

Page 0 <Firstly>

- Thank you for taking time out of your busy schedules to attend our presentation of financial results today.
- Today I would like to start with a brief explanation of our FY2018 results and then introduce our 5-Year Business Plan in depth.
- Please turn to page 6.

Forward-looking Statements

This presentation contains statements that constitute forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995, including estimates, forecasts, targets and plans. Such forward-looking statements do not represent any guarantee by management of future performance. In many cases, but not all, we use such words as "aim," "anticipate," "believe, "endeavor," "estimate," "expect," "intend," "may," "plan," "probability," "project," "risk," "seek," "should," "strive," Traget" and similar expressions in relation to us or our management to identify forward-looking statements. You can also identify forward-looking statements by discussions of strategy, plans or intentions. These statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions. We may not be successful in implementing our business strategies, and management may fail to achieve its targets, for a wide range of possible reasons, including without limitation: incurrence of significant credit-related costs; declines in the value of our securities portfolio; changes in interest rates; foreign currency fluctuations; decrease in the market liquidity of our assets; revised assumptions or other changes related to our pension plans; a decline in our deferred tax assets; the effect of financial transactions entered into for hedging and other

assets; revised assumptions or other changes related to our pension plans; a decline in our deferred tax assets; the effect of financial transactions entered into for hedging and other similar purposes, failure to maintain required capital adequacy ratio levels; downgrades in our creditaratings; our ability to avoid reputational harm; our ability to implement our Medium-term Business Plan, realize the synergy effects of "One Mizuho." and implement other strategic initiatives and measures effectively; the effectiveness of our operational, legal and other risk management policies; the effect of changes in general economic conditions in Japan and elsewhere; and changes to applicable laws and regulations. Further information regarding factors that could affect our financial condition and results of operations is included in 'them 3D. Key Information—Risk Factors' and "them 5. Operating and Financial Review and Prospects' in our most recent Form 2D-F filed with the U.S. Securities and Exchange Commission ("SEC") and our report on Form 6-K furnished to the SEC on December 26, 2018, both of which are available in the Financial Information section of our web page at www.mizuho-fg.com/index.html and also at the SEC's web site at www.sec.gov. We do not intend to update our forward-looking statements. We are under no obligation, and disclaim any obligation, to update or after our forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by the rules of the Tokyo Stock Exchange.

Unless otherwise specified, the financial figures used in this presentation are based on Japanese GAAP
This presentation does not constitute a solicitation of an offer for acquisition or an offer for sale of any securities

Definitions

FG: Mizuho Financial Group, Inc. SC: Mizuho Securities Co., Ltd. RBC: Retail & Business Banking Company BK: Mizuho Bank, Ltd. AM: Asset Management One Co., Ltd. CIC: Corporate & Institutional Company TB: Mizuho Trust & Banking Co., Ltd. MSUSA: Mizuho Securities USA LLC

GMC: Global Markets Company

GCC: Global Corporate Company AMC: Asset Management Company GPU: Global Products Unit RCU: Research & Consulting Unit

Customer Groups: Aggregate of RBC, CIC, GCC and AMC Markets: GMC

Consolidated Net Business Profits = Consolidated Gross Profits - G&A Expenses (excl. Non-Recurring Losses) + Equity in Income from Investments in Affiliates and

certain other consolidation adjustments
Net Income Attributable to FG: Profit Attributable to Owners of Parent

2 Banks: Aggregate figures for BK and TB on a non-consolidated basis
Group aggregated: Aggregate figures for BK, TB, SC, AM and other major subsidiaries on a non-consolidated basis
Company management basis: management figure of the respective in-house company

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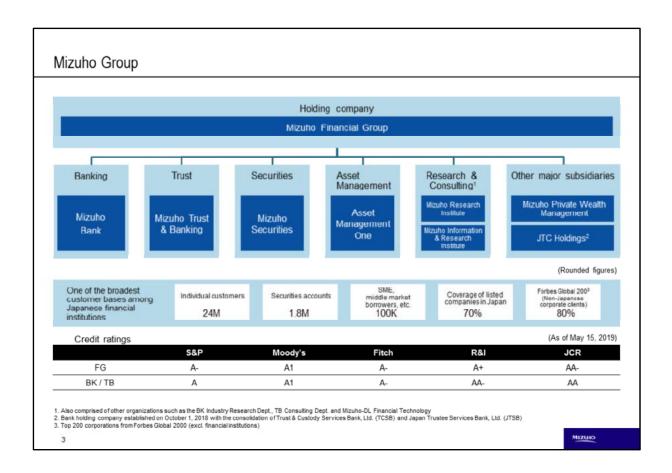
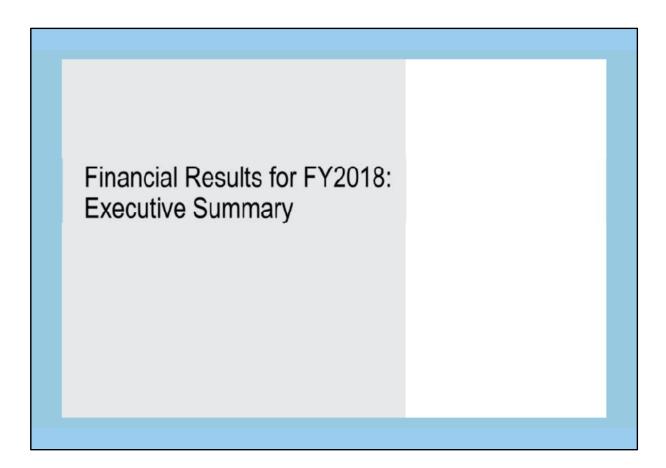
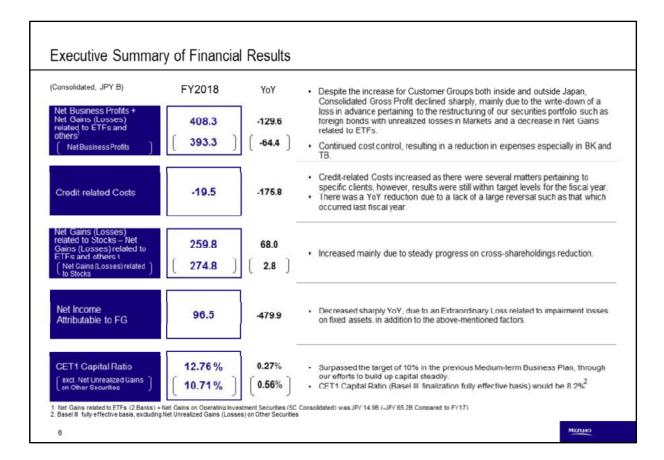


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<Financial Results for FY2018>

Page 6 < Executive Summary of Financial Results>

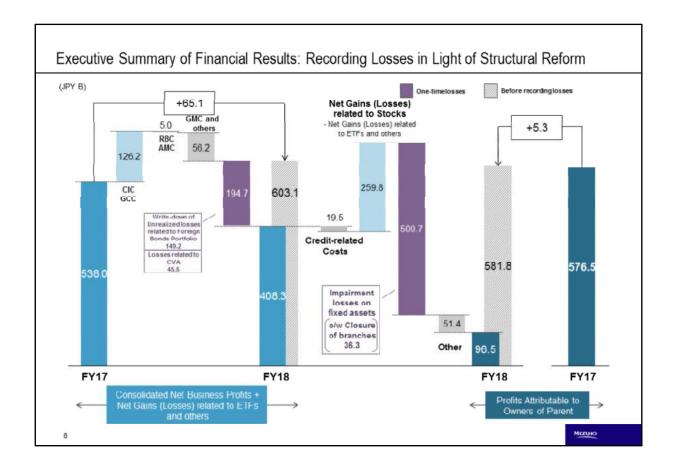
- Allow me to begin with a summary of our financial results for FY2018.
- Net Business Profits + Net Gains (Losses) related to ETFs and others was JPY 408.3B, a YoY decline of JPY 129.6B.
- While Net Business Profits increased for Customer Groups, mainly for large corporations in Japan and clients outside Japan, generating a level higher than that prior to the introduction of negative interest rates, we recorded a one-time loss in advance pertaining to the restructuring of our securities portfolio such as foreign bonds with unrealized losses and other factors in Markets.
- Credit-related Costs increased as there were several matters pertaining to specific clients. However, results were still within target levels for the fiscal year.
- Net Gains (Losses) related to Stocks excluding Net Gains (Losses) related to ETFs and others increased JPY 68B YoY mainly due to steady progress on cross-shareholdings reduction.
- Net Income Attributable to FG decreased to JPY 96.5B, a YoY decrease of JPY 479.9B primarily due to the recording of an Extraordinary Loss related to impairment losses on fixed assets.

- However, we have made steady progress on building up capital as evidenced by our CET1 capital ratio of 10.7% under current Basel requirements, excl. Net Unrealized Gains on Other Securities, exceeding the target under our previous medium-term business plan, or 8.2% on a Basel III fully effective basis, which is above the level required.
- Please turn to page 7 for a breakdown of these results by in-house company.

		Susiness ofits ¹		usiness ofits ¹	Net Ir	come ¹	ROE ³				
(JPY B)	FY18	VoV ² (Compared to target)	FY18	Vo V ² (Compared to target)	FY18	Yoy ² (Compared to target)	FY18	Customer Groups			
Retail & Business Banking Company (RBC)	707.2	-19.7 (-20.6)	11.2	-3.3 (-7.8)	-323.6	-349.5 (-348.6.)	-	Net Business Profits for Customer Groups increased due to the significant YoY increase in CIC and GCC RBC recorded a decline mainly due to a			
Corporate & Institutional Company (CIC)	473.8	42.4 (11.3)	276.1	46.7 (14.1)	324.8	56.9 (11.8)	11.1%	slowdown in sales of investment products for individuals under challenging market conditions.			
Global Corporate Company (GCC)	416.1	75.4 (29.2)	171.2	79.5 (35.2)	89.8	27.8 (8.8)	6.9%	Markets - Sharp decrease YoY in profits mainly due to			
Global Markets Company	192.0	-197.1 (-250.1)	-13.6	-199.4 (-243.6)	-16.6	-143.6 (-174.6)	_	the write-down of a loss in advance pertaining to the restructuring of our securities portfolio such as foreign bonds with unrealized losses.			
Asset Management Company (AMC)	49.7	-0.4 (-3.9)	15.7	-1.7 (-2.3)	64.6	56.8 (57.6)	33.3%				

Page 7 <Financial Results by In-house Company>

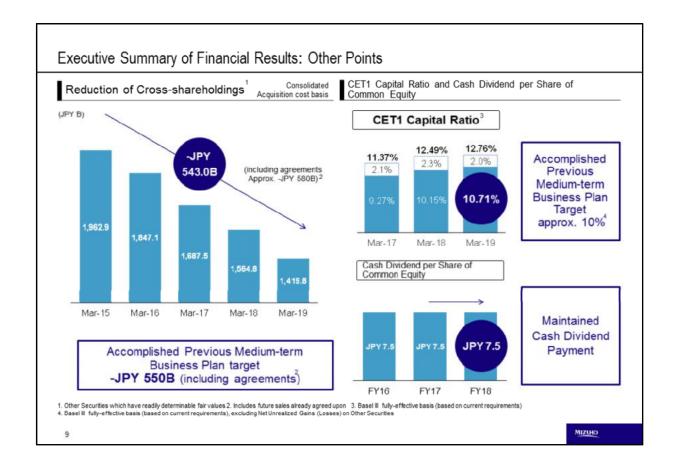
- In terms of Net Business Profits, the Retail & Business Banking Company recorded a decline mainly due to a slowdown in sales of investment products for individuals.
- The Corporate & Institutional Company, on the other hand, recorded YoY growth due to multiple large-scale M&A deals and IPOs, in addition to increased lending, increased small-lot non-interest income, and other factors.
- The Global Corporate Company recorded significant YoY growth due to growth in high quality loans, transaction banking, and other areas.
- As a result, Net Business Profits for Customer Groups were the highest they have been since the introduction of the in-house company system, exceeding pre-negative interest policy levels.
- Next, on page 8, I would like to explain our recording of losses in light of structural reform.



Page 8 < Executive Summary of Financial Results: Recording Losses in Light of Structural Reform>

- The objective of recording this one-time loss is to eliminate the financial burden on future fiscal years and enable us to accelerate structural reforms.
 - On the left side of the graph you can see Write-down related to Unrealized losses of Foreign Bonds Portfolio and Losses related to CVA (related to refinements in risk calculations pertaining to derivatives). In other words, we have written off in advance a one-time loss of JPY 194.7B.
- As a result, Consolidated Net Business Profits + Net Gains (Losses) related to ETF and others declined significantly by JPY 408.3B. On the other hand, as you can see on the graph bars shaded with diagonal lines, prior to recording this loss we had achieved Net Business Profits of JPY 603.1B, representing a YoY increase of JPY 65.1B compared to FY2017, and showing the beginnings of a potential recovery in fundamental earnings power.
- As you can see on the right side of the graph, FY2018 Profits
 Attributable to Owners of Parent has decreased significantly due to the recording of a one-time impairment loss on fixed assets attributable to our retail business of JPY 500.7B.

- However, prior to recording this one-time loss, Profits Attributable to Owners of Parent were JPY 581.8B, a similar level to FY2017.
- Please turn to page 9.



