

**HARTLIEF CORPORATION LIMITED**
**Interim condensed consolidated Statements**
**of Comprehensive Income for the**

|   |      | 6 months<br>ended<br>31 Dec 2025 | 6 months<br>ended<br>31 Dec 2024 | 12 months<br>ended<br>30 Jun 2025 |
|---|------|----------------------------------|----------------------------------|-----------------------------------|
| <i>In thousands of Namibia Dollars</i>  | Note | Unaudited                        | Unaudited                        | Audited                           |
| Revenue   |      | 279 945                          | 220 409                          | 446 245                           |
| Cost of sales   |      | (221 816)                        | (189 787)                        | (351 626)                         |
| <b>Gross profit</b>   |      | <b>58 129</b>                    | <b>30 622</b>                    | <b>94 619</b>                     |
| Other income  |      | 1 332                            | 10 805                           | 19 405                            |
| Operating expenses  |      | (88 553)                         | (65 117)                         | (171 610)                         |
| <b>Operating loss</b>   |      | <b>(29 092)</b>                  | <b>(23 690)</b>                  | <b>(57 586)</b>                   |
| Investment income   |      | 33                               | 103                              | 321                               |
| Finance costs   |      | (7 370)                          | (9 327)                          | (17 717)                          |
| <b>Loss before tax</b>  |      | <b>(36 429)</b>                  | <b>(32 914)</b>                  | <b>(74 982)</b>                   |
| Taxation  | 4    | (4 590)                          | (21 477)                         | (22 738)                          |
| <b>Loss for the period</b>  |      | <b>(41 019)</b>                  | <b>(54 391)</b>                  | <b>(97 720)</b>                   |
| <b>Other comprehensive income items that will not be reclassified to profit or loss</b> |      |                                  |                                  |                                   |
| Gains on revaluation  |      |                                  |                                  | 2 599                             |
| Remeasurements on net defined benefit Liability/asset                                   |      | -                                | -                                | 116                               |
| <b>Other comprehensive income for the period net of tax</b>                             |      | <b>-</b>                         | <b>-</b>                         | <b>2 715</b>                      |
| <b>Total comprehensive loss</b>   |      | <b>(41 019)</b>                  | <b>(54 391)</b>                  | <b>(95 005)</b>                   |

**Interim condensed consolidated Statements**
**of Financial Position at**
*In thousands of Namibia Dollars*

|  |      | 31 Dec 2025      | 31 Dec 2024     | 30 Jun 2025      |
|--|------|------------------|-----------------|------------------|
| <i>In thousands of Namibia Dollars</i> | Note | Unaudited        | Unaudited       | Audited          |
| <b>ASSETS</b>                          |      |                  |                 |                  |
| <b>Non-current assets</b>              |      |                  |                 |                  |
| Property, plant and equipment          | 5    | 331 986          | 315 498         | 324 268          |
| Right-of-use assets                    | 6    | 8 248            | 19 589          | 18 276           |
| Intangible assets                      |      | 116 868          | 13 670          | 14 053           |
| Deferred taxation                      |      | -                | -               | -                |
| Goodwill                               |      | -                | 103 134         | 103 134          |
|  |      | 457 102          | 451 891         | 459 731          |
| <b>Current assets</b>                  |      |                  |                 |                  |
| Inventories                            |      | 45 393           | 39 683          | 46 335           |
| Trade and other receivables            |      | 52 861           | 65 137          | 51 173           |
| Current tax receivable                 |      | 438              | 1 039           | 438              |
| Cash and cash equivalents              |      | 4 630            | 2 754           | 3 246            |
| Non-current assets held for sale       |      | 5 819            | 6 281           | 5 779            |
|  |      | 109 141          | 114 894         | 106 971          |
| <b>Total assets</b>                    |      | <b>566 243</b>   | <b>566 785</b>  | <b>566 702</b>   |
| <b>EQUITY AND LIABILITIES</b>          |      |                  |                 |                  |
| <b>Equity</b>                          |      |                  |                 |                  |
| Share capital and premium              |      | 99 168           | 99 168          | 99 168           |
| Reserves                               |      | 112 000          | 113 618         | 112 000          |
| Accumulated loss                       |      | (365 980)        | (285 965)       | (324 960)        |
| <b>Total equity</b>                    |      | <b>(154 812)</b> | <b>(73 179)</b> | <b>(113 792)</b> |
| <b>Non-current liabilities</b>         |      |                  |                 |                  |
| Borrowings                             | 7    | -                | -               | -                |
| Lease liabilities                      | 8    | 7 677            | 17 815          | 14 821           |
| Provisions                             |      | 5 147            | 4 411           | 4 621            |
| Deferred taxation                      |      | 90 174           | 83 234          | 85 584           |
| Loans from group companies             |      | -                | 338 330         | -                |
|  |      | 102 998          | 443 790         | 105 026          |
| <b>Current liabilities</b>             |      |                  |                 |                  |
| Trade and other payables               |      | 41 709           | 48 079          | 42 835           |
| Bank overdrafts                        |      | 10 554           | 22 268          | 14 123           |
| Borrowings                             | 7    | -                | 166             | 58               |
| Lease liabilities                      | 8    | 2 187            | 4 620           | 6 700            |
| Loans from group companies             |      | 563 124          | 120 625         | 511 311          |
| Liabilities of disposal groups         |      | 483              | 416             | 441              |
|  |      | 618 057          | 196 174         | 575 468          |
| <b>Total liabilities</b>               |      | <b>721 055</b>   | <b>639 964</b>  | <b>680 494</b>   |
| <b>Total equity and liabilities</b>    |      | <b>566 243</b>   | <b>566 785</b>  | <b>566 702</b>   |

