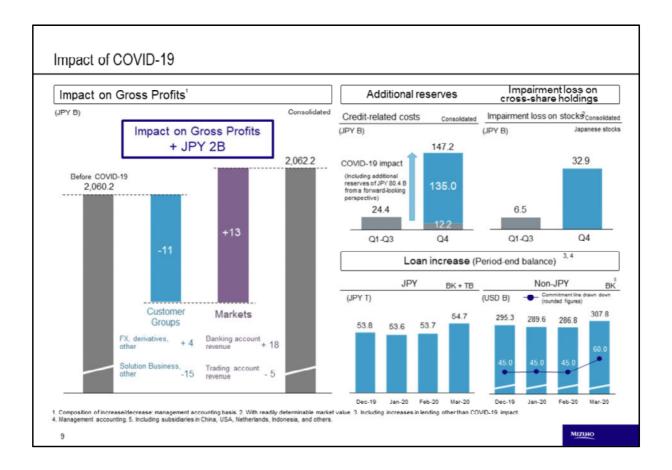


JPY B)	FY19 Q3 (Apr-Dec)	FY19 Q4	FY19	YoY 1	
Net Business Profits + Net Gains (Losses) related to ETFs and others2 [Net Business Profits]	475.5 (470.2)	197.0 [191.7]	672.5 (661.9)	264.2 (268.5)	 Solid performance in both Custome Groups and Markets, exceeding results of the previous fiscal year which were JPY 603.18 (after deducting the impact of one-time losses)
Credit-related Costs	-24.4	-147.2	-171.7	-152.1	 In light of the impact of COVID-19, recorded additional reserves proactively
Net Gains (Losses) related to Stocks - Net Gains (Losses) related to ETFs and others ² (Net Gains (Losses) related to Stocks	92.1	34.4 (-34.2)	126.5 (-41.6)	-133.3 (-35.8)	While continuing to reduce cross- shareholdings, recorded an impairment loss on some stocks based on declining share prices
Net Income Attributable to FG	403.9	44.6	448.5	352.0	 In addition to the above, Net Income increased YoY, primarily due to the lack of one-time losses posted in the previous fiscal year
CET1 Capital Ratio	11.92%		11.65 % 11.00 %	-1.11 % 0.16 %	8.8% on a Basel III fully effective basis ⁴

【ページ8】 <決算総括>

- > Next, let's look at our financial results for FY2019.
- Consolidated Net Business Profits, which are an indicator of the performance of our core business operations, were JPY 672.5B (including Net Gains (Losses) related to ETFs and others), due to strong performance in Customer Groups and Markets.
- ➤ Customer Groups struggled to realize growth in the fourth quarter, but saw strong performance for operations outside Japan, and the Global Corporate Company achieved its highest level of profits since the adoption of the in-house company system, exceeding the previous record high from last fiscal year, and also made steady progress on expense reduction through structural reforms in Japan.
- ➤ In Markets, our fixed income business performed well, primarily for foreign bonds, and even accounting for the lack of large one-time losses recorded last fiscal year there was an increase of JPY 67.1B which contributed significantly to our overall profits.
- ➤ Next, we incurred Credit-related Costs of JPY 171.7B. In addition to reserves recorded proactively based on existing rules, in view of the impact of COVID-19 we recorded additional reserves of JPY 80.4B from a forward-looking perspective in preparation for future developments.
- ➤ Net Gains (Losses) related to Stocks fell Year-on-Year primarily due to the lack of large realization of gains recorded last fiscal year and recording unrealized losses on securities as the result of the decline in stock prices, but we recorded JPY 126.5B in profit due to the steady reduction of cross-shareholdings.
- ➤ As a result, Net Income Attributable to FG was JPY 448.5B, an achievement rate of 95% on our fiscal year target of JPY 470B.

- ➤ Our CET1 capital ratio is 8.8% on a Basel III fully effective basis. We are making steady progress toward our 5-Year Business Plan target for the CET1 capital ratio, which is the lower end of the 9-10% range.
- > Next, please turn to page 9.



【ページ9】 <新型コロナの影響>

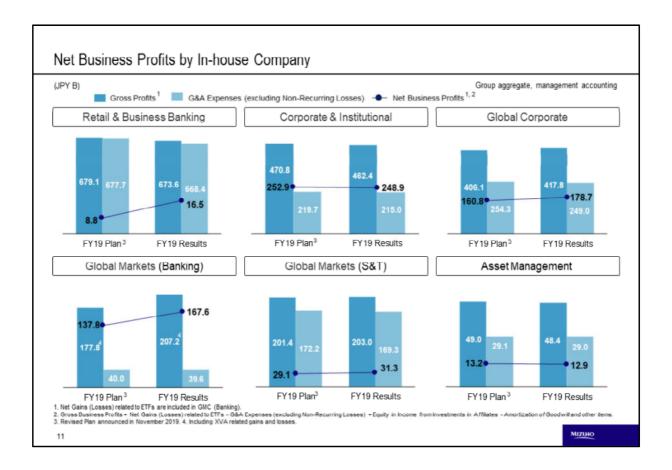
- > This slide shows the impact of COVID-19 on our FY2019 financial results.
- ➤ Combining the negative and positive elements of the impact on our gross profits gives a positive of JPY 2B, with JPY 135B of the total Credit-related Costs stemming from COVID-19, and for Net Gains (Losses) related to Stocks there was a negative impact of JPY 32.9B for only the fourth quarter.
- ➤ For Customer Groups, while profits from lending increased, there was a negative impact of JPY 11B due to a decline in our financial solutions services as M&A and IPO deals were postponed.
- ➤ However, in Markets, Banking revenue increased primarily for the foreign bond business, and this increase exceeded the Sales & Trading losses resulting from market turbulence, resulting in a positive impact of JPY 13B.
- Continuing on, please turn to page 11, "Net Business Profits by In-house Company".

Financial Results by In-house Company

(JPY B)							Group aggreg	ate, managem	ent accountin	
	Gross Profits ¹		G&A Expenses (excl. Non-recurring Losses and others)		Net Business Profits		Net Income ¹		ROE ³	
	FY19	YoY ⁴	FY19	YoY ⁴	FY19	YoY ⁴	FY19	YoY ⁴	FY19	
Retail & Business Banking	673.6	-32.4	-668.4	45.2	16.5	6.5	9.1	333.4	0.7%	
Corporate & Institutional	462.4	-11.0	-215.0	-9.4	248.9	-19.3	197.8	-121.6	9.7%	
Global Corporate	417.8	17.5	-249.0	-11.2	178.7	9.5	110.5	22.4	8.4%	
Global Markets	410.1	217.8	-208.9	-1.4	198.9	216.3	137.1	156.3	9.5%	
Asset Management	48.4	-1.2	-29.0	-1.7	12.9	-2.7	6.1	-58.5	5.3%	

^{1.} Net Gains (Losses) related to ETFs are included in GMC. 2. Gross Profits + Net Gains (Losses) related to ETFs = G&A Expenses (Excl. Non-recurring Losses and others) + Equity in income from Investments in Affiliates – Amortization of Goodwill and others items.
3. Calculated by dividing Net income by internal risk capital (taking account of not only regulatory risk weighted assets but also other factors such as interest rate risk in the banking account).
4. New management accounting rules were applied in FY19. Figures for YoY are recalculated based on the new rules.

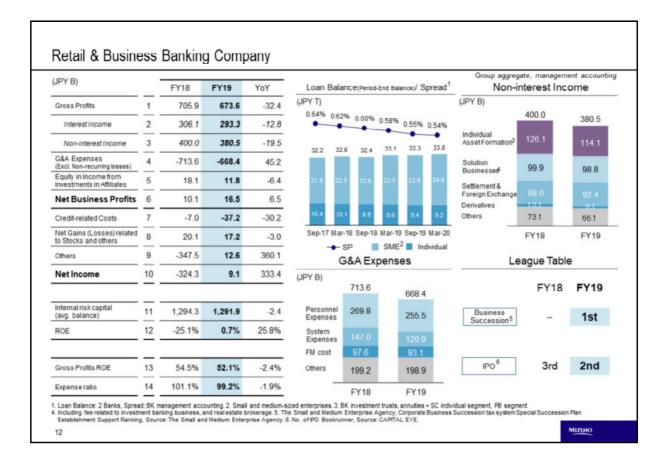
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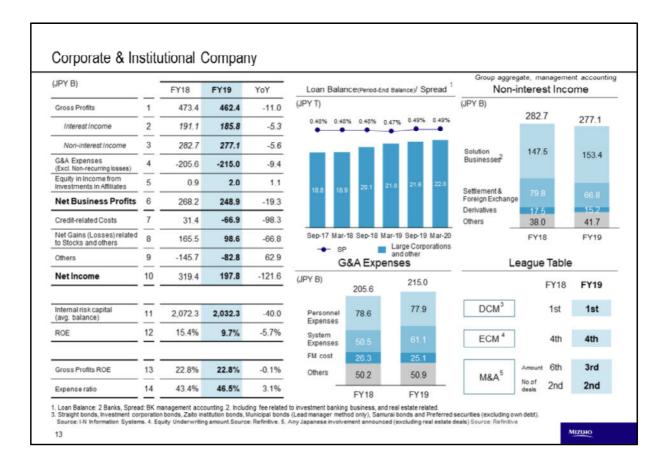


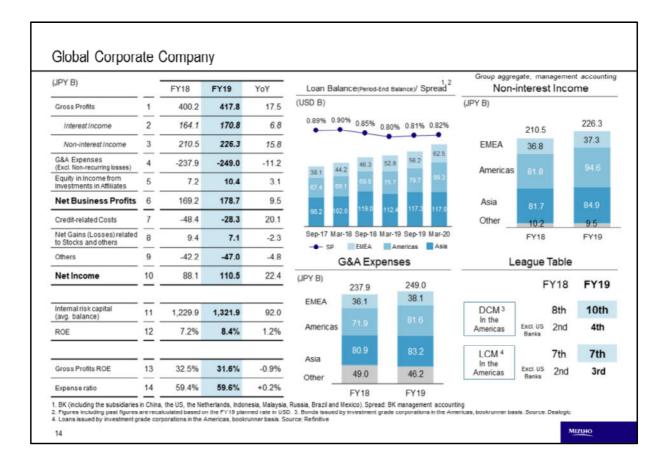
【ページ11】 <カンパニー別業務純益>

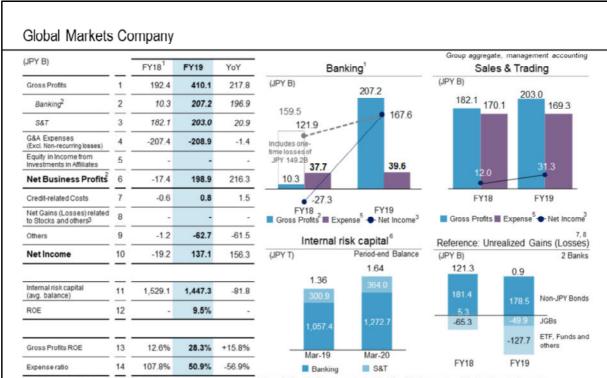
- ➤ This is a comparison of each in-house company's FY2019 plans and results for Net Business Profits.
- ➤ On the bottom left-hand side, you can see that the Global Markets Company's Banking profits exceeded the plan and was a driving force for our overall profits for the year, and we were able to ensure expense control for all of the in-house companies.
- ➤ The top section shows the status of the three in-house companies which compose Customer Groups, and the Retail & Business Banking Company struggled primarily with its asset management business for individual customers, but succeeded in reducing expenses through efforts including structural reforms, and exceeded its plan.
- ➤ While the Corporate & Institutional Company made up for the drop in large-scale dividends due to the redemption of an equity transaction, with an increase in lending income, increased expenses attributable to the amortization of the next-generation IT system which started from this fiscal year and fourth quarter impact of COVID-19 caused profits to plateau, and we ended up just short of the plan.
- ➤ The Global Corporate Company performed strongly, earning profits in areas such as lending and corporate bond underwriting, and set a new GCC record for profits building on its previous record from last fiscal year.
- Furthermore, the following pages contain quantitative data for each in-house company. I will refrain from covering these data in the presentation, but please have a look later as these will be included starting this year for the purpose of enhancing our disclosures.
- > Next I will cover our policy for FY2020.

➤ Please skip ahead to page 42.



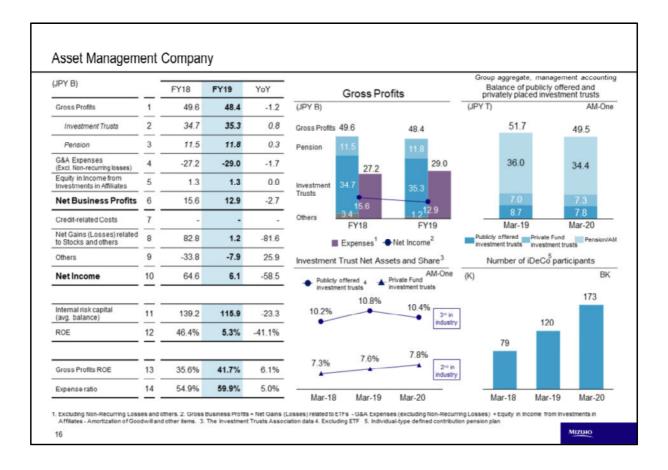






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^{1.} including one-time losses of JPY 149 28. 2. including XVA related gains and losses. 3. Gross Profits + Net Gains (Losses) related to ETFs —G&A Expenses (excluding Non-Recurring Losses) + Equity in income from investments in Affiliates —Amortization of Goodwill and other items. 4. including Net Gains (Losses) related to ETF —5. Excluding Non-recurring Losses and others 6. Prelim 7. Changes in value to be recorded directly to Net Assets after tax and other necessary adjustments. Calculated based on the quoted market price if available, or other reasonable value, at the resy. 8. Excluding transactions such as hedge transactions calculated in management accounting in GMC.