Page 9 < Executive Summary of Financial Results: Other Points>

- The total amount of reduction in cross-shareholdings from FY2015 onward shown in the graph on the left side is JPY 543B. This is due in part to a delay in the sale of certain shareholdings based on insider trading compliance.
 - However, when including agreements, the reduction is JPY 580B, exceeding the target of a JPY 550B reduction under our previous medium-term business plan.
- By exceeding the CET1 capital ratio target of our previous medium-term business plan and building a capital base to support steady dividends, we have been able to maintain a Cash Dividend per Share of Common Equity of JPY 7.5.
- Please turn to the next page.

Consolidated	FY2018	FY2019		Cash Dividend per Share of Common St				
(JPY B)	Results	Target	YoY					
Consolidated Net Business Profits (+ Net Gains (Losses) related to ETFs and others)*	408.3	600.0	191.6	EV2040/Entimate), IBV 7.50				
Credit-related Costs	-19.5	-60.0	-40.4	FY2019 (Estimate): JPY 7.50				
Net Gains (Losses) related to Stocks (- Net Gains (Losses) related to ETFs and others)*	259.8	160.0	-99.8	Interim Cash Dividend (Estimate) : JPY 3.75 Fiscal Year-end Cash : JPY 3.75 Dividend (Estimate)				
Ordinary Profits	614.1	700.0	85.8					
Net Income Attributable to FG	96.5	470.0	373.4					
2 Banks	FY2018	FY2019						
(JPY B)	Results	Target	YoY					
Net Business Profits (+ Net Gains (Losses) related to ETFs)	255.0	465.0	209.9					
Credit-related Costs	-22.7	-55.0	-32.2	Assumptions under the Earnings Plan				
Net Gains (Losses) related to Stocks (- Net Gains (Losses) related to ETFs)	168.8	155.0	-13.8	O/N Interest rate ~0.05% 3M Tibor 0.07%				
Ordinary Profits	339.9	565.0	225.0	JGB (10-yr) 0.10% Nikkei 225 Index JPY 21.700				
Net Income	-105.3	390.0	495.3	USD/JPY 109.00				

Page 10 < Earnings Plan for FY2019>

- Here I would like to explain our earnings estimates for FY2019.
- We estimate that we will be able to achieve a similar level of Consolidated Net Business Profits (+ Net Gains (Losses) related to ETFs and others) as in the previous fiscal year prior to recording a onetime loss. This can be achieved by making up for the drop of slightly less than JPY 30B in special factors pertaining to Equity in Net Income of Affiliates recorded in the previous fiscal year.
- We estimate JPY 470B in Net Income Attributable to FG primarily due to an increase in credit-related costs as we take a conservative credit policy and a reduction in Net Gains related to Stocks.
- Our estimate for the Cash Dividend per Share of Common Stock for FY2019 is JPY7.5, the same as the actual dividend for FY2018. I will explain this in more detail when touching upon our capital strategy and dividend policy later in the presentation.
- The next page has earnings plans for each in-house company for your reference.
- Now let's skip ahead and move straight to page 35.

In-house Company Earnings Plan

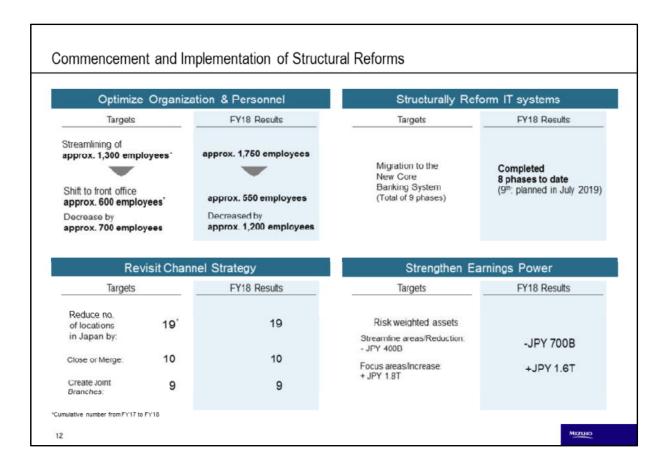
Group aggregate, management accounting, rounded figures

	Net	Business Profit	ts 1, 2		ROE 4		
(JPY B)	FY18 ⁵	FY19 target	YoY	FY18 ⁵	FY19 target	YoY	FY19 target
Retail & Business Banking (RBC)	10.0	18.0	8.0	-325.0	21.0	346.0	1.7%
Corporate & Institutional (CIC)	268.0	238.0	-30.0	319.0	253.0	-66.0	12.2%
Global Corporate (GCC)	169.0	157.0	-12.0	88.0	91.0	3.0	6.7%
Global Markets (GMC)	-18.0	154.0	172.0	-19.0	106.0	125.0	6.1%
Asset Management (AMC)	16.0	13.0	-3.0	65.0	5.0	-60.0	4.4%
In-house Company Total	445.0	580.0	135.0	128.0	476.0	348.0	
FG Consolidated	408.3	600.0	191.6	96.5	470.0	373.4	6.2%

^{1.} Net Gains (Losses) related to ETFs are included in GMC. 2. FG Consolidated figures are Consolidated Net Business Profits + Net Gains (Losses) related to ETFs and others.

3. FG Consolidated figures are Net Income Attributable to FG. 4. Each Company's ROE is on management accounting basis. Calculated not only taking account of regulatory risk weighted assets but also other factors such as interest rate risk in the banking account. 5. Preliminary figures. FY18 figures are calculated based on the new management accounting rules for FY19.

Мігию



Overview of Income Statement

			FY 2018		YoY			
(JPY B)		FG	BK+TB ¹	SC 2	FG	BK + TB ¹	SC 2	
Consolidated Gross Profits	1	1,812.7	1,440.9	261.8	-102.6	-83.4	-18.3	
Net Interest Income	2	762 4	767.9	-100	-44 8	-427	-5.7	
Net Fee and Commission Income + Fiduciary Income	3	665.5	512.8	110.8	-4.1	11.5	-13.0	
Net Trading Income + Net Other Operating Income	4	384.6	160.1	161.1	-53.5	-52.2	0.4	
Net Gains (Losses) related to Bonds	5	-109.3	-1098	0.5	-88.5	-88.7	0.5	
General and Administrative Expenses	6	-1,430.8	-1,079.6	-245.8	58.1	65.7	0.6	
Personnel Expenses	7	-664.2	-473.2	-117.4	49.3	51.5	-0.1	
Non-Personnel Expenses	8	-700.8	-550.6	-122.6	2.5	7.2	1.2	
Miscellaneous Taxes	9	-65.6	-55.7	-5.7	6.1	7.0	-0.3	
Consolidated Net Business Profits	10	393.3	363.5	17.4	-64.4	-37.9	-17.4	
Credit-related Costs	11	-19.5	-18.9	-0.5	-175.8	-175.7	-0.0	
Net Gains (Losses) related to Stocks	12	274.8	178.6	9.6	2.8	-79.8	-3.7	
Equity in income from investments in Affiliates	13	51.2	49.5	0.3	29.7	27.8	0.2	
Other	14	-74.2	-80.1	-0.2	19.4	23.2	-0.1	
Ordinary Profits	16	614.1	490.2	26.2	-168.3	222.2	-21.3	
Net Extraordinary Gains (Losses)	16	-497.8	-494.2	-13.8	-515.3	-514.1	-9.8	
Income before Income Taxes	17	116.2	-4.0	11.3	-683.6	-736.3	-31.1	
Income Taxes	18	2.5	40.1	-8.0	194.1	214.3	-1.8	
Profit Attributable to Non-controlling interests	19	-22.1	-18.3	1.1	9.5	7.2	1.6	
Profit Attributable to Owners of Parent	20	96.5	17.6	4.3	-479.9	-514.7	-31.3	

BK Consolidated + TB Consolidated 2. SC Consolidated

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Overview of Income Statement (Subsidiari
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		BK Conso	lidated	TB Conso	lidated			SC Conso	lidated
(JPY B)	_	FY 18	YoY	FY18	YoY			FY18	YoY
Consolidated Gross Profits	1	1,287.0	-90.4	153.9	6.9	Operating Revenues	21	381.5	0.0
Net Interest Income	2	740.8	-38.4	27.0	-4.3	Commissions	22	167.9	-0.4
Net Fee and Commission Income + Fiduciary Income	3	389.7	9.4	123.0	2.0	Net Gain on Trading	23	101.3	-22.8
Net Trading Income + Net Other Operating Income	4	156.3	-61.4	3.7	9.2	Net Gath on Operating Investment Securities	24	7.7	-2.3
Net Gains (Losses) related to Bonds	5	-111.9	-97.4	2.0	8.6	Interest and Dividend Income	25	104.4	25.6
General and Administrative Expenses	6	-978.0	61.1	-101.5	4.6	Interest Expenses	26	-97.6	-22.2
Personnel Expenses	7	-420.0	47.3	-53.1	4.2	Net Operating Revenues	27	283.8	-22.1
Non-Personnel Expenses	8	-505.8	6.6	-44.7	0.5	Selling, General Administrative Expenses	28	-262.6	0.7
Miscellaneous Taxes	9	-52.0	7.0	-3.6	-0.0	Operating Income	29	21.2	-21.4
Consolidated Net Business Profits	10	315.5	-46.1	47.9	8.2	Ordinary Income	30	22.7	-20.5
Credit-related Costs	11	-18.4	-172.1	-0.5	-3.5	Extraordinary Gain (Loss)	31	-11.4	-10.6
Net Gains (Losses) related to Stocks	12	158.2	-70.9	20.3	-8.9	Income before Income Taxes	32	11.3	-31.1
Equity in Income from Investments in Affiliates	13	49.4	27.8	0.0	-0.0	Income Taxes	33	-8.0	-1.8
Other	14	-71.4	24.1	-8.7	-0.9	Profit Attributable to Non-controlling interests	34	1.1	1.6
Ordinary Profits	15	426.7	-220.3	63.5	-1.8	Profit Attributable to Owners of Parent	35	4.3	-31.3
Net Extraordinary Gains (Losses)	16	-492.1	-512.8	-2.1	-1.3				
Income before Income Taxes	17	-65.3	-733.2	61.3	-3.1				
Income Taxes	18	53.4	211.4	-13.2	2.9				
Profit Attributable to Non-controlling interests	19	-17.8	6.8	-0.5	0.3				
Profit Attributable to Owners of Parent	20	-29.8	-514.9	47.5	0.1	ř.			

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Overview of Balance Sheet (Mar-19) Consolidated. () represent changes from Mar-18 Total Assets: JPY 200T (-JPY 4.2T) Risk Weighted Assets: JPY 57T (-JPY 1.6T) JPY Loans JPY Deposits1 Loans Deposits/NCDs² NCDs² **JPY 137T** JPY 78T Time Deposit (+JPY 1.1T) (-JPY 0.9T) JPY 98T JPY 47T (BK, Japan) (BK, Japan) JPY 1 JPY 47T Non-JPY 1 USD 280.0B JPY 1 JPY 112T Securities Non-JPY^{1, 3} USD 206.7B Prime-rate linked JPY 29T o/w individual deposits: approx. JPY 40T (-JPY 4.4T) Other Liabilities Stocks JPY 3.5T **JGBs** JPY 13.0T JPY 53T Non-JPY Bonds JPY 7.9T (-JPY 4.7T) Other Assets Net Assets Leverage Ratio: 4.42% (+0.14%) Bank of Japan Current Account

JPY 9T

(- JPY 0.6T)

Liquidity Coverage Ratio4:

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144.3% (-0.9%)

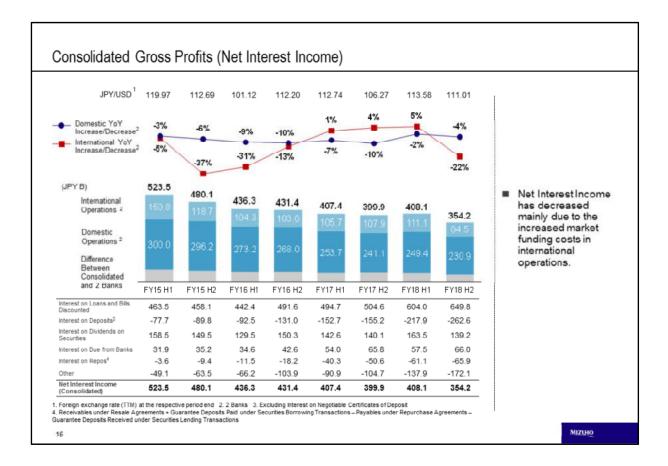
JPY 92T (+JPY 1.1T)

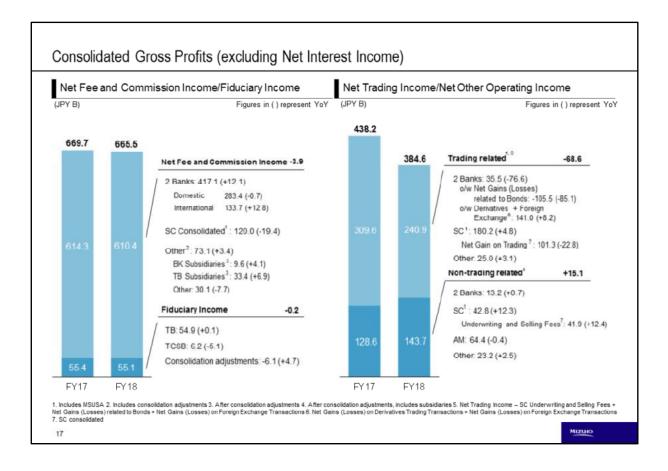
Cash and Due from Banks JPY 45T

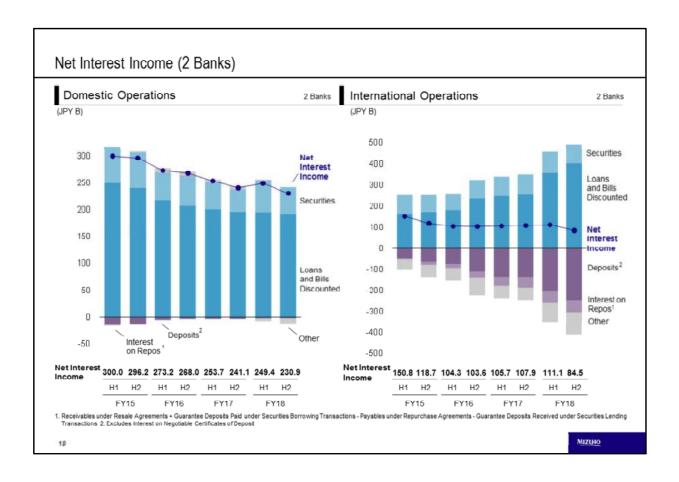
1. Management basis, rounded figures. 2. Negotiable Certificates of Deposit. 3. Customer Deposits. 4. FY18 Q4 result, () represent QoQ compared to FY18 Q3.