**HARTLIEF CORPORATION LIMITED**
**Interim condensed consolidated Statements**
**of Changes in Equity for the**

|   |  | 6 months<br>ended<br>31 Dec 2025 | 6 months<br>ended<br>31 Dec 2024 | 12 months<br>ended<br>30 Jun 2025 |
|---|--|----------------------------------|----------------------------------|-----------------------------------|
| <i>In thousands of Namibia Dollars</i>        |  | Unaudited                        | Unaudited                        | Audited                           |
| <b>Balance at the beginning of the period</b> |  | <b>(113 793)</b>                 | <b>(18 788)</b>                  | <b>(18 788)</b>                   |
| Comprehensive loss                            |  | (41 019)                         | (54 391)                         | (95 005)                          |
| <b>Balance at the end of the period</b>       |  | <b>(154 812)</b>                 | <b>(73 179)</b>                  | <b>(113 793)</b>                  |
| <b>Comprising:</b>                            |  |                                  |                                  |                                   |
| Share capital                                 |  | 99 168                           | 99 168                           | 99 168                            |
| Revaluation reserve                           |  | 112 000                          | 113 618                          | 112 000                           |
| Accumulated loss                              |  | (365 980)                        | (285 965)                        | (324 961)                         |
|   |  | <b>(154 812)</b>                 | <b>(73 179)</b>                  | <b>(113 793)</b>                  |

**Interim condensed consolidated Statements**
**of Cash Flows for the**

|   |      | 6 months<br>ended<br>31 Dec 2025 | 6 months<br>ended<br>31 Dec 2024 | 12 months<br>ended<br>30 Jun 2025 |
|---|------|----------------------------------|----------------------------------|-----------------------------------|
| <i>In thousands of Namibia Dollars</i>                | Note | Unaudited                        | Unaudited                        | Audited                           |
| <b>Cash flows from operating activities</b>           |      |                                  |                                  |                                   |
| Cash generated before working capital changes         |      | (20 620)                         | (14 015)                         | (34 052)                          |
| Working capital changes                               |      | (1 874)                          | 7 858                            | 9 926                             |
| Cash used in operations                               |      | (22 494)                         | (6 157)                          | (24 126)                          |
| Taxation paid   |      | -                                | -                                | -                                 |
| Net interest paid                                     |      | (7 284)                          | (2 569)                          | (16 828)                          |
| Net cash flows to operating activities                |      | (29 778)                         | (8 726)                          | (40 954)                          |
| <b>Cash flows from investing activities</b>           |      |                                  |                                  |                                   |
| Acquisition of property, plant & equipment            |      | (13 931)                         | (14 425)                         | (26 336)                          |
| Disposal of property, plant & equipment               |      | -                                | 1                                | -                                 |
| Acquisition of intangible assets                      |      | -                                | (90)                             | -                                 |
| Net cash flows to investing activities                |      | (13 931)                         | (14 514)                         | (26 336)                          |
| <b>Cash flows from financing activities</b>           |      |                                  |                                  |                                   |
| Repayment of borrowings                               |      | (58)                             | (583)                            | (680)                             |
| Loans advanced from related parties                   |      | 51 760                           | 38 815                           | 103 552                           |
| Repayment of group loans                              |      | -                                | -                                | (6 000)                           |
| Interest paid   |      | -                                | -                                | (143)                             |
| Finance lease payments                                |      | (3 041)                          | (3 068)                          | (8 877)                           |
| Net cash flows from financing activities              |      | 48 661                           | 35 164                           | 87 852                            |
| <b>Net change in cash and cash equivalents</b>        |      | <b>4 952</b>                     | <b>11 924</b>                    | <b>20 562</b>                     |
| Cash and cash equivalents at 1 July                   |      | (10 876)                         | (31 438)                         | (31 438)                          |
| <b>Cash and cash equivalents at end of the period</b> |      | <b>(5 924)</b>                   | <b>(19 514)</b>                  | <b>(10 876)</b>                   |
| <b>Cash and cash equivalents consist of:</b>          |      |                                  |                                  |                                   |
| Bank overdraft  |      | (10 554)                         | (22 268)                         | (14 122)                          |
| Bank balances and cash                                |      | 4 630                            | 2 754                            | 3 246                             |
|   |      | <b>(5 924)</b>                   | <b>(19 514)</b>                  | <b>(10 876)</b>                   |

