Innovation, Science and Technology Security
Defence Organisation

1 SITUATION

The Defence client faced challenges in securing sensitive and classified research data while maintaining collaboration across Defence, industry, and academia. Without a secure data framework, innovation and knowledge-sharing were hindered. To enhance decision-making and protect intellectual property, a system was needed to assess, classify, and safeguard information without creating barriers to collaboration. The program aimed to embed a policy framework that would enable secure data sharing, ensuring the client's agility in responding to emerging threats.

2 OPPORTUNITY

Deloitte was engaged to develop and implement a security policy framework that balanced collaboration and protection. The client needed a structured approach to assess risks, classify data appropriately, and streamline stakeholder engagement. The program required an agile change management strategy, training solutions, and governance mechanisms to embed security best practices while maintaining efficiency across the organisation and its partners.

3 SOLUTION

Deloitte applied a three-stage approach:

1. Mobilise & Discover – Conducted workshops, stakeholder engagement, and change assessments to define the program's scope and future PMO state.

2. Establish Foundation – Developed change and training strategies, implemented reporting frameworks, and coordinated governance, risk, and stakeholder alignment.

3. Operate – Managed program rollout, monitored change adoption, and provided ongoing training and reporting support. Deloitte delivered robust program management, risk and change strategies, stakeholder engagement frameworks, and governance models to ensure the client's security objectives were met.

Impact

- Strengthened the client's ability to protect **sensitive research and intellectual property**.

- Established governance structures, reporting mechanisms, and stakeholder alignment for **seamless program adoption**.

- Developed an **integrated security framework** ensuring compliance and collaboration across Defence, industry, and academia.

- Successfully **launched and operationalised the security policy** with ongoing risk monitoring and change management support.

- Enhanced the client's **resilience against cyber threats and foreign interference**, securing critical innovation and research for the future.