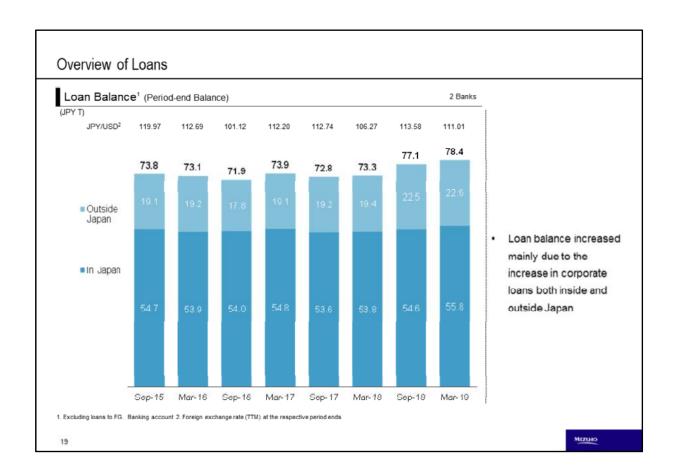
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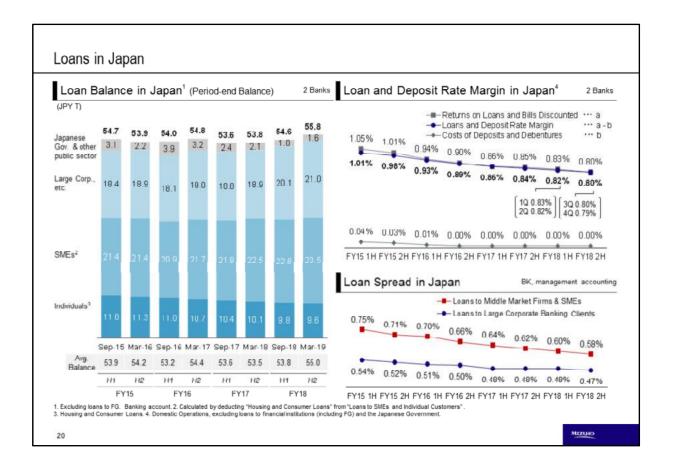
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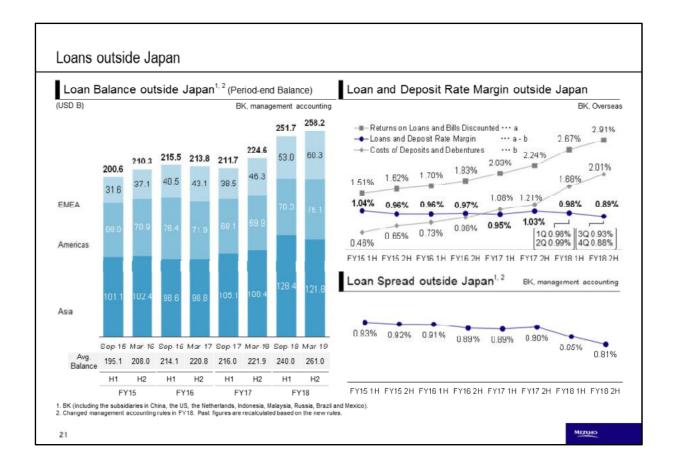


