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Certificate of Stamp Duty

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Purchased by

M AND B ENGINEERING LIMITED

Description of Document

Article 5(h) Agreement (not otherwise provided for)

Description

OFFER AGREEMENT

Consideration Price (Rs.)

(Zero)

First Party

M AND B ENGINEERING LIMITED

Second Party

EQUIRUS CAPITAL PVT LTD AND OTHERS

Stamp Duty Paid By

MAND BENGINEERING LIMITED

Stamp Duty Amount(Rs.)

1,500

(One Thousand Five Hundred only)

THIS STAMP PAPER FORMS AN INTEGRAL PART OF THE OFFER AGREEMENT DATED FEBRUARY 17, 2025 EXECUTED BETWEEN THE COMPANY, THE SELLING SHAREHOLDERS AND, THE BOOK RUNNING LEAD MANAGERS.



IN-GJ45992926439289X



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- of checking the legitimacy is on the users of the certificate any discrepancy please inform the Competent Authority.

OFFER AGREEMENT

DATED FEBRUARY 17, 2025

AMONGST

M & B ENGINEERING LIMITED

AND

GIRISHBHAI MANIBHAI PATEL

AND

CHIRAG HASMUKHBHAI PATEL

AND

VIPINBHAI KANTILAL PATEL

AND

BIRVA CHIRAG PATEL

AND

ADITYA VIPINBHAI PATEL

AND

LEENABEN VIPINBHAI PATEL

AND

UMABEN GIRISHBHAI PATEL

AND

EQUIRUS CAPITAL PRIVATE LIMITED

AND

DAM CAPITAL ADVISORS LIMITED

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This **OFFER AGREEMENT** (this "**Agreement**") is entered into on February 17, 2025 at Mumbai, Maharashtra amongst:

M & B ENGINEERING LIMITED, a company incorporated under the Companies Act, 1956 and having its registered and corporate office at MB House, 51, Chandrodaya Society, Opp. Golden Triangle Stadium Road, Post Navjivan, Ahmedabad – 380 014, Gujarat, India (hereinafter referred to as the "Company" which expression shall, unless it be repugnant to the context or meaning thereof, be deemed to mean and include its successors and permitted assigns) for the FIRST PART

AND

GIRISHBHAI MANIBHAI PATEL, a citizen of India, 77 years residing at Nisarg, Opp. Ace Tenis Club, B/h Karnavati Club, Mumatpura, Daskroi, Bopal, Ahmedabad, Gujarat – 380 058, India(hereinafter referred to as the "**Girishbhai**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include his successors-in interest and permitted assigns) for the **SECOND PART**:

AND

CHIRAG HASMUKHBHAI PATEL, a citizen of India, aged 53 years residing at Diya Residence, Behind Karnavati Club, Opp. Spring Valley Gate-2, Mummatpura, Daskroi, Ahmedabad, Bopal, Gujarat - 380 058 India (hereinafter referred to as the "**Chirag**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include his successors-in-interest and permitted assigns) for the **THIRD PART**;

AND

BIRVA CHIRAG PATEL, a citizen of India, aged 51 years residing at Diya Residence, Behind Karnavati Club, Opp. Spring Valley Gate-2, Mummatpura, Daskroi, Ahmedabad 380 058, Bopal, Gujarat, India (hereinafter referred to as the "**Birva**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include her successors-in-interest and permitted assigns) for the **FOURTH PART**;

AND

VIPIN K PATEL, a citizen of India, aged 76 years residing at 2, Nandanvan, Nr. Shaym Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad 380 059, Gujarat India (hereinafter referred to as the "**Vipinchandra**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include his successors-in-interest and permitted assigns) for the **FIFTH PART**;

AND

ADITYA VIPINBHAI PATEL, a citizen of India, aged 40 years residing at 2, Nandanvan, Nr. Shayam Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad 380 059, Gujarat, India (hereinafter referred to as the "**Aditya**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include his successors-in-interest and permitted assigns) for the **SIXTH PART**;

AND

LEENABEN VIPINBHAI PATEL, a citizen of India, aged 73 years residing at 2, Nandanvan, Nr. Shayam Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad, Gujarat – 380 059 (hereinafter referred to as the "**Leenaben**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include her successors-in-interest and permitted assigns) for the **SEVENTH PART**;

AND

UMABEN GIRISHBHAI PATEL, a citizen of India, aged 73 years residing at Nisarg, Opp. Ace Tenis Club, B/h Karnavati Club, Mumatpura, Daskroi, Bopal, Ahmedabad— 380 058, Gujarat (hereinafter referred to as the "**Umaben**", which expression shall, unless it be repugnant to the context or meaning, be deemed to mean and include her successors-in-interest and permitted assigns) for the **EIGTH PART**;

AND

EQUIRUS CAPITAL PRIVATE LIMITED, a company incorporated under Companies Act, 1956 and having its registered office at 12th Floor, C Wing, Marathon Futurex, N M Joshi Marg, Lower Parel 400 013, Mumbai, Maharashtra, India (hereinafter referred to as the "**Equirus**" which expression shall, unless it be repugnant to the context or meaning thereof, be deemed to mean and include its successors and permitted assigns) for the **NINTH PART**;

AND

DAM CAPITAL ADVISORS LIMITED, a company incorporated under the laws of India and whose registered office is situated at PG-1, Ground Floor, Rotunda Building, Dalal Street, Fort, Mumbai 400 001, Maharashtra, India, Mumbai, Maharashtra, India ("**DAM Capital**"), which expression shall, unless it be repugnant to the context or meaning thereof, be deemed to mean and include its successors and permitted assigns); for the **TENTH PART**.

In this Agreement,

- (i) Equirus and DAM Capital are collectively referred to as the "Book Running Lead Managers" or "BRLMs" or "Managers";
- (ii) Girishbhai, Chirag, Birva, Vipin, Leenaben and Aditya are collectively be referred to as the "**Promoter Selling Shareholders**";
- (iii) Umaben is referred to as the "Promoter Group Selling Shareholder;
- (iv) The "Promoter Selling Shareholders" and the "Promoter Group Selling Shareholder" are collectively referred to as the "Selling Shareholders" and individually as a "Selling Shareholder": and
- (v) the Company, the Selling Shareholders and the BRLMs are collectively referred to as the "Parties" and individually as a "Party".

WHEREAS:

The Company, and the Selling Shareholders propose to undertake an initial public offering of (A) equity shares of face value ₹ 10 each of the Company ("Equity Shares") comprising a fresh issue of such number of Equity Shares aggregating up to ₹ 2,750.00 million by the Company ("Fresh Issue") and an offer for sale of up to such number Equity Shares aggregating up to ₹ 3,750.00 million ("Offered Shares") by the Selling Shareholders (and such offer for sale, the "Offer for Sale" and together with the Fresh Issue, the "Offer"), through the book building method ("Book Building"), as prescribed in the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended from time to time ("SEBI ICDR Regulations"), at such price as may be determined or discovered through the book building process (the "Book Building") as prescribed in Schedule XIII of the SEBI ICDR Regulations and as agreed to by the Company, in consultation with the Book Running Lead Managers to the Offer, (the "Offer Price") in accordance with the Companies Act, 2013, the SEBI ICDR Regulations and other Applicable Laws (as defined below). The Offer includes an issue (i) within India, to Indian institutional, non-institutional and retail investors in compliance with the SEBI ICDR Regulations; and (ii) outside the United States and India, to institutional investors in "offshore transactions" as defined in and in reliance on Regulation S under the U.S. Securities Act ("Regulation S") and in each case, in compliance with the applicable laws of the jurisdictions where offers and sales are made. The Offer may also include allocation of Equity Shares to certain Anchor Investors, in consultation with the Book Running Lead Managers, on discretionary basis, in accordance with SEBI ICDR Regulations. The Offer may include a reservation of Equity Shares for subscription by Eligible Employees not exceeding 5% of the post-Offer paid-up Equity Share capital of the Company (the "Employee Reservation Portion"). The Company, in consultation with the BRLMs, may offer a discount on the Offer Price to Eligible Employees bidding in the Employee Reservation Portion. The Company, in consultation with the BRLMs, may consider a Pre-IPO Placement of specified securities aggregating up to ₹ 550.00 million, prior to filing of the Red Herring Prospectus with Registrar of Companies, Gujarat at Ahmedabad (the "RoC"). The Pre-IPO Placement shall be undertaken at the discretion of the Company and the price of the specified securities allotted pursuant to the Pre-IPO Placement shall be determined by the Company, in consultation with the BRLMs. If the Pre-IPO Placement is completed, the Issue size will be reduced to the extent of such Pre-IPO Placement, subject to the Issue complying with the minimum issue size requirements prescribed under Rule 19(2)(b) of the SCRR and Schedule XVI (1) of the SEBI ICDR Regulations. Further, the Company undertakes that the proceeds raised through the Pre-IPO Placement shall be attributed toward general corporate purposes, as disclosed in the Offer Documents, unless disclosures for utilization towards a specific objects of the Offer is certified by the statutory auditors of the Company;

- (B) The board of directors of the Company (the "Board of Directors" or "Board"), pursuant to its resolution January 18, 2025 in accordance with the applicable provisions of the Companies Act, has approved and authorized the Offer. Further, pursuant to relevant provisions of the Companies Act, the Fresh Issue has been approved by a special resolution adopted by the Shareholders of the Company at an extra-ordinary general meeting on February 12, 2025.
- (C) The Promoter Selling Shareholders and Promoter Group Selling Shareholder have consented to participate in the Offer for Sale by way of their consent letters, each dated February 12, 2025, respectively.
- (D) The Board of Directors has taken on record the approval for the respective portion of the Offered Shares by the Selling Shareholders pursuant to a resolution dated February 12, 2025.
- (E) The Company, and the Selling Shareholders have appointed the BRLMs to manage the Offer. The BRLMs have accepted the engagement in terms of the fee letter dated September 17, 2024. (the "**Fee Letter**"), subject to the terms and conditions set out in the Fee Letter.
- (F) The agreed fees and expenses payable to the BRLMs for managing the Offer are set out in the Fee Letter.
- (G) Pursuant to the SEBI ICDR Regulations, the BRLMs are required to enter into this Agreement with the Company, the Promoter Selling Shareholders and the Promoter Group Selling Shareholder.
- (H) In connection with the Offer, the Company had filed a draft red herring prospectus dated September 25, 2024 with the SEBI and the Stock Exchanges ("Earlier DRHP"). Pursuant to review of the Earlier DRHP, SEBI by way of its letter dated December 5, 2024 returned the Earlier DRHP. The Parties had previously executed an offer agreement dated September 25, 2024 ("Earlier Offer Agreement"). The Company now proposes to re-submit the DRHP with the SEBI and Stock Exchanges, post necessary modifications, applicable corporate actions and receipt of all necessary regulatory and other applicable approvals. The Parties are desirous of terminating the Earlier Offer Agreement and entering into this Agreement in connection with the Offer. Notwithstanding anything contained in the Earlier Offer Agreement, in consideration of the mutual covenants herein contained, the receipt and sufficiency of which is acknowledged by the Parties, the Parties agree that the Earlier Offer Agreement stands terminated as on the date of execution of this Agreement.

NOW, THEREFORE, the Parties do hereby agree and duly acknowledge the adequacy of consideration as follows:

1. DEFINITIONS AND INTERPRETATION

All capitalized terms used in this Agreement, including the recitals, shall, unless specifically defined in this Agreement, have the meanings assigned to them in the Offer Documents (as defined hereafter), as the context requires. In the event of any inconsistencies or discrepancies between the definitions contained in this Agreement and in such Offer Documents, the definitions in the Offer Documents shall prevail, to the extent of such inconsistency or discrepancy. The following terms shall have the meanings ascribed to such terms below:

"Affiliate", with respect to any Party, means: (i) any other person that, directly or indirectly, through one or more intermediaries, Controls or is Controlled by or is under common Control with such Party, (ii) any other person which is a holding company or subsidiary of such Party, and/or (iii) any other person in which such Party has a "significant influence" or which has "significant influence" over such Party, where "significant influence" over a person is the power to participate in the management, financial or operating policy decisions of that person but is less than Control over those policies and that shareholders beneficially holding, directly or indirectly through one or more intermediaries, a 20% or more interest in the voting power of that person are presumed to have a significant influence over that person. For the purposes of this definition, the terms "holding company" and "subsidiary" have the respective meanings set out in Section 2(46) and 2(87) of the Companies Act. For the avoidance of doubt, any reference in this Agreement to Affiliates includes any party that would be deemed an "affiliate" under Rule 405 or Rule 501(b) under the U.S. Securities Act, as applicable. In addition, for the purposes of this Agreement, the Promoters, the members of the Promoter Group and the Group Companies, as identified in the Offer Documents are deemed to be Affiliates of the Company;

"Agreement" has the meaning attributed to such term in the Preamble of this Agreement;

"Allotment" or "Allotted" means, unless the context otherwise requires, allotment of the Equity Shares pursuant to the Fresh Issue and transfer of the Offered Shares by the Selling Shareholders, pursuant to the Offer for Sale, in each case to successful Bidders;

"Allotment Advice" means, a note or advice or intimation of Allotment sent to the all Bidders who have bid in the Offer after the Basis of Allotment has been approved by the Designated Stock Exchange;

"Anchor Investor" means a Qualified Institutional Buyer, applying under the Anchor Investor Portion in accordance with the requirements specified in the SEBI ICDR Regulations and the Red Herring Prospectus and who has Bid for an amount of at least ₹100 million;

"Anchor Investor Allocation Price" means the price at which Equity Shares will be allocated to Anchor Investors in terms of the RHP and Prospectus, which will be decided by the Company, in consultation with the BRLMs;

"Anchor Investor Bid/ Offer Period" means one (1) Working Day prior to the Bid/ Offer Opening Date, on which Bids by Anchor Investors shall be submitted and allocation to Anchor Investors shall be completed;

"Anchor Investor Offer Price" means the price at which the Equity Shares will be Allotted to Anchor Investors in terms of the RHP and the Prospectus, which will be higher than or equal to the Offer Price, but not higher than the Cap Price, decided by the Company, in consultation with the BRLMs;

"Anchor Investor Portion" means up to 60% of the QIB Portion which may be allocated by the Company, in consultation with the BRLMs, to Anchor Investors, on a discretionary basis in accordance with SEBI ICDR Regulations. One third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Offer Price;

"Applicable Law(s)" shall mean any applicable law, statute, by elaw, rule, regulation, guideline, instructions, communications, circular, order, notification, regulatory policy, (any requirement under, or notice of, any regulatory body), equity listing agreements with the Stock Exchange(s) (as defined hereinafter), compulsory guidance, order or decree of any court or any arbitral authority, or directive, delegated or subordinate legislation, as may be in force and effect during the subsistence of this Agreement, in any applicable jurisdiction, within or outside India, including any applicable securities law in any relevant jurisdiction, including the Securities and Exchange Board of India Act, 1992, the Securities Contracts (Regulation) Act, 1956 (the "SCRA"), the Securities Contracts (Regulation) Rules, 1957 (the "SCRR"), the Companies Act, 2013, the SEBI ICDR Regulations, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), as amended, Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended, the Foreign Exchange Management Act, 1999 ("FEMA") and rules and regulations thereunder, and any guidelines, instructions, rules, notifications, communications, orders, circulars, notices and regulations issued by any Governmental Authority (and rules, regulations, orders and directions in force in other jurisdictions which may apply to the Offer);

"Companies Act" has the meaning ascribed to it in Recital (A) of this Agreement;

"Company" has the meaning ascribed to it in the Preamble of this Agreement;

"Company Entities" shall mean the Company together with its Subsidiaries;

"Control" has the meaning set out under the SEBI ICDR Regulations and the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, and the terms "Controlling" and "Controlled" shall be construed accordingly;

"Dispute" has the meaning ascribed to it in Clause 12.1 of this Agreement;

"Draft Red Herring Prospectus" or "DRHP" means the draft offer document to be filed with SEBI and issued in accordance with the SEBI ICDR Regulations, which does not contain complete particulars of the price at which the Equity Shares will be Allotted and the size of the Offer, including any addenda or corrigenda thereto;

"Eligible Employees" shall mean the permanent employees, working in India (excluding such employees who are not eligible to invest in the Offer under applicable laws), of the Company or of Corporate Promoter or of our Subsidiaries; or a Director of the Company, whether whole-time or not, as of the date of the filing of the Red Herring Prospectus with the RoC and continues to be a permanent employee until the date of submission of the Bid cum Application Form, but not including (i) Promoters; (ii) persons belonging to the Promoter Group; or (iii) Directors who either themselves or through their relatives or through any body corporate, directly or indirectly, hold more than 10% of the outstanding Equity Shares of the Company.

The maximum Bid Amount under the Employee Reservation Portion by an Eligible Employee shall not exceed ₹ 0.50 million (net of Employee Discount, if any). However, the initial Allotment to an Eligible Employee in the Employee Reservation Portion shall not exceed ₹ 0.20 million. Only in the event of an under-subscription in the Employee Reservation Portion post initial Allotment, such unsubscribed portion may be Allotted on a proportionate basis to Eligible Employees Bidding in the Employee Reservation Portion, for a value in excess of ₹ 0.20 million, subject to the total Allotment to an Eligible Employee not exceeding ₹ 0.50 million (net of Employee Discount, if any)

"Employee Discount" shall mean a discount as may be offered by the Company, in consultation with the BRLMs, to Eligible Employees and which shall be announced at least two Working Days prior to the Bid / Offer Opening Date.