Overview	of Income	Statement
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JPY B)			FY2019		YoY				
		FG	BK + TB ¹	sc2	FG	BK + TB ¹	sc ²		
Consolidated Gross Profits	1	2,062.2	1,696.2	265.4	249.4	255.3	3.6		
Net Interest Income	2	733.5	732.7	-4.9	-28.9	-35.2	5.1		
Net Fee and Commission Income + Fiduciary Income	3	677.8	533.7	111.4	122	20.8	0.6		
Net Trading Income + Net Other Operating Income	4	650.8	429.8	158.9	266.1	269.7	-2.1		
Net Gains (Losses) related to Bonds	5	114.2	114.2	0.0	223.6	224.1	-0.5		
General and Administrative Expenses	6	-1,378.3	-1,039.7	-239.3	52.4	39.9	6.5		
G&A Expenses (excluding Non-Recurring Losses and others)	7	-1,424.6	-1,091.0	-237.5	29.4	14.8	7.2		
Consolidated Net Business Profits	8	661.9	624.5	27.8	268.5	260.9	10.3		
Consolidated Net Business Profits from core business operations (8-5)	9	547.7	510.3	27.8	44.9	36.8	10.8		
Credit-related Costs	10	-171.7	-172.6	1.0	-152.1	-153.6	1.5		
Net Gains (Losses) related to Stocks	11	137.1	131.0	3.5	-137.6	-47.5	-6.1		
Equity in Income from Investments in Affiliates	12	30.3	30.8	-0.1	-20.8	-18.7	-0.4		
Other	13	-41.7	-46.0	-0.9	32.4	34.1	-0.6		
Ordinary Profits	14	637.8	599.6	29.7	23.7	109.4	4.5		
Net Extraordinary Gains (Losses)	15	-19.1	-17.3	-1.6	478.6	476.9	12.2		
Income before Income Taxes	16	618.7	582.3	28.1	502.4	586.4	16.7		
Income Taxes	17	-161.4	-149.1	-6.1	-163.9	-189.2	1.8		
Profit Attributable to Non-controlling Interests	18	-8.6	-4.4	-0.5	13.5	13.9	-1.6		
Profit Attributable to Owners of Parent	19	448.5	428.7	21.4	352.0	411.0	17.0		

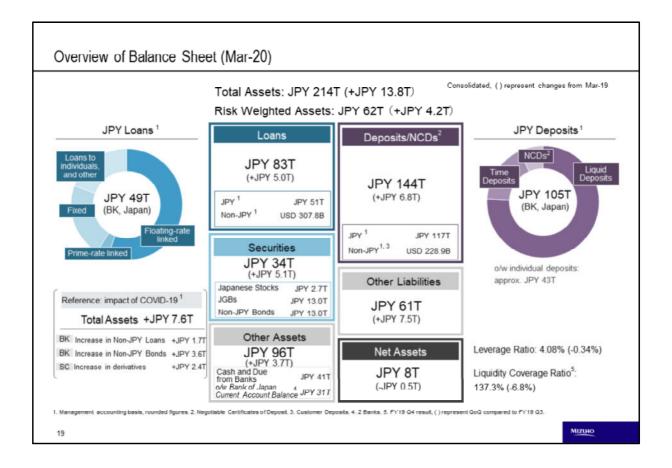
BK Consolidated + TB Consolidated. 2. SC Consolidated.

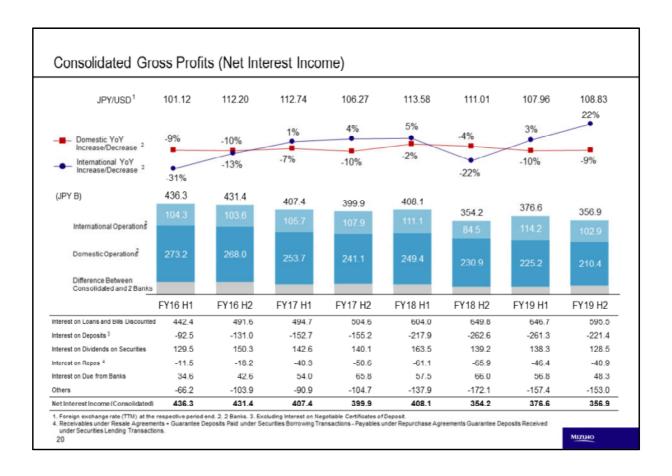
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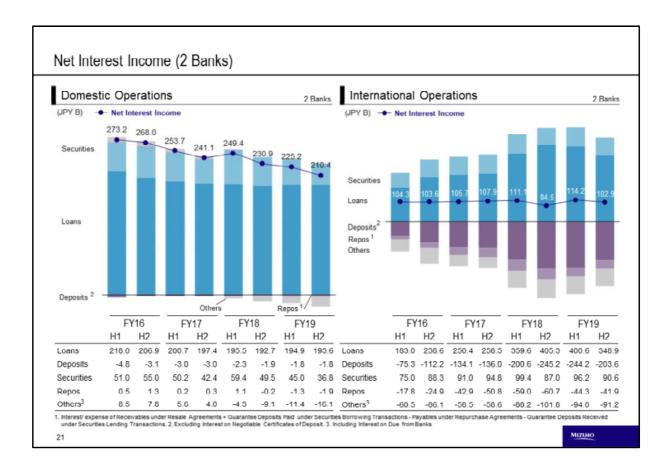
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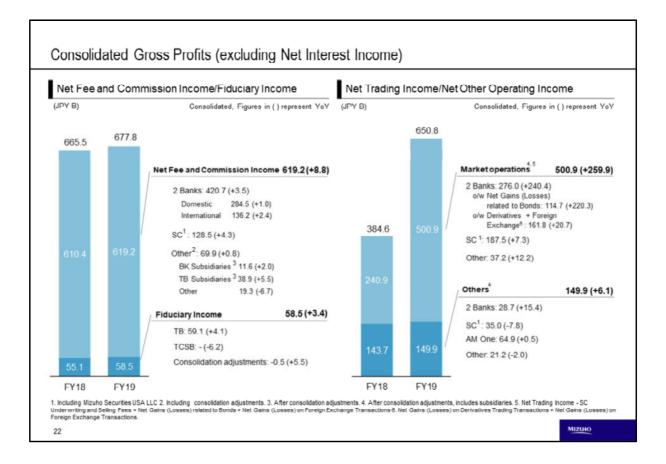
Overview of Income Statement (Subsidiaries)

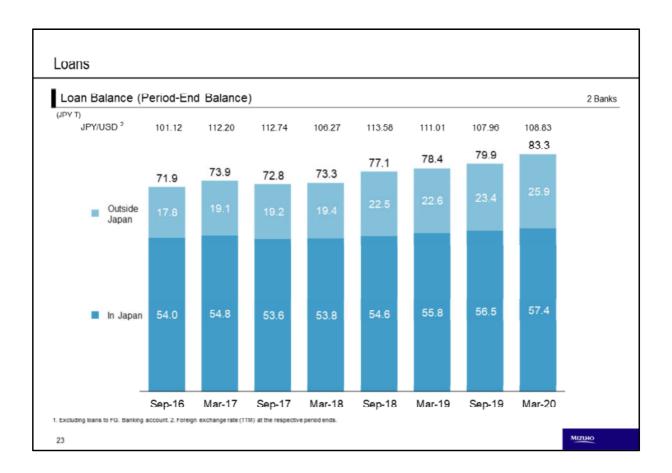
(JPY B)		BK Conso	lidated	TB Conso	lidated	_	_	SC Conso	lidated
		FY 19	YoY	FY 19	YoY			FY19	YoY
Consolidated Gross Profits	1	1,529.5	242.5	166.7	12.8	Operating Revenues	20	381.7	0.2
Net Interest Income	2	707.4	-33.4	25.2	-1.8	Commissions	21	161.6	-6.3
Net Fee and Commission Income + FiduciaryIncome	3	406.6	16.8	127.0	4.0	Net Gain on Trading	22	108.4	7.1
Net Trading Income + Net Other Operating Income	4	415.5	259.1	14.3	10.5	Net Gain on Operating Investment Securities	23	3.2	-4.4
Net Gains (Losses) related to Bonds	5	101.6	213.6	125	10.4	Interest and Dividend Income	24	108.3	3.9
General and Administrative Expenses	6	-939.2	38.7	-100.4	1.1	Interest Expenses	25	99.6	2.0
G&A Expenses (excluding Non-Recurring Losses and others)	7	-987.6	16.7	-103.3	-1.9	Net Operating Revenues	26	282.0	-1.8
Consolidated Net Business Profits	8	566.7	251.1	57.8	9.8	Selling, General Administrative Expenses	27	252.8	-9.8
Consolidated Net Business Profits from core business operations (8-5)	9	465.0	37.4	45.2	-0.6	Operating Income	28	29.2	8.0
Credit-related Costs	10	-171.4	-152.9	-1.2	-0.7	Ordinary Income	29	31.2	8.5
Net Gains (Losses) related to Stocks	11	126.6	-31.6	4.4	-15.9	Extraordinary Gain (Loss)	30	-2.0	9.3
Equity in Income from Investments in Affiliates	12	30.7	-18.7	0.0	-0.0	Income before Income Taxes	31	29.1	17.8
Other	13	-35.8	35.6	-10.2	-1.4	Income Taxes	32	6.6	-1.3
Ordinary Profits	14	540.4	113.6	59.2	-4.2	Profit Attributable to Non-controlling Interests	33	1.0	2.1
Net Extraordinary Gains (Losses)	15	-17.5	474.5	0.2	2.3	Profit Attributable to Owners of Parent	34	21.4	17.0
Income before Income Tax es	16	522.8	588.2	59.4	-1.8				
Income Taxes	17	-131.8	-185.2	-17.2	-3.9				
Profit Attributable to Non-controlling Interests	18	-3.7	14.1	-0.7	-0.2				
Profit Attributable to Owners of Parent	19	387.2	417.1	41.5	-6.0				