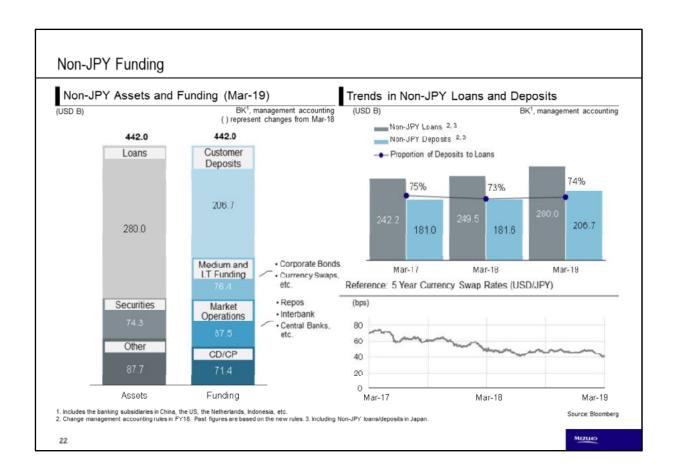


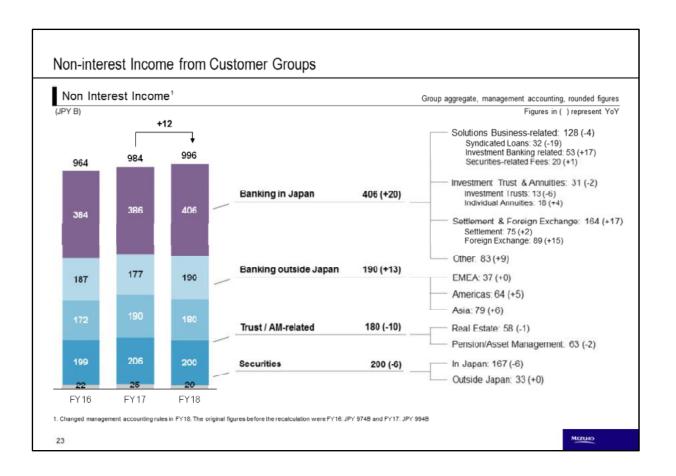


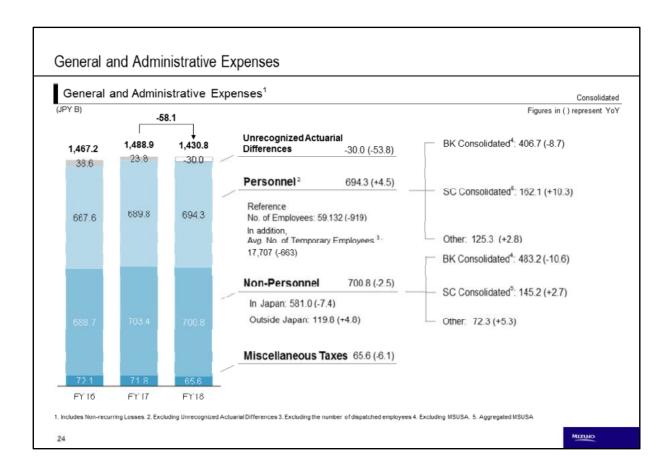


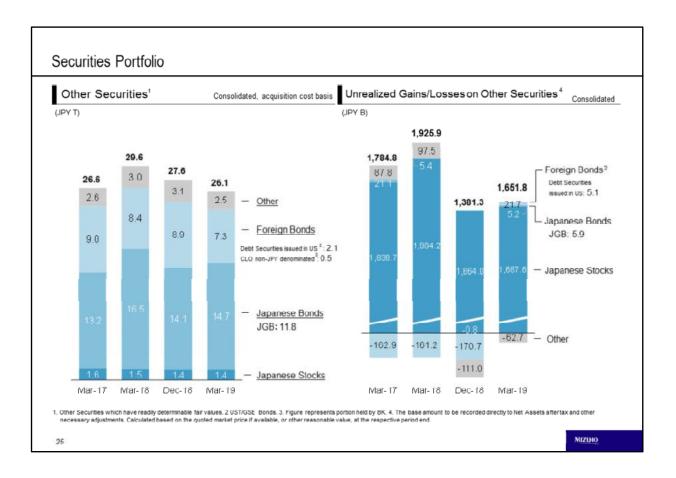


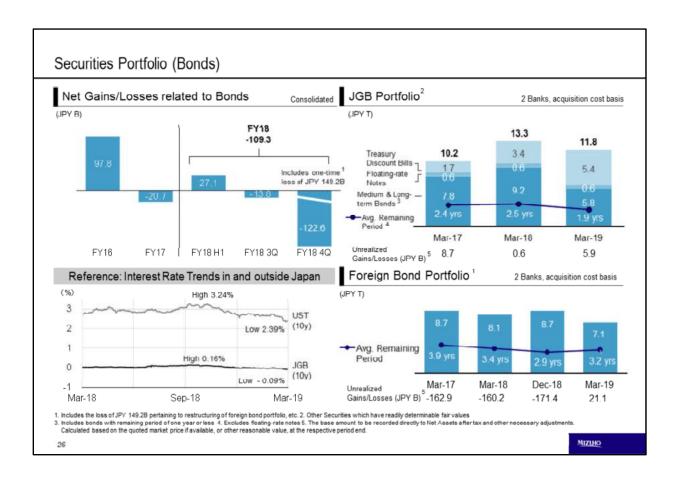


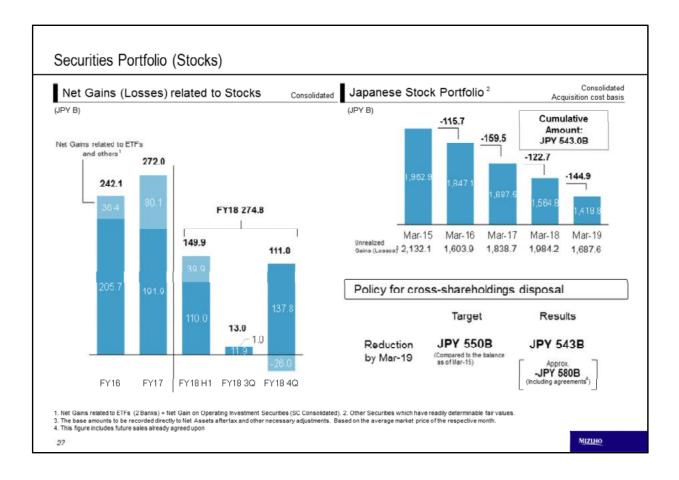


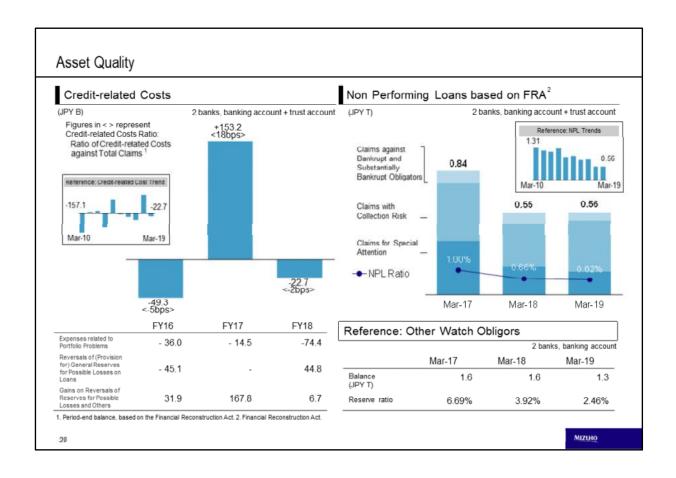


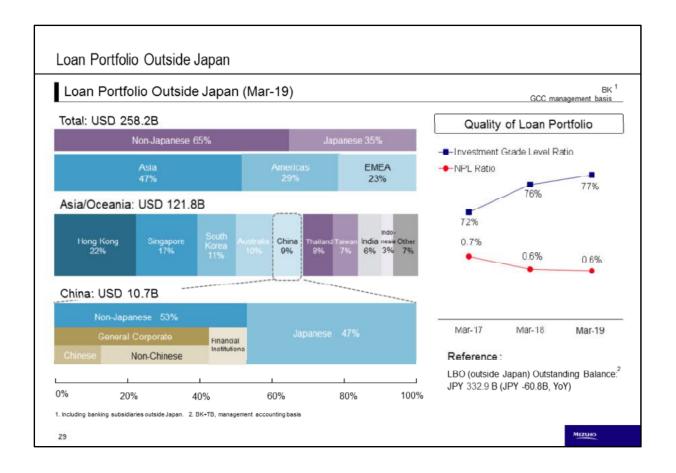


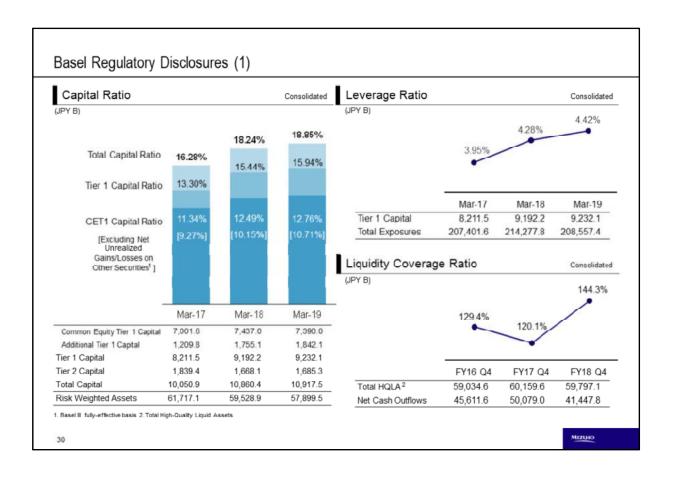


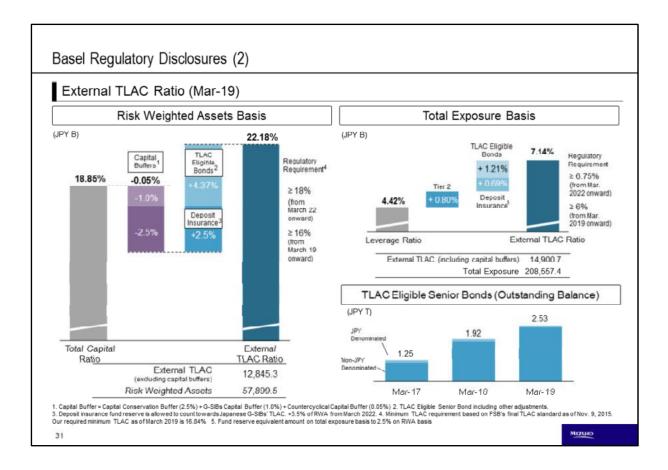


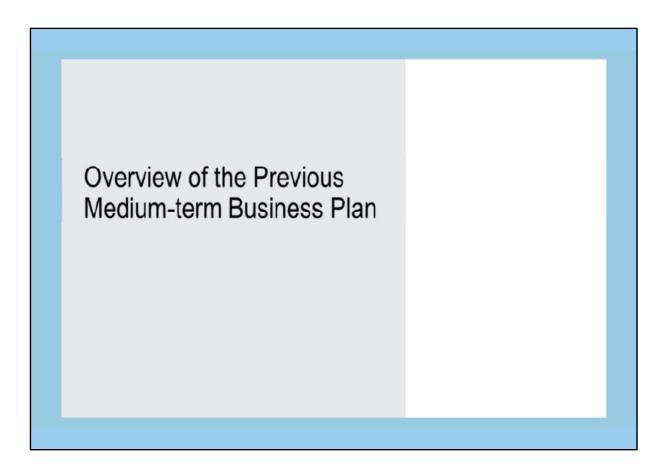


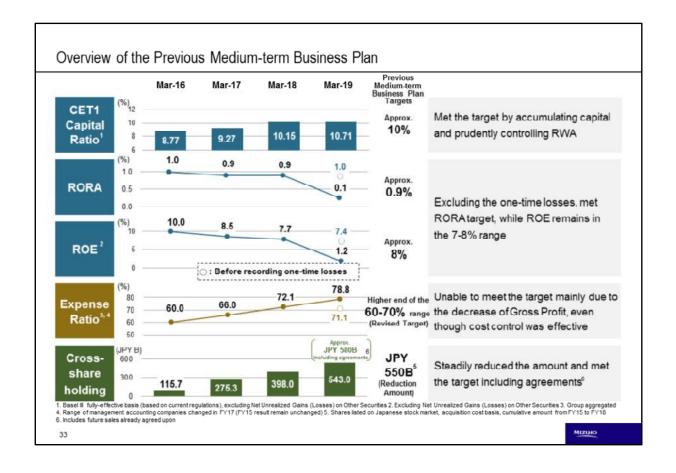




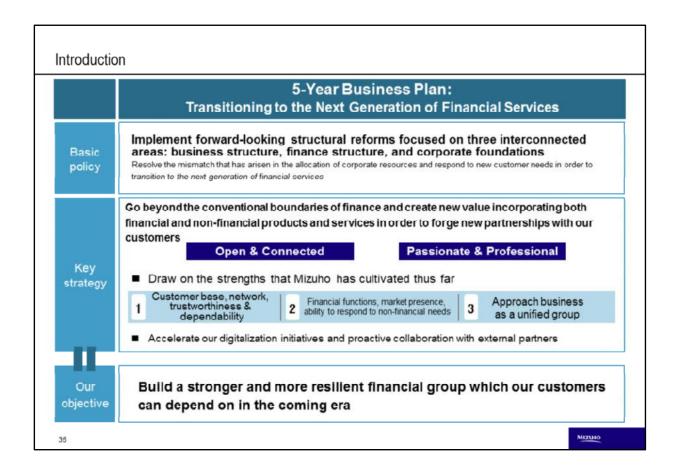






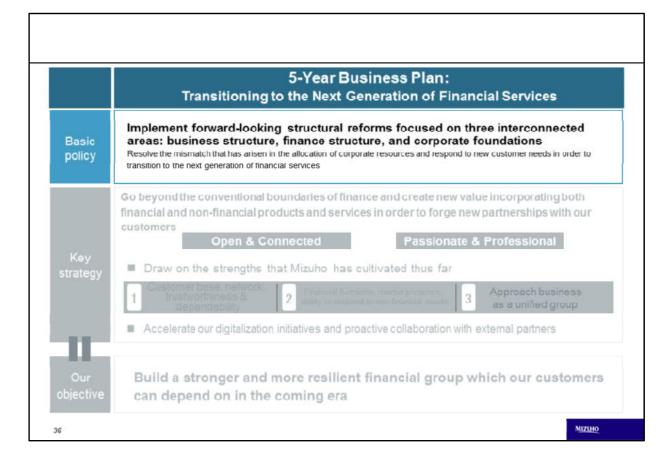


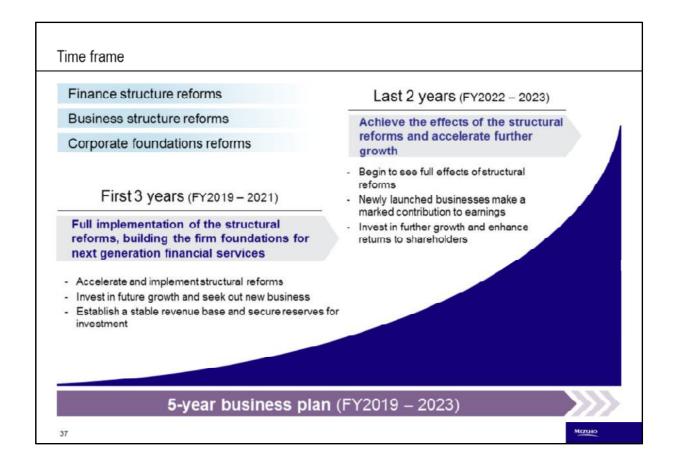




<5-Year Business Plan> Page 35,36 Basic Policy

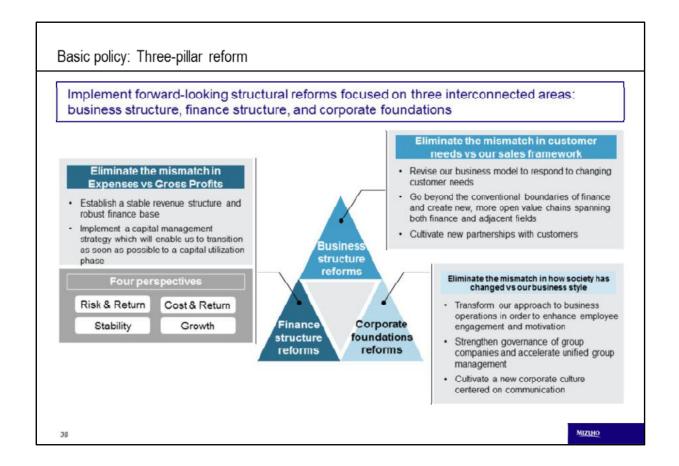
- Now I would like to go over our 5-Year Business Plan: Transitioning to the Next Generation of Financial Services, which was announced recently.
- This slide provides an overview.
- We believe that one of the largest issues facing Mizuho at the moment is the need to resolve the mismatch that has arisen between structural changes in customers' needs and the business operations framework that has evolved over many years of routine at Mizuho.
- With this in mind, our basic policy under the new business plan is to implement forward-looking structural reforms focused on three interconnected areas: business structure, finance structure, and corporate foundations.
- And our key strategy is to go beyond the conventional boundaries of finance and create new value incorporating both financial and nonfinancial products and services in order to forge new partnerships with our customers.
- This is how we will aim to transition to the next generation of financial services.
- On the following slides, I will explain these concepts in detail. Please turn to page 37.





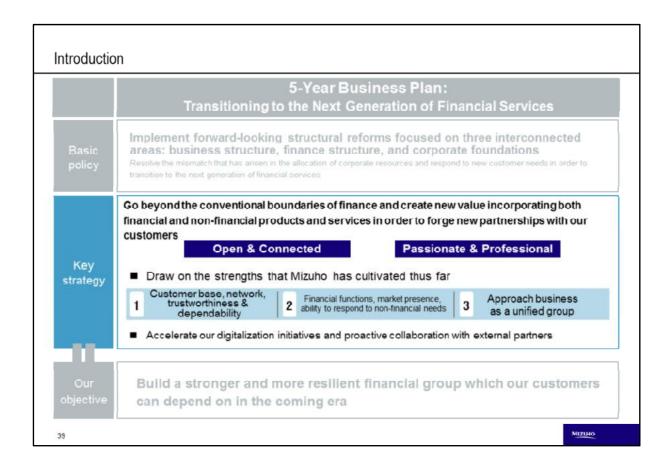
Page 37 < Time frame >

- First of all I would like to go over the time frame for the 5-Year Business Plan.
- Although our previous business plans were three years, this new plan is for five years.
- A 3-year time frame is sufficient for addressing immediate issues on a "flow" basis in terms of "stock & flow".
- However, by adopting a 5-year time frame, we believe that we will also be able to directly address structural issues on a "stock" basis, aiming to transition to the next generation of financial services.
- In the latter two years of the time frame in particular, we expect to achieve the effects of these efforts and to accelerate further growth.
- Please continue to page 38.



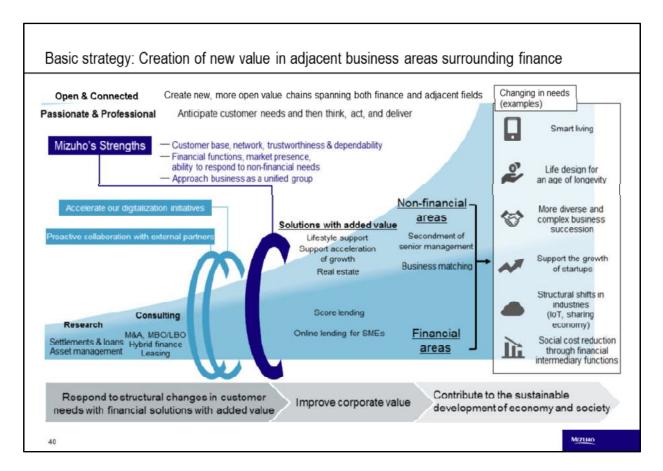
Page 38 <Basic policy: Three-pillar reform>

- This slide details the basic thinking behind each of the three pillars of structural reforms—business, finance, and corporation foundations.
- Here I would like to take a moment to explain our thinking behind the finance structure reforms in particular.
- Through these finance structure reforms we are aiming to build a revenue structure with built-in stability and growth.
- We will use four perspectives: (1) risk & return in relation to capital; (2) cost & return in relation to investment and expenses; (3) stability; and (4) growth in terms of our business portfolio. These perspectives will enable us to identify issues specific to the revenue structure of each business domain.
- Based on this, we will reallocate corporate resources from streamlined areas to growth areas, pursuing revenue streams with upside potential more proactively while continuing to cultivate stable revenue streams as well. I will cover this in more detail later.
- Also, by enhancing the robustness of our financial base we will be able to better withstand turns in the credit cycle and transition as soon as possible to a capital utilization phase.



Page 39 <Key strategy>

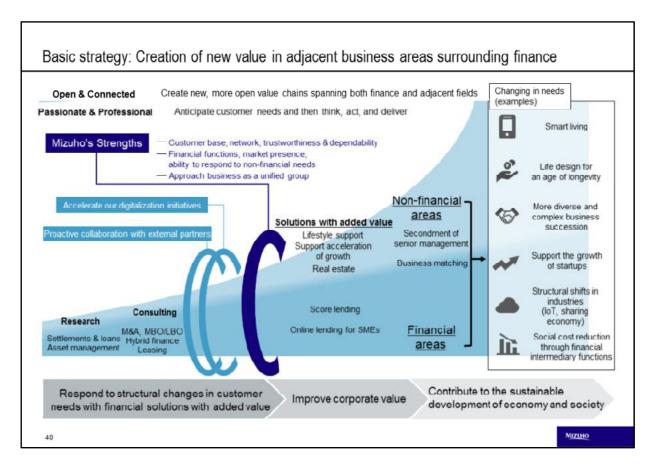
- Please have a look at page 39. Our key strategy is to go beyond the conventional boundaries of finance and create new value incorporating both financial and non-financial products and services in order to forge new partnerships with our customers.
- I would like to take a moment to touch on this concept in more detail.
 Please turn to the next page.