"Employee Reservation Portion" shall mean the portion of the Offer which shall not exceed 5% of the post-Offer equity share capital of the Company, available for allocation to Eligible Employees, on a proportionate basis

"Encumbrances" means the imposition of any pre-emptive rights, liens, mortgages, charges, pledges, non-disposal undertaking, security interests, defects, claim, trusts, or any other encumbrance or any covenant, transaction, condition or arrangement in the nature of encumbrance, by whatever name called, whether executed directly or indirectly or transfer restrictions including any agreement or outstanding commitment restricting such transfer, both present and future;

"Fee Letter" has the meaning ascribed to it in Recital (E) of this Agreement;

"Equity Shares" has the meaning ascribed to it in Recital (A) of this Agreement;

"Governmental Authority" shall include SEBI, Stock Exchanges, RoC, Reserve Bank of India, any national, state, regional or local government or any governmental, regulatory, statutory, administrative, fiscal, taxation, judicial, quasi-judicial or governmental owned body, department, commission, authority, agency or entity, in or outside of India;

"Governmental Licenses" has the meaning ascribed to it in Clause 3.18 of this Agreement;

"Group Company" means company(ies) as defined under Regulation 2(1)(t) of the SEBI ICDR Regulations, and as identified in the Offer Documents;

"Ind AS" means Indian Accounting Standards notified under Section 133 of the Companies Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Companies Act;

"Indemnified Party" has the meaning ascribed to it in Clause 16.1 of this Agreement;

"Indemnifying Party" has the meaning ascribed to it in Clause 16.5 of this Agreement;

"International Wrap" means the international wrap with respect to the Offer, containing, among other things, the international selling restrictions and international transfer restrictions, which will be attached to the Prospectus and used for offers and sales of Equity Shares to persons outside India;

"Loss or Losses" has the meaning ascribed to it in Clause 16.1 of this Agreement;

"Material Adverse Change" shall mean, individually or in the aggregate, a material adverse change, probable or otherwise, (i) in the reputation, condition (financial, legal or otherwise), assets, liabilities, revenues, profits, cash flows, business, management, operations or prospects of the Company Entities and whether or not arising from transactions in the ordinary course of business (including any material loss or interference with their business from fire, explosions, flood, new pandemic (man-made or natural), or from court or governmental or regulatory action, order or decree and any change pursuant to any restructuring, or, (ii) in the ability of the Selling Shareholders, severally and not jointly, to perform their respective obligations under, or to consummate the transactions contemplated by, this Agreement or the Engagement Letter or the Underwriting Agreement (as defined herein), including the sale and transfer of the Offered Shares contemplated herein or therein, or (d) in the ability of the Company Entities, either individually or taken as a whole, to conduct their businesses and to own or lease its assets or therein properties in substantially the same manner in which such businesses were previously conducted or such assets or properties were previously owned or leased as described in the Offer Documents:

"Offer" has the meaning ascribed to it in Recital (A) of this Agreement;

"Offer Documents" means the Draft Red Herring Prospectus, the Red Herring Prospectus and the Prospectus, the Preliminary Offering Memorandum, the Offering Memorandum, the Bid cum Application Form including the abridged prospectus;

"Offer Price" has the meaning ascribed to it in Recital (A) of this Agreement;

"Offered Shares" has the meaning ascribed to it in Recital (A) of this Agreement;

"Offering Memorandum" means the offering memorandum with respect to the Offer consisting of the Prospectus and the International Wrap, which will be used for offers and sales of Equity Shares to persons outside India;

"Pre-IPO Placement" has the meaning ascribed to it in the Preamble of this Agreement;

"Preliminary International Wrap" means the preliminary international wrap with respect to the Offer, containing, among other things, the international selling restrictions and international transfer restrictions, which will be attached to the Red Herring Prospectus and used for offers and sales of Equity Shares to persons outside India;

"Preliminary Offering Memorandum" means the preliminary offering memorandum with respect to the Offer consisting of the Red Herring Prospectus and the Preliminary International Wrap, which is to be used for offers and sales of Equity Shares to persons outside India;

"Promoter Selling Shareholders" has the meaning ascribed to it in the Preamble of this Agreement;

"**Promoter Group Selling Shareholder**" has the meaning ascribed to it in the Preamble of this Agreement;

"Promoter Group" means the members of the Promoter Group, as identified in the Offer Documents, solely for the purpose of this Offer Agreement;

"Publicity Memorandum" has the meaning ascribed to it in Clause 8.1 of this Agreement;

"Regulation S" shall have the meaning assigned to such term in Recital (A) of this Agreement;

"Restated Consolidated Financial Statements" The Restated Consolidated Financial Statements of our Company, together with its Subsidiaries, ("Group") comprising the restated consolidated financial statement of assets and liabilities as at nine months period ended December 31, 2024 and financial years ended March 31, 2024, March 31, 2023 and March 31, 2022 and restated consolidated financial statement of profit and loss (including other comprehensive income), and restated consolidated financial statement of cash flows and restated consolidated statement of changes in equity for the nine months period ended December 31, 2024 and financial years ended March 31, 2024, March 31, 2023 and March 31, 2022, the consolidated financial statement of significant accounting policies, and other explanatory information of our Company, derived from audited special purpose consolidated interim financial statements for the nine months period ended December 31, 2024, audited consolidated financial statements for financial year ended March 31, 2024, and audited special purpose consolidated financial statements for the year ended March 31, 2023 and March 31, 2022, prepared in accordance with Ind AS and restated by our Company in accordance with the requirements of Section 26 of Part I of Chapter III of the Companies Act, 2013, relevant provisions of the SEBI ICDR Regulations, and the Guidance Note on Reports on Company Prospectuses (Revised 2019) issued by the ICAI.

"Restricted Party" shall mean a person that is: (i) listed on, or owned or controlled by or 50% or more owned in the aggregate by a person listed on, or acting on behalf of one or more persons or entities that are currently the subject of any sanctions administered or enforced by the Sanctions or listed on any Sanctions List (each as defined herein); (ii) located in, incorporated

under the laws of, or owned (directly or indirectly) or controlled by, resident in a country or territory that is, or acting on behalf of, a person located in or organized under the laws of a country or territory that is or whose government is, the target of country-wide or territory-wide Sanctions; or (iii) otherwise a target of Sanctions (the "target of Sanctions" signifying a person with whom a U.S. person or other person required to comply with the relevant Sanctions would be prohibited or restricted by law from engaging in trade, business or other activities);

"Sanctions" shall mean economic or financial sanctions or trade embargoes or restrictive measures administered, imposed, enacted or enforced by: (a) the United States government; (b) the United Nations Security Council; (c) Switzerland; (d) the European Union or its Member States; (e) the United Kingdom; or (f) the respective governmental institutions and agencies of any of the foregoing, including, without limitation, the Office of Foreign Assets Control of the U.S. Department of Treasury (the "OFAC"), the U.S. Department of Treasury, U.S. Department of State, the Bureau of Industry and Security of the U.S. Department of Commerce (including, without limitation, the designation as a "specially designated national or blocked person" thereunder), United Nations and Her Majesty's Treasury (the "HMT") or other relevant sanctions authorities (collectively, the "Sanctions Authorities"), including without any limitation any sanctions or requirements imposed by, or based upon the obligations or authorities set forth in, the U.S. International Emergency Economic Powers Act of 1977, the U.S. Iran Sanctions of 1996, the U.S. Comprehensive Iran Sanctions, Accountability, and Divestment Act of 2010, the Iran Freedom and Counter-Proliferation Act of 2010, the U.S. Iran Threat Reduction and Syria Human Rights Act of 2012, Section 1245 of the National Defence Authorization Act of 2012, the U.S. Trading With the Enemy Act of 1917, the U.S. United Nations Participation Act of 1945 or the U.S. Syria Accountability and Lebanese Sovereignty Restoration Act of 2003, all as amended, or any of the foreign asset control regulations of the United States Department of Treasury (including, without limitation, 31 CFR, Subtitle B, Chapter V, as amended) or any enabling legislation, regulation, directive, executive order or license relating thereto;

"Sanctions List" shall mean the "Specially Designated Nationals and Blocked Persons" list, the "Foreign Sanctions Evaders" list, to the extent dealings are prohibited and the "Sectoral Sanctions Identifications" list maintained by OFAC, the United Nations Security Council 1267/1989/2253 Committee's Sanction list, the "Consolidated List of Financial Sanctions Targets" maintained by HMT, the EU consolidated list of persons, groups and entities subject to "EU Financial Sanctions" or any similar list maintained by, or public announcement of Sanctions designation made by, any of the Sanctions Authorities;

"SEBI ICDR Regulations" has the meaning ascribed to it in Recital (A) of this Agreement;

"Selling Shareholder Statements" shall mean all the statements specifically made, confirmed or undertaken by the Selling Shareholder, in writing, in the Draft Red Herring Prospectus, Red Herring Prospectus or the Prospectus in relation to itself as a Selling Shareholder and the Offered Shares;

"Stock Exchanges" means BSE Limited and National Stock Exchange of India Limited, where the Equity Shares of the Company are proposed to be listed;

"Subsidiaries" means collectively the Indian and foreign subsidiaries of the Company as on the date of the Draft Red Herring Prospectus, namely, Phenix Building Solutions Private Limited and Phenix Construction Technologies Inc.;

"Supplemental Offer Materials" means any written communication, prepared by or on behalf of the Company or the Selling Shareholders, or used or referred to by the Company or the Selling Shareholders, that constitutes an offer to sell or a solicitation of an offer to buy the Equity Shares in the Offer, including, but not limited to, the investor road shows presentation or any other road show materials relating to the Offer;

"Transaction Agreements" mean fee letter, the registrar agreement, service provider agreement with the advertising agency, syndicate agreement, cash escrow and sponsor bank agreement, share escrow agreement, underwriting agreement, monitoring agency agreement or any other agreement that may be entered into by the Company, the Selling Shareholders, in connection with the Offer.

"Underwriting Agreement" has the meaning set out in Clause 1.2 of this Agreement;

"UPI Bidders" means collectively, individual investors applying as (i) Retail Individual Bidders in the Retail Portion (ii) individuals applying as Non-Institutional Bidders with a Bid Amount of up to ₹500,000 in the Non-Institutional Portion and (iii) Eligible Employees Bidding under the Employee Reservation Portion, and Bidding under the UPI Mechanism through ASBA Forms(s) submitted with Syndicate Members, Registered Brokers, Collecting Depository Participants and Registrar and Share Transfer Agents.. Pursuant to Circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022 issued by SEBI, all individual investors applying in public issues where the application amount is up to ₹ 500,000 shall use UPI and shall provide their UPI ID in the bid-cum-application form submitted with: (i) a syndicate member, (ii) a stock broker registered with a recognized stock exchange (whose name is mentioned on the website of the stock exchange as eligible for such activity), (iii) a depository participant (whose name is mentioned on the website of the stock exchange as eligible for such activity), and (iv) a registrar to an issue and share transfer agent (whose name is mentioned on the website of the stock exchange as eligible for such activity);

"UPI Circulars" shall mean the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 along with the circular issued by the National Stock Exchange of India Limited having reference no. 23/2022 dated July 22, 2022, and having reference no. 25/2022 dated August 3, 2022, and the circular issued by BSE Limited having reference no. 20220702-30 dated July 22, 2022, and having reference no. 20220803-40 dated August 3, 2022, SEBI master circular number SEBI/HO/CFD/PoD1/P/CIR/2024/0154 dated November 11, 2024), SEBI master circular bearing SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 dated May 7, 2024 and any subsequent circulars or notifications issued by SEBI or the Stock Exchanges in this regard;

"UPI Mandate Request" shall mean a request (intimating the UPI Bidder by way of a notification on the UPI application and by way of a SMS for directing the UPI Bidder to such UPI mobile application) to the UPI Bidder initiated by the Sponsor Banks to authorise blocking of funds on the UPI application equivalent to Bid Amount and subsequent debit of funds in case of Allotment;

"UPI Mechanism" shall mean the process for applications by UPI Bidders submitted with intermediaries with UPI as mode of payment, in terms of the UPI Circulars;

"U.S. Securities Act" shall have the meaning assigned to such term in Recital (A) of this Agreement;

"Wilful Defaulter" shall have meaning ascribed to it under the SEBI ICDR Regulations; and

"Working Day" shall mean all days, on which commercial banks in Mumbai are open for business; provided however, with reference to (a) announcement of Price Band; and (b) Bid/Offer Period, "Working Day" shall mean all days, excluding all Saturdays, Sundays or a public holiday, on which commercial banks in Mumbai are open for business; and (c) with reference to the time period between the Bid/Offer Closing Date and the listing of the Equity Shares on the Stock Exchanges, "Working Day" shall mean all trading days of Stock Exchanges, excluding Sundays and bank holidays, as per the circulars issued by the SEBI, including the UPI Circulars.

- 1.1 In this Agreement, unless the context otherwise requires:
 - (i) words denoting the singular shall include the plural and *vice versa*;

- (ii) words denoting a person shall include a natural person, corporation, company, partnership, trust or other entity having legal capacity;
- (iii) heading and bold typeface are only for convenience and shall be ignored for the purposes of interpretation;
- (iv) references to this Agreement or to any other agreement, deed or instrument shall be construed as a reference to this Agreement or to such agreement, deed or instrument, as the same may from time to time be amended, varied, supplemented or novated;
- (v) references to any Party to this Agreement or any other agreement or deed or instrument shall include its successors and/or permitted assigns, as applicable;
- (vi) any reference to a statute or statutory provision shall be construed as including such statutes or statutory provisions and any orders, rules, regulations, clarifications, instruments or other subordinate legislation made under them as from time to time amended, supplemented, consolidated, modified, extended, re-enacted or replaced;
- (vii) any reference to a section, clause, paragraph or annexure, unless indicated otherwise, shall be construed as a reference to a section, clause, paragraph or annexure of this Agreement;
- (viii) any reference to days is, unless clarified to refer to Working Days (as defined in the Offer Documents) or business days, a reference to calendar days;
- (ix) time is of the essence in the performance of the Parties' respective obligations under this Agreement. If any time period specified in this Agreement is extended by mutual agreement between the Parties, such extended time shall also be of the essence; and
- (x) any reference to the "knowledge" or "best knowledge" of any person shall mean the actual knowledge of such person after making all due diligence inquiries and investigations which would be expected or required from a person of ordinary prudence.
- The Parties acknowledge and agree that entering into this Agreement or the Fee Letter shall not create or be construed to or be deemed to create any obligation, agreement or commitment, whether express or implied, on the BRLMs to subscribe to, purchase or place the Equity Shares, or to enter into any underwriting agreement (the "Underwriting Agreement") in connection with the Offer, or to provide any financing or underwriting to the Company, or any of its Affiliates, the Selling Shareholders. For avoidance of doubt, this Agreement is not intended to constitute, and should not be construed as, an agreement or commitment, directly or indirectly, among the Parties with respect to the placement, subscription, purchase or underwriting of any Equity Shares. In the event the Company, the Selling Shareholders, and the BRLMs enter into an Underwriting Agreement, such agreement shall, *inter alia*, include customary representations and warranties, conditions as to closing of the Offer (including the provision of comfort letters, arrangement letters and legal opinions), lock-up, indemnity, contribution, termination and *force majeure* provisions, in form and substance mutually agreed between the Parties.
- 1.3 It is clarified that the rights and obligations of the BRLMs under this Agreement are several and not joint. For the avoidance of doubt, none of the BRLM is responsible for the acts or omissions of any of the other BRLM or any other Party.

2. OFFER TERMS AND CERTAIN CONFIRMATIONS BY THE COMPANY AND THE SELLING SHAREHOLDERS

- 2.1 The Offer will be managed by the BRLMs in accordance with the allocation of responsibilities annexed to this Agreement as **Annexure A**.
- 2.2 The Company and the Selling Shareholders shall not, without the prior written approval of the BRLMs, file any of the Offer Documents with the SEBI, any Stock Exchange, the Registrar of Companies or any other Governmental Authority whatsoever or make any offer relating to the Equity Shares that would constitute the Offer, or otherwise issue or distribute, the Offer Documents or any Supplemental Offer Materials.
- 2.3 The Company in consultation with the BRLMs, shall decide the terms of the Offer, including the Bid/Offer Opening Date and Bid/Offer Closing Date, and the Anchor Investor Bid/Offer Period, and any revisions thereof, the Price Band, including any revisions thereof, Employee discount (if any) and the final Offer Price, which shall be determined through the Book Building Process, including any revisions, modifications or amendments thereto. Any revisions shall be promptly conveyed in writing by the Company to the BRLMs.
- 2.4 All allocations and the Basis of Allotment (except with respect to Anchor Investors) and Allotments of the Equity Shares shall be finalized by the Company in consultation with the BRLMs, Registrar and the Designated Stock Exchange, in accordance with Applicable Law. Allocation to Anchor Investors, if any, shall be made on a discretionary basis by the Company in consultation with the BRLMs and in accordance with Applicable Law. The Parties acknowledge that in case of under-subscription in the Offer, Equity Shares up to 100% of the Fresh Issue will be issued prior to the sale of Equity Shares in the Offer for Sale and all the Equity Shares offered by the Selling Shareholders in the Offer for Sale will be Allotted post the issuance of 100% of the Equity Shares in Fresh Issue.
- 2.5 The Company and the Selling Shareholders, severally and not jointly, undertake and agree that it shall not access the money raised in the Offer until receipt of the final listing and trading approvals from the Stock Exchanges. The Company and the Selling Shareholders shall refund the money raised in the Offer, together with any applicable interest on such money as required under Applicable Law, to the Bidders if required to do so for any reason, including due to failure to obtain listing or trading approval or pursuant to any direction or order of Governmental Authority. Provided that the Selling Shareholders shall not be liable or responsible to pay such interest unless such delay is solely and directly attributable to an act or omission of the Selling Shareholders in which event the Company shall be liable to pay such interest, as required under Applicable Law.
- 2.6 The Company shall take all necessary steps for completion of necessary formalities for listing and commencement of trading of the Equity Shares at the Stock Exchanges within three Working Days of the Bid/Offer Closing Date, or such other time period as may be prescribed under Applicable Law, and, in particular, the Company, in consultation with the BRLMs shall immediately take all necessary steps to ensure the completion of Allotment, dispatch of Allotment Advice, including any revisions, if required, and refund orders to Bidders, including Anchor Investors and including unblocking ASBA accounts in relation to ASBA bidders, in any case, no later than the time limit prescribed under Applicable Law and, in the event of failure to do so, to pay interest to Bidders as required under Applicable Law. Further, the Company shall make applications to the Stock Exchanges for listing of the Equity Shares and shall obtain inprinciple listing approvals from the Stock Exchanges and designate one of the Stock Exchanges as the Designated Stock Exchange prior to filing the Red Herring Prospectus with the RoC. The Selling Shareholders shall provide all reasonable support and extend reasonable cooperation (a) as maybe reasonably required or requested by the Company and/or the BRLMs in this respect or (b) as required under Applicable Law to facilitate the process of listing the Equity Shares on the Stock Exchanges. The Selling Shareholders have authorized the Company to take all actions in respect of the Offer for, and on, their behalf in accordance with Section 28 of the Companies

Act and shall, reimburse the Company for all expenses incurred by the Company in relation to the Offer for Sale.

- 2.7 The Company has obtained SEBI Complaints Redress System ("SEBI Scores") registration at the time of submission of documents with Stock Exchanges for in-principle approval. Company in consultation with the BRLMs shall set up an investor grievance redressal system to redress all Offer related grievances to the satisfaction of the BRLMs and in compliance with Applicable Law. The Selling Shareholders authorizes the Company Secretary and Compliance Officer of the Company and the Registrar to the Offer to deal with any investor grievances on their behalf in connection with the Offer, and shall provide reasonable support and extend reasonable cooperation as required or requested by the Company and/or the BRLMs in redressal of such investor grievances to the extent such investor grievances pertain to the Selling Shareholders and their respective portion of the Offered Shares.
- 2.8 The Company and the Selling Shareholders acknowledge and agree that the BRLMs shall have the right but not the obligation to withhold submission of any of the Offer Documents to SEBI, the RoC or the Stock Exchanges, as applicable, in the event that any information or documents reasonably requested by the BRLMs in relation to the Offer is not made available by the Company, its Directors, Promoters, members of the Promoter Group, without unreasonable delay to enable any filings to be made with any Governmental Authority within the timeline prescribed by such Governmental Authority, as the case may be, on request by the BRLMs or the information already provided to the BRLMs is untrue, inaccurate or incomplete. The Selling Shareholders shall not withdraw from the Offer after filing of the DRHP with SEBI except with prior consent from BRLMs. Further, they shall not increase or reduce the number of Equity Shares offered by them in the Offer resulting in a change in the aggregate size of the Offer beyond the applicable limits under ICDR Regulations, each without prior written approval and consultation with the Company and the BRLMs.
- 2.9 The rights and obligations of the BRLMs, Company and the Selling Shareholders under this Agreement are several and not joint. For the avoidance of doubt, it is clarified that the rights, obligations, representations, warranties, covenants, undertakings and indemnities of the Company and the Selling Shareholders under this Agreement are several and not joint, unless otherwise expressly specified herein.