**Notes to the condensed interim consolidated Financial Statements**
**Note 1 - Reporting entity**

Hartlief Corporation Limited is a company domiciled in the Republic of Namibia. The interim condensed consolidated financial statements of the Group as at and for the period ended 31 December 2025 comprise of the Company and its subsidiaries (together referred to as the "Group"). The audited consolidated financial statements of the Group as at and for the year ended 30 June 2025 are available upon request from the Company's registered office.

**Note 2 - Statement of compliance**

These unaudited interim condensed consolidated financial statements have been prepared in accordance with the framework concepts and the measurement and recognition requirements of IFRS and disclosure requirements of IAS 34, Interim Financial Reporting and the requirements of the Namibian Companies Act, but is not itself reviewed or audited. They do not include all of the information required for full annual financial statements and should be read in conjunction with the consolidated financial statements of the Group as at and for the year ended 30 June 2025.

**Note 3 - Material accounting policies**

The accounting policies applied by the Group in these interim condensed consolidated financial statements are substantially the same as those applied by the Group in its consolidated financial statements as at and for the year ended 30 June 2025.

**HARTLIEF CORPORATION LIMITED**
**Notes to the condensed interim consolidated**
**Financial Statements for the (continued)**

|   |  | 6 months<br>ended<br>31 Dec 2025 | 6 months<br>ended<br>31 Dec 2024 | 12 months<br>ended<br>30 Jun 2025 |
|---|--|----------------------------------|----------------------------------|-----------------------------------|
| <i>In thousands of Namibia Dollars</i>        |  | Unaudited                        | Unaudited                        | Audited                           |
| <b>Note 4 – Taxation</b>                      |  |                                  |                                  |                                   |
| <b>Major components of taxation</b>           |  |                                  |                                  |                                   |
| Namibia – Current taxation                    |  | -                                | -                                | -                                 |
| Namibia - Deferred taxation                   |  | (4 590)                          | (21 477)                         | (22 738)                          |
|   |  | <b>(4 590)</b>                   | <b>(21 477)</b>                  | <b>(22 738)</b>                   |
| <b>Note 5 - Property, plant and equipment</b> |  |                                  |                                  |                                   |
| Net book value at beginning of the period     |  | 324 268                          | 305 575                          | 305 575                           |
| Additions                                     |  | 13 979                           | 14 425                           | 27 732                            |
| Disposals                                     |  | (207)                            | -                                | (3 197)                           |
| Transfers and other movements                 |  | -                                | 606                              | 1 123                             |
| Revaluations                                  |  | -                                | -                                | 3 636                             |
| Depreciation and impairments                  |  | (6 054)                          | (5 108)                          | (10 601)                          |
| Net book value at end of the period           |  | <b>331 986</b>                   | <b>315 498</b>                   | <b>324 268</b>                    |
| <b>Cash and non-cash additions</b>            |  |                                  |                                  |                                   |
| Cash payments                                 |  | 13 931                           | 14 425                           | 26 336                            |
| Non-cash payments                             |  | 48                               | -                                | 1 397                             |
| Total capital expenditure                     |  | <b>13 979</b>                    | <b>14 425</b>                    | <b>27 733</b>                     |
| <b>Note 6 – Right-of-use assets</b>           |  |                                  |                                  |                                   |
| Net book value at beginning of the period     |  | 18 276                           | 21 746                           | 21 747                            |
| Additions                                     |  | 372                              | 1 673                            | 3 603                             |
| Disposals                                     |  | (7 117)                          | -                                | (373)                             |
| Other adjustments (rental)                    |  | -                                | 18                               | -                                 |
| Depreciation and impairments                  |  | (3 283)                          | (3 848)                          | (6 701)                           |
| Net book value at end of the period           |  | <b>8 248</b>                     | <b>19 589</b>                    | <b>18 276</b>                     |
| <b>Note 7 – Borrowings</b>                    |  |                                  |                                  |                                   |
| <b>Non-current liabilities (secured)</b>      |  |                                  |                                  |                                   |
| <b>At amortised cost</b>                      |  |                                  |                                  |                                   |
| <i>Instalment sale creditors</i>              |  |                                  |                                  |                                   |
| First National Bank of Namibia Limited        |  | -                                | 166                              | 58                                |
| Less current portion                          |  | -                                | (166)                            | (58)                              |
|   |  | <b>-</b>                         | <b>-</b>                         | <b>-</b>                          |
| <b>Note 8 - Lease liabilities</b>             |  |                                  |                                  |                                   |
| <b>Non-current liabilities</b>                |  |                                  |                                  |                                   |
| <b>At amortised cost</b>                      |  |                                  |                                  |                                   |
| Avis Fleet Services                           |  | 3 349                            | 13 285                           | 12 939                            |
| Other Property Leases                         |  | 6 515                            | 9 150                            | 8 582                             |
| Less current portion                          |  | (2 187)                          | (4 620)                          | (6 700)                           |
|   |  | <b>7 677</b>                     | <b>17 815</b>                    | <b>14 821</b>                     |