Page 40 <Basic strategy: Creation of new value in adjacent business areas surrounding finance>

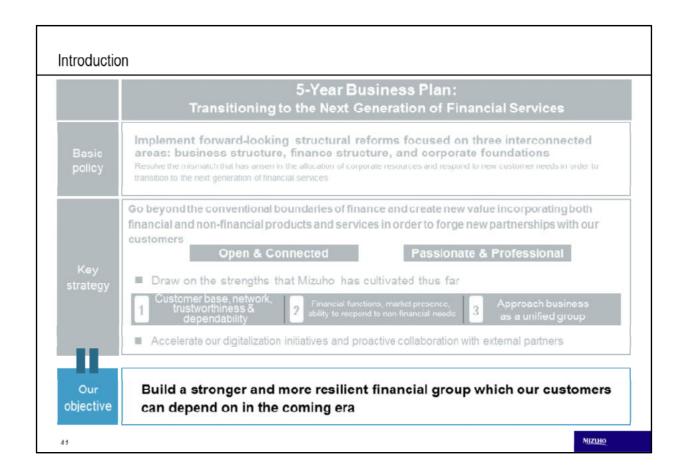
- Until recently the value proposition of financial institutions has been based on traditional financial services, focused on the value of money itself. Of course, the importance of money itself is not going to change any time soon.
- However, as peoples' lifestyles and values change, and as countries around the world become more interconnected in terms of economic and industrial structures, we are experiencing a time of broad change and new customer needs are rapidly arising.
- For example, as illustrated on the right side, individuals are not only interested in investing their money but also services integrated with an increasingly connected "smart" lifestyle, or in light of increasing longevity, services with support for later in life such as inheritance or nursing care, or for business succession and other such concerns. Companies are not only interested in financing but also in other means of growth support, business structure transformation, or responding to the business risk arising from this growth/transformation, talent acquisition needs, and other such concerns.
- Given these changes in needs, the financial services industry must change as well. To build new forms of partnerships with our customers,

we cannot limit ourselves to traditional financial domains. We must seek to identify the underlying needs of our individual customers and corporate clients based on their hopes, dreams, or concerns, and connect with customers at a deeper level.



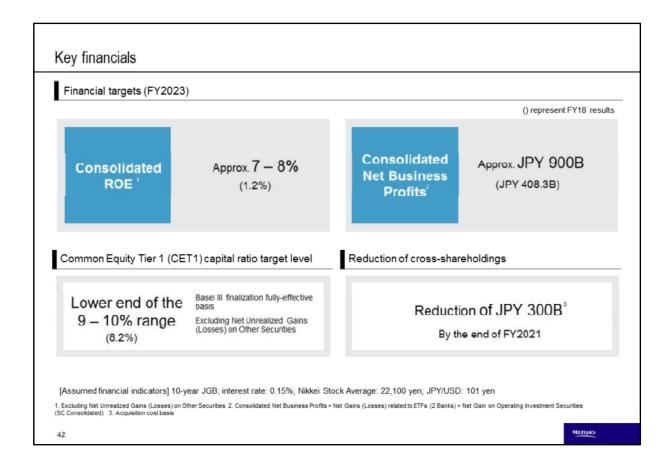
- Our aim is to go beyond the conventional boundaries of finance and draw on a wide range of resources. We will seek to create new value incorporating both financial and non-financial products and services with added value by expanding into and connecting with adjacent business fields. That is the essence of our key strategy.
- Under this key strategy, we will fully draw on the strengths that Mizuho
 has cultivated thus far—customer base, trustworthiness, and financial
 functions—as well as our ability to respond to non-financial needs in
 domains such as research and real estate. These strengths will be a
 major source of differentiation for Mizuho.
- We will also work to create new value by further enhancing our digitalization initiatives and more proactively collaborating with external partners.
- In order to achieve this, we will adopt the action principles shown on the upper left hand side of the page—"Open & Connected" and "Passionate & Professional".
- "Open & Connected" means that we will connect customer segments, regions, functions, and other aspects of our business in open partnerships within and outside the group in order to create new value chains spanning both finance and adjacent fields.

- "Passionate & Professional" means that each member of the group will be encouraged to find a source of inspiration in the dreams and hopes of our customers, better connect with them, and draw on a high level of expertise to think, act, and deliver.
- Please continue to the next page.



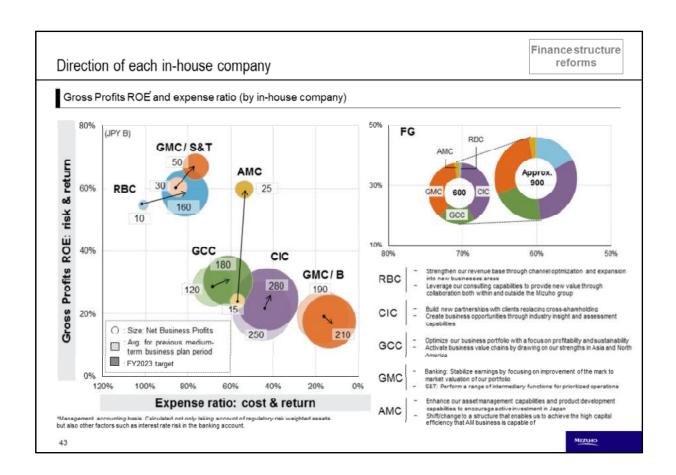
Page 41 <Basic strategy: Our objective>

• In implementing this strategy, we are aiming to transition to the next generation of financial services and build a stronger and more resilient financial group which our customers can depend on in the coming era.



Page 42 <Key financials>

- Moving on to page 42, allow me to explain our key financials.
- Firstly, one of our financial targets to be achieved by FY2023, the final fiscal year of the new business plan, is Consolidated ROE of approx. 7 – 8%.
- Another target is Consolidated Net Business Profits of approx. JPY 900B, which we will aim to achieve by enhancing our stable revenue base and strengthening our earnings power.
- As a guiding indicator, we have set a target CET1 capital ratio level at the lower end of the 9 – 10% range on a Basel III fully-effective basis. I will go into more detail on this when discussing our capital strategy.
- Additionally, we will aim to reduce cross-shareholdings by JPY 300B by the end of FY2021. When we revised our Corporate Governance Report in December of last year, we also developed a policy stating that "through dialogue with the issuing companies, we will also reduce even those holdings we consider to be meaningful" and therefore we will continue to sell cross-shareholdings.
- Next I would like to show you some specific examples of the initiatives we will undertake to achieve these targets. Please turn to page 43.



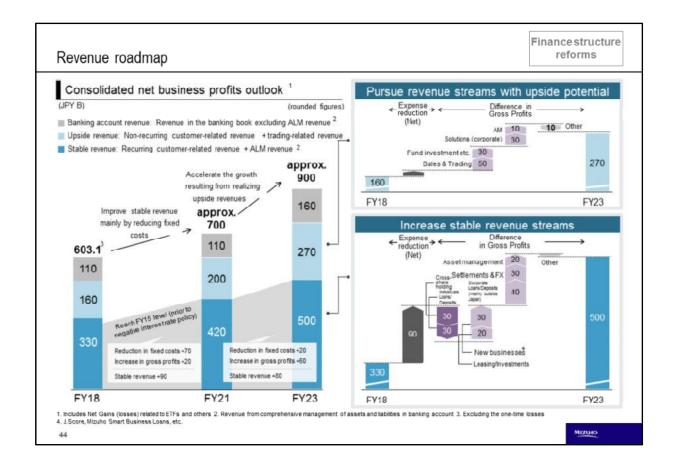
Financial structure reforms

Page 43 < Direction of each in-house company>

- First let's look at the direction of each in-house company.
- This graph shows Gross Profits ROE on the Y axis, an indicator of risk vs. profitability, which is key to increasing capital efficiency, and Expense Ratio on the X axis, an indicator of cost vs. profitability. And the size of the two circles represents the average Net Business Profits for each in-house company during the period of the previous medium-term business plan and the amount targeted for achievement by FY2023, respectively. Showing these two values on the same graph, we can see the issues faced by each in-house company and here we have outlined our plans for improvement.
- The Retail & Business Banking Company (RBC), for example, has a high level of Gross Profits ROE but also a high expense ratio. The Corporate & Institutional Company (CIC) has a low expense ratio but Gross Profits ROE is also low due to the allocation of capital to crossshareholdings.
- In order to address these situations, in RBC for example we will work to improve cost & return by reducing fixed costs and in CIC we will reallocate capital freed up by the sale of cross-shareholdings towards

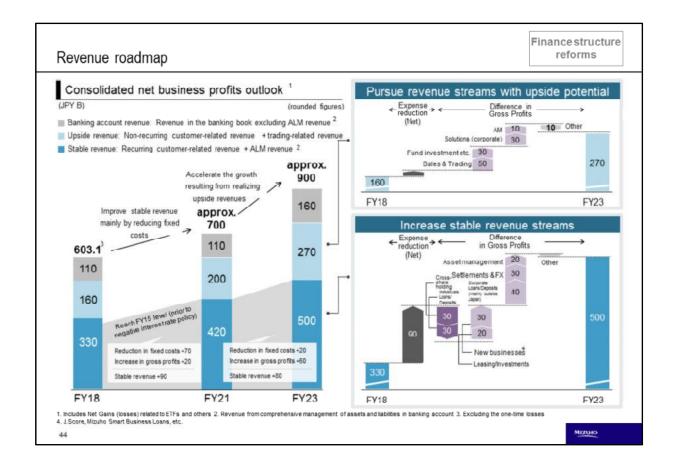
new investments, lending, and business domains in order to improve risk & return. These and other initiatives will enable each in-house company to increase ROE on a bottom line basis.

• Please turn to page 44.

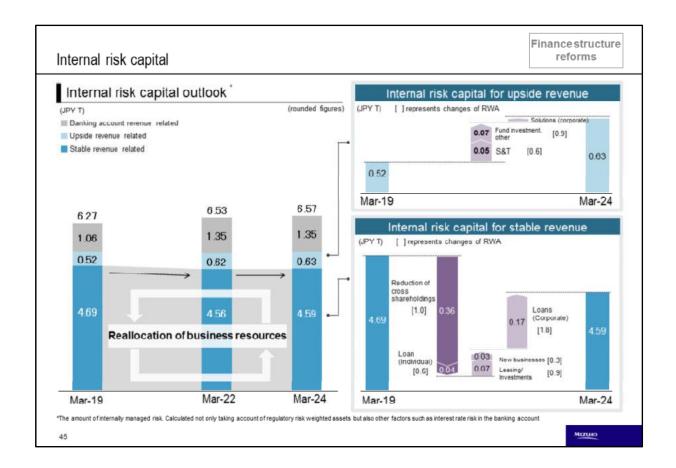


Page 44 < Revenue roadmap >

- The next two pages provide a roadmap for how we aim to achieve Consolidated Net Business Profits of JPY 900B and how we will revise our capital allocation to do so.
- The graph on the left side shows Consolidated Net Business Profits broken down by revenue stream type: Stable revenue and the relatively more volatile upside revenue and markets banking account revenue. You can see how we expect this revenue structure to change over the next three years and five years, respectively.
- In the first three years of the new plan we will make expenditures in business areas we are focusing on while reducing expenses overall, primarily fixed costs in Japan, by restructuring channels, implementing structural reforms in our operations and IT system frameworks, and other means. So at first we will work to achieve a recovery in stable revenue as this is the source of steady dividends. Then, in the last two years of the plan, we will begin to see the effects of our forward-looking investments of the previous years, and increase profits based on top line growth.

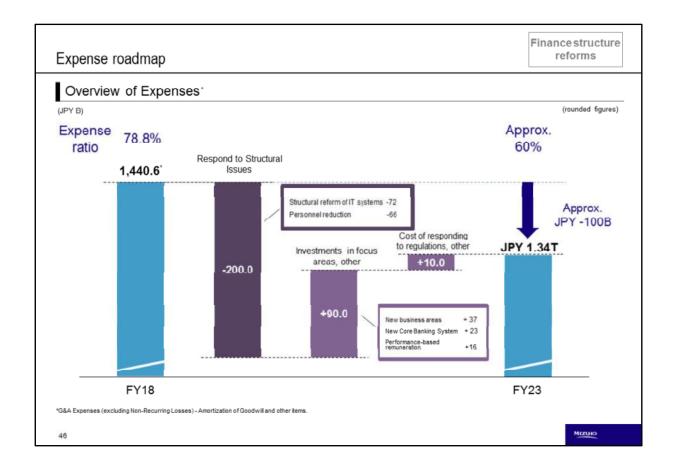


- Based on these efforts, by FY2021 we expect Consolidated Net Business Profits to have recovered to a similar level as FY2016, and for stable revenue to exceed the level prior to the introduction of negative interest rates, aiming to make a steady improvement to the quality of revenue sources.
- Also, as shown in the breakdown on the right side of the slide, we will aim to increase stable revenue streams, primarily via (1) corporate loans/deposits mainly outside Japan, and (2) settlements, forex, new businesses, and other areas.
- We will also actively pursue revenue streams with upside potential via strategic investment based on the provision of quasi-equity financing and by strengthening sales & trading.
- Please turn to page 45.