3. REPRESENTATIONS, WARRANTIES AND UNDERTAKINGS BY THE COMPANY AND THE PROMOTER SELLING SHAREHOLDERS; SUPPLY OF INFORMATION AND DOCUMENTS

The Company and the Promoter Selling Shareholders, represent, warrant, undertake and covenant to the BRLM as of the date hereof, and as of the dates of each of the Draft Red Herring Prospectus, Red Herring Prospectus, the Bid/Offer Opening Date, the Bid/Offer Closing Date, the Prospectus, Allotment, and the date of commencement of listing and trading of the Equity Shares of the Company that:

3.1 Each of the Company Entities have been duly incorporated, registered and is validly existing as a company under Applicable Laws, have the corporate power and authority to own or lease its movable and immovable properties and to conduct its business (as described in the Offer Documents) and no steps has been taken or no notices have been issued or application or proceedings have been initiated for its insolvency, winding up or liquidation, initiation of proceedings, or receivership under any Applicable Law. As on the date of this Agreement, except as disclosed or will be disclosed in the Offer Documents, the Company has no other subsidiaries, joint ventures or associates or investments in any entities as reflected in the Restated Consolidated Financial Statements. Each of the Company Entities are, and immediately after the Bid/ Offer Closing Date and immediately upon the consummation of the transactions contemplated in the Underwriting Agreement and the Offer Documents, will be, Solvent. As used herein, the term "Solvent" means, with respect to an entity, on a particular date, that on such date, (i) the fair market value of the assets is greater than the liabilities of such entity, (ii) the present fair saleable value of the assets of the entity is greater than the

that will be required to pay the probable liabilities of such entity on its debt as they become absolute and mature, or (iii) the entity is able to realize upon its assets and pay its debts and other liabilities (including contingent obligations) as they mature.

- 3.2 The Company Entities has obtained and shall obtain all their respective authorizations, approvals and consents, which may be required under Applicable Law and/or under contractual arrangements by which it may be bound or to which any of its assets and properties may be subject, in relation to the Offer and has complied with, and shall comply with, such authorizations, approvals and consents, all applicable law and its constitutional documents and contractual arrangements by which it may be bound in relation to the Offer. The Company has the corporate power and authority to invite, offer, issue, allot and transfer the Equity Shares pursuant to the Offer, and there are no other corporate authorizations required and there are no restrictions under Applicable Law or the Company's constitutional documents or any agreement or instrument binding on the Company or to which any of its assets or properties are subject, on the invitation, offer, issue, allotment or transfer by the Company of any of the Equity Shares pursuant to the Offer. The Company is eligible to undertake the Offer in terms of the SEBI ICDR Regulations and all other Applicable Laws. The Company has complied with and shall comply with, the terms and conditions of such approvals, and Applicable Law in relation to the Offer and any matter incidental thereto.
- 3.3 The Board of Directors of the Company, pursuant to a resolution passed at its meeting held on January 18, 2025, has authorized the Fresh Issue and taken on record the Offer for Sale by way of its resolution passed at its meeting held on February 12, 2025. Further, the Shareholders of the Company pursuant to a special resolution dated February 12, 2025, have approved and authorized the Fresh Issue.
- 3.4 The Company has informed all existing shareholders of the Company who are eligible to participate in the Offer for Sale in accordance with Regulation 8 of the ICDR Regulations seeking confirmation in relation to such shareholders' participation in the Offer under the Offer for Sale portion and that other than the shareholder who has been disclosed in the Draft Red Herring Prospectus as the Selling Shareholders, no other shareholders have consented to participate in the Offer.
- 3.5 Each of this Agreement, and other Transaction Agreements, have been and shall be duly authorized, executed and delivered by the Company and is, and will be, a valid and legally binding instrument, enforceable against the Company, in accordance with its terms, and the execution and delivery by the Company of, and the performance by the Company of its obligations under, the Agreement and other Transaction Agreements, shall not conflict with, result in a breach or violation of, (i) any provision of Applicable Law; (ii) the constitutional documents of the Company; (iii) any agreement or other instrument binding on the Company or result in imposition of Encumbrances on any property or assets of the Company or any Equity Shares. No consent, approval, authorization or order of, or qualification with, any Governmental Authority is required for the performance by the Company of its obligations under this Agreement, the Fee Letter, the Transaction Agreements, in connection with the Offer, except such as have been obtained or shall be obtained prior to the listing of the Equity Shares on the Stock Exchanges.
- 3.6 Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, all of the issued, subscribed, paid-up and outstanding share capital of the Company, has been duly authorized, fully paid up and validly issued under Applicable Law and is free and clear from all Encumbrances. Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, all issuances and allotments of Equity Shares by the Company have been made in compliance with Applicable Law including, but not limited to, section 67 of the Companies Act, 1956 or Section 42 of the Companies Act (including the issuance of equity shares in the past to not more than 49 persons/ 200 persons, which are in violation of "deemed public offer" requirements under Section 67(3) of the Companies Act, 1956, relevant section(s) of the Companies Act, 2013 including Section 42 and the rules notified thereunder, or the applicable

SEBI regulations including the Securities and Exchange Board of India (Disclosure and Investor Protection) Guidelines, 2000, Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 or the SEBI ICDR Regulations, as applicable. Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, the Company has complied with all reporting or filing requirements under applicable laws including the Companies Act, 1956, the Companies Act and applicable foreign exchange laws, and the Company has not received any notice from any Governmental Authority for default or delay in making any filings or declarations in connection with such issuances or allotments. The Company has only one class of Equity Shares and the Equity Shares proposed to be issued and allotted pursuant to the Fresh Issue by the Company and the Equity Shares proposed to be transferred in the Offer for Sale shall rank *pari passu* with the existing Equity Shares of the Company in all respects, provided that investors who are allotted Equity Shares in the Offer will be entitled to participate in dividends, if any, declared by the Company after Allotment of Equity Shares in the Offer in compliance with Applicable Laws. Additionally, the Company is compliance of the Section 25 of the Companies Act, 2013.

- 3.7 The Draft Red Herring Prospectus do not invoke any of the criteria for rejection of draft offer documents set forth in the Securities and Exchange Board of India (Framework for Rejection of Draft Offer Documents) Order, 2012 or the Securities and Exchange Board of India (Issuing Observations on Draft Offer Documents Pending Regulatory Actions) Order, 2020. Further, none of the Company, its Directors, and its Promoters have been suspended from trading by the Stock Exchanges, as on the date of the filing of the Draft Red Herring Prospectus, for noncompliance with listing requirements as described under SEBI General Order No. 1 of 2015.
- 3.8 The Company has no outstanding securities convertible into, or exchangeable, directly or indirectly for Equity Shares and the Company shall ensure that, as of the date of the Draft Red Herring Prospectus, the Red Herring Prospectus, the Prospectus and listing and trading of the Equity Shares pursuant to the Offer, there are no outstanding securities convertible into, or exchangeable, directly or indirectly, for Equity Shares or any other right which would entitle any person to any option to receive Equity Shares.
- 3.9 Other than the Fresh Issue, and issuance of Equity Shares pursuant to (a) the pre-ipo placement; and (b) exercise of options granted under the ESOP plan, there shall be no further issue or offer of Equity Shares, whether by way of bonus issue, preferential allotment, public issue, rights issue or in any other manner, during the period commencing from the date of filing the Draft Red Herring Prospectus with the SEBI until the Equity Shares proposed to be Allotted pursuant to the Offer have been listed and have commenced trading or until the Bid monies are unblocked or refunded, as applicable, due to, *inter-alia*, failure to obtain listing approvals or under subscription in relation to the Offer.
- 3.10 The Company does not intend or propose to alter its capital structure for six (6) months from the Bid/Offer Opening Date or until Bid monies are unblocked and/or refunded, as applicable, on account of, among other things, failure or withdrawal of the Offer, in accordance with Applicable Law, by way of split or consolidation of the denomination of Equity Shares or further issue of Equity Shares (including issue of securities convertible into or exchangeable, directly or indirectly for Equity Shares) whether preferential or otherwise other than in connection with the issue of Equity Shares pursuant to the Offer.
- 3.11 There shall be only one denomination for the Equity Shares, unless otherwise permitted by Applicable Law.
- 3.12 The Promoters are the only 'promoters' of the Company, as defined under the SEBI ICDR Regulations and the Companies Act and have been identified as promoters in the annual return of the Company for Fiscal 2024 filed by the Company with the RoC, and there are no other persons or entities who are in Control of the Company;
- 3.13 Except as disclosed in the Draft Red Herring Prospectus, the members of the Promoter Group and the Group Companies have been accurately described without any omission and there is no

other entity or person that is part of the promoter group or group companies (each such term as defined under the SEBI ICDR Regulations) of the Company, other than the persons and entities disclosed as Promoter Group and Group Companies in the Draft Red Herring Prospectus or as will be disclosed in the Red Herring Prospectus and the Prospectus .

- 3.14 The proceeds of the shall be utilized for the purposes and in the manner set out in the section titled "Objects of the Offer" in the Offer Documents. Any changes to such purposes of utilization of the proceeds of the Fresh Issue after the completion of the Offer shall only be carried out in accordance with the relevant provisions of the Companies Act and other Applicable Law and the Company and the Promoters shall be responsible for compliance with Applicable Law in respect of variation in the terms of utilization of the proceeds of the Offer disclosed in the Offer Documents:
- 3.15 The Company has not granted any special rights to any of the shareholders of the Company.
- 3.16 The Company shall appoint and enter into an agreement with a credit rating agency to monitor the use of proceeds of the Offer and shall comply with such disclosure and accounting norms as may be specified by SEBI from time to time;
- 3.17 The Company shall ensure that each Group Company has uploaded on its respective website the financial information as required to be disclosed by it pursuant to the SEBI ICDR Regulations;
- 3.18 Except as disclosed in the DRHP and as will be disclosed in the RHP and the Prospectus, the Company and the Material Subsidiary possess all the material permits, registrations, licenses, approvals, consents and other authorizations, which may be required under Applicable Law, in relation to its business as described in the Draft Red Herring Prospectus and as will be described in the Red Herring Prospectus and the Prospectus (collectively, "Governmental Licenses") and has complied with, and shall comply with, the terms and conditions of such approvals. Except as disclosed in the DRHP and will be disclosed in the RHP and Prospectus, the Company has made all necessary declarations and filings with, the appropriate Governmental Authority for the business carried out by the Company. All such Governmental Licenses are valid and in full force and effect, the terms and conditions of which have been fully complied with, and no notice of proceedings has been received relating to the revocation or modification of any such Governmental Licenses except where such non-compliance or proceedings taken individually or in aggregate do not or would not result in a Material Adverse Change. Except as disclosed in the DRHP, in case of Governmental Licenses which are required in relation to the Company or the Material Subsidiary's business and have not yet been obtained or have expired, the Company or the Material Subsidiary, as relevant, has made the necessary applications for obtaining such Governmental Licenses and no such application has been rejected by any Governmental Authority or is subject to any adverse outcome.
- 3.19 Each of the Company Entities are not (i) in violation of its memorandum of association and articles of association; (ii) in default of the performance or observance of any obligations, agreements, covenants or conditions contained in any contracts, indentures, mortgages, deed of trust, loan or credit agreement, guarantee, note or other agreement or instrument to which the Company Entities are a party or by which it is bound or to which its properties or assets are subject except where such default, would not, individually or in the aggregate, result in a Material Adverse Change. There has been no notice or communication, written or otherwise. issued by any lender or third party to the Company Entities with respect to any default or violation of or acceleration of repayment or seeking enforcement of any security interest with respect to any indenture, loan or credit agreement, or any other agreement or instrument to which the Company Entities are a party or by which the Company Entities are bound or to which the properties or assets of the Company Entities are subject except where such default or violation or any of the aforesaid act would not, individually or in the aggregate, result in a Material Adverse Change. Further, there has not been any event that has occurred that with the giving of notice or lapse of time or both may constitute a default in respect of, constitutional or charter documents of the Company Entities or under any Applicable Law.

- 3.20 The Company Entities do not require any approval, consent, authorisation, license or registration relating to pollution or protection of human health and safety, the environment or hazardous or toxic substances or wastes, the release or threatened release of chemicals, pollutants, contaminants, wastes, toxic substances, hazardous substances ("Environmental Laws"), to conduct their business except as disclosed in the Draft Red Herring Prospectus and as will described in the Red Herring Prospectus and the Prospectus.
- 3.21 Except as disclosed in the DRHP and as will be described in the Red Herring Prospectus and the Prospectus, the Company Entities owns or possess or have the right to use patents, patent rights, licenses, inventions, copyrights, know how (including trade secrets and other unpatented and/or unpatentable proprietary or confidential information, systems or procedures), trademarks, service marks, trade names or other intellectual property (collectively, "Intellectual Property") to the extent required and necessary to carry on their business as now conducted and as described in the Offer Documents; and the expected expiration of any of such Intellectual Property would not result in a Material Adverse Change.
- 3.22 Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, there are no (i) pending criminal litigation involving the Company, its Subsidiaries, its Promoters and its Directors including FIRs; (ii) pending actions taken by statutory or regulatory authorities involving the Company, its Subsidiaries, its Promoters and its Directors; (iii) disciplinary actions including penalty imposed by SEBI or the Stock Exchanges against the Promoters in the last five financial years, including outstanding actions (iv) pending claims involving the Company, its Subsidiaries, its Promoters and its Directors for any direct and indirect tax matters in a consolidated manner, and (v) other pending legal proceedings involving the Company, its Subsidiaries, its Promoters and its Directors, as determined by the Board of Directors to be material, in accordance with the SEBI ICDR Regulations; (vi) pending litigation involving the Group Companies which is material to the business of the Company on a consolidated basis and (vii) outstanding dues to (a) creditors above the materiality threshold as determined by the Company pursuant to the policy of materiality adopted by the board of directors of the Company (b) micro, small and medium enterprises;
- No slow-down, work stoppages, disturbance or labour disputes (whether or not within the meaning of the Industrial Disputes Act, 1947) with the Directors or employees of the Company exists, and the Company is not aware of any existing or, to the best of the Company's knowledge, threatened labor disturbance by its employees, which would result in a Material Adverse Change. No Director or officer or employee engaged in a professional capacity and whose name appears in the Draft Red Herring Prospectus as a "Key Managerial Personnel" or "Senior Managerial Personnel" has terminated or indicated or expressed a desire to terminate his or her relationship with the Company. The Company has no intention to terminate the employment of any Director or officer or employee whose name appears as a "Key Managerial Personnel" or "Senior Managerial Personnel". No disputes exist with the customers of the Company, and the Company has not received any notice of cancellation of any subsisting agreements with such parties except where such cancellation would not result in a Material Adverse Change.
- 3.24 The Company holds good and marketable title to all real property and land owned by it, free and clear of Encumbrances except for hypothecation or mortgage created on such property as security for third party debt finance obtained in the ordinary course of business; and all the leases (which expression includes any letting, any under-lease or sublease (howsoever remote) and any tenancy or license to occupy and any agreement for any lease, letting, under-lease, sublease or tenancy) to the business of the Company, and under which the Company holds properties, are valid and enforceable leases and are in full force and effect except where such invalidity or unenforceability would not result in Material Adverse Change. The land owned and/or acquired by the Company are "non-agricultural land" and have been validly leased, including the lands on which each of the facilities, gowdowns and offices of the Company are situated. The Company has not breached any covenant, agreement, reservation, condition, interest, right, restriction, stipulation or other obligation affecting any of the property nor has

any notice been issued by any statutory agency of any claim of any sort that has been asserted by anyone adverse to the rights of the Company under any of the leases or subleases mentioned above, or affecting or questioning the rights of the Company to the continued possession of all of the premises held under any such lease except where any of the aforesaid breach or receipt of such notice would not result in a Material Adverse Change.