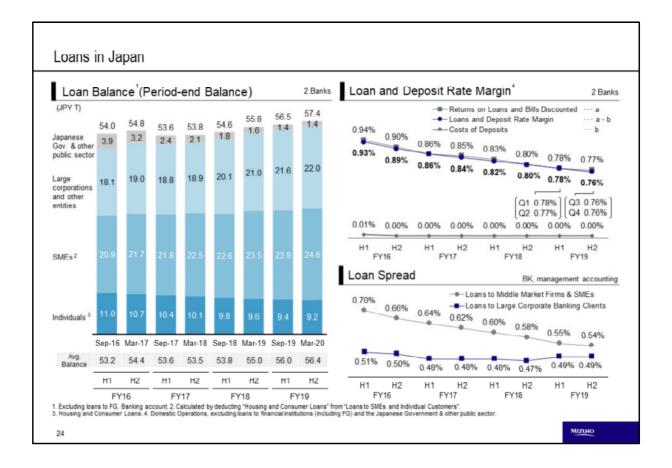


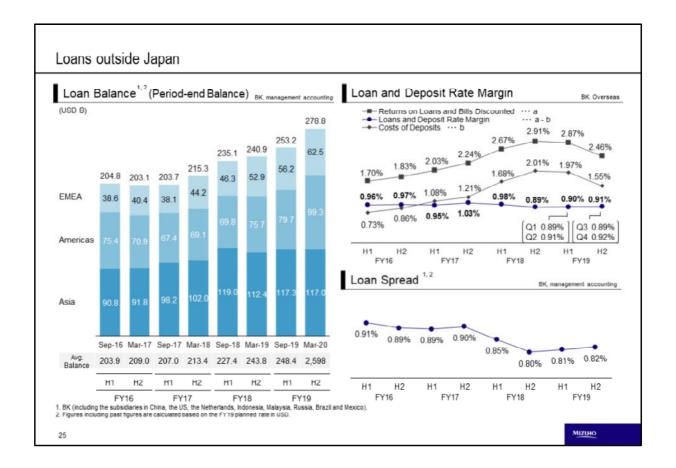


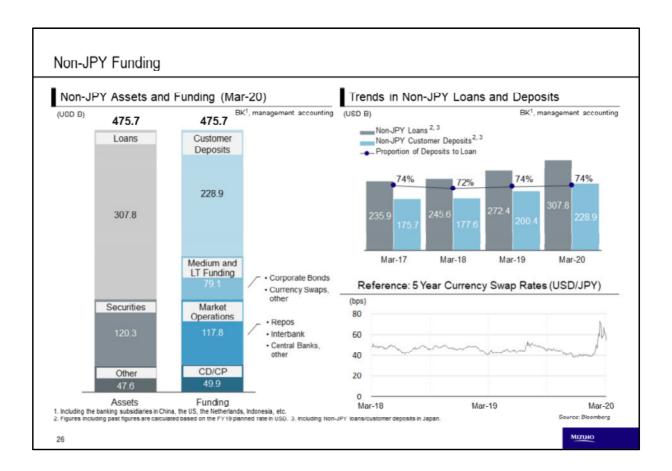


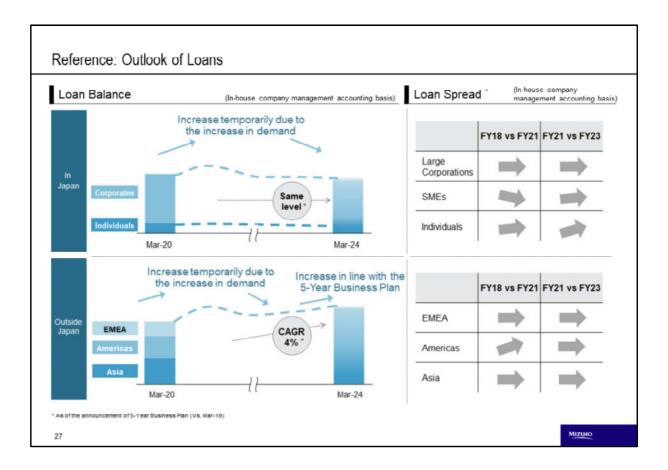


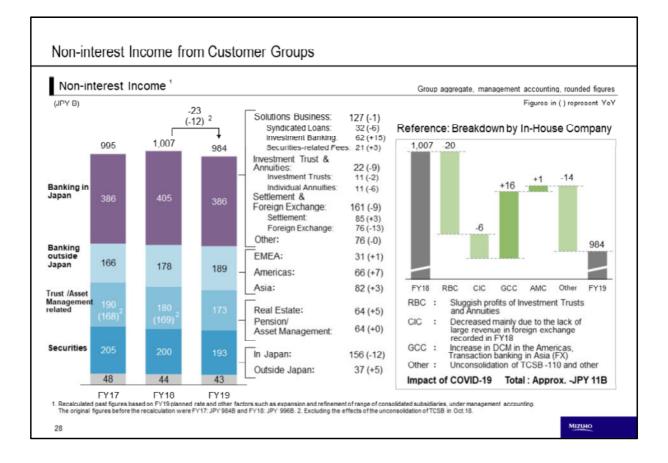


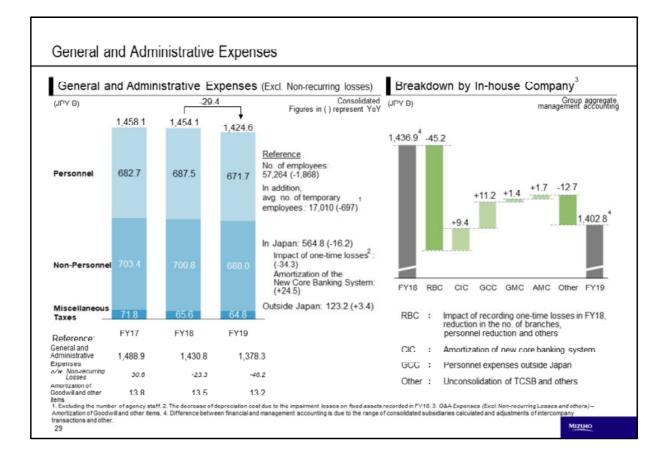


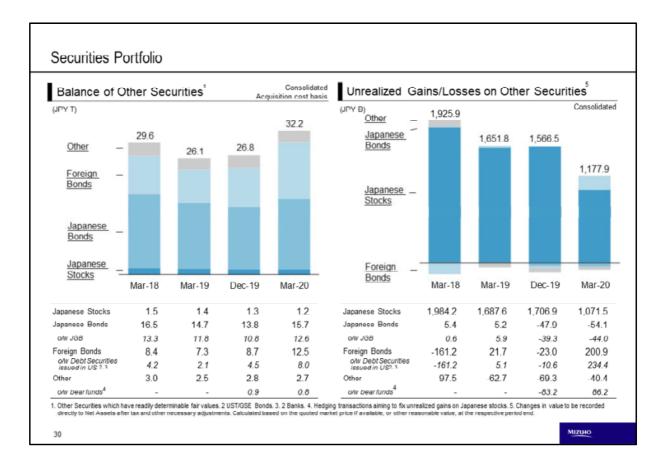


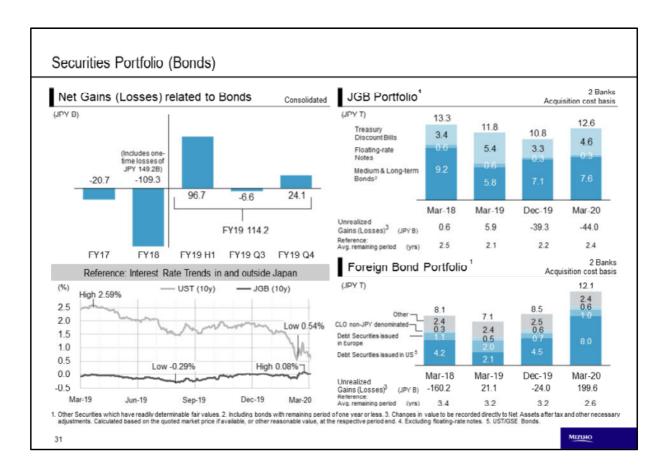


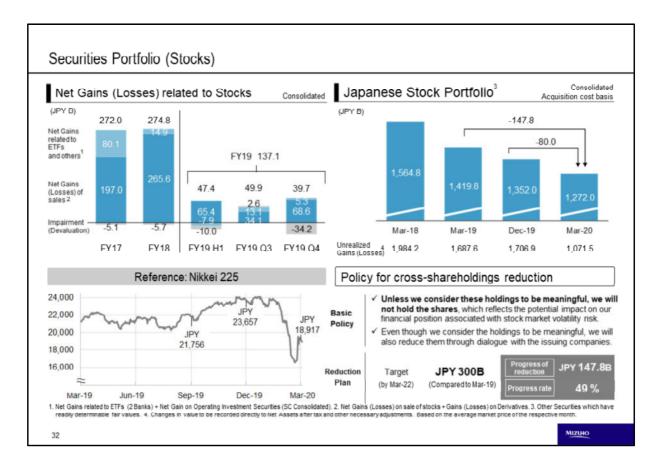


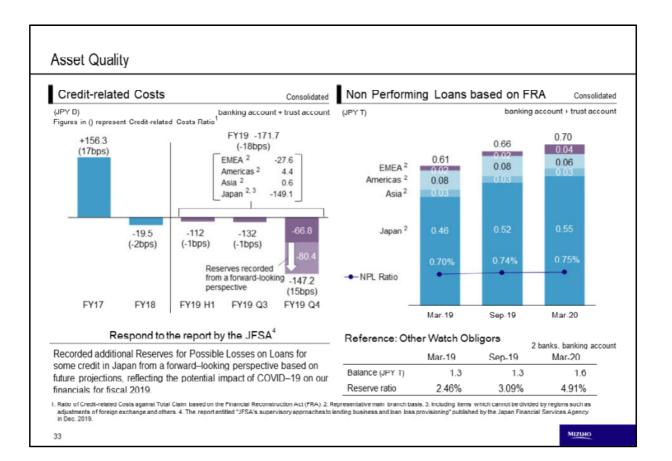


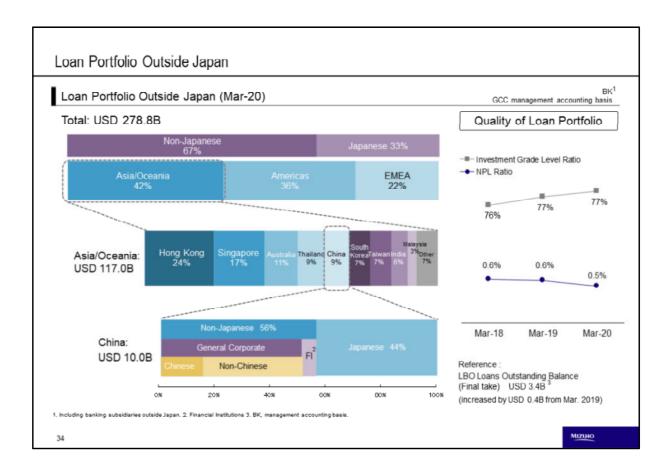












Exposure in specific sectors and products

Resource sector¹ (JPY T) Investment grade and equivalent Mar-20 Non-JP 4.7 80% 81% Upstream 1.9 2.3 Midstream 13 1.0 79% Downstream 1.1 0.9 79% 1.7 1.5 89% 5.3 83% Total 6.4

Over 80% of our exposure to the non-Japanese upstream sector, which is impacted the most by decline in crude oil prices, is investment grade and equivalent

Approx. JPY 0.4T in project finance transactions can be impacted by fluctuations in commodity prices

The above is our exposure in the resource sectors excluding mineral resources. Upstream: crude oi & natural gas mining etc. Midstream: storage and transportation. Downstream: petroleum refinery and product manufacturing and other.

Aircraft related 1,2 management accounting basis (USD B)

Mar-20 0.25 based 2

35

· Credit relying solely on cash flow from underlying aircraft assets is limited at USD 0.25B

Real estate sector1 management accounting basis nt grade and equivalent : approx. 80% In Japan Outside Total JPY 13.2T NRLs 17%

· Large corporations, clients outside Japan Over 90% of our exposure is to investment grade and equivalent

management accounting basis

· SMEs and individuals, J-REITs, NRLs We selectively originate deals based on comprehensive due diligence of credit, including loan-to-value ratio and cash flow under stress scenario

NRLs: non-recourse loans

LBO Loans outside Japan

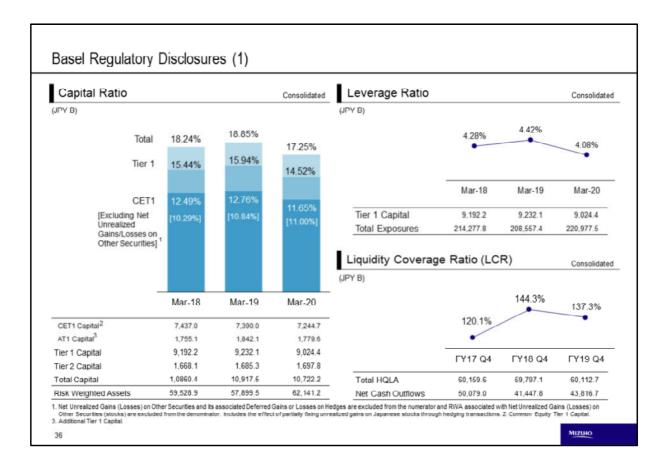
management accounting basis

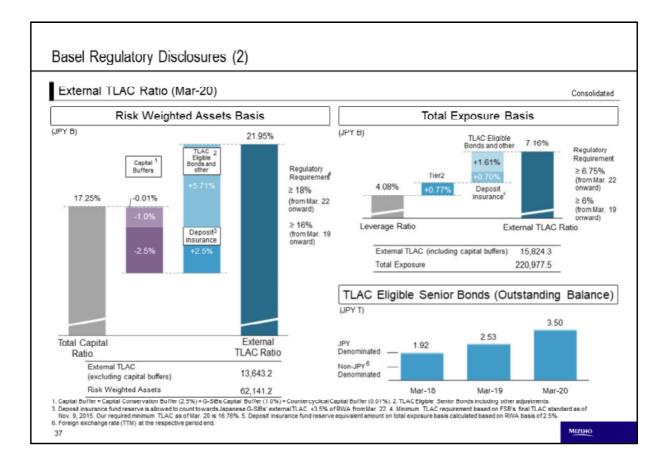
	Mar-20	(Reference) Jun-07		
Under- writing 3	0.7	12.5		
Final take	3.4	6.3		

- · We are taking a cautious approach for industries sensitive to economic fluctuations
- · We are controlling underwriting risk by setting terms and conditions in line with investor appetite and strengthening management of underwriting positions

1. The sum of loans, foreign exchange, and unused commitment lines and other 2. Credit where the lender is exposed to residual value risk of the asset. Exclusively warehouse facilities premised on takeouts by ABS and other securities. 3. Including those in which we have won mandates.

MIZUHO





CET1 capital ratio and shareholder return policy

CET1 capital ratio (Basel III fully effective basis)1,2

Net Unrealized Gains (Losses) on Other Securities 8.8% 8.2% Effects of factors stabilizing a factors unrealized gains (losses) on Japanese stocks by utilizing hedge transactions Mar-19 Mar-20

Continously maintain capital resiliency under stress conditions through steady capital accumulation and partial fix of unrealized gains on Japanese stocks

Shareholder returns

- No change to shareholder return policy prioritizing stable dividends
- We are maintaining the current level of dividends for the time being while aiming to strengthen our capital base further to enhance returns to shareholders at an early stage

Cash dividend per share FY2020 (estimate): JPY 7.5

- Partial Amendment to Articles of Incorporation (planned) : Organizations that decide dividends from surplus, etc.
- In light of the various feedback through our engagement with institutional investors, we plan to modify our Articles of Incorporation to recognize shareholders' rights to make proposals on dividends
- Board of Directors maintains the idea that the Board of Directors having the authority to approve dividends maximizes shareholder value

Share Consolidation

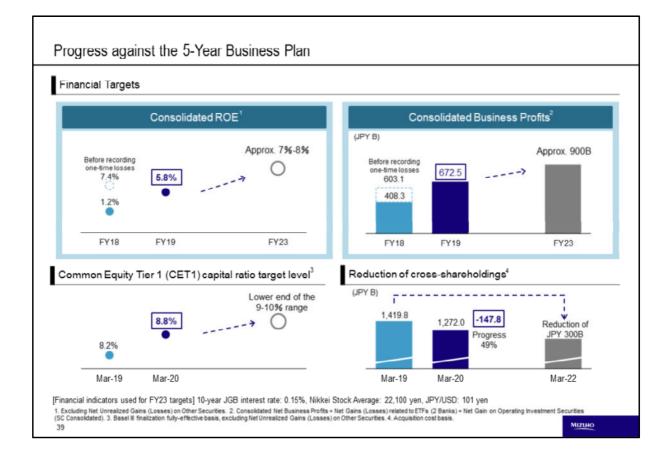
- 1-for-10 share-consolidation (planned)³
- Raise our trading unit into the Tokyo Stock Exchange's desirable range "between 50.000 and 500.000 yen⁴"
- Enable to set the amount of dividend per share more flexibly and will also enhance the flexibility of capital management
- 1. Net Unrealized Gains (Losses) en Other Securities and its associated Deferred Gains or Losses en Hedges are excluded from the numerator and RWA associated with Net Unrealized Gains (Losses) en Other Securities (stocks) are excluded from the denominator. Includes the effect of partially fixing unrealized gains on Japanese stocks through hedging transactions.