**HARTLIEF CORPORATION LIMITED**
**Notes to the condensed interim consolidated**
**financial statements for the (continued)**
**Group operational and financial review**

The Board is pleased to present the Group's interim financial results for the six-month period ended 31 December 2025.

**Financial performance**

The Group reported an operating loss of N\$29.1 million for the period under review, compared to an operating loss of N\$23.7 million for the corresponding prior period.

The year-on-year increase of 22.8% in operating loss is primarily attributable to the weaker performance of Farmers Meat Market during the current financial year.

Insurance proceeds received in the comparative period amounted to N\$10 million, whereas only N\$1.3 million was recognised in the current period, further impacting the year-on-year variance.

**Hartlief Namibia**

Hartlief Namibia recorded revenue growth of 8.2% and an improvement in margins of 4.2% compared to the prior period. Despite these gains, EBIT did not improve due to the insurance proceeds recognised in the prior year. During the period, the business undertook several investments aimed at reducing downtime and enhancing operating efficiencies.

**South Africa**

Hartlief Continental Meat Products (SA) (Pty) Ltd achieved revenue of N\$30.8 million, representing an 8% increase from N\$28.4 million in the prior comparative period. Despite the solid revenue performance, the Company recorded a net loss of N\$1.7 million, compared to a break-even result in the previous year. The prior period's performance benefited from a once-off COVID-19 business interruption insurance payout of N\$1.3 million, which positively influenced comparative profitability.

**Farmers Meat**

Farmers Meat Market Mariental Abattoir (Pty) Ltd reported revenues of N\$60 million for the six months ended 31 December 2025, an increase of N\$26.3 million compared to the prior period. The higher turnover was driven by improved availability of sheep for slaughter. Despite this growth, operating profit declined by 10.49%, largely due to elevated raw material costs.

**Going concern**

As at 31 December 2025, the Group recorded negative operating cash flows of N\$29.8 million (2024: N\$8.7 million). At the reporting date, the Group's total liabilities exceeded total assets by N\$154.8 million (30 June 2025: N\$73.2 million), and the Group continues to incur losses.

The Group's ability to continue as a going concern remains dependent on the return to profitable operations and the ongoing financial support from shareholders. Ohlthaver & List Finance and Trading Corporation Limited has provided the Group with a letter of support as an indication of continued support for at least 18 months until 31 December 2026.

**Subsequent event**

No significant subsequent events occurred after the reporting date.

**Prospects**

The operating environment remains challenging, with continued competitive pressure in the processed products category affecting both volumes and pricing. Raw material costs, particularly for beef, remain elevated. Enhancing operational efficiency will remain the Group's core focus for the remainder of the financial year.

Farmers Meat continues to experience growing demand from both the Norwegian and broader European markets, providing a positive outlook for that segment despite the broader Group challenges.

**Registered Address**

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Namibia

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**Directors**

S Thieme, WJ Oosthuizen,  
and J Iben

**Holding company**

Ohlthaver & List Finance and Trading Corporation Limited  
(Incorporated in Namibia)

**Ultimate holding entity**

Ohlthaver & List Holdings (Proprietary) Limited,  
Controlled by Thieme List Trust

**Secretaries**

Ohlthaver & List Centre (Pty) Ltd  
P O Box 16  
Windhoek

**Auditors**

Deloitte & Touche (Namibia)  
P O Box 47  
Windhoek



**HARTLIEF CORPORATION LIMITED**

Interim Condensed Consolidated

Financial Statements

The unaudited interim condensed  
consolidated results of the Group  
for the period ended  
31 December 2025

The interim condensed consolidated results of the Group were approved by the Board of Directors in Windhoek on 30 March 2026 and are signed on their behalf by:

S Thieme

J Iben

Company Registration Number 96/442