- 3.25 The Company's business as described in the Draft Red Herring Prospectus and as will be described in the Red Herring Prospectus and the Prospectus, is insured by recognized, institutions with policies in such amounts and with such deductibles and covering such risks as is generally deemed adequate and customary for its business including, without limitation, policies covering property owned or leased by any the Company against standard perils such as theft, destruction, acts of vandalism, fire, riots, strikes, malicious damage, floods and earthquakes and other natural disasters. The Company has no reason to believe that it will not be able to: (i) renew its existing insurance coverage as and when such policies expire; or (ii) obtain comparable coverage from similar institutions as may be necessary or appropriate to conduct its business as now conducted and at a cost that would not result, individually or in the aggregate, in a Material Adverse Change. The Company has not been denied any insurance coverage which it has applied except where such denial of coverage would not result in Material Adverse Change. All insurance policies required to be maintained by the Company are in full force and effect, except where failure to renew or obtain such policies would not be expected to result in a Material Adverse Change, and it is in compliance with the material terms of such policies and instrument in all respects. There are no material claims made by the Company under any insurance policy or instrument which are pending as of date.
- 3.26 The Restated Consolidated Financial Statements of the Company for the financial years ended 2024, 2023 and 2022 and for nine months ended December 31, 2024, together with the related annexures and notes included in the Draft Red Herring Prospectus (and to be included in the Red Herring Prospectus and the Prospectus, as may be necessary and required under Applicable Law); (i) are derived from the audited consolidated financial statements for Fiscal 2024 and for nine months ended December 31, 2024, and the audited special purpose consolidated financial statements of the Company as at and for the year ended March 31, 2023 and March 31, 2022 which are and will be prepared in accordance with the applicable accounting standards in terms of Applicable Law, including the Companies Act read with the Companies (Indian Accounting Standards) Rules, 2015 (the "Applicable Accounting Standards") applied on a consistent basis throughout the periods involved and in conformity with the requirements of the Applicable Law including the Companies Act (ii) are and will be restated in accordance with the requirements of the SEBI ICDR Regulations, and (iii) present, truly, fairly and accurately the financial position of the Company as of and for the dates indicated therein and the statement of profit and loss and cash flows of the Company for the periods specified and comply with the accounting standards notified under section 133 of the Companies Act, 2013 and are in the form as provided for different class or classes of companies in Schedule III of the Companies Act, 2013. The supporting annexures and notes present truly, fairly and accurately and in accordance with Ind AS the information required to be stated therein.
- 3.27 The summary financial information included in the Draft Red Herring Prospectus (and to be included in the Red Herring Prospectus and the Prospectus) present, truly and fairly, the information shown therein and have been extracted correctly from the restated financial statements of the Company. There is no inconsistency between the audited consolidated financial statements and the restated consolidated financial statements, except to the extent caused only by and due to the restatement in accordance with the SEBI ICDR Regulations. Further, except as disclosed in the DRHP and will be disclosed in the RHP and the Prospectus, there are no qualifications, adverse remarks or matters of emphasis made in the audit reports and examination reports issued by the auditors of the Company with respect to the audited consolidated financial statements for the financial years ended March 31, 2024, March 31, 2023 and March 31, 2022 and for nine months ended December 31, 2024.
- 3.28 The Company has furnished and undertakes to furnish complete audited consolidated financial statements along with the auditor's reports, certificates, annual reports and other relevant

documents and papers to enable the BRLMs to review all necessary financial information disclosed in the Offer Documents. The statutory auditor of the Company is an independent chartered accountant, including as required under the rules of the code of professional ethics of the ICAI, has subjected itself to the peer review process of the ICAI and holds a valid and updated certificate issued by the "Peer Review Board" of the ICAI. In compliance with the SEBI ICDR Regulations, the Company has uploaded on its website the audited consolidated financial statements for fiscals 2024, 2023 and 2022 and, for nine months ended December 31, 2024 of the Company (at the link disclosed in the Draft Red Herring Prospectus). The Company has established and maintain and evaluate a system of internal accounting controls sufficient to provide reasonable assurance that (i) the transactions are executed in accordance with management's general and specific authorizations; (ii) the transactions are recorded as necessary to provide sufficient basis for the preparation of financial statements in conformity with the Applicable Accounting Standards or other applicable generally accepted accounting principles and to maintain accountability for their respective assets; (iii) access to assets is permitted only in accordance with management's general or specific authorizations; and (iv) the recorded accountability for assets are compared to existing assets at reasonable intervals of time, and appropriate action is taken with respect to any differences; the Company's current management information system and accounting control systems have been in operation for at least twelve months during which each the Company has not experienced any material difficulties with regard to Clauses (i) through (iv) above; The Company have made and kept books, records and accounts which, in reasonable detail, accurately and fairly reflect the transactions of the Company and provide a sufficient basis for the preparation of financial statements in accordance with Ind AS and do not contain any material defects, discrepancies or inaccuracies; and the Directors are able to make a proper assessment of the financial position, results of operations and prospects of the Company, and such internal accounting and financial reporting controls are effective to perform the functions for which they were established and documented properly and the implementation of such internal accounting and financial reporting controls are monitored by the responsible persons; since the end of the Company's most recent audited fiscal year or period, there are no material weaknesses in the internal controls over financial reporting of the Company and no changes in the internal controls over financial reporting or other factors that have materially and adversely affected, or could reasonably be expected to materially and adversely affect, the internal controls over financial reporting of the Company, Further in fiscals 2024, 2023 and 2022 and, for nine months ended December 31, 2024, no notice has been received by the Company, in relation to any inaccuracies in its audited consolidated financial statements and the BRLMs can rely upon such assurances, certifications and confirmations issued by the Company's statutory auditors, and other independent chartered accountants, as deemed necessary by the BRLMs.

3.29 The statements in the Draft Red Herring Prospectus under the section "Management's Discussion and Analysis of Financial Condition and Results of Operations" accurately and fully describe: (i) (a) the accounting policies that the Company believes to be the most important in the portrayal of the Company's financial condition and results of operations and which require management's most difficult, subjective or complex judgments ("Critical Accounting Policies"), (b) the uncertainties affecting the application of Critical Accounting Policies, and (c) an explanation of the likelihood that materially different amounts would be reported under different conditions or using different assumptions; and (ii) (a) all material trends, demands, commitments, events, uncertainties and risks, and the potential effects thereof, that would materially affect liquidity and are reasonably likely to occur, and (b) none of the Company Entities engaged in any transactions with, or have any obligations to, any unconsolidated entities (if any) that are contractually limited to narrow activities that facilitate the transfer of or access to assets by the Company Entities, including structured finance entities and special purpose entities, or otherwise engages in, or has any obligations under, any off-balance sheet transactions or arrangements. As used herein, the phrase reasonably likely refers to a disclosure threshold lower than more likely than not, and the description set out in the Offer Documents under the section "Management's Discussion and Analysis of Financial Condition and Results of Operations" presents fairly and accurately the factors that the management believes have, in the past, and may, in the foreseeable future, affect the business, financial condition and results of operations of the Company Entities.

- 3.30 Except as disclosed in the Draft Red Herring Prospectus, the Company has not made any acquisition or divestment after December 31, 2024.No *pro forma* financial information or financial statements are required to be disclosed in the Draft Red Herring Prospectus under the SEBI ICDR Regulations or any other Applicable Law with respect to any acquisitions or divestments made by the Company. The Company shall, if required under Applicable Law, prepare *pro forma* financial statements with respect to any acquisitions or divestments undertaken after the date of the Draft Red Herring Prospectus.
- 3.31 All related party transactions entered into by the Company during the financial years ended 2024, 2023 and 2022 and, for nine months period ended December 31, 2024 are disclosed as transactions with related parties in the financial statements included in the Draft Red Herring Prospectus and to be included in the Red Herring Prospectus and the Prospectus. Each of the related party transactions has been in accordance with Applicable Law.

Further, since December 31, 2024 the Company has not entered into any related party transaction which

- (a) is not in the ordinary course of its business;
- (b) is not on an arm's length basis or not a legitimate business transaction; and
- (c) does not have all necessary consents and approvals, including from the Central Government, from the board of directors or the shareholders of the Company, for related party transactions with the entities covered under the Companies Act, 2013;
- (d) which is not in compliance with the related party transaction requirements prescribed under the Companies Act.
- 3.32 Since December 31, 2024 and other than as disclosed in the DRHP, (i) there have been no developments that result or would result in the financial statements as presented in the Draft Red Herring Prospectus not presenting fairly in all material respects the financial position of the Company, (ii) there has not occurred any Material Adverse Change, (iii) there have been no transactions entered into, or any liability or obligation, direct or contingent, incurred by the Company, other than those incurred in the ordinary course of business, that are material with respect to the Company, (iv) the Company has not sustained any material loss or interference with its business from fire, explosion, flood or other calamity, whether or not covered by insurance, and (v) there has been no dividend or distribution of any kind declared, paid or made by the Company on any class of its capital stock.
- 3.33 The Company has complied and shall comply with the requirements of the Applicable Law in respect of corporate governance, including the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Companies Act, 2013 and the SEBI ICDR Regulations, including with respect to constitution of the board of directors of the Company and the committees thereof, key managerial personnel and senior management personnel, prior to the filing of the Draft Red Herring Prospectus with the SEBI.
- 3.34 The Company has obtained written consent or approval where required, for the use of information procured from third parties and the public domain and included in the Draft Red Herring Prospectus (and to be included in the Red Herring Prospectus and the Prospectus) and such information is based on or derived from sources that the Company believes to be reliable and accurate and such information has been, or shall be, accurately reproduced in the Offer Documents, and the Company is not in breach of any agreement or obligation with respect to any third party's confidential or proprietary information.
- 3.35 The Company has entered into agreements with National Securities Depository Limited and Central Depository Services (India) Limited for the dematerialization of the outstanding Equity Shares.

- 3.36 All of the Equity Shares of the Company are in dematerialized form as on the date of filing of the Draft Red Herring Prospectus.
- 3.37 The Company has appointed and undertakes to have at all times for the duration of this Agreement, a compliance officer, in relation to compliance with Applicable Law, including any directives issued by SEBI from time to time and who shall also attend to matters relating to investor complaints.
- 3.38 Equity Shares held by the Promoters which shall be locked-in upon completion of the Offer, are eligible, as of the date of the Draft Red Herring Prospectus, for computation of promoter's contribution under Regulation 14 and Regulation 15 of the SEBI ICDR Regulations, and shall continue to be eligible for such contribution at the time of filing the Red Herring Prospectus and the Prospectus with the Registrar of Companies.
- 3.39 The Company Entities, the Promoters and members of the Promoter Group, are in compliance with the Companies (Significant Beneficial Owners) Rules, 2018, as amended, to the extent applicable.
- 3.40 Neither the (i) Company Entities nor any of its Promoters or Directors have been declared as a wilful defaulter or have been classified or declared as a fraudulent borrower by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI; and (ii) Company's Promoters nor Directors have been declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018.
- 3.41 None of the Company Entities, its Directors, Promoters, members of the Promoter Group, or companies with which any of the Promoters or the Directors are, associated as a promoter or director: (i) are debarred or prohibited from accessing or operating in the capital markets or restrained from buying, selling or dealing in securities, in any case under any order or direction passed by the SEBI or any securities market regulator or any other authority or court; (ii) have been declared or associated with any company declared to be a vanishing company; None of the Company Entities, its Directors, Promoters or Promoter Group have committed any securities laws violations in the past or have had the SEBI initiate any action or investigation against them; neither the Directors or Promoters of the Company Entities; None of the Company Entities, its Promoters, or Directors (as applicable) or companies with which the Promoters or any of the Directors are associated as a promoter or director have their shares suspended from trading by the Stock Exchanges, as on the date of the filing of the Draft Red Herring Prospectus, for noncompliance with listing requirements as described under SEBI General Order No. 1 of 2015; Neither the Company Entities, nor any of its Directors nor Promoters are a director or promoter of a company which is on the "dissemination Board" of Stock Exchanges. None of the Promoters or the Directors has been a promoter or director, as applicable, or are related to a promoter or director, as applicable, of any company which has been compulsorily delisted in terms of Regulation 34 of the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021, in the last 10 years. Further, none of the directors of the Company Entities have been disqualified from acting as a director under Section 164 of the Companies Act, or appear on the list of disqualified directors published by the Ministry of Corporate Affairs, Government of India.
- 3.42 Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, none of the Directors are or were directors of any company at the time when the shares of such company are/were (i) suspended from trading by any Stock Exchange, during his/ her tenure, during the 5 (five) years preceding the date of filing the Draft Red Herring Prospectus with the SEBI; or (ii) delisted from any Stock Exchange, during his/ her tenure. Each of the Directors have a single, valid, and subsisting director identification number.
- 3.43 The Draft Red Herring Prospectus as of its date, and the Red Herring Prospectus and the Prospectus as of the date it is filed or shall be filed have been and shall be prepared in compliance

with (i) all Applicable Laws; and (ii) customary disclosure standards that will enable prospective investors to make a well-informed decision with respect to an investment in the Offer or as may be deemed necessary or advisable in this context by the BRLMs. Further, any information made available, or to be made available, to the BRLMs or the legal counsel and any statement made, or to be made, in the Offer Documents, or otherwise in connection with the Offer, is and shall be true, fair, correct, accurate, complete, not misleading and without omission of any matter that is likely to mislead, and adequate to enable prospective investors to make a well informed decision and shall be immediately updated until the commencement of trading of the Equity Shares on the Stock Exchanges.

- 3.44 Until commencement of trading of the Equity Shares proposed to be Allotted or transferred in the Offer, the Company agrees and undertakes to (i) disclose and furnish all information and documents, and promptly notify and update the BRLMs, and at the request of the BRLMs, immediately notify the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and investors of any material developments or about any queries raised or reports sought by SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and investors: (a) with respect to the business, operations or finances of the Company; (b) with respect to any pending or to the best of the Company's knowledge, threatened litigation including any inquiry, investigation, show cause notice, claims, search and seizure operations or survey conducted by any Governmental Authority, complaints filed by or before any Governmental Authority, or any arbitration in relation to the Company Entities, its Directors, Promoters or in relation to the Equity Shares; which would make any statement in any of the Offer Documents not true, fair, accurate, misleading and without omission of any matter that is likely to mislead, and not adequate to enable prospective investors to make a well informed decision with respect to an investment in the proposed Offer; (c) in relation to the composition of Promoter Group as set out in the Offer Documents; (ii) ensure that no information is left undisclosed by them that, if disclosed, may have an impact on the judgment of the BRLM, the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and/or he investment decision of any investor with respect to the Offer; and (iii) furnish relevant documents and back-up, including the audited consolidated financial statements and other relevant financial documents, relating to such matters or as required or requested by the BRLMs to enable the BRLMs to verify and incorporate the information and statements in the Offer Documents. Further, the descriptions of the constitutional documents of the Company Entities and other contracts or documents in the Offer Documents are accurate description in all material respects, fairly summarize the contents of such contracts or documents and do not omit any material information or fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.
- 3.45 The Company Entities shall, and shall cause its Directors, Promoters, members of the Promoter Group and Group Companies and their respective employees, key managerial personnel, members of the senior management, representatives, agents, consultants, experts, and auditors to: (i) promptly disclose and furnish all information, documents, opinions, certificates, reports and particulars for the purpose of the Offer as may be required or requested by the BRLMs or their Affiliates to enable them to cause the filing, in a timely manner, of such documents, certificates, reports and particulars, including, without limitation, any post-Offer documents, certificates (including, without limitation, any due diligence certificate), reports or other information as may be required by the SEBI, the Stock Exchanges, the Registrar of Companies and/or any other Governmental Authority in respect of the Offer (including information which may be required for the purpose of disclosure of the track record of public issues by the BRLMs as required under the SEBI circular No. CIR/MIRSD/1/2012 dated January 10, 2012) or to enable the BRLMs to review the correctness and/or adequacy of the statements made in the Offer Documents (ii) provide, promptly upon the request of the BRLMs, any documentation, information or certification, in respect of compliance by the BRLMs with any Applicable Law or in respect of any request or demand from any Governmental Authority for the purpose of the Offer, whether on or prior to or after the date of the issue of the Equity Shares by the Company or transfer of the Equity Shares by the Selling Shareholders pursuant to the Offer, and shall extend full cooperation to the BRLMs in connection with the foregoing; and (iii) provide or procure the provision of all relevant information concerning the Company's business and affairs

(including all relevant advice received by the Company and its other professional advisers) or otherwise to the BRLMs (whether prior to or after the Bid/Offer Closing Date) and their Indian legal counsel which the BRLMs or their Indian legal counsel may require or request (or as may be required by any competent governmental, judicial, quasi-judicial, administrative, statutory or regulatory authority) for the proper provision of their services or the issuance of opinions and letters to be issued by the Indian legal counsels.

- 3.46 The Company undertakes to sign, and cause each of the Directors and the chief financial officer of the Company to sign and authenticate the Draft Red Herring Prospectus to be filed with the SEBI and the Red Herring Prospectus and the Prospectus to be filed with the SEBI, the Registrar of Companies and the Stock Exchanges, as applicable. The Company further undertakes to sign, through its authorized signatories, all agreements, certificates and undertakings required to be provided by it in connection with the Offer. Such signatures will be construed by the BRLMs and any Governmental Authority to mean that the Company agrees that:
 - (i) each of the Offer Documents, as of the date on which it has been filed, gives a description of the Company Entities, Directors, Promoters, members of the Promoter Group, Group Company and the Equity Shares, which is true, fair, correct, accurate, not misleading and without omission of any matter that is likely to mislead, and adequate to enable prospective investors to make a well informed decision, and all opinions and intentions expressed in each of the Offer Documents are honestly held;
 - (ii) each of the Offer Documents, as of the date on which it has been filed, does not contain any untrue statement of a material fact or omit to state a material fact necessary in order to make the statements therein, in the light of the circumstances under which they are made, not misleading; and
 - (iii) the BRLMs shall be entitled to assume without independent verification that each such signatory has been duly authorized by the Company to execute such undertakings, documents and statements, and that the Company is bound by such signatures and authentication.
- 3.47 The Company Entities, its respective Affiliates or the Directors have not taken, and do not take, directly or indirectly, any action designed, or that may be reasonably expected, to cause, or result in, stabilization or manipulation of the price of any security of the Company to facilitate the sale or resale of the Equity Shares, including any buy-back arrangements for the purchase of Equity Shares to be issued, offered and sold in the Offer.
- 3.48 The Company Entities, its respective Affiliates shall not offer any incentive, whether direct or indirect, in any manner, whether in cash or kind or services or otherwise, to any person for making a Bid in the Offer, except fees and commissions for services rendered under and in terms of the Transaction Agreements.
- 3.49 The Company authorizes the BRLMs to circulate the Offer Documents to prospective investors in compliance with Applicable Law in any relevant jurisdiction.
- 3.50 None of the Company Entities, its Directors, Promoters, members of the Promoter Group, shall resort to any legal proceedings in respect of any matter having a bearing on the Offer, except after consultation with, and after approval from, the BRLMs or a notice of termination upon receipt of and in response to request for such approval, from any the BRLMs, other than legal proceedings initiated against the BRLMs in relation to a breach of this Agreement and/ or the Fee Letter. The Company Entities, Promoters, Directors, members of the Promoter Group and Group Companies shall, upon becoming aware, keep the BRLMs immediately informed in writing of the details of any legal proceedings they may initiate as set forth in this paragraph or may be required to defend in connection with any matter that may have a bearing, directly or indirectly, on the Offer. Notwithstanding the foregoing, the Company may initiate proceedings against the BRLMs for breach of the terms of this Agreement, the Fee Letter or any other

agreement entered into with the BRLMs in connection with the Offer, without any prior consultation with or approval from the BRLMs, after giving prior notice to the BRLMs; It is hereby clarified that nothing in this Clause 3.50 shall apply to any legal proceedings initiated in the ordinary course of business which does not have a bearing, directly or indirectly on the Offer.