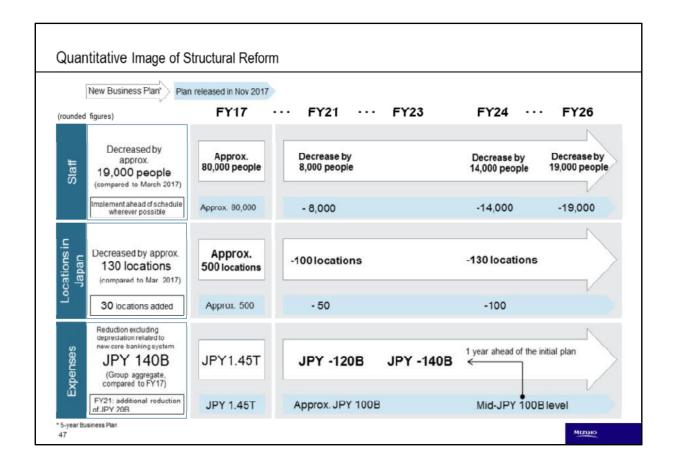
Page 45 < Internal risk capital>

- When referring to internal risk capital, we are referring to a means of
 calculating internally managed risk which we introduced during the
 previous medium-term business plan. It is calculated not only taking
 account of regulatory risk weighted assets but also other non-regulated
 risk such as interest rate risk in the banking book.
- The graph on the left side shows that the overall amount of risk will remain flat except for at the end of FY2018, where it was slightly reduced. The graphs on the right side show our plans to restructure our business portfolio by reallocating risk capital from streamlined crossshareholdings and areas such as housing loans to strategic investment, lending, and other growth areas.
- On the next slide, I will explain our plans for reducing expenses.



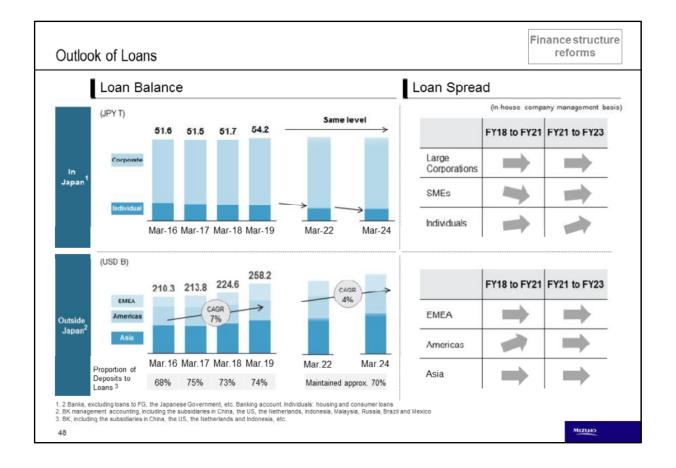
Page 46 < Expense roadmap >

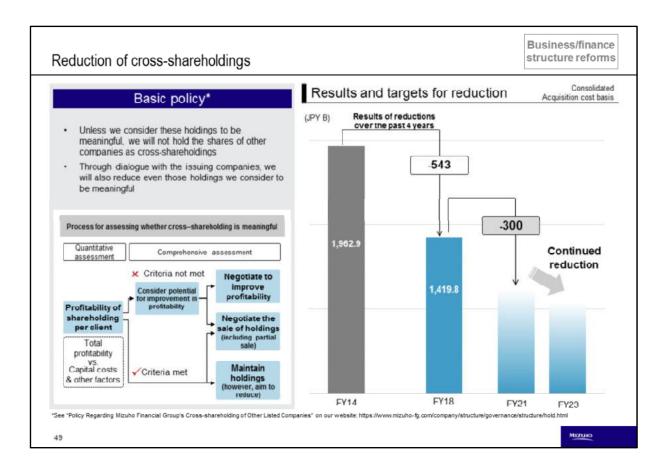
- As you can see, we plan to reduce consolidated expenses from JPY 1.4T in FY2018 to JPY 1.3T in FY2023, a reduction of approx. JPY 100B, and improve our expense ratio from 78% to approx. 60%.
- However, on a gross basis, we are actually aiming to reduce expenses by approx. JPY 200B through the provisions for streamlining our workforce, IT systems, and other areas under the structural reforms, and then we plan to invest/expend approx. JPY 100B in focus areas and others linked to future growth, therefore adopting a more flexible approach to expense management in each area of our business portfolio.
- Please turn to page 47.

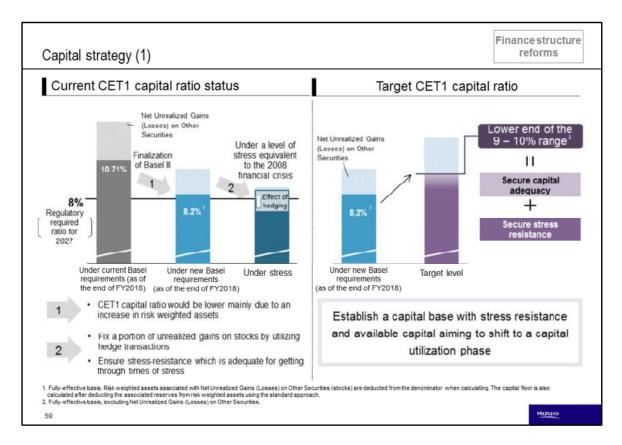


Page 47 < Quantitative Image of Structural Reform>

- This is a comparison with the fundamental structural reforms we announced in November 2017.
- In summary, we will further reduce the number of branches in Japan and further reduce expenses compared to the original plan while aiming to implement these structural reforms ahead of schedule.
- Please skip ahead to page 50.





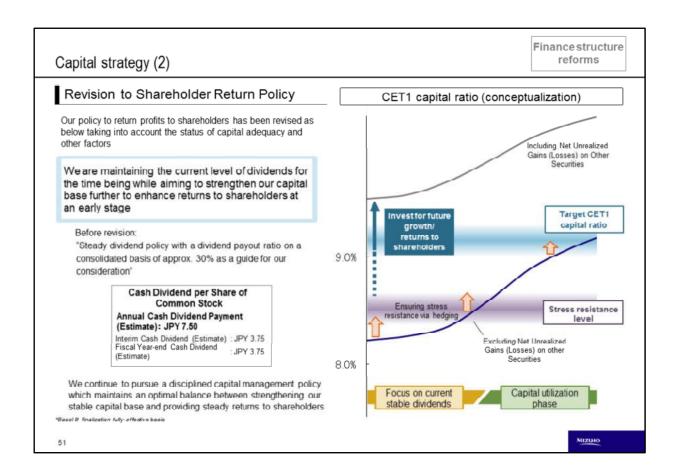


Page 50 < Capital strategy (1)>

- I would now like to explain the thinking behind our target CET1 capital ratio.
- Our CET1 capital ratio as of the end of March 2019 was 10.7% excluding Net Unrealized Gains (Losses) on Other Securities and under current Basel requirements. Under the new Basel III requirements on a fully effective basis, this would have been 8.2%, showing that we have steadily strengthened our capital base.
- Additionally, when considering a portion of unrealized gains being fixed through hedging, we believe that we have secured adequate stress resistance in the event of a stress event along the lines of the 2008 global financial crisis.
- From senior management's perspective, we have set a CET1 capital ratio in the lower end of the 9 10% range as the level we would like to achieve in the future. This target level is based on the operating environment going forward, the specific risk profile of our company, and other factors. We believe that this would enable us to ensure steady returns to shareholders while also proactively responding to growth opportunities, even in the event of a stress situation on par with the 2008 global financial crisis.
- Currently we have already achieved a level where we have secured

capital adequacy and stress resistance, so based on the extent to which we can further strengthen our finance/capital base going forward, we will aim to enhance investment in growth and returns to shareholders at an early stage.

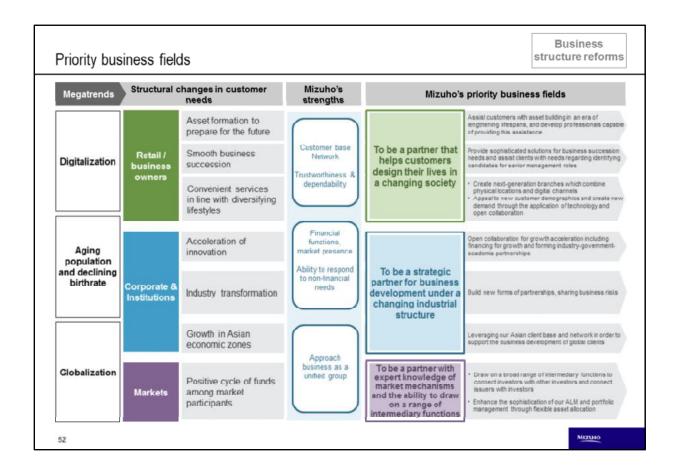
- We will aim to achieve a CET1 capital ratio in the lower end of the 9 –
 10% range in the future while utilizing capital in this way.
- Please continue to the next page.



Page 51 < Capital strategy (2)>

- · Next I would like to introduce our new Shareholder Return Policy.
- There are two primary factors behind this revision. The first is that we have achieved the CET1 capital ratio targeted under our previous Medium-term Business Plan and built a capital base capable of supporting steady dividends. The second factor is that we believe we can further strengthen our capital base through the implementation of our 5-Year Business Plan which would enable us to enhance returns to shareholders at an early stage.
- There are two specific points of revision. The first is that instead of specifying guidance for the dividend payout ratio, we are aiming to maintain the current level of dividends, making our policy on maintaining steady dividends more clear.
- The second point is that we are clearly stating our goal of enhancing returns to shareholders and at an early stage, which we have not specified previously.
- Please note that our dividend estimate for FY2019 is JPY 7.50.
- On the right side of the page you can see a conceptualization of our thinking regarding how our CET1 capital ratio and returns to shareholders may change going forward.

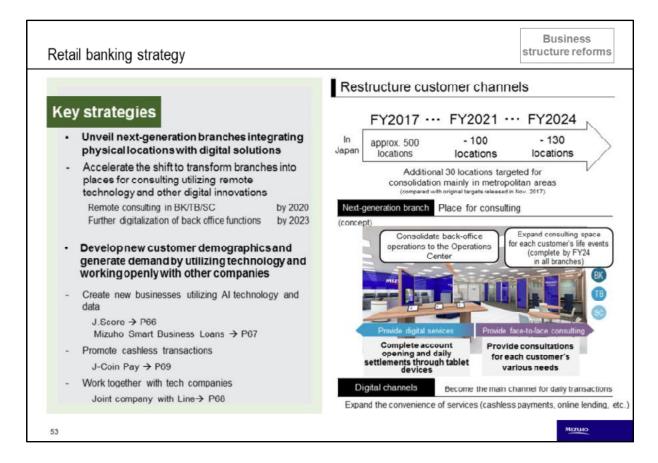
• Please turn to the next page.



Business structure reforms

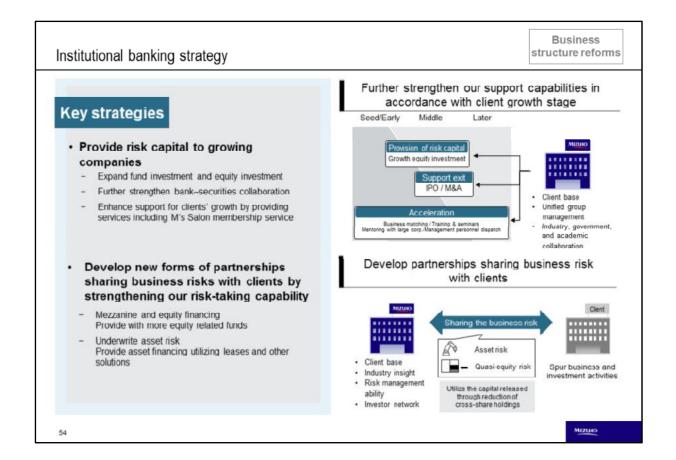
Page 52 < Priority business fields>

- Now I would like to share with you our business structure reforms.
- In light of structural changes in customer needs, we will fully draw on our strengths and go beyond the conventional boundaries of finance in order to provide optimal services and solutions. This approach is aligned with the key strategy I previously mentioned.
- Through this approach, we will aim to be a partner that helps customers design their lives in a changing society for retail customers and business owners. And for corporate and institutional clients we will aim to be a strategic partner for business development under a changing industrial structure. For market participants, we will aim to be a partner with expert knowledge of market mechanisms and the ability to draw on a range of intermediary functions, thus enhancing our presence.
- At our IR Day next month, the head of each in-house company will provide a more detailed explanation of our business strategies, so today I will simply summarize some of the key points.
- Please turn to page 53.



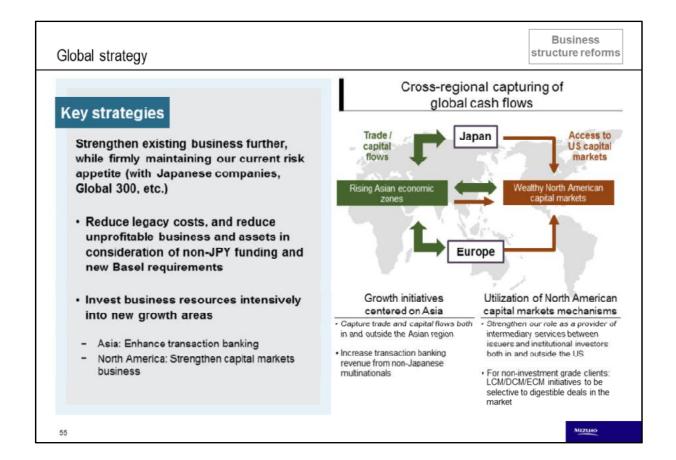
Page 53 < Retail banking strategy>

- First of all, let me introduce our retail banking strategy.
- We believe that the key to differentiating Mizuho is to provide both optimal channels aligned to customers' needs and a broad range of services.
- In light of the trend for connected "smart" lifestyles, retail customers'
 day-to-day financial activity is more centered on mobile and social
 media channels, so we must find ways of interfacing financial services
 with these spaces.
- In that regard, utilizing technology and working with an open mindset with other companies will enable us to provide highly convenient services from a user experience perspective, and so we will work towards this as quickly as possible.
- Also, considering structural changes in society leading to lengthening lifespans, we will aim to provide optimal solutions aligned to customers' life events, such as asset formation in preparation for the future and nursing support services for old age.
- Please proceed to the next page.