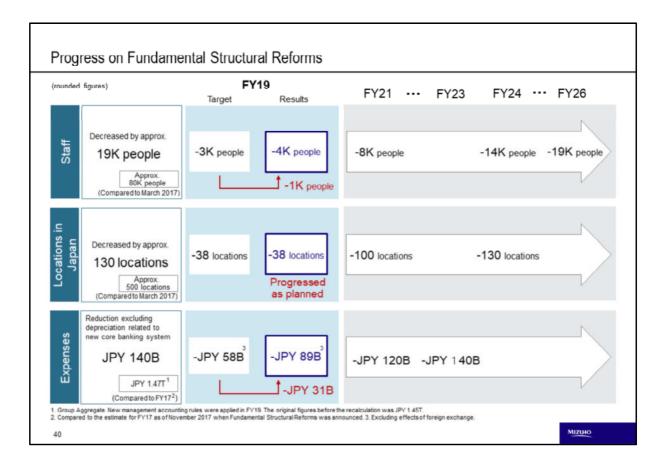
 2. The capital floor is also calculated after deducting the associated reserves from risk weighted assets using the standard approach.

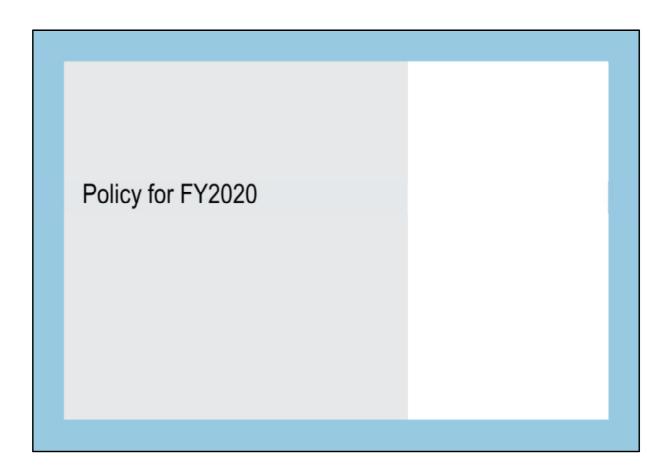
 3. Assuming approval at 18th Ordinary General Meeting of Shareholders (scheduled for June 2020). 4. Tokyo Stock Exchange Securities Listing Regulations Rule 445.

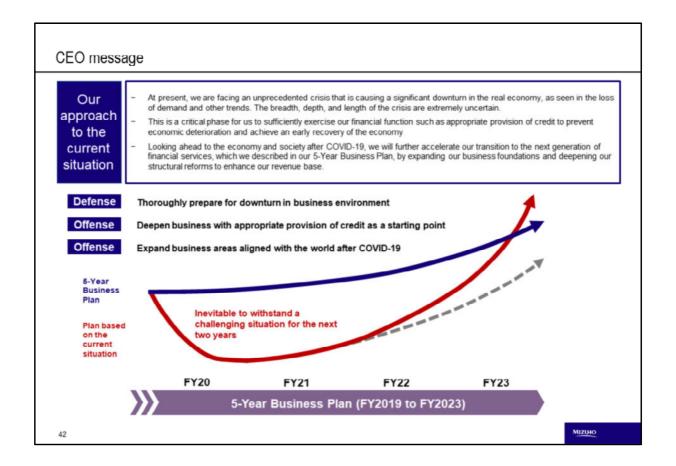
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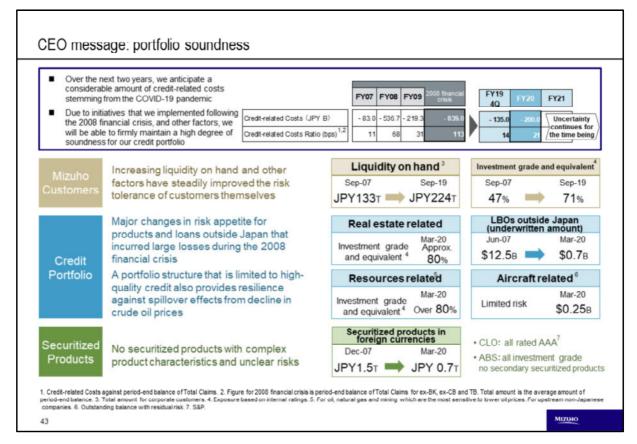
2020年度の取組方針

【スライドページ42】 <CEOメッセージ>

- ➤ Before covering the estimates for our FY2020 performance and our policy for the next fiscal year, as the Group CEO allow me to share my thoughts and assessment of the current situation under the COVID-19 pandemic.
- Stemming from the outbreak of this novel virus, we are facing an unprecedented crisis that is causing a sharp downturn in the real economy, as seen in the loss of demand and other trends.
- ➤ The breadth, depth, and length of the crisis are extremely uncertain, and it is difficult to accurately predict what the scale of the impact will be, when the virus will be contained, or exactly what countermeasures we ought to take, and the like
- ➤ This situation will of course come to an end at some point. As the graph at the bottom of the slide shows, it is estimated that the most acute period of the downturn will be in FY2020, and that recovery will proceed towards the end of 2021, but depending on long-term stagnation of the real economy, we must be aware that impact from the pandemic may be prolonged as shown by the dotted line
- ➤ Under these circumstances, it is important to first firmly solidify our defensives to prepare for the downturn in the business environment. However, I believe that at the same time this is precisely the moment when fulfilling our role as a financial institution is more important than ever and we must support our customers and the economy as business conditions worsen, and provide appropriate levels of credit to spur a recovery at an early stage.
- ➤ Also, we must look forward to the world after COVID-19 and work expanding our business foundations while deepening our structural reforms, viewing the

pandemic as a call to action, and meeting the crisis of today with an offensive approach of further accelerating the transition to the next generation of financial services as put forward in our 5-Year Business Plan.

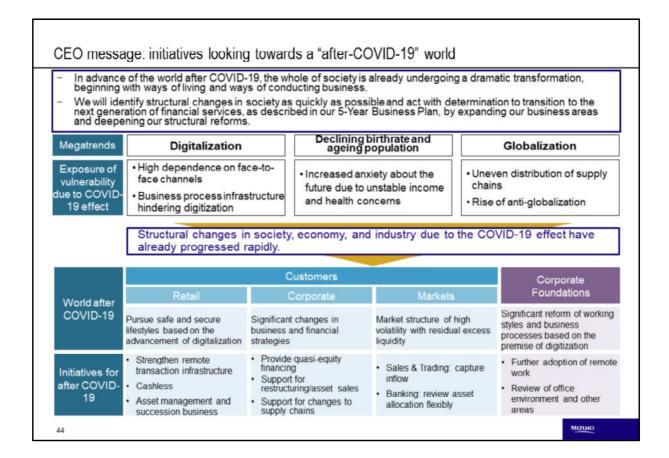
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【スライドページ43】 <CEOメッセージ ~ポートフォリオの健全性>

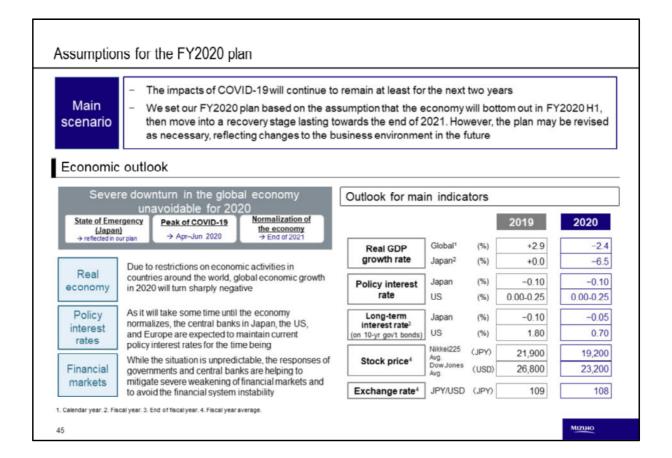
- ➤ Let's move on to our view for credit costs and look at how the soundness of our portfolio now compares to 2007, 2008 and 2009 during the most recent financial crisis (Lehman Crisis).
- ➤ Firstly, as you can see in the top right-hand side of this slide, Credit-related Costs resulting from the impact of COVID-19 are expected to be about JPY 335B combined for FY2019 Q4 and FY2020.
- ➤ Compared to the most recent financial crisis, it seems that the impact of COVID-19 is slightly lower at about 60% of the peak of the financial crisis in FY2008 when we recorded Credit-related Costs of JPY 536.7B. We believe that this difference is due to (1) the fact that financial industry is not the epicenter of this crisis and has not evolved into a situation in which the weakening of financial institutions impacts the real economy, and (2) the fact that the soundness of our credit portfolio is much higher now.
- ➤ Due to increased liquidity and other factors for our borrowers, the ratio of investment-grade entities has increased from 47% to 71%, and our risk resilience is steadily increasing.
- ➤ Also, we significantly improved the quality of our portfolio by revising our administrative policy and strengthening our risk management structure for credit-related financial products, which resulted in large losses for us during the financial crisis.
- ➤ For example, our ratio of investment-grade entities for real estate- and commodity-related credit is at a high standard of around 80%. As for our portfolio outside Japan, by focusing on our Global 300 strategy of focusing on blue chip clients, the ratio of investment-grade entities has climbed to 80%. In addition, we

- have cut the underwritten amount of LBOs considerably compared to June 2007 prior to the financial crisis.
- Also, based on our past experiences we limit investment in securitization products to those which justify the risks involved and are judged that we would be able to sufficiently manage risk.
- > Please continue to the next page.



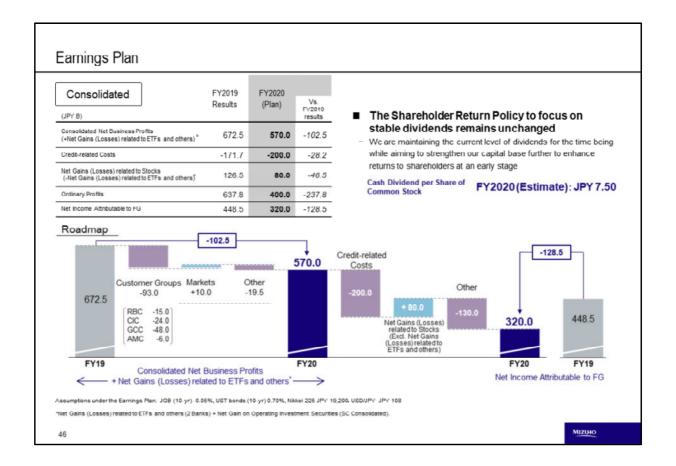
【スライドページ44】 <CEOメッセージ ~アフターコロナを見据えた取り組み>

- ➤ Now I would like to talk about our initiatives looking ahead to the world after COVID-19.
- ➤ Even before the end of the COVID-19 outbreak, the fight against the virus has already resulted in significant transformations to society as a whole, beginning with ways of living and ways of doing business.
- As the impact of the outbreak exposes various vulnerabilities with regard to megatrends such as digitalization, the declining birthrate and aging population in Japan, and globalization, structural changes in society, the economy, and industries are already beginning to accelerate, and as a result the business environment that Mizuho operates in is starting to transform significantly.
- ➤ Under these circumstances, we will survey the world after COVID-19 as quickly as possible and act with determination to expand our business areas in anticipation of changes that our clients will face. Furthermore, as we deepen our structural reforms, such as work style reforms, accelerating the transition to the next generation of financial services will become a point of great importance.
- Later I will explain each in-house company's detailed strategy for the world after COVID-19.
- ➤ Next I will cover our FY2020 plan.
- > Please turn to the next page.



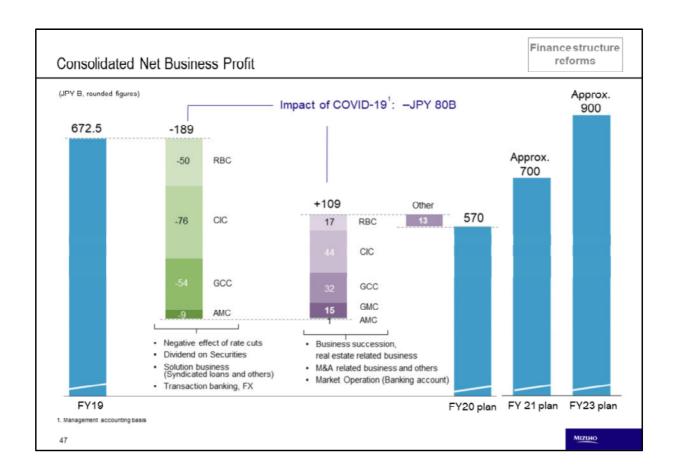
【スライドページ45】 <計画の前提>

- > This slide shows the main scenario which forms the basis for our FY2020 plan.
- ➤ At present, a sharp decline in the global economy as the result of diminishing demand and other factors is unavoidable, and the current policy interest rates are expected to be maintained for the time being.
- ➤ However, in addition to the fact that this outbreak is not a financial crisis, with the tightening of financial regulations in the wake of the most recent financial crisis and self-implemented reforms, financial institutions today are much more resilient against such crises. Furthermore, governments and central banks have been successful in quickly implementing large-scale measures, and at present there should be no concern for the stability of the financial system.
- ➤ With an awareness that the impacts of COVID-19 will continue to be felt for the next two years at least, we determined the plan for this fiscal year based on a scenario in which the economy bottoms out in FY2020 H1 and moves into a recovery stage lasting into the end of 2021.
- ➤ However, as we face increasing uncertainty for the future, the plan may be revised as we respond flexibly to changes in the business environment.
- > Please turn to the next page.