- 3.51 The Company Entities shall keep the BRLMs promptly informed, until the commencement of trading of the Equity Shares Allotted or transferred in the Offer, if it encounters any difficulty due to disruption of communication systems or any other adverse circumstance which is likely to prevent or which has prevented compliance with its obligations, whether statutory or contractual, in respect of any matter pertaining to the Offer, including matters pertaining to Allotment, issuance of unblocking instructions to SCCBs and Sponsor Banks and dispatch of refund orders to Anchor Investors, and/or dematerialized credits for the Equity Shares.
- 3.52 The Company Entities accepts full responsibility for the authenticity, correctness, validity and reasonableness of the information, reports, statements, declarations, omissions, undertakings, clarifications, documents and certifications provided or authenticated by any of the Company Entities, its Directors, Promoters, Promoter Group and Group Company or otherwise obtained or delivered to the BRLMs in connection with the Offer. The Company Entities expressly affirms that the BRLMs and its respective Affiliates can rely on these statements, declarations, undertakings, clarifications, documents and certifications, and shall not be liable in any manner whatsoever for the foregoing, except to the extent of the information provided by the BRLMs in writing expressly for inclusion in the Offer Documents, which consists only of the name, address, SEBI registration number and contact details of the BRLMs.
- 3.53 The Company confirms that all statements pertaining to the Promoter Trust, including in relation to its trust deed, as appearing in the Draft Red Herring Prospectus, or will appear in the Red Herring Prospectus or Prospectus, (A) contain and shall contain information that is and shall be true, fair, correct, complete and adequate as required under Applicable Law to enable the investors to make a well-informed decision with respect to an investment in the Offer; and (B) do not and shall not contain any untrue statement of a material fact or omit to state a material fact necessary in order to make the statements therein, in the light of the circumstances under which they are made, not misleading;
- 3.54 Except as disclosed in the Draft Red Herring Prospectus and will be disclosed in the Red Herring Prospectus and the Prospectus, there are (i) no outstanding guarantees or contingent payment obligations of the Company Entities, in respect of indebtedness of third parties, and (ii) there is no increase in the outstanding guarantees or contingent payment obligations of any of the Company Entities in respect of the indebtedness of third parties as compared with amounts shown in the Restated Financial Statements disclosed in the Draft Red Herring Prospectus. The Company Entities are in compliance with all of its obligations under any outstanding guarantees or contingent payment obligations (other than such payments which have been disputed or are contingent, and are appearing as contingent liabilities of the Company Entities) as described in the Draft Red Herring Prospectus that would be material to the Company.
- 3.55 Except as disclosed on the Offer Document, the Company Entities have not obtained any unsecured loans that can be recalled at any time.
- 3.56 Prior to the filing of the Red Herring Prospectus with the Registrar of Companies, the Company shall provide the auditor with the unaudited consolidated financial statements consisting of a balance sheet and profit and loss statement prepared by the management ("Management Accounts") for the period commencing from the date of restated consolidated financial statements included in the Red Herring Prospectus and ending on the month which is prior to the month in which the Red Herring Prospectus is filed with the Registrar of Companies to enable the auditor to issue comfort letters to the BRLMs, as of these dates, in a form and manner as may be agreed among the Parties; provided, however, that if the date of filing of the Red Herring Prospectus with the Registrar of Companies occurs prior to the fifteenth day of such

- month, the Management Accounts shall only be provided for the period ending on the penultimate month prior to the filing of the Red Herring Prospectus.
- 3.57 All information of the Group Companies as required to be uploaded in accordance with the SEBI ICDR Regulations have been uploaded on the website of the Company.
- The Company Entities have filed all necessary central, state, local tax returns that are required 3.58 to be filed by it pursuant to the Applicable Laws to the extent due as per statutory timelines or has properly requested extensions thereof, except where the failure to file such returns will not result in a Material Adverse Change, and has paid all taxes required to be paid by it or made provision for all taxes and, if due and payable, any related or similar assessment, fine or penalty levied against it except as may be contested in good faith and by appropriate proceedings. All such tax returns filed by the Company Entities are correct and complete in all material respects (unless contested otherwise by any Governmental Authority and as disclosed in the Offer Documents, to the extent required) and prepared in accordance with Applicable Laws. The Company Entities have made adequate charges, accruals and reserves in accordance with applicable accounting standards and rules and regulations issued by the tax authorities, in the financial statements included in the Draft Red Herring Prospectus and as will be included in the Red Herring Prospectus and the Prospectus in respect of all central, state, local and foreign income and other applicable taxes for all applicable periods. The computation of the taxable income by the Company is in accordance with all Applicable Laws. The Company Entities have not received any notice of any pending or threatened administrative, regulatory, statutory, governmental, quasi-judicial or judicial actions, suits, demands, claims, notices of noncompliance or violation, investigation or proceedings in relation to its taxes or been subject to any inquiry, investigation, audit or visit by any Governmental Authority except as disclosed in the Draft Red Herring Prospectus or which would result in a Material Adverse Change.
- 3.59 Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, no material indebtedness is outstanding between any of the Company or any member of the Board of Directors or any shareholder of the Company. Except as disclosed in the Draft Red Herring Prospectus and as will be disclosed in the Red Herring Prospectus and the Prospectus, no material contract or arrangement (other than employment contracts or arrangements) is outstanding between any of the Company or any member of the Board of Directors or any shareholder of the Company.
- 3.60 There are no material complaints from present or past employees of the Company or whistle blower complaints involving the Company, the Promoter, the Directors, the Key Managerial Personnel or the Senior Management Personnel, and there are no findings in relation to thereto, which have been received by the Company and the Promoter, the Directors, the Key Managerial Personnel, the Senior Management Personnel.
- 3.61 All transactions in securities by the Promoters and members of the Promoter Group between the date of filing of the Draft Red Herring Prospectus, as the case may be, and the date of closure of the Offer shall be informed to the BRLMs and reported to the Stock Exchange(s), within 24 hours of completion of such transactions.
- 3.62 The statement of special tax benefits, as included in the Draft Red Herring Prospectus, and as will be included in the Red Herring Prospectus and Prospectus, is true and correct, and accurately describes the special tax benefits available to the Company Entities and its shareholders.
- 3.63 The Company Entities have not, other than in the ordinary course of business, entered into any agreement or made any offer, including but not limited to any bid letter, letter of intent, memorandum of understanding or memorandum of agreement, in relation to the acquisition of or investment, in whole or in part, in any company, business or entity that would be material to the Company Entities.

- 3.64 [Intentionally Omitted]
- The operations of the Company Entities and their Affiliates are and have been conducted at all times in compliance with applicable financial recordkeeping and reporting requirements, including, without limitation, those of the Currency and Foreign Transactions Reporting Act of 1970, as amended, and the applicable money laundering statutes of all jurisdictions where the Company Entities or their Affiliates conduct business, the rules, orders and regulations thereunder and any related or similar rules, orders, regulations or guidelines issued, administered or enforced by any governmental or regulatory agency (collectively, the "Anti-Money Laundering Laws") and no action, suit or proceeding by or before any court or governmental or regulatory agency, authority or body or any arbitrator involving the Company Entities or their respective Affiliates with respect to the Anti-Money Laundering Laws is pending or, to the knowledge of the Company Entities, threatened. The Company Entities and their respective Affiliates have instituted, enforce and maintain and will continue to enforce and maintain policies and procedures designed to promote and achieve compliance with Anti-Money Laundering Laws and with the representations and warranties contained herein.
- 3.66 The Company has at all times conducted its business in line with the Memorandum of Association, as amended from time to time.
- 3.67 None of the Company Entities, nor any of their respective Affiliates, directors, officers, employees or to the Company's knowledge, the Company's agents, representatives or any persons acting on any of their behalf:
 - (A) Is a Restricted Party or is owned or controlled by a Restricted Party;
 - (B) is located, organized or resident in a country or territory that is, or whose government is, the subject of Sanctions;
 - (C) has engaged in, is now engaged in, or will engage in, or has any plans to engage in any dealings or transactions with or for the benefit of any Restricted Party, or in any country or territory, that at the time of such dealing or transaction is or was the subject of Sanctions, or any person in those countries or territories, or in support of projects in or for the benefit of those countries or territories; or
 - (D) has received notice of or is aware of or has any reason to believe that it is or may become subject of any Sanctions-related claim, action, suit, proceeding or investigation against it with respect to Sanctions by any Sanctions Authority.
- 3.68 The Company Entities shall not, and shall not permit or authorize any of their respective Affiliates, directors, officers, employees, agents, representatives or any persons acting on any of their behalf to, directly or indirectly, use, lend, make payments of, contribute or otherwise make available, all or any part of the proceeds of the Fresh Offer (i) to fund or facilitate any trade, business or other activities involving or for the benefit of any Restricted Party or in any country subject to Sanctions; or (ii) in any other manner that will cause or result in a violation of any Sanctions by, or could result in the imposition of Sanctions against, any person participating in the Offer in any capacity whatsoever (whether as book running lead manager, underwriter, advisor, investor or otherwise), or result in any such person becoming a Restricted Party. The Company Entities have instituted and maintains policies and procedures to prevent violations of Sanctions by the Company Entities, their respective Affiliates and by directors, officers, employees, agents, representatives and persons acting on any of their behalf.
- 3.69 The Equity Shares offered in the Offer have not been and will not be registered under the U.S. Securities Act or the securities laws of any state of the United States and the Company acknowledges that such Equity Shares may not be offered or sold in the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. The Company shall only offer

- and sell the Equity Shares offered in the Offer Shares outside the United States in "offshore transactions" as defined in and in reliance on Regulation S.
- 3.70 None of the Company, any of its affiliates (as defined in Rule 501(b) under the U.S. Securities Act) or any person acting on its or their behalf has engaged in or will engage in any "directed selling efforts" (as that term is defined in Regulation S) with respect to the Equity Shares offered in the Offer.
- 3.71 The Company is a "foreign private issuer" (as defined in Rule 405 under the U.S. Securities Act) and there is no "substantial US market interest" (as defined in Regulation S) in the Equity Shares or any security of the same class or series as the Equity Shares.
- 3.72 It is not necessary in connection with the offer and sale of the Equity Shares in the Offer in the manner contemplated by this Agreement and the Offer Documents to register the offer and sale of such Equity Shares under the U.S. Securities Act.
- 3.73 In connection with the offering of the Equity Shares offered in the Offer, the Company Entities, their respective affiliates (as defined in Rule 501(b) under the U.S. Securities Act) and any person acting on its or their behalf shall comply with the selling restrictions that will be set forth in the Preliminary International Wrap and the International Wrap.
 - 3.74 The Company agrees that in the event of any compensation required to be paid by the post-Offer BRLM to Bidders for delays in redressal of their grievance by the SCSBs in accordance with the SEBI master circular bearing reference number SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated May 17, 2023 and SEBI master circular number SEBI/HO/CFD/PoD1/P/CIR/2024/0154 dated November 11, 2024 ("SEBI Master Circular"), and any subsequent circulars or notifications issued by SEBI and Stock Exchanges, the provisions of Applicable Laws, the Company shall reimburse the relevant BRLM for such compensation (including applicable taxes and statutory charges, interest and penalty, if any) immediately but not later than two working days of receiving the intimation from the relevant BRLM.
- 3.75 The Company confirms that all key performance indicators of the Company ("KPIs") required to be disclosed under the SEBI ICDR Regulations have been disclosed in the Draft Red Herring Prospectus (and will be included in the Red Herring Prospectus and Prospectus) in compliance with the SEBI ICDR Regulations, and such KPIs have been approved by the audit committee of the Board, are true and correct and have been accurately described. Except as disclosed in the Draft Red Herring prospectus, there was no primary issue or secondary sale of Equity Shares in the last three years which required the Company to disclose any KPIs. The Company confirms that all operational metrics including all business and financial performance metrics included in the Draft Red Herring Prospectus (and will be included in the Red Herring Prospectus and Prospectus) have been derived from the records of the Company using systems and procedures which incorporate adequate safeguards to ensure that the information is true, accurate and complete in all material respects, in the context in which it appears.
- 3.76 The Company shall obtain, in form and substance satisfactory to the BRLMs, all assurances, certifications or confirmations from the Company's statutory auditors, other independent chartered accountants, practicing company secretary, industry expert, and external advisors as required under Applicable Laws or as required by the BRLMs. The Company confirms that the BRLMs can rely upon such assurances, certifications and confirmations issued by the Company's statutory auditors, other independent chartered accountants, practicing company secretary, industry expert and external advisors as deemed necessary by the BRLMs and any changes to such assurances, certifications and confirmations shall be communicated by the Company to the BRLMs immediately till the date when the Equity Shares commence trading on the Stock Exchanges pursuant to the Offer.
- 3.77 The Company confirms that the details in relation to the installed capacity and capacity utilization of the Company included in the DRHP (and to the extent as will be included in the RHP and Prospectus), have been certified by an independent chartered engineer pursuant to its

certificate dated February 14, 2025, and are true and correct and has been accurately described and has been derived from the records of the Company using systems and procedures which incorporate adequate safeguards to ensure that the information is accurate and complete in all material respects and not misleading, in the context in which it appears.

4. REPRESENTATIONS, WARRANTIES AND UNDERTAKINGS BY THE SELLING SHAREHOLDERS

Each of the Selling Shareholders, severally and not jointly, represents, warrants and covenants to the BRLMs, as of the date hereof, as of the dates of each of the Draft Red Herring prospectus, Red Herring Prospectus, the Bid/Offer Opening Date, the Bid/Offer Closing Date, the Prospectus, and the date of Allotment, and commencement of listing and trading of the Equity Shares of the Company that:

- 4.1 it has obtained and shall obtain, prior to the completion of the Offer, all necessary, approvals and consents, which may be required under Applicable Law and/or under contractual arrangements by which it or its assets or properties may be bound or and in such other jurisdictions where the Equity Shares are to be offered, in relation to the Offer for Sale and have complied with, and shall comply with, the terms and conditions of such approvals and consents, and all Applicable Law and/or contractual arrangements by which the Selling Shareholders may be bound in relation to the Offer for Sale;
- 4.2 it has not been declared as a 'Fraudulent Borrower' by the lending banks or financial institution or consortium, in terms of RBI master circular dated July 01, 2016;
- 4.3 it has the necessary capacity to offer and transfer its respective portion of the Offered Shares pursuant to the Offer;
- 4.4 they shall furnish to the Book Running Lead Managers opinion of their legal counsel, in form and substance satisfactory to the Book Running Lead Manager, on the date of the transfer of the Offered Shares held by them;
- 4.5 they have approved the sale and transfer of their portion of the Offered Shares pursuant to the consent letter, each dated February 12, 2025 respectively;
- 4.6 each of the Transaction Agreements to which it is a party has been and will be duly authorized, executed and delivered by it and is a valid and legally binding instrument, enforceable against them in accordance with the terms of such agreements. The execution and delivery of, and the performance by it of its obligations (if any) under the Transaction Agreements and their participation in the Offer for Sale, does not and will not contravene, violate or result in a breach or default (and there has not been any event that has occurred that with the giving of notice or lapse of time or both may constitute a default) under (i) any provision of Applicable Law;(ii) the memorandum of association or articles of association of the Company, if applicable; (iii) any agreement, obligation, condition, provision, or covenant contained in any contract, indenture, mortgage, deed of trust, loan or credit arrangement, note, lease or any other agreement or instrument to which they are a party or by which they may be bound, or to which any of their property or assets are subject which could result in a material adverse effect on their ability to consummate the transactions contemplated by this Agreement or fulfil their related obligations or which may result in imposition of any Encumbrance on any of their properties or assets; and there has been no notice or communication, written or otherwise, issued by any third party to them with respect to any default or violation of or acceleration of repayment with respect to any indenture, loan or credit arrangement, or any other agreement or instrument to which they are a party or by which they are bound or to which their properties or assets are subject; or (iv) any judgment, order or decree of any governmental, judicial, quasi-judicial, statutory, statutory or regulatory body, administrative agency, arbitrator or court or other authority having jurisdiction over them. No consent, approval, authorization of, any governmental, judicial, quasi-judicial, statutory, statutory or regulatory body or agency is

required for the performance by them of their respective obligations under the Transaction Agreements, except such as have been obtained or shall be obtained prior to the completion of the Offer;

- 4.7 the Selling Shareholders are the legal and beneficial holder of and has full title to the Offered Shares without any Encumbrances. There are no restrictions on the transfer by the Selling Shareholders of such Offered Shares pursuant to the Offer, under Applicable Laws or any agreement or instrument binding on them. Upon delivery of, and payment for, the Equity Shares to be sold by them pursuant to the Offer Documents and this Agreement, good, marketable and valid title to such Equity Shares will pass to the purchasers thereof, free and clear of all Encumbrances;
- 4.8 All Equity Shares acquired or transferred by it till date, have been done so in full compliance with Applicable Laws including, but not limited to the applicable Foreign Exchange Management Act, 1999 and rules and regulations thereunder and all authorisations, approvals and consents (including from any Governmental Authority, shareholder and any other person) for such ownership have been obtained under any agreement or Applicable Laws and all compliances under such agreement or Applicable Laws, to the extent required have been complied with, including payment of applicable stamp duty on the acquisition/transfer of such equity shares;
- its respective portion of the Offered Shares (a) are fully paid-up; (b) have been held by it continuously for a minimum period of one (1) year prior to the date of filing the Draft Red Herring Prospectus with SEBI, such period determined in accordance with Regulation 8 and 8A of the SEBI ICDR Regulations; (c) are free and clear of Encumbrances and/or any defect to valid and marketable title and shall be transferred pursuant to the Offer, free and clear of any Encumbrances, in accordance with the share escrow agreement executed in relation to the Offer; (d) shall be transferred to an escrow demat account in dematerialized form within such timeline as may be agreed in accordance with the share escrow agreement to be executed between the parties prior to the filing of the Red Herring Prospectus with the Registrar of Companies; and (e) are and shall continue to be held by it in dematerialized form.
- 4.10 in accordance with Regulation 8A of the SEBI ICDR Regulations, the number of Offered Shares offered in the Offer for Sale by each: (i) Selling Shareholders holding, individually or with persons acting in concert, more than 20% of pre-Offer shareholding of the Company (on a fully diluted basis), shall not exceed more than 50% of its respective pre-Offer shareholding (on a fully diluted basis); and (ii) Selling Shareholders holding, individually or with persons acting in concert, less than 20% of pre-Offer shareholding of the Company (on a fully diluted basis), shall not exceed more than 10% of the pre-Offer shareholding of our Company (on a fully diluted basis).
- 4.11 Except as stated in the Draft Red Herring Prospectus, the Promoters have not disassociated themselves, in terms of shareholding, from any companies or firms during the preceding three years.
- 4.12 it has authorized the Company to take all actions in respect of the Offer for Sale, and on, its behalf in accordance with Section 28 of the Companies Act, 2013;
- 4.13 there is no option, warrant or other agreement or commitment obligating or that may obligate the Selling Shareholders to sell any securities of the Company other than pursuant to the Offer as contemplated in the Offer Documents;
- 4.14 (i) they have not been and the companies with which they are or were associated as a promoter or director or person in control, as applicable, have not been debarred or prohibited (including any partial, interim, ad-interim prohibition or prohibition in any other form) from accessing or operating in the capital markets or debarred from buying, selling or dealing in securities under any order or direction passed by the SEBI or any securities market regulator in any other jurisdiction or any other Governmental Authority/court; (ii) is not and has not been declared as

a wilful defaulter by any bank or financial institution or consortium thereof in accordance with the guidelines on wilful defaulters issued by the RBI; (iii) is not and has not been found to be non-compliant with securities laws and has not been subject to any penalties, disciplinary action or investigation by SEBI or the stock exchanges; (iv) has not been declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, if applicable; and (v) there are no disciplinary actions including penalty imposed by SEBI or the Stock Exchanges against them in the last five financial years, including outstanding actions;