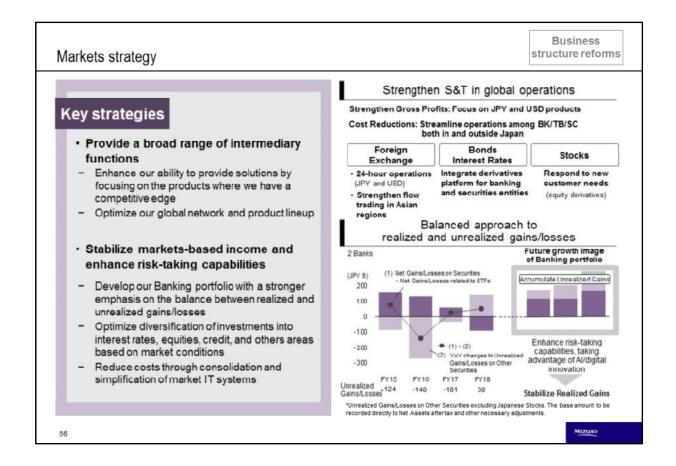
Page 54 < Institutional banking strategy>

- To summarize our institutional banking strategy under the new business plan, we will allocate a portion of the capital reserves released through the sale of cross-shareholdings towards new areas where we can take on appropriate risk.
- In particular, we will provide risk capital to growing companies as well as support their growth in other ways such as business matching and dispatching management personnel.
- Also, by further drawing on our risk-taking capability in regards to business itself, we expect to use a new company, Mizuho Leasing, in order to provide quasi-equity financing, including taking on asset risk and business risk.
- In this manner, we can share business risk with our clients, building new forms of partnership with them, which will replace cross shareholding.
- Please turn to the next page.



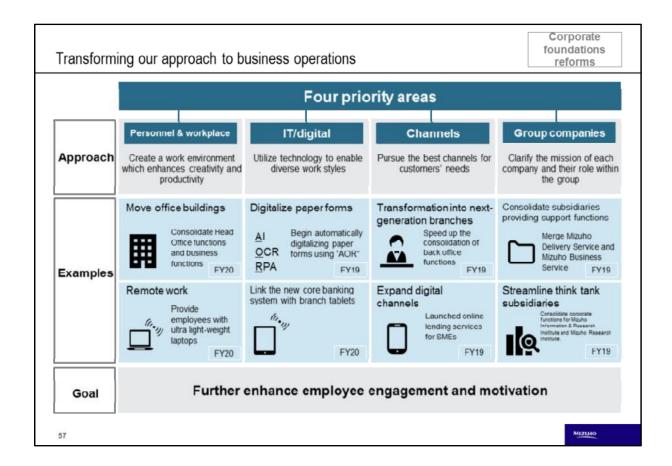
Page 55 < Global strategy>

- As for our operations outside Japan, we will revise cost structures and reduce unprofitable assets, while at the same time investing business resources in growth areas, focused on Asia and North America, in order to improve profitability.
- In particular, in Asia with its growth potential we will draw on our client base, network, and other strengths in order to further expand transaction banking by capturing trade flows both in and outside the region.
- Also, in addition to our lending relationships we will also draw on our industry insight-backed advisory services, our access to European and North American capital markets, and other strengths in order to provide financial intermediary support in relation to capital flows such as industry reorganization and cross-border M&As.
- In consideration of the increasing uncertainty in the global economy, we must be more discriminating than before in identifying risk and enforce forward-looking indicator management and credit management.



Page 56 < Markets strategy>

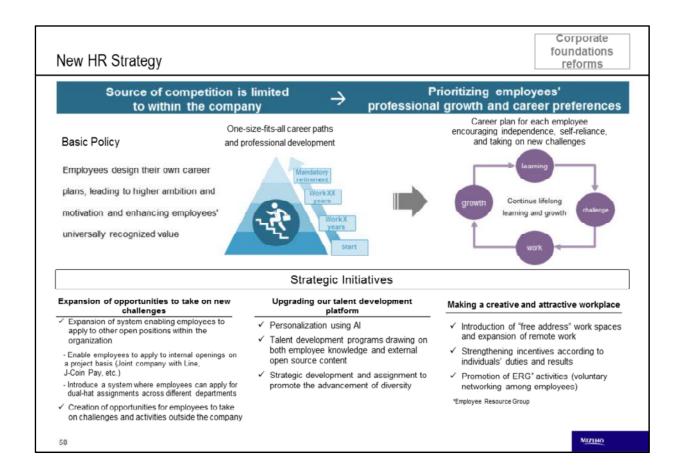
- Moving on to page 56, I would like to introduce the main points of our markets strategy.
- In Sales & Trading we will draw on our strength in USD/JPY forex as well as our network of investors and issuers around the world built on JPY-denominated bonds, Japanese stocks, etc., in order to further increase the effectiveness of our global operations and provide a broad range of intermediary functions.
- In terms of our Banking portfolio, we will enhance ALM and portfolio management, focusing on stabilizing realized gains through accumulating unrealized gains. We will also enhance our risk-taking capabilities so that markets-based income may eventually better supplement our customer-based income.
- Next I would like to explain our corporate foundations reforms, so if you could please turn to page 57.



Corporate foundations reforms

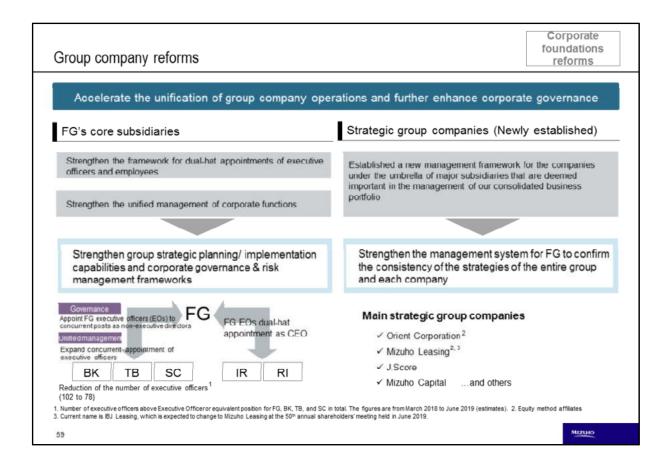
Page 57 < Transforming our approach to business operations>

- As part of our corporate foundations reforms, we will (1) transform our approach to business operations in line with changes in society, (2) accelerate unified group company management, and (3) cultivate a new corporate culture centered on communication.
- In terms of transforming our approach to business operations, we will
 focus on the four priority areas at the top of this slide with the aim of
 further enhancing employee engagement and motivation.



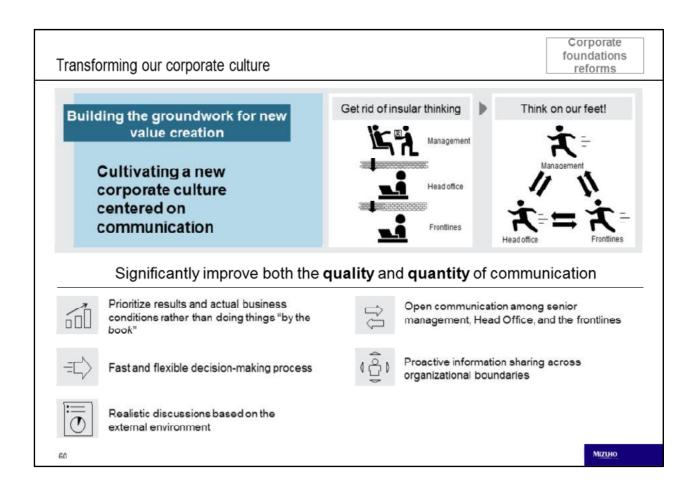
Page 58 < New HR Strategy>

- Moving on to page 58, the key to these corporate foundation reforms is our new HR strategy, and I would like to explain the thinking behind it.
- We will revise our HR system to transition from an HR management model where the source of competition is limited to within the company to one which prioritizes employees' ability to design their own career plans, leading to higher ambition and motivation. Also, the basic policy behind our new HR strategy is to enhance employees' universally recognizable value.
- Specifically, we will expand the system enabling employees to apply to other open positions within the organization, personalize talent development, strengthen incentives according to individuals' duties and results, and other such initiatives.
- Please turn to the next page.



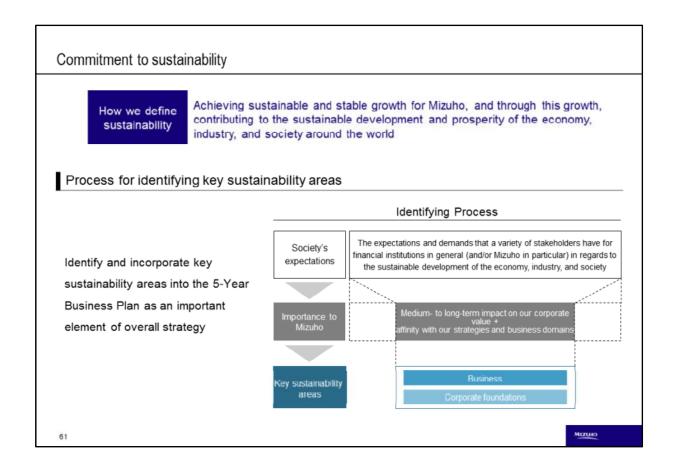
Page 59 < Group company reforms>

- This slide shows our different approaches for core subsidiaries and strategic group companies. Simply put, we will enhance our sense of unity across all entities, not just BK, TB, and SC, and ensure greater consistency of strategy throughout the group. This will lead to better business execution and stand us in good stead as we head into the next general of financial services.
- Going forward, we will further consolidate and unify Head Office and frontline functions for each company (BK, TB, SC, etc.) to the furthest extent possible, including through the use of the new office building we are building in Marunouchi in the latter half of FY2020.



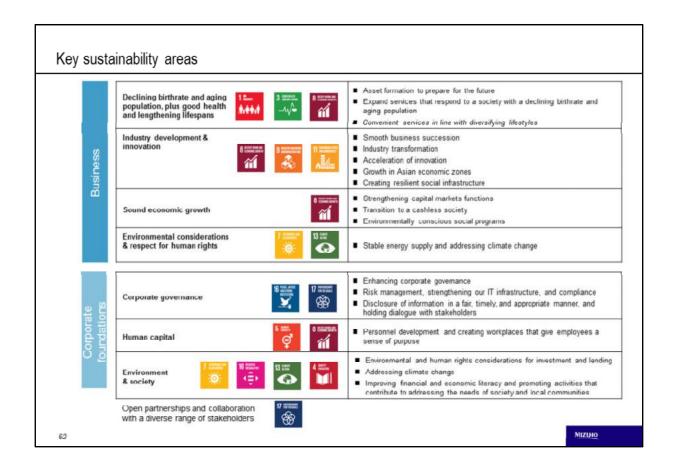
Page 60 < Transforming our corporate culture>

- We will also continue to transform our corporate culture.
- Please continue to page 61.



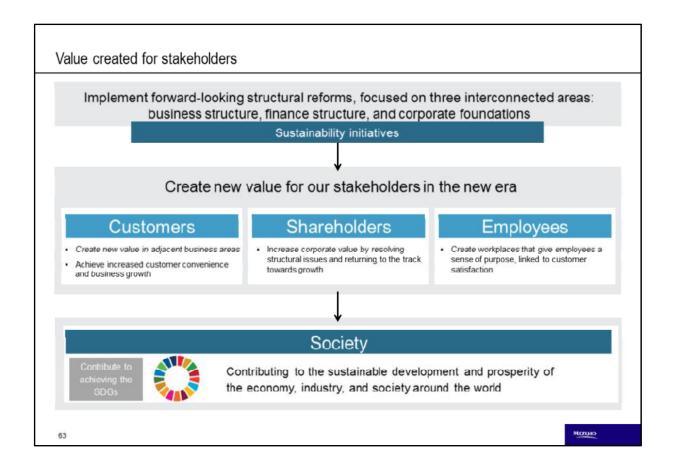
Page 61 < Commitment to sustainability>

- Next, let's take a look at our sustainability initiatives.
- We will change the initiatives that we had previously implemented under the concept of CSR and newly focus on sustainability, committing to achieving sustainable and stable growth for Mizuho, and through this growth, contributing to the sustainable development and prosperity of the economy, industry, and society around the world.



Page 62 <Key sustainability areas>

- Additionally, we have identified "key sustainability areas" in line with the expectations and demands of a wide range of stakeholders.
- We will proactively implement the initiatives shown here in relation to business and corporate foundations.