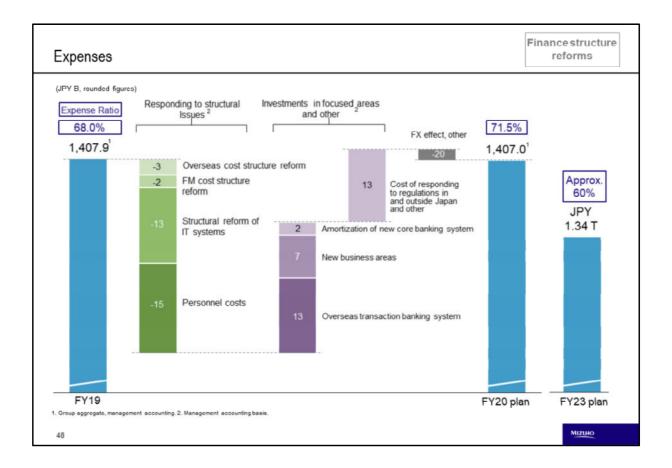
【スライドページ46】 <業績予想>

- Next, let's look at our plan for FY2020 based on the scenario in the previous slide.
- ➤ As the road map at the bottom of this slide shows, Consolidated Net Business Profits (including Net Gains (Losses) related to ETFs and others) are expected to fall primarily for Customer Groups, and our estimate is JPY 570B which is JPY -102.5B Year-on-Year.
- ➤ Also, the estimate for Credit-related Costs is JPY 200B, and later on I will go over the individual components.
- Accounting for approximately JPY 80B in Net Gains related to Stocks, primarily sales of cross-shareholdings, taxes and so forth, our estimate for Net Income Attributable to FG is JPY 320B.
- ➤ Our policy on shareholder returns is as shown on the top right, and our policy of prioritizing stable dividends remains unchanged.
- ➤ Considering the fact that our CET1 capital ratio at the end of FY2019 exceeded our fiscal year plan and based on our estimates for FY2020 profits, we estimate to pay dividends of JPY 7.5 per share, the same as FY2019.
- > If you would please turn to the next page.



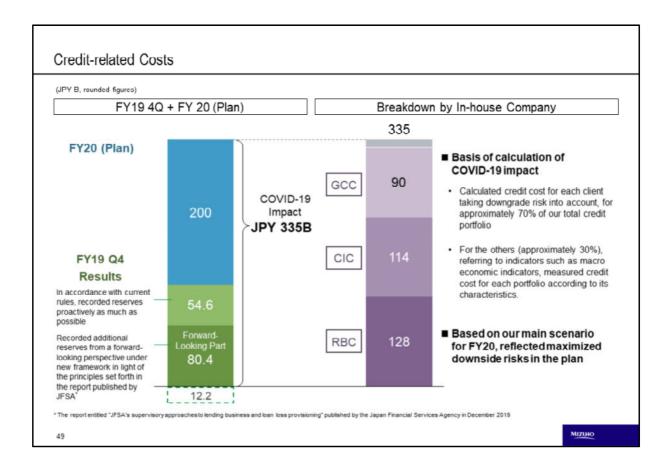
【スライドページ47】 <連結業務純益>

- ➤ Next allow me to talk about the composition of our Consolidated Net Business Profits plan.
- ➤ The plan accounts for around JPY 80B of negative impact from COVID-19. The negative components include the impact of interest rate cuts and reduced foreign exchange business and asset management business for individual customers, totaling approx. JPY 190B. We expect that this will be offset by positive components including lending related income, carry income in Markets and others, totaling approx. JPY 110B.
- ➤ We will work to offset the downward pressure on profits to the fullest extent possible by responding to new customer needs and further strengthening expense control with an awareness of the COVID-19 situation.
- > Please turn to the next page.



【スライドページ48】 <経費>

- > Next, let's take a look at expenses.
- ➤ In FY2020 we will respond to structural issues including personnel expenses, IT system structural reforms, facility management structural reforms, and reforming costs for operations outside Japan, but as there are also factors which will increase our expenses such as compliance with various regulations, investing in strategic fields, and investing in focus areas including amortization of the new core IT system, our estimate for expenses is a slight reduction or approximately level with FY2019.
- ➤ In anticipation of the era after COVID-19, we will invest in focus areas with potential for growth while enhancing our structural reforms, and continue modulated expense management for each business portfolio.
- > Please turn to the next page.



【スライドページ49】 <与信関係費用の内訳>

- > This slide covers a breakdown of our Credit-related Costs.
- ➤ As I mentioned earlier, of the JPY 147.2B in credit costs for the fourth quarter, approximately JPY 135B represents impact from COVID-19 as we recorded reserves to respond to the expectation of deteriorating business performance especially of companies in Japan, as well as additional reserves from a forward-looking perspectives.
- Combined with JPY 200B in Credit-related Costs which is the estimate for FY2020, this comes to JPY 335B which is our current estimate for the impact of COVID-19 on Credit-related Costs.
- ➤ The breakdown by in-house company and composition is shown in the graph on the right. For approximately 70% of the total credit portfolio we closely examined the credit costs for each client, and for the remaining 30% we measured credit costs through the portfolio approach.
- ➤ This FY2020 estimate assumes that we have accounted for the maximum amount of estimated downside risk.
- > Please skip a page and turn to page 51.

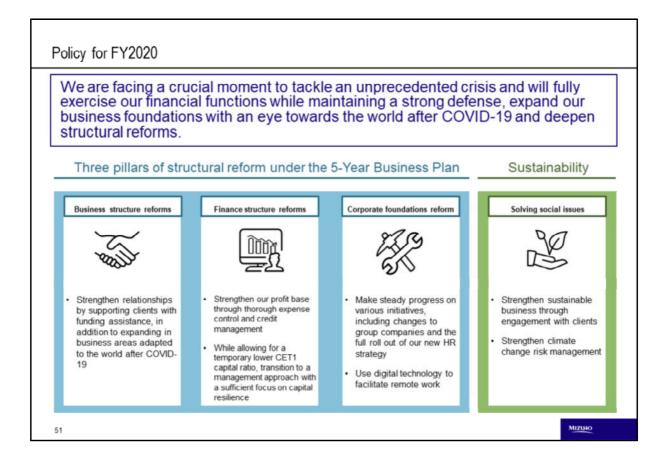
In-house Company Plan

Group aggregate, management accounting

	Net E	Net Business Profits ¹			Net Income ²				ROE ³
(JPY B)	FY19 Results⁴	FY20 (Plan)	YoY		FY19 Results⁴	FY20 (Plan)	YoY		FY20 (Plan)
Retail & Business Banking	12.0	-3.0	-15.0		9.0	-61.0	-70.0		-
Corporate & Institutional	246.0	222.0	-24.0		196.0	178.0	-18.0		8.1%
Global Corporate	176.0	128.0	-48.0		108.0	37.0	-71.0		2.5%
Global Markets	208.0	218.0	10.0		143.0	147.0	4.0		8.1%
Asset Management	13.0	7.0	-6.0		6.0	2.0	-4.0		1.5%
In-house Company Total	655.0	572.0	-83.0		462.0	303.0	-159.0		
FG Consolidated	672.5	570.0	-102.5		448.5	320.0	-128.5		4.0%

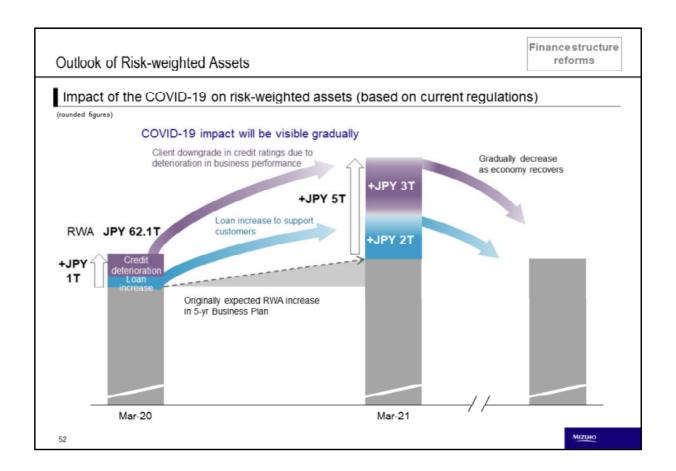
Each Company's figures are Gross Profits + Net Gains (Losses) related to ETFs — G&A Expenses (Excl. Non-recurring Losses and others) + Equity in income from Investments in Affiliates — Amortization of Coodwill and other items. FG Consolidated figures are Consolidated Net Business Profits + Net Gains (Losses) related to ETFs and others.
 -FG Consolidated figures are Plet Income. Attributable to FG.
 3. Each Company's RDE is on management accounting basis. Calculated based on regulated risk weighted assets and other factors such as interest rate risk in the banking account.
 4. Appled PT20 planned rate (USDIPF: 179' 100).

MIZUHO



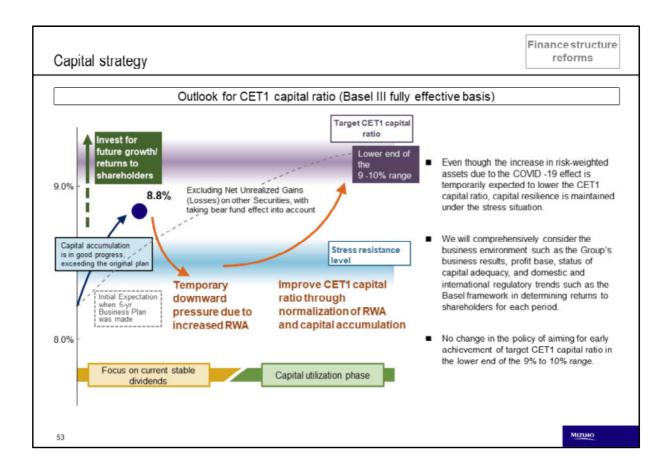
【スライドページ51】 <2020年度の取組方針>

- > Now I would like to go over our policy for FY2020.
- ➤ In FY2020, responding to this unprecedented crisis is a critical moment for Mizuho.
- Firstly we must fully prepare for the risks that may manifest due to a worsening business environment, and after ascertaining our customers' situations, work to fully exercise our financial capabilities such as providing funding.
- ➤ Additionally, we will aim to strengthen relations with our customers, expand our business base to adapt to the world after COVID-19, and deepen our structural reforms in order to accelerate the transition to the next generation of financial services.
- ➤ At the same time, we will enhance our sustainability initiatives, aiming to enhance our corporate value through sustainable and steady growth and operating in a way that creates value for our diverse stakeholders.
- > Please turn to the next page.



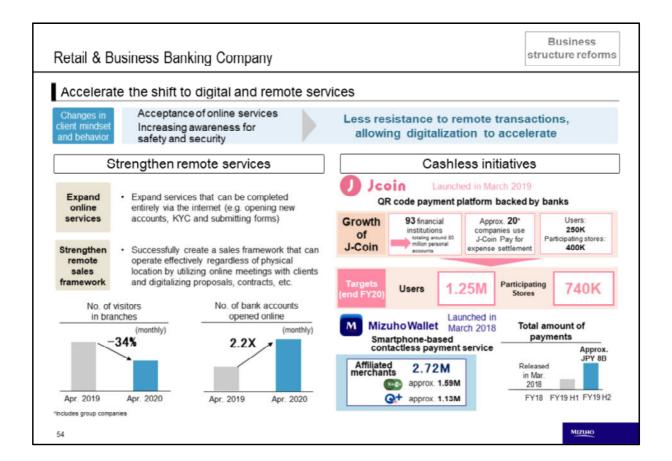
【スライドページ52】 <リスクアセットの見通し>

- ➤ This slide shows our current estimates for risk-weighted assets.
- ➤ We estimate that risk-weighted assets (calculated under current Basel requirements) will increase by JPY 5T in FY2020 due to the current increase in demand for financing, the decline in credit rating of some clients due to the worsening business situation, and other factors impacted by COVID-19. However, we estimate that risk-weighted assets will decrease gradually as the economic environment recovers going forward.
- Please proceed to the next page.



【スライドページ53】 〈資本政策〉

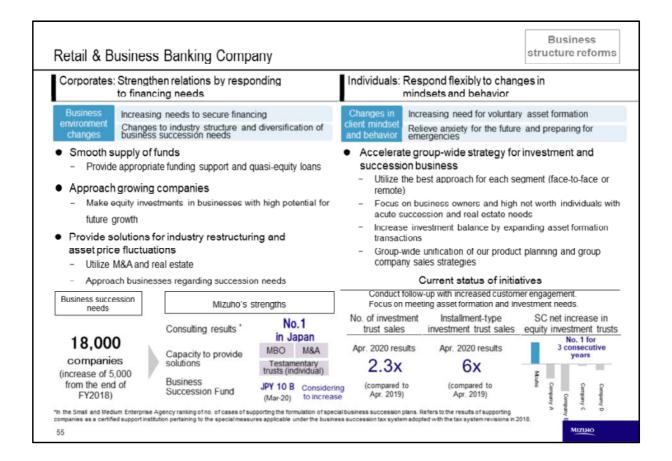
- Our CET1 capital ratio as of the end of March 2020 was 8.8% on a Basel III fully-effective basis. Although this is within expectations when accounting for hedging effects, it exceeds our FY2019 plan, displaying steady progress in terms of capital accumulation.
- However, downward pressure is increasing on our CET1 capital ratio, as indicated by the downward arrow on this slide, due to a temporary increase in risk-weighted assets at the current moment.
- We expect the ratio to bottom out in FY2020 and gradually recover from there. Our aim of achieving a ratio at the lower end of the 9-10% range over the medium to long term is unchanged, however the rate of recovery will likely be impacted by the timing of when the COVID-19 pandemic subsides.
- > Despite this situation, we will maintain strong capital resiliency and fully prepare for additional downside risk.
- Please turn to page 54.