- 4.15 they are not an officer-in-charge or a director, promoter, or member of the promoter group of a compulsorily delisted company under Chapter V read with regulation 34 (1) of the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- 4.16 the Selling Shareholders are not in receipt of any notice from SEBI or any other Governmental Authority initiating any action or investigation against them, which will prevent them from offering and selling their portion of the Equity Shares in the Offer or prevent the completion of the Offer:
- 4.17 for and in relation to the Company, they have not entered into any agreement or made any offer, oral or written, in relation to the acquisition of or investment, in any company, business or entity;
- 4.18 the Selling Shareholders shall not, without the prior written consent of the Book Running Lead Managers, during the period commencing from the date of this Agreement until the earlier of (both days included) (a) the date of Allotment; or (b) the date on which the Bid monies are refunded on account of, inter alia, failure to obtain listing approvals in relation to the Offer or under-subscription in the Offer, or (c) the date on which the board of directors of the Company decide to not undertake the Offer, directly or indirectly (i) offer, transfer, lend, pledge, sell, contract to sell, sell any option or contract to purchase, purchase any option or contract to sell or grant any option, right or warrant to purchase, lend, or otherwise transfer, dispose of or create any Encumbrances in relation to any of their Offered Shares; (ii) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of ownership of their Offered Shares; or (iii) publicly announce any intention to enter into any transaction described in (i) or (ii) above; whether any such transaction described in (i) or (ii) above is to be settled by delivery of their Offered Shares, in cash or otherwise; provided, however, for the avoidance of doubt, that the foregoing shall not be applicable to the transfer of the Offered Shares by them pursuant to the Offer for Sale as contemplated in the Offer Documents. Further, they shall not, sell or transfer any of their non-Offered Shares which may require re-filing of the DRHP under Applicable Law. The Selling Shareholders shall pay requisite interest, in proportion of the Equity Shares being offered under the Offer for Sale by them, if so required under the Applicable Law or direction or order of SEBI, the Stock Exchanges or the RoC. Further, the Promoter Selling Shareholders hereby acknowledge that Regulation 16 of the SEBI ICDR Regulations provides that the Equity Shares forming part of the minimum Promoter's contribution (other than the Offered Shares sold in the Offer) shall be locked-in for a period of eighteen months and the balance Equity Shares shall be locked-in for a period of six months from the date of Allotment in the Offer;
- 4.19 the Selling Shareholders are not in possession of any material information with respect to the Company, its Directors, themself or otherwise that has not been or will not be disclosed to prospective investors in the Offer Documents, and their decision to transfer the Equity Shares held by them through the Offer has not been made on the basis of any information whether relating to the Company, its Directors, themself or otherwise, which is not set forth in, or which will not be set forth in, the Offer Documents and which if not disclosed, would result in the Offer Documents (i) containing disclosures that are not true, fair, correct or accurate, or which are misleading and which omit to state any matter that is likely to mislead, and are not adequate to enable prospective investors to make a well informed decision; and (ii) containing an untrue statement of a material fact or omitting to state a material fact required to be stated or necessary in order to make the statements therein, in the light of the circumstances under which they were made, not misleading; and/or (b) the sale of their portion of the Offered Shares has not been prompted by the possession of any information that may result in a Material Adverse Change;

- 4.20 until commencement of trading of the Equity Shares on the Stock Exchanges pursuant to the Offer, the Selling Shareholders, agrees and undertakes to, in a reasonably timely manner (i) provide the requisite information to the Book Running Lead Managers, and at the request of the Book Running Lead Managers, immediately notify the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and prospective investors of any developments, including, inter alia, in the period subsequent to the date of the Red Herring Prospectus or the Prospectus and prior to the commencement of trading of the Equity Shares pursuant to the Offer which would result in the Selling Shareholders Statements containing an untrue statement of a material fact or omitting to state a material fact necessary in order to make its Selling Shareholders Statements, in the light of the circumstances under which they are made, not misleading or which would make any such Selling Shareholders Statements in any of the Offer Documents not adequate to enable perspective investors to make a well informed decision with respect to an investment in the proposed Offer; (ii) ensure that no information is left undisclosed by them in relation to themself or to their portion of the Offered Shares that, if disclosed, may have an impact on the judgment of the BRLMs, the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and/or the investment decision of any investor with respect to the Offer; (iii) promptly respond to any queries raised by any Governmental Authority in relation to the Selling Shareholders Statements; (iv) furnish relevant documents and back up relating to the Selling Shareholders Statements to enable the BRLMs to review or confirm the information and statements in the Offer Documents; (v) at the request of the BRLMs, to immediately notify the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority and investors of any queries raised or reports sought, by the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority;
- 4.21 the Selling Shareholders has not been adjudged bankrupt/insolvent in India or elsewhere nor are any such proceedings pending against them;
- 4.22 the Selling Shareholders shall sign, each of the Offer Documents, the Transaction Agreements and all agreements, certificates and undertakings required to be provided by them in connection with the Offer. Such signatures shall be construed to mean that they agree that the Book Running Lead Managers shall be entitled to assume without independent verification, that they are, bound by such signature and authentication;
- 4.23 neither the Selling Shareholders nor any person acting on their behalf, has not taken, and shall not take, directly or indirectly, any action designed, or that may be expected, to cause, or result in, stabilization or manipulation of the price of any security of the Company to facilitate the sale or resale of the Equity Shares, including any buy-back arrangements for the purchase of their Offered Shares;
- 4.24 the Selling Shareholders shall not offer any incentive, whether direct or indirect, in any manner, whether in cash or kind or services or otherwise, to any person for making a Bid in the Offer, and shall not make any payment, direct or indirect, whether in the nature of discounts, commission, allowance or otherwise, to any person except fees and commissions for services rendered under and in terms of the Transaction Agreements;
- 4.25 the Selling Shareholders authorizes the Book Running Lead Managers to circulate the Offer Documents to prospective investors in compliance with Applicable Law in any relevant jurisdiction;
- 4.26 the Selling Shareholders shall not initiate any legal proceedings in respect of any matter having a bearing on the Offer, whether directly or indirectly, except in consultation with and after receipt of a prior written approval from the Book Running Lead Managers other than any legal proceedings initiated by them under this AgreementError! Reference source not found. They shall, upon becoming aware, keep the Book Running Lead Managers immediately informed in writing of the details of any legal proceedings they may be required to defend in connection with any matter that may have a bearing, directly or indirectly, on the Offer and shall not take

any further steps in such matter except in prior consultation with the Book Running Lead Managers. It is hereby clarified that nothing in this Clause 4.26 shall apply to any legal proceedings initiated in the ordinary course of business which does not have a bearing, directly or indirectly on the Offer;

- 4.27 the Selling Shareholders Statements (a) is and shall be true, fair, not misleading, accurate and without omission of any matter that is likely to mislead; (b) is and shall be adequate and not misleading to enable investors to make a well-informed decision with respect to an investment in the Offer; and (c) does not and shall not contain any untrue statement of a material fact or omit to state a material fact required to be stated or necessary in order to make the statements therein, by them, in order to make such Selling Shareholders Statements in the light of circumstances under which they were made, not misleading;
- 4.28 each of the Selling Shareholders have not (i) had any action or investigation initiated against them by SEBI or any other regulatory authority; (ii) committed any violations of securities laws in the past or have any such proceedings (including notices or show cause notices) pending against them; or (iii) been subject to any penalties or disciplinary action or investigation by the SEBI or the stock exchanges nor has any regulatory authority in India found any probable cause for enquiry, adjudication, prosecution or regulatory action and in case of any inquiry, inspection or investigation, initiated or conducted by SEBI, each of the Selling Shareholders shall provide the support and cooperation and shall disclose and furnish, promptly, all the information and documents to the BRLMs and its respective Affiliates, as required and requested by the BRLMs and its respective Affiliates;
- 4.29 The Selling Shareholders are not insolvent or unable to pay their debts within the meaning of any insolvency legislation applicable to them and there are no legal proceeding, suits or action by any regulatory or governmental authority or any third party, any investigations pending or threatened, or notices of violation of Applicable Laws, which could or may hinder their ability to execute, deliver, and perform under this Agreement or to participate in the Offer or affect or likely to affect the rights of the purchasers of the Offered Shares in the Offer

4.30 the Selling Shareholders:

- 4.30.1 agree and undertake that they shall pay, upon becoming due, any stamp, registration or income tax, payable on or in connection with the Offered Shares, pursuant to the Offer. The BRLMs shall not be liable in any manner whatsoever for any such stamp, registration or other taxes and duties payable in connection with the Offered Shares;
- 4.30.2 agrees to retain an amount equivalent to the securities transaction tax ("STT") payable by them in respect of their Offered Shares as per Applicable Law in the Public Offer Account and authorizes the BRLMs to instruct the Public Offer Account Bank to remit such amounts at the instruction of the BRLMs for payment of STT in the manner to be set out in the Offer Documents and the escrow agreement to be entered into for this purpose. The Selling Shareholders shall extend cooperation and assistance to the BRLMs as may be requested by the BRLMs in order to make independent submissions for the BRLMs, or their Affiliates, in any investigation, proceeding, demand, claim, litigation or arbitration by any Governmental Authority initiated against the BRLMs in relation to payment of STT in relation to the Offer, in so far as it relates to its portion of the Offered Shares;
- 4.30.3 the Selling Shareholders accepts full responsibility for the (i) authenticity, correctness, validity and reasonableness of the information, statements, declarations, undertakings, clarifications, documents and certifications provided or authenticated by them in the Offer Documents, or otherwise in connection with the Offer and (ii) the consequences, if any, of the Selling Shareholders or their Affiliates providing misleading information or withholding or concealing facts and other information which may have a bearing, directly or indirectly, on the Offer or of any misstatements or omissions by them in the Offer Documents. They expressly affirm that the Book

Running Lead Managers and its Affiliates can rely on these statements, declarations, undertakings, clarifications, documents and certifications and shall not be liable in any manner for the foregoing;

- 4.30.4 the Selling Shareholders is in compliance with the Companies (Significant Beneficial Owners) Rules, 2018; and
- 4.30.5 all representations, warranties, undertakings and covenants made by the Selling Shareholders in this Agreement or the Transaction Agreements, or relating to the Selling Shareholders, the portion of the Offered Shares have been made by them after due consideration and inquiry.
- 4.31 the Selling Shareholders, their Affiliates, or, to their knowledge, agents or representatives of such Selling Shareholders or its Affiliates, is aware of or has taken or will take any action (i) in furtherance of an offer, payment, promise to pay, or authorization or approval of the payment or giving of money, property, gifts, entertainment or anything else of value, directly or indirectly, to any "government official" (including any officer or employee of a government or government-owned or controlled entity or of a public international organization, or any person acting in an official capacity for or on behalf of any of the foregoing, or any political party or party official or candidate for political office) or to any other person, to improperly influence official action or inaction or otherwise secure an improper advantage; or (ii) that has resulted or will result in a violation by such persons of the Anti-Bribery and Anti-Corruption Laws; or (iii) to use any funds for any unlawful contribution, gift, entertainment, or other unlawful expense relating to political activity; or (iv) in furtherance of making, offering, agreeing, requesting or taking, directly or indirectly, an act in furtherance of any unlawful bribe or other unlawful benefit, including without limitation, any rebate, payoff, influence payment, kickback or other unlawful or improper payment or benefit. They and their Affiliates have conducted their businesses in compliance with applicable Anti-Bribery and Anti-Corruption Laws and have instituted and maintain and will continue to maintain, and in each case will enforce, policies and procedures designed to ensure, promote and achieve compliance with and prevention of violation of, such laws and with the representation and warranty contained herein; no part of the proceeds of this Offer received by it will be used, directly or indirectly, in violation of the Anti-Bribery and Anti-Corruption Laws;
- 4.32 None of the Selling Shareholders, their Affiliates, or to their knowledge, their agents, representatives or any persons acting on their behalf:
- 4.33 is a Restricted Party or is owned or controlled by a Restricted Party;
- 4.34 is located, organized or resident in a country or territory that is, or whose government is, the subject of general export, import, economic, financial or investment or any other Sanctions (including, without limitation, Cuba, Iran, Crimea, North Korea and Syria);
 - 4.34.1 no announcement or communication through social media intermediaries or mainstream media have been made by it, in relation to any event or information which is material for the Company in terms of Regulation 30 of SEBI Listing Regulations and is not already disclosed or made available in the public domain by the Company
 - 4.34.2 confirms that it has not been arrested, in India or outside, in terms of the SEBI Listing Regulations.
 - 4.34.3 the Selling Shareholders hereby confirm that no event has occurred, as enumerated under Schedule III Part A Paragraph A no. 5A of the SEBI Listing Regulations;
 - 4.34.4 has engaged in, is now engaged in, and will engage in, or has any plans to engage in any dealings or transactions with or for the benefit of any Restricted Party, or in any country or territory, that at the time of such dealing or transaction is or was the subject

- of Sanctions, or any person in those countries or territories, or in support of projects in or for the benefit of those countries or territories;
- 4.34.5 has received notice of or is aware of or has any reason to believe that they are or may become subject of any Sanctions-related claim, action, suit, proceeding or investigation against them with respect to Sanctions by any Sanctions Authority.
- 4.35 They shall not, and shall not permit or authorize any of their agents, representatives or any persons acting on their behalf to, directly or indirectly, use, lend, make payments of, contribute or otherwise make available, all or any part of the proceeds of the Offer for Sale; or (ii) in any other manner that will cause or result in a violation by any person participating in the Offer in any capacity whatsoever (whether as underwriter, advisor or otherwise), in each case in any other manner that would reasonably be expected to result in any Party being in breach of the Sanctions or becoming a Restricted Party;
- 4.36 The Offered Shares have not been and will not be registered under the U.S. Securities Act or the securities laws of any state of the United States and they acknowledge that such Equity Shares may not be offered or sold in the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. They shall only offer and sell the Offered Shares outside the United States in "offshore transactions" as defined in and in reliance on Regulation S;
- 4.37 None of the Selling Shareholders, any of their affiliates (as defined in Rule 501(b) under the U.S. Securities Act) or any person acting on their behalf has engaged in or will engage in any "directed selling efforts" (as that term is defined in Regulation S) with respect to the Offered Shares;
- 4.38 neither the Selling Shareholders nor any of the agents, representatives, or other persons associated with or acting on behalf of them, have taken or will take any action (i) in furtherance of an offer, payment, promise to pay, or authorization or approval of the payment or giving of money, property, gifts or anything else of value, directly or indirectly, to any "government official" (including any officer or employee of a government or government-owned or controlled entity or of a public international organization, or any person acting in an official capacity for or on behalf of any of the foregoing, or any political party or party official or candidate for political office) to influence official action or secure an improper advantage; or (ii) that has resulted or will result in a violation by such persons of the Prevention of Corruption Act, 1988, the FCPA, the U.K. Bribery Act, 2010, any applicable law or regulation implementing the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions, or any similar statutes or law of any other relevant jurisdiction, or the rules or regulations thereunder; or (iii) has used any funds for any unlawful contribution, gift, entertainment, or other unlawful expense relating to political activity; or (iv) made, offered, agreed, requested or taken an act in furtherance of any unlawful bribe or other unlawful benefit, including any rebate, payoff, influence payment, kickback or other unlawful or improper payment or benefit;
- 4.39 all representations, warranties, undertakings and covenants made by them in this Agreement and the Fee Letter given by it, or relating to itself, its portion of the Offered Shares, its Affiliates and the Offer for Sale have been made by it after due consideration and inquiry, and the BRLMs may seek recourse from it for any breach of any such representation, warranty, undertaking or covenant to the extent specified under this Agreement. For avoidance of doubt, it is hereby clarified that it does not give any representations, warranties, undertakings and covenants in relation to or on behalf of any other Selling Shareholders.

5. SUPPLY OF INFORMATION AND DOCUMENTS BY THE SELLING SHAREHOLDERS

The Selling Shareholders hereby undertake and declare that they shall disclose and furnish to the BRLM, at various stages of the Offer, all reports, certificates, documents, confirmations or information about or in relation to them including the information relating to pending litigation, arbitration, complaint or notice and the Offered Shares and the Transaction Agreements, in addition to those set out in this Agreement, including in relation to any filings to made under the Foreign Exchange Management (Non debt Instruments) Rules, 2019, as amended and any 'Know Your Customer' related documents as may be required under the SEBI ICDR Regulations or Applicable Law (inside or outside India) and to confirm the correctness or adequacy of the Selling Shareholders Statements, including to enable the BRLM to file the due diligence certificate and post Offer reports, or any other document in connection with the Offer as required under the SEBI ICDR Regulations or as may be required by SEBI, the RoC, the Stock Exchanges or any other regulatory or supervisory or any Governmental Authority.

The Selling Shareholders agrees to, for the period up to and including, the closing of the Offer,: (i) immediately notify the BRLM upon discovery that any information provided in the Offer Documents in accordance herewith is, or maybe inaccurate, untrue, incomplete, or misleading or of any failure to provide any material information; (ii) immediately inform the BRLM of any Material Adverse Change; and (iii) keep the BRLM informed of any pledge or any other encumbrance of shares by the Selling Shareholders; (d) immediately notify the BRLM of any developments in relation to any other information provided by the Selling Shareholders including if the information has been improperly provided or that its provision or use by the BRLM or their advisers would be unauthorized or in breach of any law, duty or obligation, and in each case upon BRLM' request, to immediately notify the SEBI, the Stock Exchanges, the Registrar of Companies or any other applicable regulatory or supervisory or any Governmental Authority of any such information or development.

6. **DUE DILIGENCE**

- The Company Entities shall extend all cooperation, assistance and such facilities as may be requested by the BRLMs to enable representatives of the BRLMs and their counsel to visit the offices and assets of the Company Entities, after reasonable notice to (i) inspect and review the accounting, taxation and other records; (ii) conduct due diligence, including the review of relevant documents, establishing for themselves the state of affairs of any such entities to understand the progress made in respect of any facts relevant to the Offer; and (iii) interact on any matter relevant to the Offer with the legal advisors, auditors, consultants and advisors to the Offer, financial institutions, banks, agencies or any other organization or intermediary, including the Registrar to the Offer, that may be associated with the Offer in any capacity whatsoever. The Selling Shareholders shall extend all reasonable cooperation and assistance to the BRLMs and their representatives and counsel subject to reasonable notice and during business as to inspect the records or review other documents or to conduct due diligence, including in relation to itself, and its Offered Shares.
- If, in the sole opinion of the BRLMs, the verification of any of the aforesaid matters requires hiring of services of technical, legal or other experts or persons in a specialized field, the Company shall promptly hire and permit access to such independent agency or person to all relevant and material facts, relevant records, documents and other information. The Company and the Selling Shareholders shall instruct all such persons to cooperate and comply with the instructions of the BRLMs, and shall include a provision to that effect in the respective agreements with such persons. All costs, charges, interest costs and expenses relating to the due diligence carried out by technical, legal or other experts shall be borne by the Company and the Selling Shareholders as mutually agreed among them in the manner specified in Clause 17 of this Agreement. Provided that if the BRLMs are required to pay such persons in accordance with Applicable Laws, the Company and the Selling Shareholders shall promptly reimburse, in full, the BRLMs for payment of any fees and expenses to such persons in the manner specified in Clause 17 of this Agreement.
- 6.3 The Company agrees that the BRLMs shall, at all reasonable times, and as they deem appropriate, subject to reasonable notice, have access to the Directors, key managerial personnel, members of the senior management of the Company, the Selling Shareholders, and external advisors in connection with matters related to the Offer.