Page 63 < Value created for stakeholders>

- Under our new 5-Year Business Plan, key sustainability areas will be incorporated into both overall business plans and business plans for specific areas. We will proactively work towards achieving the SDGs through our business activities and to enhancing our medium- to longterm corporate value.
- In closing, I would like to emphasize that we are not positioning our new business plan as a new "direction" or "vision" for Mizuho.
- Rather, I believe that this plan is a set of tactics, or a course of action, for Mizuho.
- In essence, given the very fast pace at which the environment around us is changing, there is never a set answer to anything. In these circumstances, we need to face a number of structural issues.
- As the financial industry faces major structural changes, we at Mizuho must be dedicated to connecting with our customers, and focus on changing our every-day approach and way of doing things.
- And we need to fully draw on our strengths so that each individual can think, act, and deliver based on an open approach to getting things done.

- All members of the group are committed to making every effort to steadily implement this business plan and transition to the next generation of financial services so that we can build a stronger and more resilient financial group which our customers can depend on in the coming era.
- We ask for your continued understanding and support. Thank you.



Our digitalization initiatives

Direction

Basic stance

Specific examples

Draw on the strengths of

external partners
Responding to the needs of the next
generation of customers and
transforming our approach to business
nearstrans

Focus on speed

Begin adopting new technology as soon as applications are identified

Setting a precedent in multiple areas, primarily in strategic whitespace Utilize the flexibility provided by our new core banking system to come up with game-changing ideas

Mizuho's strengths

- · Customer base and related information
- · Trustworthiness and dependability
- · Financial insight, technology



- External partners' strengths
- · Innovation, technology
- · Customer base and related information
- · Assessment capabilities

■ Agile



- Eliminate complicated over-planning
- Open



- No longer insular Open to the potential of product/service/ channel cannibalization
- Trial & Error



· Assume it will take 9 attempts before achieving 1 success

■ Respond to the needs of the next generation of customers

Digital native generation → P68

· SMEs wanting digital channels/services → P67

· Consumer loans → P66 Business • Collision Research
environment • Cashless payments → P69

Primarily develop strategic whitespace

■ Transform our approach to business operations

- channels · Next-generation branches → P53
- Optimization A.O.R.

An IT base to support the above efforts

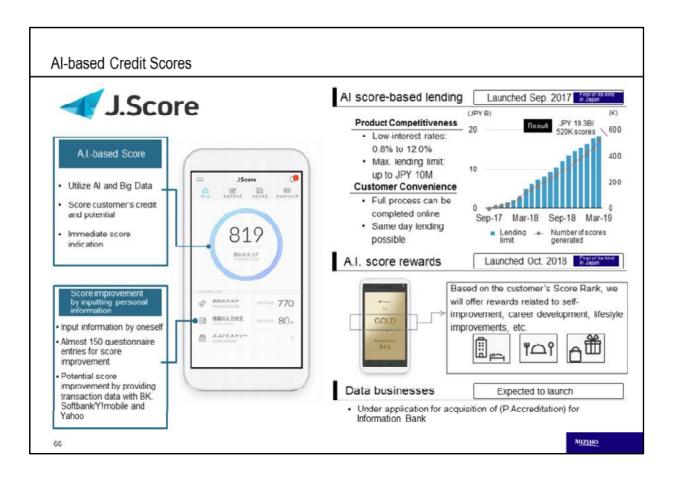


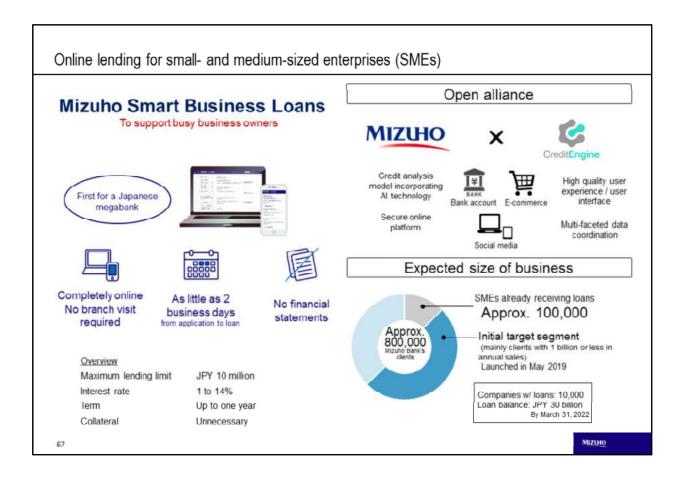
Introduction of new core banking system → P70

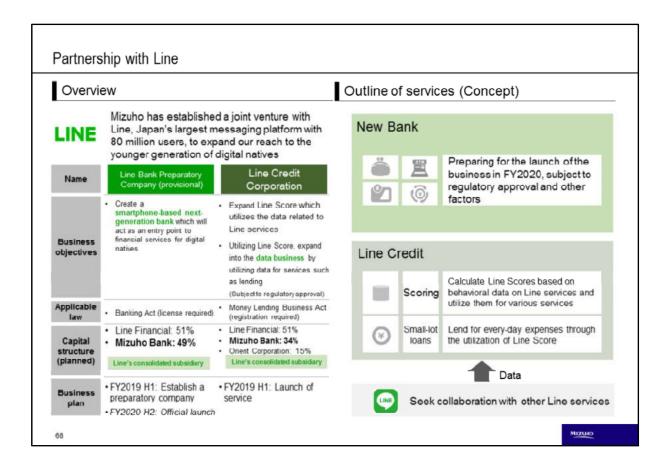
Strengthening response to external threats such as cyber attacks

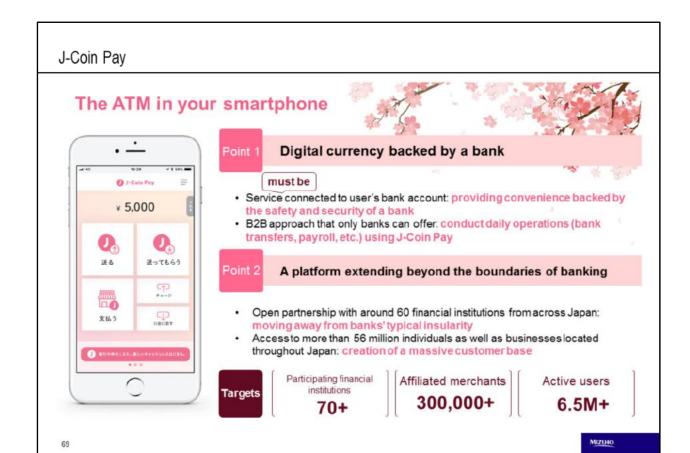
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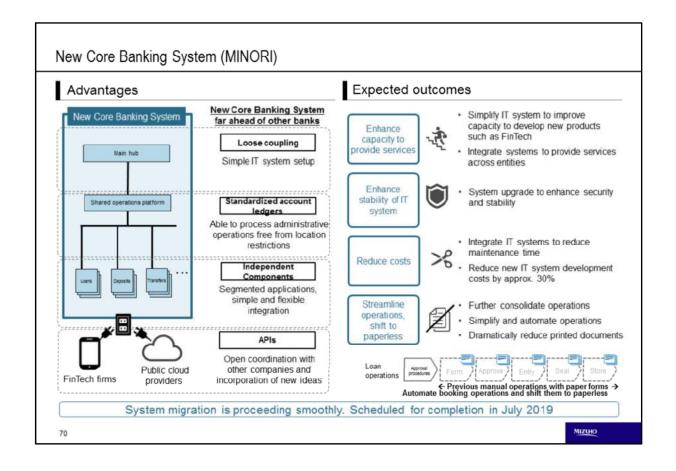
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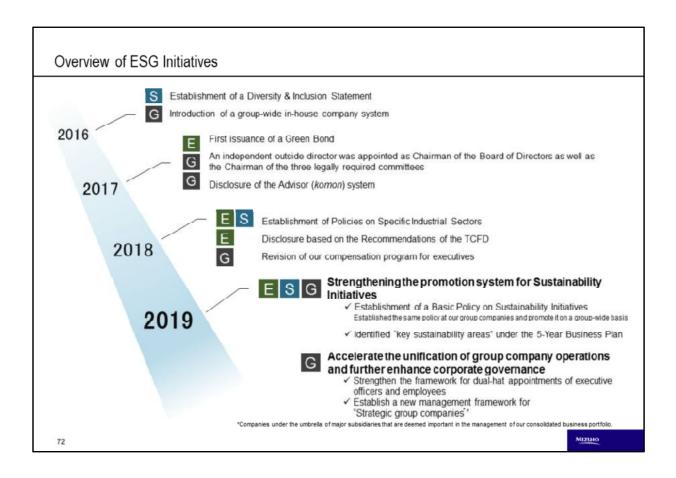












Environmental and social contribution initiatives (1)

Responding to climate change

Phased implementation of initiatives aligned with the Recommendations of the TCFD $\!\!\!^\star$

Our progress

Corporate governance

- The Board of Directors has resolved on "Key sustainability areas" including our response to climate change
- Commenced supervision by the Board of Directors of our adoption of the Recommendations of the TCFD*

 Set green and sustainability related finance amounts as

Strategy

- KPIs to promote stable energy supply and to cope with climate change

 Methods of aggregating and disclosing exposure to CO₂
- Methods of aggregating and disclosing exposure to CO₂ related assets and scenario analysis are under consideration

Risk management •

- We have already a system for addressing the related risks through a comprehensive risk management framework
- We have introduced a more restrictive policy on coal fired power generation under our Policies on Specific Industrial Sectors

Indicators & targets

- Targets to reduce the CO₂ emissions of our facilities in Japan (compared to FY2009 levels)

 Long-term target. Reduce by 19.0% by FY2030

 Medium-term target. Reduce by 10.5% by FY2020
- Amount of contribution to CO₂ emission reductions in new large-scale power generation projects

*Task Force on Climate-related Financial Disclosure

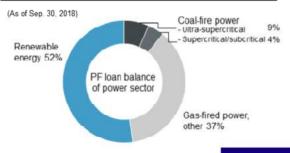
73

Responsible investment & financing

Policies on Specific Industrial Sectors

- We established policies for specific industrial sectors (such as weapons, coal-fired power generation, palm oil, lumber and others) where there is a high possibility of contribution to adverse effects on environmental or social impacts.
- We will determine whether to enter into a transaction with such clients after confirming the measures which the client is taking to avoid or mitigate such risks, and other due diligence as appropriate based on the characteristics of the services we are providing.
- Before we enter into a transaction related to coal-fired power generation, we check whether the project is compliant with relevant guidelines in Japan or overseas jurisdictions and enter into the transactions only for those projects using highly efficient technologies with supercritical pressure or higher.

Power sector project financing (PF)



Environmental and social contribution initiatives (2)

Social impact bonds (SIBs)

Diversity and inclusion

We are taking part in this results-linked framework that enables the public sector to make use of private funds for the purpose of addressing social issues

FY18 Achievement Category Target Example Percentage of management positions filled by women¹ 14% 20% July 2024 Project to improve the rate of the

population screened & tested for colon cancer (Hachioji City, Hiroshima Prefecture and other local governments in the prefecture)

intermediary suggest organization Financer Private sector MIZUHO reservice 3. Pay Growth via social results-based services business and new market Diverse investment opportunities

Citizens

Category	FY18	Level to be maintained
Percentage of management positions filled by employees hired outside Japan ²	65%	65%
Percentage of new hires filled by women (generalist managerial track employees) 3	32%	30%
Paid time off utilization rate 4	78%	70%
Percentage of eligible male employee taking childcare leave ⁴	100%	100%

[→] Contribute to the reduction of social costs through financial intermediary functions

Extension of healthy life expectancy
 Improvement of the quality of life
 Early detection of cancer and optimization of medical expenses

^{1.} Aggregate for general manager and manager equivalent. Figures as of the end of March 2019. 2. Figures for outside Japan are the total for BK, TB, and SC. Figures as of the end of March 2019. 3. Figures for Japan are the total for FG, BK, TB, and SC. Figures are for new graduates for FY2019. 4: Total for Japan (FG, BK, TB, SC).

ESG-related Recognition and Awards

Third-party Evaluation



ESG-related Recognition





Nadeshiko Brand 2019

Health & Productivity Stock Selection 2019

Inclusion in Social Responsibility Indices 3



Dow Jones Sustainability Index Asia Pacific



STOXX Global ESG Leaders Index



MSCI ESG Leaders Indexes 4



Bloomberg Gender-Equality Index



FTSE4Good Index Series



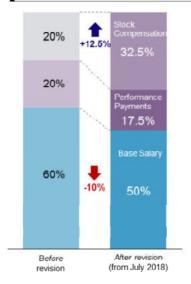
SNAM Sustainability Index



1. Rebeco SAM: Percentile ranking, Sustainalytics: total rank compared to peers. Those near 100 are evaluated highly. Source: Bloomberg (as of April 2019) 2. FTSE Overall ESG Score (as of March 2019): Maximum score of 5 3. Morningstar Socially Responsible Investment Index (MS-SRI) was stopped to be published on December 28, 2018 4. https://www.mizuho-fg.com/csr/mizuhocsr/rating/index.html

Revision of our Compensation Program for Executives

Compensation System for Executives Responsible for Business Execution1





^{1.} Individual director, executive officer as defined in the Companies Act, executive officer as defined in our internal regulations and specialist officer of FG, BK, TB and SC. A fixed compensation is paid in principle for non-executive directors; 65% Base salary + 15% Stock compensation if a mount is shall be decided in accordance with our annual group-wide results of operations taking into account the traits of our business activities as a financial services group. The payment to each officer shall reflect the performance of each officer and the results of organizations (our in-house companies and units, etc.) that each officer, is in charge of, and be, in principle, within the range of 05% to 15% of the standard amount for each position

3. Linked to Ordinary income and other factors for SC. 4. Performance payments for certain amounts shall be deferred