ビジネス構造の改革

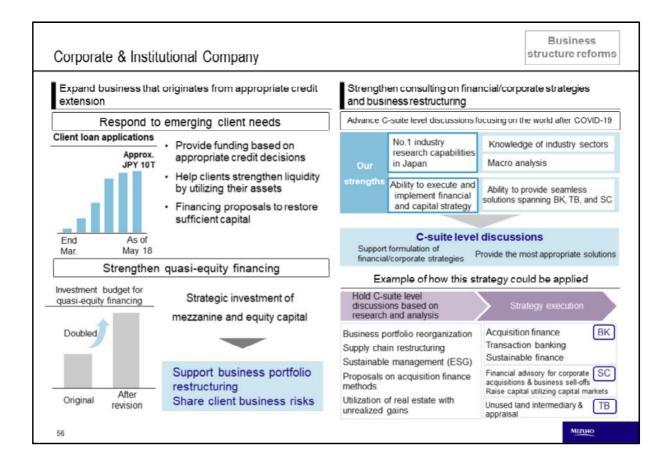
【スライドページ54】 <リテール・事業法人カンパニー>

- Next I would like to go over our business structure reforms.
- Looking at the Retail and Business Banking Company first, as you can see on the left-hand side, online transactions have greatly increased due to the impacts of COVID-19. Going forward, as remote transactions become more widely adopted, we will revise our previous plans, expand the types of transactions which can be completed entirely online, strengthen our remote sales framework, and aim to reduce the need for paper/physical items such as contracts and bank books.
- As shown on the right-hand side, we are also accelerating the adoption of cashless payments. The number of users has been increasing for our contactless payments service, Mizuho Wallet, and our QR-code based payment service, J-Coin Pay, due to a number of initiatives we have put in place and the strengths of these services in terms of safety, security, and convenience.
- Please continue to the next page.



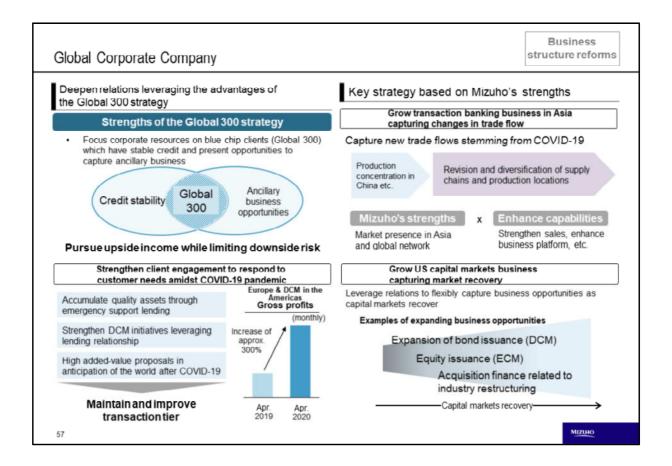
【スライドページ55】 <リテール・事業法人カンパニー>

- As shown on the left-hand side, in terms of our relationship with (RBC) corporate clients, in addition to providing support for ensuring smooth cash flow, we are supporting clients through quasi-equity loans and equity investment to revise their business strategies to adapt to the world after COVID-19 as well as their growth strategies. We are also drawing on our strength of delivering solutions in order to meet clients' needs such as corporate restructuring, investment in growth areas, M&A, and business succession.
- ➤ As shown on the right-hand side, in terms of retail customers, in light of the high likelihood that demand will increase for asset formation, asset succession, and other forms of assistance in preparing for the future, we will align with our customers' needs and propose investment and asset succession solutions in line with each life stage.
- > Please turn to the next page.



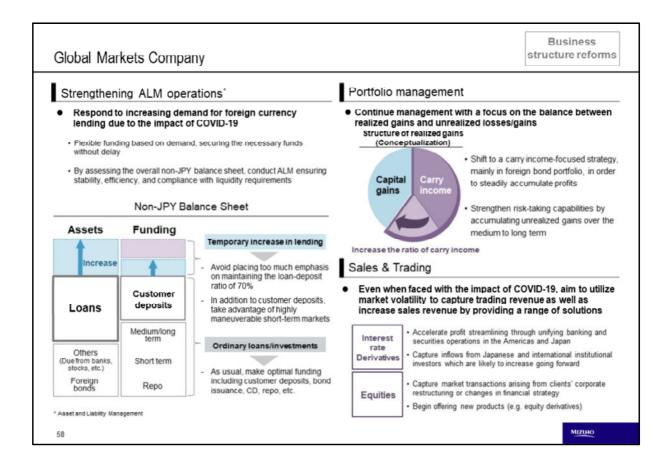
【スライドページ56】 <大企業・金融・公共法人カンパニー>

- ➤ As for large corporates (in Japan), while clearly identifying risk we should take on, in addition to support for funding, we will further accelerate strategic investment in areas of strength outlined in our 5-Year Business Plan such as mezzanine and equity financing, and other forms of quasi-equity financing.
- Additionally, with provision of credit as a starting point, we can draw on our strengths outlined on the right-hand side such as industry research capabilities and financial/capital strategy execution capabilities in order to approach clients' C-suite from a range of angles, providing strategy-related consulting in order to support our clients' growth from both financial and non-financial perspectives.
- > Please turn to the next page.



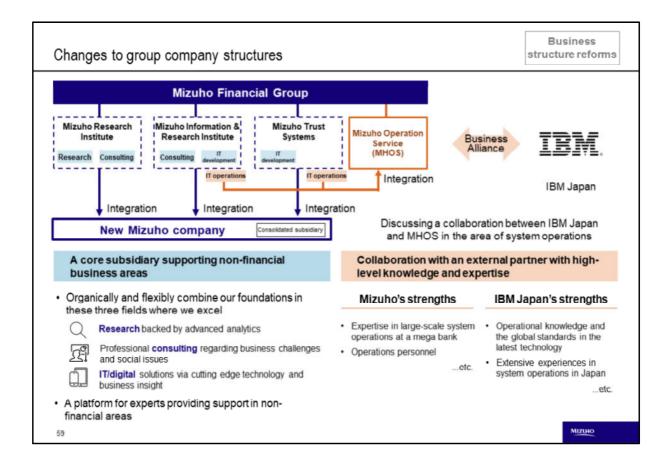
【スライドページ57】 くグローバル・コーポレートカンパニー>

- > The next topic is our business outside Japan.
- As shown on the left-hand side, in the current environment, our Global 300 strategy, which is focused on blue chip companies, is a particular strength. By building strong relationships with clients who are likely to provide opportunities to capture ancillary transactions, even in the current crisis we are able to further deepen these relationships via a flexible response to funding needs which has been well-received. Gross profits in US & EMEA DCM have increased significantly, in part due to trends in the market environment.
- ➤ As shown on upper right side, leveraging the strength of our Global 300 strategy, we will expand our transaction banking business in order to capture changes in trade flow after COVID-19 and as shown on lower right side, seek business opportunities in US capital markets such as large-scale acquisition finance driven by industry restructuring and capital increase via ECM and others.
- Also, we will be more selective than before in terms of discerning credit risk as well as strengthen EWI monitoring and credit risk management.
- > Please continue to the next page.



【スライドページ58】 くグローバルマーケッツカンパニー>

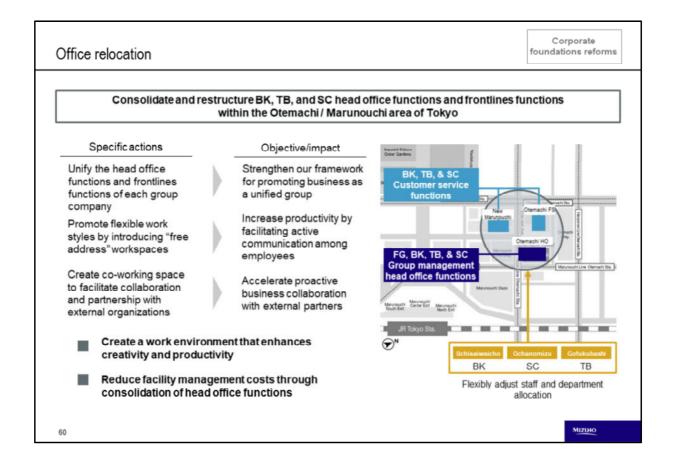
- > Next let's take a look at our markets business.
- ➤ Due to the impact of COVID-19, there is a temporary increase in demand from our clients for procuring non-JPY currency in order to increase cash on hand or for other such purposes. We are aiming to deliver the effects of flexible, shortterm funding and other solutions while ensuring our deposit-to-loan ratio remains balanced and with an eye to funding costs.
- ➤ In the area of Banking as shown on upper right side, by enhancing portfolio management, we will aim to stabilize revenue by focusing on the balance between realized gains and unrealized gains/losses, utilizing improvements to the shape of the yield curve, and accumulating more carry income than before.
- ➤ In the area of Sales & Trading, as shown on lower right side, while utilizing the current increase in volatility and flow, we will aim to increase revenue by enhancing our unified banking and securities operation base and coordinating with our primary markets business in order to produce profits from derivatives transactions as well as by providing solutions via our enhanced product lineup.
- ➤ Next I would like to move on to the topic of corporate foundations reforms. Please turn to the next page.



経営基盤の改革

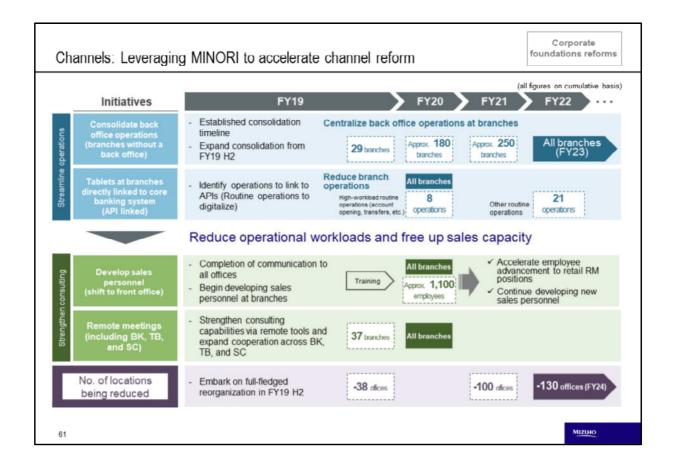
【スライドページ59】 <グループ会社改革>

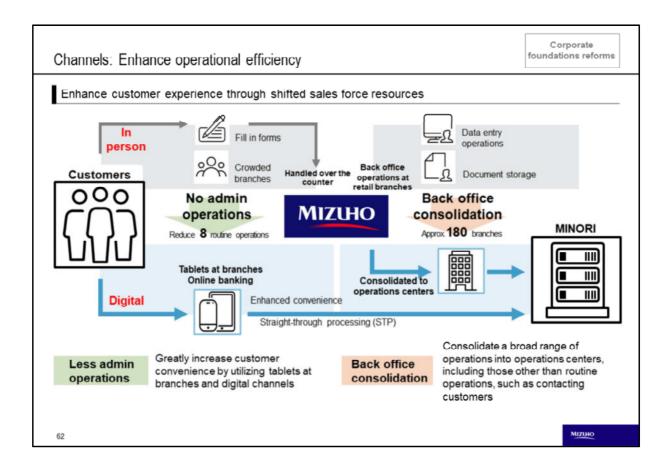
- Now, allow me to provide an update on our corporate foundations reforms.
- ➤ Recently we decided to reconfigure our subsidiaries specialized in research, consulting, and IT systems, which are all areas of strength for Mizuho.
- ➤ The integration of our research, consulting, and IT development functions will not only bring together the strengths and foundations of each company but also enable us to build a unique talent platform for specialists who can support non-finance business areas and therefore accelerate our transition to the next generation of financial services within a core group company focused on non-finance fields.
- > Please continue to the next page.



【スライドページ60】 <オフィス移転>

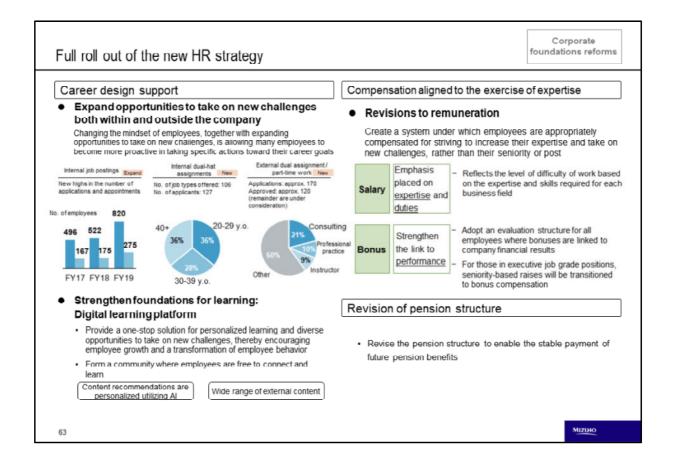
- Next I would like to explain our plans for restructuring and consolidating our offices.
- As you can see on the map on the right side, we are preparing a new office building (New Marunouchi building) and will consolidate the Head Office and frontline office functions of Mizuho Bank, Mizuho Trust & Banking, and Mizuho Securities into the Otemachi/Marunouchi area of Tokyo, thereby strengthening our framework for promoting business as a unified group.
- We will use this opportunity to promote flexible work styles through the introduction of "free address" workspaces, creating an environment to facilitate active communication among employees and productivity while also reducing costs.
- Please turn to page 62.