The Company and the Selling Shareholders shall instruct all intermediaries, including the Registrar to the Offer, the Bankers to the Offer, Sponsor Bank(s), the Escrow Collection Banks, Refund Banks, Public Offer Account Banks, advertising agencies, credit rating agencies, printers, bankers and brokers to follow, co-operate and comply with the instructions of the BRLMs as customarily applicable to the IPO process and also covered under the respective agreements if any, in consultation with the Company as applicable and shall include a provision to that effect in the respective agreements with such intermediaries. For the avoidance of doubt, it is clarified that such intermediaries shall be solely and exclusively responsible for the performance of their respective duties and obligations in terms of their respective agreements with the Company and the Selling Shareholders.

7. APPOINTMENT OF INTERMEDIARIES

- 7.1 Subject to Applicable Law, the Company, in consultation with the BRLMs, appoint intermediaries (other than the Self-Certified Syndicate Banks) or other persons including the Registrar to the Offer, share escrow agent, sponsor banks, escrow collections banks, refund banker(s), monitoring agency, advertising agencies, industry expert, independent chartered accountant and practicing company secretary and printers.
- 7.2 The Parties, severally and not jointly, agree that any intermediary who is appointed shall, if applicable, be registered with SEBI under the relevant SEBI rules, circulars, notifications, guidelines and regulations. Whenever required, the Company shall, in consultation with the BRLMs, enter into a legally binding memorandum of understanding or engagement letter with the concerned intermediary associated with the Offer, clearly setting forth their mutual rights, responsibilities and obligations. A certified true copy of such executed memorandum of understanding or engagement letter shall be furnished to the BRLMs.
- 7.3 The Company and the Selling Shareholders, severally and not jointly agrees that, the BRLMs and their respective Affiliates shall not be directly or indirectly held responsible for any action or omission of any intermediary and such intermediary, being an independent entity, shall be fully and solely responsible for the performance of its duties and obligations; provided, however, that the BRLMs shall co-ordinate to the extent required by law or any agreements, the activities of all the intermediaries in order to facilitate their performance of their respective functions in accordance with its terms of engagement.
- 7.4 The BRLMs shall be the exclusive book running lead managers in respect of the Offer. The Company and the Selling Shareholders shall not, during the term of this Agreement appoint any other book running lead manager, syndicate members or advisor in relation to the Offer without the prior consultation with the BRLMs who is a Party to this Agreement. Nothing contained herein shall be interpreted to prevent the Company and the Selling Shareholders from retaining legal counsel or such other advisors as may be required for taxation, accounts, legal matters, employee matters, due diligence and related matters in connection with the Offer; provided, however, the BRLMs shall not be liable in any manner whatsoever for the acts or omissions of any advisors (including those appointed pursuant to their written consent) appointed by the Company or the Selling Shareholders.
- 7.5 The Company acknowledge and take cognizance of the deemed agreement of the Company with the Self-Certified Syndicate Banks for the purpose of the Application Supported by Blocked Amount process (as set forth under the SEBI ICDR Regulations), as well as with the registered brokers, collecting depository participants and collecting registrar and transfer agents for the purpose of collection of the Bid cum Application Forms, in the Offer, as set out or will be set out in the Offer Documents.

8. PUBLICITY FOR THE OFFER

8.1 The Company and the Selling Shareholders, severally and not jointly, agree that they have and shall, during the restricted period, as described in the publicity guidelines/memorandum for the

proposed Offer ("**Publicity Memorandum**") provided by the legal counsel appointed for the purpose of the Offer, at all times have complied and shall comply with the Publicity Memorandum. The Company, and the Selling Shareholders shall ensure that their respective Affiliates, officers, employees and representatives shall comply with the Publicity Memorandum. In the event that any advertisement, publicity material or any other media communications in connection with the Offer is made in breach of the restrictions in this Clause 8, the BRLMs shall have the right to request immediate withdrawal or cancellation or denial or clarification of such advertisement, publicity material or any other media communications.

- 8.2 Subsequent to the Offer and subject to Applicable Laws, the BRLMs may, at their own expense place advertisements in newspapers and other external publications or pitch-books describing their involvement in the Offer and the services rendered by them, and may use the Company's name and logo and the Selling Shareholders' (or group) name in this regard.
- 8.3 The BRLMs agree that such advertisements shall be issued only after the date on which the Equity Shares under the Offer are approved for trading on the Stock Exchanges and, in the event that approval for trading on each of the Stock Exchanges occurs on different dates, the later date shall be the relevant date for purposes of this Clause 8.3.
- 8.4 The Company has entered into an agreement with a press/advertising agency to monitor news reports, for the period between the date of filing the DRHP and the date of closure of the Offer, appearing in the newspapers where the statutory advertisements are published and as may be agreed upon under such agreement.
- 8.5 The Company shall procure and provide all information and certifications (including from any publicity/press/advertising agency) to enable the BRLMs to furnish the certificate to SEBI as required under Schedule IX (11) of the SEBI ICDR Regulations.
- 8.6 The Company accepts full responsibility for the content of any advertisement, publicity material, interview, announcement or any information contained in any document relating to the Offer published in accordance with the requirements of the Publicity Memorandum and Applicable Law. The BRLMs reserve the right to refuse to approve any such document or announcement and to require prevention of its distribution or publication if, in the discretion of the BRLMs, such document or announcement is incomplete or misleading in any way in accordance with the requirements of the Publicity Memorandum and/or Applicable Law. It is clarified that the Selling Shareholders shall be responsible for only such publicity material or advertisement or announcement in relation to the Offer, which are released solely by them and any information in relation to the statements made by them or his Offered Shares as contained in the statutory advertisements in relation to the Offer.

9. DUTIES OF THE BRLMS

- 9.1 The BRLMs represents and warrants to the Company and the Selling Shareholders, that:
- 9.2 The Fee Letter and this Agreement have been duly authorized, executed and delivered by it and are valid and legally binding obligation on the BRLMs in accordance with the terms of this Agreement;
- 9.3 SEBI has granted to it a certificate of registration to act as a merchant banker in accordance with the Securities and Exchange Board of India (Merchant Bankers) Regulations, 1992 and such certificate is valid and in force:
- 9.4 it acknowledges that the Equity Shares offered in the Offer have not been and will not be registered under the U.S. Securities Act or the securities laws of any state of the United States and that such Equity Shares may not be offered or sold in the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. It and its Affiliates shall only offer and sell

- the Equity Shares offered in the Offer outside the United States in "offshore transactions" as defined in and in reliance on Regulation S;
- 9.5 none of it, its Affiliates or any person acting on its or their behalf has engaged in or will engage in any "directed selling efforts" (as that term is defined in Regulation S) with respect to the Equity Shares offered in the Offer; and
- 9.6 in connection with the offering of the Equity Shares in the Offer, it and its Affiliates shall comply with the selling restrictions that will be set forth in the Preliminary International Wrap and the International Wrap.
- 9.7 The Company and the Selling Shareholders, severally and not jointly, acknowledge and agree that:
 - 9.7.1 The BRLMs shall act under this Agreement as independent contractors with duties arising out of their engagement pursuant to this Agreement owed solely to the Company and the Selling Shareholders and not in any other capacity, including as a fiduciary, agent or advisor. The Company and the Selling Shareholders agree that they are solely responsible for making their own judgment in connection with the Offer, irrespective of whether the BRLMs have advised or is currently advising them on related or other matters;
 - 9.7.2 the duties and responsibilities of the BRLMs under this Agreement shall not include general financial or strategic advice, and shall be limited to those expressly set out in this Agreement and the Fee Letter. In particular, the duties and responsibilities of the BRLMs under this Agreement shall not include: (a) providing services as escrow bankers or registrars; and (b) providing tax, financial advisory, legal, regulatory, accounting or technical or specialist advice;
 - 9.7.3 the BRLMs may provide services hereunder through one or more of its Affiliates, as it deems appropriate. The BRLMs shall be responsible for the activities carried out by its Affiliates in relation to this Offer, only if the BRLMs has specifically delegated the activity to their Affiliate entity(ies) in relation to the Offer;
 - 9.7.4 the BRLMs shall not be responsible for any acts or omissions of the Company, its Affiliates or its respective directors or trustees (as applicable), employees, agents, representatives, advisors or other authorized persons;
 - 9.7.5 the BRLMs and/or its group company and/or its Affiliates (the "Group") may be engaged in securities trading, securities brokerage, currency or commodity related derivative instruments, asset management, insurance, banking, research and financing and investment activities, as well as providing investment banking and financial advisory services. In the ordinary course of their activities, members of the Group may provide (or may have provided) financial advisory and financing services for and received compensation from, or at any time hold long or short positions and may trade or otherwise effect transactions for their own account or account of customers in debt or equity securities of any entity that may be involved in the Offer. Members of each Group and businesses within each Group generally act independently of each other, both for their own account and for the account of clients. The Company and the Selling Shareholders hereby acknowledge and agree that, by reason of law or duties of confidentiality owed to other persons, or the rules of any regulatory authority, the members of the Group will be prohibited from disclosing information to the Company or the Selling Shareholders (or if such disclosure may be inappropriate), in particular information as to the BRLMs' possible interests as described in this Clause 9.7.5 and information received pursuant to client relationships. In addition, there may be situations where parts of a Group and/or their clients either in the past or now, or may in the future, have interests, or take actions, or may represent other clients whose interests, conflict with or are directly adverse to

those of the Company and/or the Selling Shareholders. The BRLMs shall not be obligated to disclose any information in connection with any such representations of their respective members of the Group. The Company and the Selling Shareholders acknowledge and agree that the appointment of the BRLMs or the services provided by the BRLMs to the Company and the Selling Shareholders will not give rise to any fiduciary, equitable or contractual duties (including without limitation any duty of confidence) which would preclude the members of the Group from engaging in any transaction (either for their own account or on account of its customers) or providing similar services to other customers (including, without limitation publishing research reports or other materials at any time which may conflict with the views or advice of the members of the Groups' investment banking department, and have an adverse effect on the Company's interests), or from representing or financing any other party at any time and in any capacity. The Company and the Selling Shareholders acknowledge and agree that the BRLMs and their group company and Affiliates will not restrict their activities as a result of this engagement, and the BRLMs and their group company or Affiliates may undertake any business activity without further consultation with, or notification to, the Company or the Selling Shareholders. Each Group's investment banking department is managed separately from its research department, and does not have the ability to prevent such occurrences. The Company and the Selling Shareholders, severally, waive to the fullest extent permitted by Applicable Laws any claims they may have against the BRLMs arising from an alleged breach or a breach of fiduciary duties in connection with the Offer or as described herein;

- 9.7.6 the provision of services by the BRLMs herein is subject to the requirements of this Agreement any laws and regulations applicable to the BRLMs and its Affiliates. The BRLMs and its Affiliates are authorized by the Company and the Selling Shareholders to do all such acts appropriate, necessary or desirable to comply with any Applicable Laws in the course of their services required to be provided under this Agreement or the Fee Letter and the Company and the Selling Shareholders hereby agree to ratify and confirm that all such actions are lawfully taken, provided that such ratification does not result in a breach by the Company and the Selling Shareholders of Applicable Laws;
- 9.7.7 no stamp, transfer, issuance, documentary, registration, or other taxes or duties are payable by the BRLMs in connection with (a) the issue, sale and delivery of the Equity Shares to or for the respective accounts of the BRLMs or (b) the execution and enforcement of this Agreement, Fee Letter and any other agreement to be entered into in relation to the Offer;
- 9.7.8 the BRLMs and their Affiliates shall not be liable in any manner whatsoever for the information or disclosure in the Offer Documents, except to the extent of the information provided by the BRLMs in writing expressly for inclusion in the Offer Documents, which consists only of the BRLMs' name, address, logo, SEBI registration number and contact details by the BRLMs;
- 9.7.9 the BRLMs shall be entitled to rely upon all information furnished to it by the Company and the Selling Shareholders or other advisors. While the BRLMs shall conduct the due-diligence as required under the applicable regulations to a practical and reasonable extent, the Company and the Selling Shareholders shall be obliged and legally responsible to provide accurate and complete information to the BRLMs for the purpose of the Offer. In case any inaccurate or incomplete information is provided by the Company and the Selling Shareholders to the BRLMs, the Company and the Selling Shareholders shall be held accountable and liable;
- 9.7.10 (a) any purchase and sale of the Equity Shares pursuant to an underwriting agreement, including the determination of the Offer Price, shall be on an arm's length commercial transaction between the Company and the Selling Shareholders on the

one hand, and the BRLMs, on the other hand subject to, and upon, the execution of an underwriting agreement; and (b) in connection with the Offer, and the process leading to such transaction, the BRLMs shall act solely as a principal and not as the agent or the fiduciary of the Company and the Selling Shareholders, or their stockholders, creditors, employees or any other party; and

- 9.7.11 The BRLMs may have interests that differ from those of the Company and the Selling Shareholders. Neither this Agreement nor the BRLMs' performance hereunder nor any previous or existing relationship between the Company and the Selling Shareholders and any of the BRLMs or their Affiliates shall be deemed to create any fiduciary relationship in connection with the Offer. The Company and the Selling Shareholders waive to the fullest extent permitted by Applicable Laws any claims it may have against any BRLMs arising from any alleged breach of fiduciary duties in connection with the Offer or otherwise.
- 9.8 The obligations of the BRLMs in relation to the Offer shall be conditional, upon the following:
 - (a) any change in the type and quantum of securities proposed to be offered in the Offer or in the terms and conditions of the Offer being made only with the prior written consent of the BRLMs;
 - (b) existence of market conditions, in India or internationally being, before launch of the Offer in the sole opinion of the BRLMs, satisfactory for launch of the Offer;
 - (c) the absence of, in the sole opinion of the BRLMs, any Material Adverse Change;
 - (d) finalization of the terms and conditions of the Offer, including without limitation, the Price Band, Anchor Investor Offer Price, Offer Price and size of the Offer, in consultation with the BRLMs;
 - (e) completion of the due diligence to the satisfaction of the BRLMs as is customary in issues of the kind contemplated herein, in order to enable the BRLMs to file the due diligence certificate(s) with SEBI (and any other Governmental Authority) and any other certificates as are customary in offerings of the kind contemplated herein;
 - (f) compliance with all regulatory requirements in relation to the Offer (including receipt of all necessary approvals and authorizations and compliance with the conditions, if any, specified therein, in a timely manner), Applicable Laws (in relation to the Offer) and receipt of and compliance with all consents (including from the lenders of the Company), waivers under applicable contracts and instruments as required for the Offer and disclosures in the Offer Documents, all to the satisfaction of the BRLMs;
 - (g) completion of all the documentation relating to the Offer including the Offer Documents, and execution of certifications (including from the statutory auditor of the Company and the auditor's comfort letter, in form and substance satisfactory to the BRLMs provided that each such comfort letter delivered shall use a "cut-off date" not earlier than a date three (3) days prior to the date of such letter or such date as mutually agreed between parties), undertakings, consents, certificate from independent chartered accountant, legal opinions, Transaction Agreements including, without limitation, the underwriting agreement and such agreements will include, without limitation, provisions such as representations and warranties, conditions as to closing of the Offer, force majeure, indemnification and contribution, termination and lock-up provisions, in form and substance satisfactory to the BRLMs and the information provided by the Company being authentic, correct and valid;
 - (h) the benefit of a clear market to the BRLMs prior to the Offer, and in connection therewith, no offering or sale of debt or equity securities or hybrid securities of any type or issue of any type will be undertaken by the Company (other than the Offer), subsequent to the filing of the Draft Red Herring Prospectus, without prior consultation with the BRLMs;

- (i) the Company and the Selling Shareholders not breaching any terms of this Agreement or the Fee Letter;
- (j) the receipt of approval of the BRLMs internal commitment committees; and
- (k) absence of any of the events referred to in Clause 18.3.4.

10. CONFIDENTIALITY

The BRLMs undertake to the Company and the Selling Shareholders that all information relating to the Offer furnished by the Company or the Selling Shareholders to the BRLMs, whether furnished before or after the date hereof shall be kept confidential, from the date hereof until the earlier of: (a) the end of 12 months from the date of final observations from SEBI or (b) commencement of trading or (c) the termination of the Agreement, whichever is earlier ("Confidentiality Period"), provided that nothing herein shall apply to:

- (a) Any disclosure to investors or prospective subscribers of the Equity Shares in connection with the Offer, in accordance with the Applicable Law;
- (b) any information to the extent that such information was or becomes publicly available other than by reason of disclosure by the BRLMs (or its Affiliates, employees and directors) in violation of this Agreement or was or becomes available to the any of the BRLMs or any of its Affiliates, their respective employees, advisors, legal counsel, independent auditors and other experts or agents from a source which is not known by the BRLMs or its Affiliates to be subject to a confidentiality obligation to the Company and the Selling Shareholders;
- (c) any disclosure to the BRLMs or its Affiliates, or their respective, employees, directors, research analysts, legal counsel, independent auditors, advisors and other experts or agents who need to know such information in connection with the Offer, subject to such persons being subject to contractual or professional obligations of confidentiality or such persons being made aware of the confidentiality obligations herein;
- (d) any disclosure made public or disclosed to third parties with the prior written consent of the Company and/or the Selling Shareholders, as applicable;
- (e) any disclosure pursuant to requirements under Applicable Law or the direction, order or requirement of any court or tribunal or pursuant to any direction, request or requirement (whether or not having the force of law) of any central bank or any governmental, regulatory, supervisory, judicial, quasi-judicial, statutory or other authority or administrative agency or stock exchange, or in any pending legal or administrative proceeding or pursuant to any direction, request or requirement of any governmental, judicial, regulatory, supervisory, quasi-judicial, statutory or other authority. Provided that, the BRLMs shall, to the extent permissible under Applicable Law, provide reasonable prior intimation to the Company and/or the Selling Shareholders, as the case maybe of such disclosures with sufficient details to enable the Company to seek an appropriate injunctive or protective order or similar remedy with respect to such disclosures and the BRLMs shall provide reasonable cooperation with any action that the Company may request, to maintain the confidentiality of such information;
- (f) any information which, prior to its disclosure in connection with this Offer was already lawfully in the possession of the BRLMs or its Affiliates on a non-confidential basis.
- (g) any information which is required to be disclosed or referred in the Offer Documents, including at investor presentations and in advertisements pertaining to the Offer; or
- (h) any disclosure for the defense (including due diligence defense) or protection, as determined by the BRLMs in their sole discretion, of or in connection with a claim, action or proceedings or investigations or litigation arising from or otherwise involving the Offer to which the BRLMs

and/or their Affiliates become a party, or for the enforcement of the rights of the BRLMs or their Affiliates under this Agreement or the Fee Letter or otherwise in connection with the Offer, provided, however, that in the event of any such proposed disclosure and if permitted by Applicable Law, the BRLMs shall provide the Company and the Selling Shareholders with reasonable notice (except in case of inquiry or examination from any regulatory authority, including but not limited to SEBI) of such request or requirement to enable the Company and/or the Selling Shareholders, as applicable, to seek appropriate injunctive or protective order or similar remedy with respect to such disclosure.

The reference to 'confidential information' shall not include any information that is stated in the Offer Documents or related offering documentation, which may have been filed with relevant regulatory authorities (excluding any informal filings or filings with the SEBI or another regulatory body or Governmental Authority where the SEBI or the other regulatory body or Governmental Authority agree the documents are treated in a confidential manner), or any information which in the opinion of the BRLM, is necessary to make the statements therein not misleading.