【スライドページ62】 <チャネル 事務の効率化>

- As outlined here, we will aim to enhance operational efficiency, enhancing the customer experience through increased focus on frontline capabilities.
- As shown on the left-hand side, from this fiscal year we will reduce administrative operations at branches by providing tablets within branches where customers can enter their information, which is then directly sent to our new core banking system, MINORI, via straight-through processing (STP). Additionally, as shown on the right-hand side, we will also move forward with plans to consolidate back office functions to operations centers.
- By significantly reducing administrative operations in this manner, we expect reduced crowding within branches, and we will be able to direct more energy towards our frontline capabilities. These efforts, combined with an acceleration of the shift from face-to-face to remote channels, will lead to enhanced customer satisfaction.
- Please turn to the next page.



【スライドページ63】 <新人事戦略の本格展開>

- > My next topic is our new HR strategy.
- ➤ With the aim of expanding both internal and external opportunities for employees to take on new challenges, we have achieved a steady increase in the number of applicants and assignments for internal job postings, internal dual-hat assignments, and external dual-hat/part-time work as shown on the graphs on the left-hand side.
- ➤ Also, we are introducing a new digital learning platform which utilizes Al to provide personalized learning for enhancing employees' expertise.
- ➤ The revisions to compensation outlined on the right-hand side are aimed at creating a flexible system, compensating employees for striving to increase their expertise and take on new challenges, on duties and performance rather than their post or seniority.
- ➤ By revising our HR system in this way, we are aiming to cultivate high motivation and high morale within a talent pool possessing the expertise needed as we transition to the next generation of financial services.
- Next I would like touch upon our sustainability initiatives.
- > Please proceed to page 65.

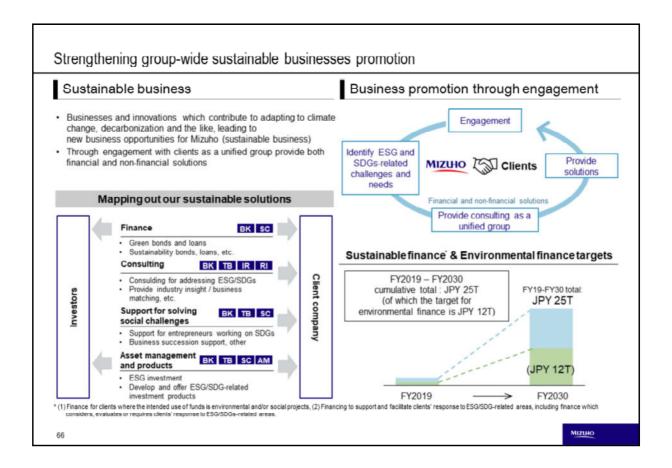


Strengthening our sustainability initiatives. Taking firm action toward a low-carbon society Society Even greater attention to climate change due to rising severity of meteorological disasters External Calls for companies to make further environmental, social, and governance (ESG) disclosures in Investors line with expansion of ESG investment environment Trend towards seeing the need to respond to ESG and SDG-related challenges as business Clients opportunities as well as business challenges the sustainable and steady growth of Mizuho and through which, Sustainability for achieving environmental conservation, and the sustainable Mizuho stands for development and prosperity of the economy, industry, and society both in Japan and around the world Building a robust corporate Strengthening group-wide sustainable Strengthening the management of governance structure and businesses promotion climate change risks strengthening disclosure Established Environmental Policy · Increase positive impacts and Positioning climate change risks as clarifying oversight by the Board of "emerging risks" in our top risk decrease negative impacts, both Directors and our stance on climate direct and indirect management framewordk change Through dialogue with clients, provide · Enhancing our response to the TCFD Proactively and appropriate disclosure multi-faceted support for initiatives Recommendations (p. 79) addressing the Sustainable to ensure transparency Environmental and Social Development Goals (SDGs) and Management Policy for Financing and Environmental, Social, and Investment Activity (p. 80) Governance (ESG) challenges MIZUHO 65

サステナビリティへの取組強化

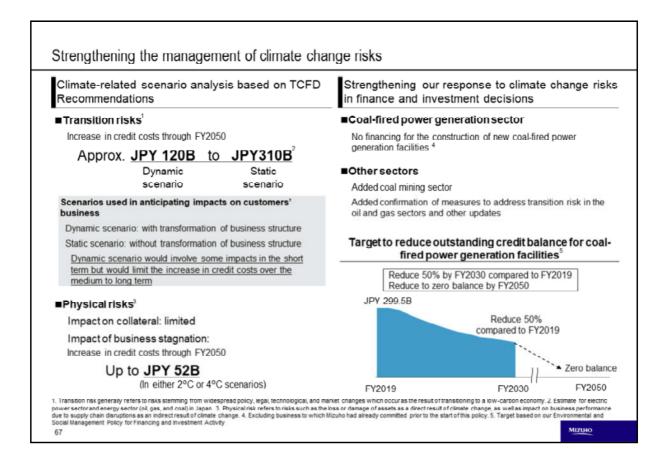
【スライドページ65】 <サステナビリティへの取組強化>

- ➤ The advancement of economic development and globalization has led to more diverse and complex environmental issues. This is now one of the most pressing challenges we face on a global scale.
- We will continue to aim to enhance our corporate value through sustainable and steady growth and by operating with our diverse stakeholders in mind.
- As for corporate governance, we have established a new Environmental Policy linked to our Code of Conduct, clarifying oversight by the Board of Directors, our stance on climate change in an effort to transition to a low-carbon society, and our commitment to proactive disclosure.
- Please turn to the next page where I will expand on our promotion of sustainable business.



【スライドページ66】 <グループー体でのサステナブルビジネス推進の強化>

- ➤ As shown on the upper right-hand side, we will aim to fully understand our clients' challenges and needs through proactive engagement and promote sustainable business as a united group.
- ➤ Also, as you can see on the bottom right-hand side, we have set targets for sustainable finance and environment finance with the goal of arranging or executing a total of JPY 25T of sustainable finance between FY2019 and FY2030.
- Please turn to the next page.



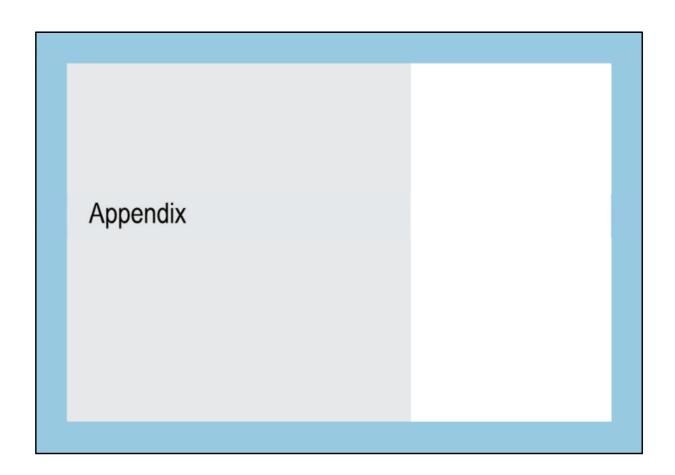
【スライドページ67】 <気候変動リスク管理の強化>

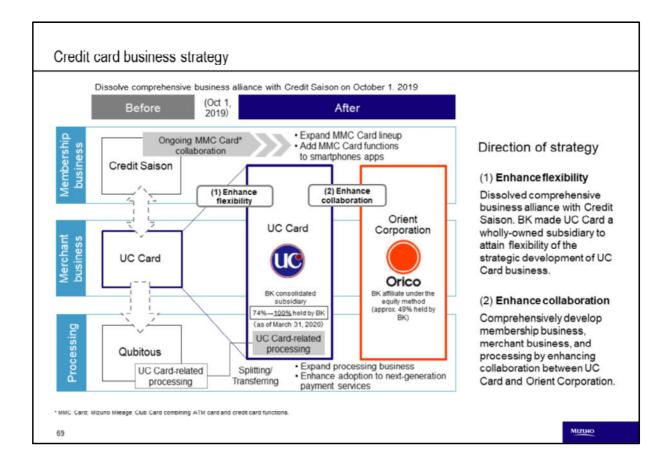
- At Mizuho, we consider climate change risk to be one of the top risks requiring action within the next few years and are further strengthening our risk management.
- Specifically, as outlined on the left-hand side, based on the TCFD Recommendations, we newly disclosed our plans based on certain scenarios in regards to transition risks stemming from widespread policy, technological, and market changes which occur as the result of transitioning to a low-carbon economy; and physical risks such as the loss or damage of assets as a direct result of typhoons, flooding, and other effects of climate change, as well as indirect impact on business performance.
- ➤ Also, as shown on the right-hand side, we will not provide financing for new construction of coal-fired power generation facilities. And, we have set a target to reduce our outstanding credit balance for coal-fired power generation facilities by 50% by FY2030 compared to FY2019 and to a zero balance by FY2050.

<最後に>

- ➤ I would like to close with the following remarks.
- ➤ FY2020 is a critical moment for Mizuho responding to this unprecedented crisis. We must come together as a group and fully exercise our financial functions, including support for funding and settlements, in order to contribute to an early recovery for the economy and society.
- At the same time, we will accelerate our efforts to transition to the next generation of financial services by expanding our business base, deepening our structural reforms, and other initiatives with an eye to the structural changes occurring in

- the economy and society after COVID-19 such as a push towards digitalization and remote interactions.
- > We ask for your continued support as we work together as a united group towards the early recovery of the Japanese economy and a renewed society.
- ➤ Thank you.

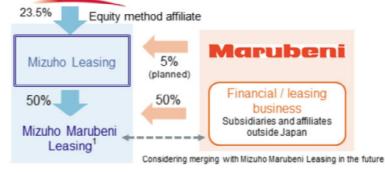




Leasing strategies

Adding a leasing business

MIZUHO



Approach to the leasing business

1 Focus on growth areas

Enhance initiatives in global, medical/healthcare, energy/environment, and other sectors

2 Create new business models

Servicing business, joint business operations, and trade flow support

3 Strengthen collaboration with Marubeni

Collaboration in leasing businesses and projects outside Japan, investment in businesses outside Japan

1. Renamed from MG Leasing Corporation on May 18, 2020. 2. Management accounting basis

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Specific initiatives

Strengthen group c

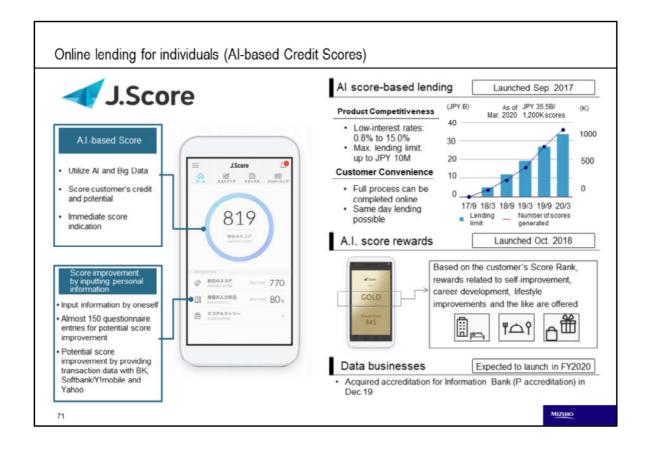
Enhance collaborative sales efforts as t leasing company within the Group

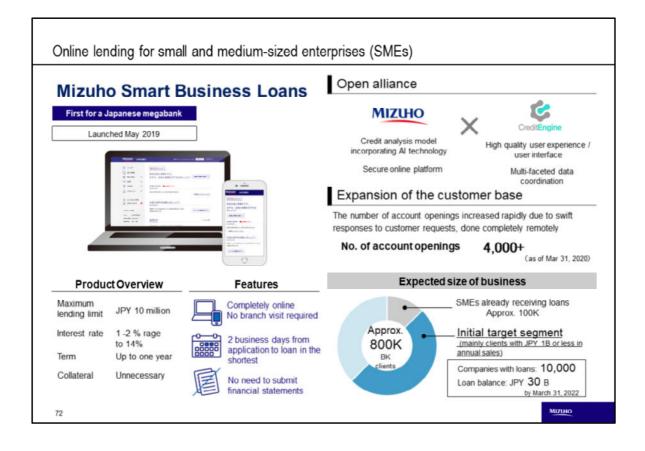
No. of deals captured through collaborative efforts ²

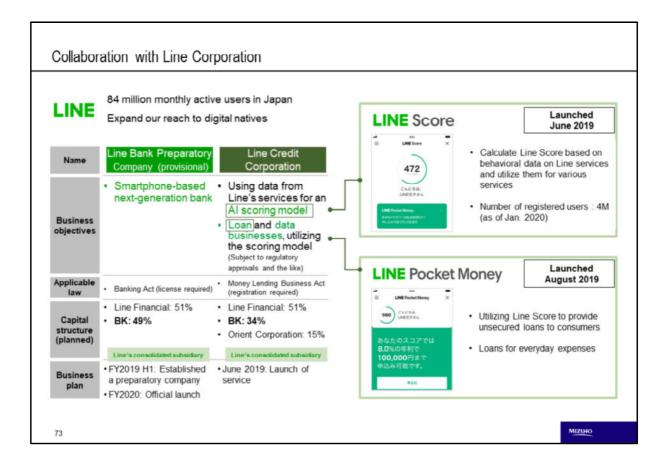


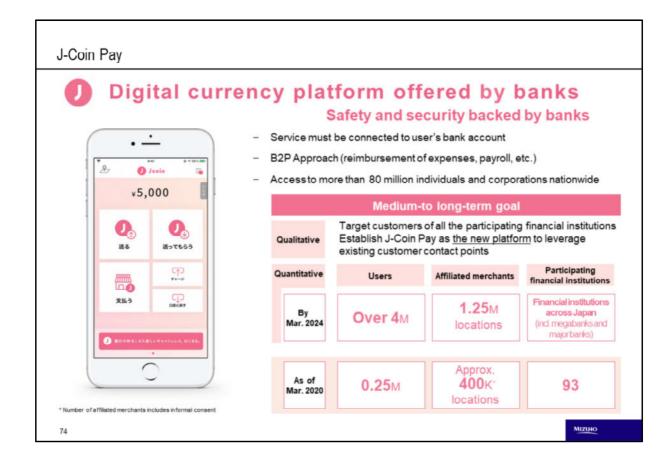
Major initiatives by M

- Nov. 2019 Announced acquisition of a major global aircraft op the U.S.
- Jan. 2020 Announced acquisition o largest leasing provider of U.S.
- Mar. 2020 Announced acquisition of Leasing









LIBOR Discontinuation

Events regarding LIBOR¹

July 2017:

The Chief Executive of the UK FCA2 indicated in a speech the potential for discontinuing LIBOR by the end of 2021

July 2018:

The FSB3 issued a statement on reforming interest rate benchmarks, recommending a transition from IBORs to alternative reference rates (RFR4)

March 2020: UK authorities announced that the impact of COVID-19 will not affect the timeline for discontinuing LIBOR by the end of

Alternative reference rates

Selection of alternative reference rates	O/N RFR Compounding (fixing in arrears)	TermRFR	Compounded in advance		
Timing of rate determination	Compounded in arrears	Compounded in advance			
Example:	TONA (Compounded in arrears)5	Term TONA	TIBOR		
Yen LIBOR	Yen LIBOR Available Under development	Available			

Mizuho's response



Update our systems in preparation of the transition to alternative reference rates



Revise our operational procedures based on updates to our systems



Hold internal trainings for RMs to prevent conduct risks

Provide explanations to clients for transactions that reference LIBOR



Amend contracts which reference LIBOR

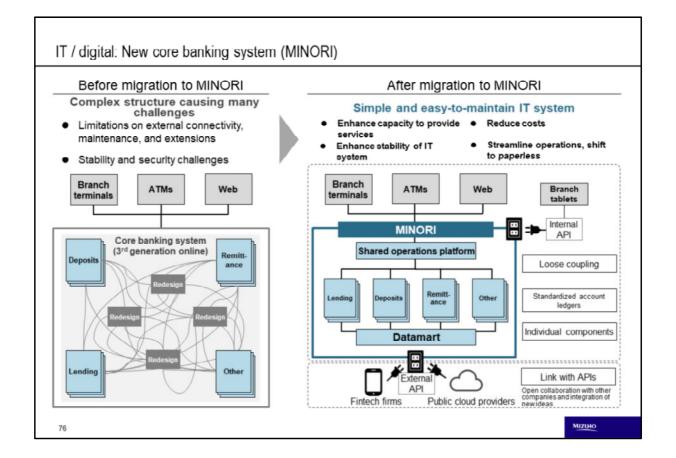


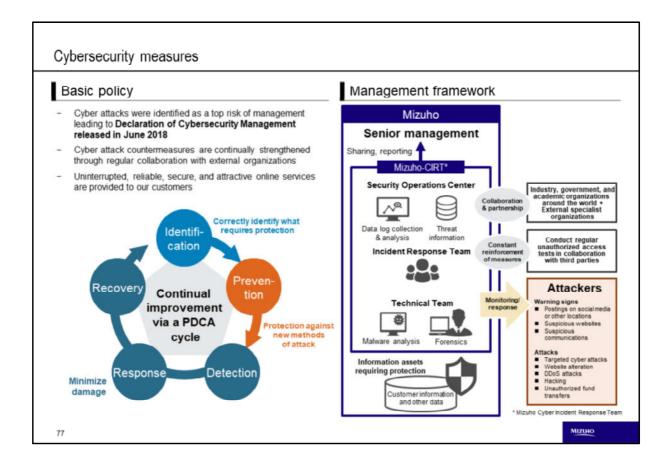
Go through the transition processes to alternative reference rates

1. London Interbank Offered Rate. 2. Financial Conduct Authority. 3. Financial Stability Board. 4. Risk Free Rates. Rates that include almost no bank credit risk are nearly risk free 5. Uncollateralized overnight call rate.

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MIZUIO





Sustainability KPIs and targets

Business Corporate foundations Industrial development & innovation, environmental considerations, sound economic growth **Diversity & Inclusion** Target Achieve by Arragement of sustainable finance / environmental finance New Management positions filled by women (General Manager and Manager equivalent)¹ JPY 25T in total from FY2019 to FY2030 20% July 2024 (of which, JPY 12T in environmental finance) Level to be maintained continuously · Credit balance for coal-fired power generation providers based on our Environmental and Social Management Policy for Financing and Investment Activity Management positions filled by employees hired Reduce by 50% compared to FY2019 by FY2030, Percentage of new graduates hired for management track jobs who are female ¹ 30% Reduce to a balance of zero by FY2050, 70% Paid annual leave taken by employees 1 Declining birthrate and aging population, plus good health and lengthening lifespans Eligible male employees who take childcare 100% Asset formation to prepare for the future **Environmental Footprint** · Net increase in investment products (Individual investors) CO2 emissions basic unit (CO2 emissions/total floor area) · Total number of individual customers who purchased Investment Long-term target: reduction by 19.0% by FY2030 compared to FY2009 Medium-term target: reduction by 10.5% by FY2020 compared to FY2009 · Net increase in publicly offered investment trust assets under Green purchasing ratio target for paper: at least 85% (FG/Core group Industrial development & innovation Paper recycling ratio target: at least 95% in FY2020 at major offices in Smooth business succession Number of clients provided with consulting Financial Education Acceleration of innovation and industry transformation Number of IPOs as lead underwriter / rank in terms of underwriting Total financial education participants: 60,000 or more from FY2019 to FY2023 1. Total FG, BK, TB, SC in Japan 2. Total FG, BK, TB, SC outside Japan 3. Derived from electricity consumption at business sites in Japan MIZUHO 78

Enhancing our response to the TCFD Recommendations

Included responding to climate change as a key pillar of our business strategy and enhanced our initiatives to address it in order to proactively fulfill our role as a financial services group in the effort to achieve a low-carbon society, looking ahead of FY2050.

Governance · Board of Directors surpervised initiatives to address climate change · Qualitatively analyzed transition risks and physical risks by climate change for each industry sector over short-, medium-, and longterm time frames Scenario design Analyze using Dynamic/Static approach based on IEA's ¹SDS ² and NPS ³ scenarios Transition risks Increase in credit costs by FY2050: approx. JPY 120B to JPY 310B (estimate for "electric utilities" and "oil, gas and coal" sectors in Japan) Analysis results Analysis based on IPCC's⁴Representative Concentration Pathways 8.5 (4°C scenario) and 2.6 (2°C scenario) as a base Strategy Scenario design Physical risks Impact on collateral value: limited Impact of business stagnation: increase in credit costs by FY2050: Up to JPY 52B (in either Analysis results 2°C or 4°C scenario) · Enhanced sustainable business promotion framework as a united group to capture expanding business opportunities Risk Positioned climate change risks as "emerging risks" and regularly monitored related indicators management • Updated our Environmental and Social Management Policy for Financing and Investment Activity · Established targets pertaining to risks and opportunities · Monitoring indicators: - Scope 1 and Scope 2: CO2 emissions and energy usage - Scope 3: CO2 emissions from business trips Indicators and Environmental impact of new large-scale power generation projects (amount of contribution to CO₂ emissions) and environmental conservation benefits (amount of contribution to CO₂ emission reduction) targets Target to reduce our own environmental foootprint: CO2 emissions basic unit of electricity used at our offices in Japan (CO2 emissions / total floor area) Long-term target: achieve a 19% reduction compared to FY2009 levels by 2030 Medium-term target: achieve a 10.5% reduction compared to FY2009 levels by 2020

1. International Energy Agency 2. Sustainable Development Senario. Scenario under which advancement of low-carbon holds the increase in the global average temperatures to below 2°C.

3. New Policies Senario. Scenario which assumes that the measures pledged to under the Paris Agreement are put into place. 4. Intergovernmental Panel on Climate Change

MIZUIO

Environmental and Social Management Policy for Financing and Investment Activity

In addition to Mizuho's policy on initiatives involving sectors which have a high possibility of causing adverse environmental and social impacts, Environmental and Social Management Policy for Financing and Investment Activity has been revised to be a comprehensive policy covering transactions that are prohibited or require additional due diligence regardless of industry sector.

Transactions Prohibited regardless of Sector

Transactions which Require Additional Due Diligence regardless of Sector

- · Projects with an adverse impact on wetlands designated as Wetlands of International Importance under the Ramsar Convention or on UNESCO World Heritage sites 2
- · Projects violating the Convention on International Trade in Endangered
- Species of Wild Fauna and Flora (Washington Convention) 3
- · Projects with adverse impacts on indigenous people's local
- · Projects involving land expropriation that causes forced relocation of residents

· Projects involving child labor or forced labor

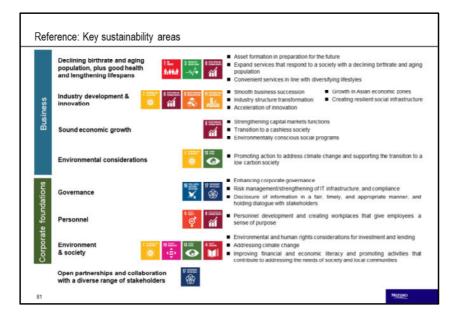
Policies on Specific Industrial Sectors

Sector Additions and enhancements · avoid providing financing or investment for antipersonnel landmines and biochemical weapons, in addition to cluster munitions Coal-fired power do not provide financing which will be used for new construction of coal-fired power plants generation · decisions regarding financing and investment involve a thorough examination of the impacts on the environment, industrial Coal mining safety and health, and other areas · undertake engagement with clients to confirm their measures for addressing transition risk accompanying climate change Oil and gas · undertake engagement with clients to confirm their measures for addressing transition risk accompanying climate change Palm oil and lumber - tightened status confirmation and requests from the perspectives of the environment, human rights, and climate change

1. Previously the Policies on Specific Industrial Sectors. 2. Excluding projects that have received prior consent from the relevant national government and UNESCO. 3. Excluding cases permitted under any country's reservation(s) to the convention. 4. Excluding business that had been committed prior to the start of this policy.

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Mizulo



ESG-related Recognition and Awards

Third-party Evaluation

Mizuho MUFG SMFG ROBECOSAM (□ ¹ We are Sustainability investing. 74 58 59 SUSTAINALYTICS ¹ 67.1 55.2 40.6 FTSE² 4.5 3.4 2.9

ESG-related Recognition





Nadeshiko Brand 2020

Health & Productivity Stock Selection 2020

Incorporation in Social Responsibility Indices





STOXX Global ESG Leaders Index MSCI (1) 2019 Constituent MSCI ESG Leaders Indexes

MSCI ESG Leaders Indexes³



Gender-Equality Index



FTSE4Good Index Series



SNAM Sustainability Index

GPIF selected ESG Indices

(General Index)

(Themed Index)

MSCI 2019 Constituent MSCI日本株 女性活躍指数 (WIN)



FTSE Blossom Japan Index



MSCI Japan Empowering

S&P/JPX Carbon Efficient Index

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^{1.} Robeco SAM: Percentile ranking, Sustainalytics: Total rank compared to peers. Those near 100 are evaluated highly. Source: Bloomberg (as of May 18, 2020). 2. FTSE Overall ESG Score (as of Dec. 2019): Maximum score of 5. 3. https://www.mizuho-fg.com/csr/mizuhocsr/rating/index.html

Corporate governance - Highlights $\label{eq:main} \textbf{Main initiatives for improving the effectiveness of the}$ Composition of the Board of Directors' **Board of Directors** Offsite meetings on management issues 5 directors who Outside directors and the management line share information 6 outside concurrently serve as and exchange opinions thereby deepening mutual directors executive officers understanding **Outside Director Sessions** 7 internal Meetings attended only by outside directors, at which discussions on future initiatives are held after reflecting on 8 non-executive directors directors past activities and sharing issues **Director training** Continually provide and facilitate opportunities to acquire and improve knowledge All directors Tenure of directors · Individual sessions, training, etc. by executives or guest speakers Outside directors · Ensuring the prior explanation and follow-up of proposals to the 6 or more years Board of Directors 2 directors · Visits to domestic branches, etc. Average tenure of 3 years or more but less than 6 years 3 directors Evaluating the effectiveness of the Board of Directors directors Perform an analysis and evaluation of the effectiveness of the Board of Directors each year and disclose a summary of the results 2.6yrs Less than 3 years 8 directors FY2018 The effectiveness of the Board of Directors as a whole has been secured accordingly and is making steady progress * Approach following the 18th Ordinary General Meeting of Shareholders (tentative) MIZUHO 83

nternal d	irectors¹ (7 people)	Outside dire	ctors¹ (6 people	e)			Cha	irperso
Name	Position/Responsibility	Name	Position/ Responsibility	Corporate Manage-	elds wher expe	e directors a cted to cont Financial Accounting	ribute 2	
Tatsufumi Sakai	Representative Executive Officer ³ President & Group CEO	Tetsuo Seki	Audit	ment	Lego	Accounting	•	Teamon
Satoshi Ishii	Senior Managing Executive Officer CDIO, Group CIO, Group COO	Tatsuo Kainaka	Audit		•			
Motonori Wakabayashi	Senior Managing Executive Officer Group CRO	Yoshimitsu	N September 1	•				•
Makoto Umemiya	Senior Managing Executive Officer Group CFO	Kobayashi	¥ =					
Hiroaki Ehara	Managing Executive Officer Group CHRO	Ryoji Sato	Aud			•		
Yasuhiro Sato	Chairman	Masami Yamamoto	Reminding	•				٠
Hisaaki Hirama	Non-exe	Izumi Kobayashi	Parmatrig Risk	•			•	