Any advice or opinions provided by the BRLMs or its Affiliates under or pursuant to the Offer shall not be disclosed or referred to publicly or to any third party, and neither can the BRLMs be quoted or referred to in any document, release or communication prepared, issued or transmitted by the Company and/or the Selling Shareholders, their respective directors, employees, agents, representatives, without the prior written consent from the BRLMs, except where such information is required to be disclosed pursuant to Applicable Law, provided that, the Company and the Selling Shareholders (if applicable to the Selling Shareholders) shall provide the BRLMs with prior written notice of such requirement and such disclosures if permitted by Applicable Law and commercially practicable so as to enable the BRLMs to obtain appropriate injunctive or other relief to prevent such disclosure and the Company and the Selling Shareholders, as the case may be, shall cooperate at their own expense in any action that the BRLMs may request, to maintain the confidentiality of such advice or opinion. The Company and the Selling Shareholders agree to keep confidential the terms specified under the Fee Letter and agree that no public announcement or communication relating to the subject matter of this Agreement or the Fee Letter shall be issued or dispatched without the prior written consent of the BRLMs, except as required under Applicable Law, provided that the Company and the Selling Shareholders, as the case may be, shall provide the BRLMs with prior written notice of such requirement (subject to Applicable Law) and such disclosures so as to enable the BRLMs to obtain appropriate injunctive or other relief to prevent such disclosure and the Company and the Selling Shareholders, as the case may be, shall cooperate at their own expense in any action that the BRLMs may request, to maintain the confidentiality of such information. It is clarified that any information / advice by the BRLMs may be given by electronic media (email or such other electronic media) and that the information / advice so given shall be subject to the same confidentiality.

Subject to Clause 10.1 above, the BRLMs shall be entitled to retain all information furnished by (or on behalf of) the Company Entities, the Directors, the Promoters, members of Promoter Group, the Group Companies to the BRLMs, their advisors, representatives or counsel to the BRLMs, and the notes, workings, analyses, studies, compilations, interpretations thereof, in connection with the Offer, and to rely upon such information in connection with any defenses available to the BRLMs or their Affiliates under Applicable Law, including, without limitation, any due diligence defences. The BRLMs shall be entitled to retain copies of any computer records and files containing any information which have been created pursuant to its automatic electronic archiving and back-up procedures. Subject to Clause 10.1 above, all correspondence, records, work products and other papers supplied or prepared by the BRLMs or its Affiliates in relation to this engagement held on disk or in any other media (including, without limitation, financial models) shall be the sole property of the BRLMs.

Notwithstanding anything to the contrary contained under this Clause 10, the BRLMs shall not disclose any information in relation to the business and operations of the Company to any competitor of the Company, other than as already disclosed in the Offer Documents.

The Company and the Selling Shareholders, represent and warrant to the BRLMs that the information provided by the Company or the Selling Shareholders and their respective Affiliates is in their or the

Company's Affiliate's lawful possession and is not in breach of any agreement or obligation with respect to any third party's confidential or proprietary information.

The provisions of this Clause 10 shall supersede all previous confidentiality agreements executed among the Company and the BRLMs. In the event of any conflict between the provisions of this Clause 10 and any such previous confidentiality agreement, the provisions of this Clause 10 shall prevail.

11. CONSEQUENCES OF BREACH

- 11.1 In the event of breach of any of the terms of this Agreement or the Fee Letter by any Party, the non-defaulting Party shall, without prejudice to the compensation or expenses payable to them in terms of the Agreement or the Fee Letter, have the right to take such action as it may deem fit including terminating this Agreement (in respect of itself) or withdrawing from the Offer.
- 11.2 The defaulting Party shall have the right to cure any such breach, if curable, within a period of ten (10) days (or such earlier period as may be required under Applicable Laws or by a Governmental Authority or as mutually agreed amongst the Parties in writing) of the earlier of:
 - (a) becoming aware of the breach; and
 - (b) being notified of the breach by a non-defaulting Party.

Provided that, no amendments, supplements, corrections, corrigenda or notices to the RHP and Prospectus shall cure the breach of a representation or warranty made as of the date of the respective RHP or Prospectus to which such amendment, supplement, correction, corrigendum or notice was made.

In the event that the breach is not cured within the aforesaid period, the defaulting Party shall be responsible for the consequences if any, resulting from such termination for which it is legally liable.

- 11.3 The termination of this Agreement shall not affect BRLM's right to receive any fees which may have accrued to it prior to the date of termination and reimbursement for out-of-pocket and other Offer related expenses incurred prior to such termination as set out in the Fee Letter.
- 11.4 The termination or suspension of this Agreement or the Fee Letter by one BRLMs shall not terminate, suspend or have any effect with respect to any other BRLMs.

12. ARBITRATION

- 12.1 In the event a dispute, controversy or claim arises out of or in relation to or in connection with the existence, validity, interpretation, implementation, termination, enforceability, alleged breach or breach of this Agreement or the Fee Letter, including any non-contractual disputes or claims, (the "**Dispute**"), the Parties to such Dispute shall attempt, in the first instance, to resolve such Dispute through amicable discussions among such disputing parties.
- In the event that such Dispute cannot be resolved through amicable discussions within a period of fifteen (15) days after the first occurrence of the Dispute, the Parties (the "Disputing Parties") shall, (a) resolve the Dispute through any dispute resolution mechanism and procedures specified by SEBI in accordance with the Securities and Exchange Board of India (Alternative Dispute Resolution Mechanism) (Amendment) Regulations, 2023 read with the SEBI Master Circular No. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/145 ("SEBI ADR Procedures"), if the resolution of the Dispute through the SEBI ADR Procedures is mandatory under Applicable Law, in connection with the Offer, or (b) if resolution of the Dispute in accordance with the SEBI ADR Procedures is not mandatory under Applicable Laws, in connection with the Offer, by notice in writing to each other, refer the Dispute to binding arbitration to be conducted in accordance with the provisions of the Arbitration and Conciliation Act, 1996 (the "Arbitration Act").

- 12.3 Any reference made to an arbitral tribunal, under this Agreement shall not affect the performance of terms, other than the terms related to the matter under arbitration, by Parties under this Agreement and the Fee Letter.
- 12.4 The arbitration shall be conducted as follows:
 - all proceedings in any such arbitration shall be conducted, and the arbitral award shall be rendered, in the English language;
 - 12.4.2 the seat and venue of arbitration shall be Mumbai, India;
 - 12.4.3 each Disputing Party shall appoint one arbitrator. The two arbitrators shall appoint the third or the presiding arbitrator. In the event that there are more than two Disputing Parties, then such arbitrators shall be appointed in accordance with the Arbitration and Conciliation Act. Each of the arbitrators so appointed shall have at least five years of relevant experience in the area of securities and/or commercial laws;
 - 12.4.4 the arbitrators shall have the power to award interest on any sums awarded;
 - 12.4.5 the arbitration award shall state the reasons in writing on which it was based;
 - 12.4.6 the arbitration award shall be final, conclusive and binding on the Disputing Parties and shall be subject to enforcement in any court of competent jurisdiction;
 - 12.4.7 the Disputing Parties shall bear their respective costs of such arbitration proceedings unless otherwise awarded or fixed by the arbitrators;
 - 12.4.8 the arbitrators may award to a Disputing Party its costs and actual expenses (including actual fees and expenses of its counsel);
 - 12.4.9 the Disputing Parties shall co-operate in good faith to expedite the conduct of any arbitral proceedings commenced pursuant to this Agreement;
 - 12.4.10 any reference made to the arbitration tribunal under this Agreement shall not affect the performance of the terms, other than the terms relating to the matter under arbitration, by the Parties under this Agreement; and
 - 12.4.11 subject to the foregoing provisions, the courts in Mumbai, India shall have sole and exclusive jurisdiction for all the matters arising out of the arbitration proceedings mentioned hereinabove and in relation to proceedings, including with respect to grant of interim and/or appellate reliefs, brought under the Arbitration Act.

13. SEVERABILITY

If any provision or any portion of a provision of this Agreement or the Fee Letter is or becomes invalid or unenforceable, such invalidity or unenforceability will not invalidate or render unenforceable the Agreement or the Fee Letter, but rather will be construed as if not containing the particular invalid or unenforceable provision or portion thereof, and the rights and obligations of the Parties will be construed and enforced accordingly. Each of the Parties will use their best efforts to negotiate and implement a substitute provision which is valid and enforceable and which as nearly as possible provides the Parties the benefits of the invalid or unenforceable provision.

14. GOVERNING LAW

This Agreement and the rights and obligations of the Parties are governed by, and any claims or disputes relating thereto, shall be governed by and construed in accordance with the laws of the Republic of India and subject to Clause 12 above, the courts in Mumbai, India shall have sole and exclusive jurisdiction in all matters arising out of the arbitration proceedings mentioned herein above.

15. BINDING EFFECT, ENTIRE UNDERSTANDING

- 15.1 The terms and conditions of this Agreement will be binding on and inure to the benefit of the Parties. Unless otherwise mentioned in this Agreement, and except in relation to the fees and expenses contained in the Fee Letter, these terms and conditions supersede and replace any and all prior contracts, understandings or arrangements, whether oral and/or written, between any of the Parties and relating to the subject matter hereof, and as of the date hereof constitute the entire understanding of the Parties with respect to the Offer. In the event of any inconsistency or dispute between the terms of this Agreement and the Fee Letter, the terms of this Agreement shall prevail, provided that, the Fee Letter shall prevail over this Agreement solely where such inconsistency or dispute relates to the fees or expenses (except applicable taxes on such fees and expenses) payable to the BRLM for the Offer payable with respect thereto.
 - 15.2 Until the listing of the Equity Shares, none of the Company Entities and their respective Affiliates, the Directors or the Selling Shareholders have or will enter into any contractual arrangement, commitment or understanding relating to the offer, sale, distribution or delivery of Equity Shares through the Offer without prior consultation with, and written consent of the BRLMs, which consent shall not be unreasonably withheld or delayed.

16. INDEMNITY AND CONTRIBUTION

16.1 The Company shall, indemnify and keep indemnified and hold harmless BRLMs, its Affiliates, their respective directors, officers, employees, agents, representatives, successors, permitted assigns and Controlling persons and each person, if any, who controls, is under common control with or is controlled by, any BRLMs within the meaning of Section 15 of the U.S. Securities Act (BRLMs and each such person, an "Indemnified Party") at all times, from and against any and all claims, actions, losses, damages, penalties, liabilities, costs, interests, charges, expenses, suits, judgements, awards or proceedings of whatever nature (including reputational) made, suffered or incurred, including any legal or other fees and expenses actually incurred in connection with investigating, disputing, preparing or defending any claims, suits or proceedings (individually, a "Loss" and collectively, "Losses"), to which such Indemnified Party may become subject under any Applicable Law or otherwise consequent upon or arising, directly and/or indirectly, out of or in connection with or in relation to (i) the Offer, this Agreement or the other Transaction Agreements or the activities contemplated thereby, or (ii) any breach or alleged breach of any representation, warranty, obligation, declaration, confirmation, covenant or undertaking by the Company, its Affiliates and the directors, officers, employees, representatives, agents, consultants and advisors of the Company in this Agreement or the other Transaction Agreements, the Offer Documents, or any undertakings, certifications, consents, information or documents furnished or made available to the Indemnified Party, and any amendment or supplement thereto by or on behalf of the Company in relation to the Offer. or (iii) any untrue statement or alleged untrue statement of a material fact contained in the Offer Documents, any marketing materials, presentations or road show materials, or in any other information or documents, prepared by or on behalf of the Company or any amendment or supplement to the foregoing, or the omission or the alleged omission to state therein a material fact required to be stated or necessary in order to make the statements therein in light of the circumstances under which they were made not misleading, or (iv) the transfer or transmission of any information to any Indemnified Party by any of the Company, its Affiliates and directors, officers, employees, representatives, agents, consultants and advisors in violation or alleged violation of any contract or Applicable Law (including in relation to furnishing information to analysts for issuing research report), , or (v) any correspondence with the SEBI, the RBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority in connection with the Offer or any information provided by the Company, its Affiliates, directors,

officials, employees, representatives, agents, consultants and advisors to any Indemnified Party to enable such Indemnified Party to correspond, on behalf of the Company with the SEBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority in connection with the Offer; The Company shall reimburse any Indemnified Party for all expenses (including any legal or other expenses and disbursements) as they are incurred by such Indemnified Party in connection with investigating, disputing, preparing or defending any such action or claim, whether or not in connection with pending or threatened litigation to which the Indemnified Party may become subject, in each case, as such expenses are incurred or paid.

Provided, however, that the Company shall not be liable to indemnify any Indemnified Party under Clause 16.1 (i) or (v) for any Loss that a court of competent jurisdiction shall determine in a binding and final judgment (after exhausting all appeals, revisional or writ remedies under Applicable Law) to have resulted solely and directly from such Indemnified Party's wilful misconduct, gross negligence or fraud under this Agreement; and (ii) under this Clause 16.1 for any Loss to the extent arising out of any untrue statement or omission made in reliance upon and in conformity with written information furnished to the Company by the BRLM expressly for use in the Offer Documents. It being understood and agreed by the Company that (a) the name of the Book Running Lead Managers and its contact details; (b) the SEBI registration numbers of the Book Running Lead Manager; and (c) logo of Book Running Lead Managers constitutes the only such information furnished in writing by the Indemnified Persons to the Company.

16.2 Notwithstanding anything contained in Clause 16.1, the Company shall over and above Clause 16.1, indemnify and keep indemnified and hold harmless BRLMs, its Affiliates, their respective directors, officers, employees, agents, representatives, successors, permitted assigns and Controlling persons and each person, if any, who controls, is under common control with or is controlled by, any BRLMs within the meaning of Section 15 of the U.S. Securities Act (BRLMs and each such person, an "Indemnified Party") at all times, from and against any and all claims, actions, losses, damages, penalties, liabilities, costs, interests, charges, expenses, suits, judgements, awards or proceedings of whatever nature (including reputational) made, suffered or incurred, including any legal or other fees and expenses actually incurred in connection with investigating, disputing, preparing or defending any claims, suits or proceedings (individually, a "Loss" and collectively, "Losses"), to which such Indemnified Party may become subject under any Applicable Law or otherwise consequent upon or arising, directly and/or indirectly, out of or in connection with or in relation to any action taken by Company Entities and/or their respective officials (i) in furtherance of an offer, payment, promise to pay, or authorization or approval of the payment or giving of money, property, gifts, entertainment or anything else of value, directly or indirectly, to any "government official" (including any officer or employee of a government or government-owned or controlled entity or of a public international organization, or any person acting in an official capacity for or on behalf of any of the foregoing, or any political party or party official or candidate for political office) or to any other person, to improperly influence official action or inaction or otherwise secure an improper advantage; or (ii) that has resulted or will result in a violation by such persons of the Prevention of Corruption Act, 1988, U.S. Foreign Corrupt Practices Act of 1977, as amended, and the rules and regulations thereunder (the "FCPA"), the U.K. Bribery Act, 2010, any applicable law or regulation implementing the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions, or any similar statutes or law of any other relevant jurisdiction, or the rules or regulations thereunder (collectively, "Anti-Bribery and Anti-Corruption Laws"); or (iii) to use any funds for any unlawful contribution, gift, entertainment, or other unlawful expense relating to political activity; or (iv) in furtherance of making, offering, agreeing, requesting or taking, directly or indirectly, an act in furtherance of any unlawful bribe or other unlawful benefit, including without limitation, any rebate, payoff, influence payment, kickback or other unlawful or improper payment or benefit or (v) have conducted their businesses in compliance with applicable Anti-Bribery and Anti-Corruption Laws and have instituted and maintain and will continue to maintain, and in each case will enforce, policies and procedures designed to ensure, promote and achieve compliance with and prevention of violation of, such laws and with the representation and warranty contained herein;

- (vi) usage of any part of the proceeds of the Fresh Issue, directly or indirectly, in violation of the Anti-Bribery and Anti-Corruption Laws.
- 16.3 The Selling Shareholders shall indemnify, keep indemnified and hold harmless each of the Indemnified Parties at all times, from and against any and all Losses (as defined in Clause 16.1 above) to which such Indemnified Party may become subject under any Applicable Law or otherwise consequent upon or arising, directly or indirectly, out of or in connection with or in relation to: (i) his Offered Shares, or (ii) any breach or alleged breach of any representation, warranty, obligation, declaration, confirmation, covenant or undertaking by the Promoter Selling Shareholders in this Agreement, the other Transaction Agreements, the Offer Documents or any undertakings, certifications, consents, information or documents furnished or made available by the Selling Shareholders, representatives agents, consultants and advisors to the Indemnified Parties, and any amendment or supplement or (iii) any untrue statement or alleged untrue statement of a material fact relating to the Selling Shareholders or the Offered Shares contained in the Offer Documents, any marketing materials, presentations or road show materials, if authorized or requested by the Selling Shareholders, or in any other information or documents prepared by or on behalf of the Selling Shareholders or any amendment or supplement to the foregoing, or the omission or the alleged omission to state therein a material fact relating to the Selling Shareholders or his Offered Shares required to be stated or necessary in order to make the statements therein, in light of the circumstances under which they were made not misleading, or (iv) the transfer or transmission of any information to any Indemnified Party by the Selling Shareholders or his representatives in violation or alleged violation of any contract or Applicable Law (including in relation to furnishing information to analysts), and/or in relation to any breach or alleged breach by the Indemnified Parties in relation to the issuance of research reports in reliance upon and/or consequent to information furnished by the Selling Shareholders or his representatives, or (v) any correspondence in relation to the Selling Shareholders or his Offered Shares with the SEBI, the RBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority in connection with the Offer or any information provided by the Selling Shareholders in connection with the Offer to any Indemnified Party to enable such Indemnified Party to correspond, on behalf of the Selling Shareholders, with the SEBI, the RBI, the Registrar of Companies, the Stock Exchanges or any other Governmental Authority in connection with the Offer. The Selling Shareholders shall reimburse any Indemnified Party for all expenses (including any legal or other expenses and disbursements) as they are incurred by such Indemnified Party in connection with investigating, disputing, preparing or defending any such action or claim, whether or not in connection with pending or threatened litigation to which the Indemnified Party may become subject, in each case, as such expenses are incurred or paid.

Provided, however, that the Selling Shareholders shall not be required to indemnify any Indemnified Party under Clause 16.3 (v) for any Loss that a court of competent jurisdiction shall determine in a binding and final judgment (after exhausting all appeals, revisional or writ remedies under Applicable Law) to have resulted solely and directly from such Indemnified Party's wilful misconduct, gross negligence or fraud resulting in a breach of their obligations under this Agreement.

In case any Losses or proceeding (including any investigation by any Governmental Authority) is instituted involving any person in respect of which indemnity may be sought pursuant to Clauses 16.1 or 16.3 the Indemnified Party shall, following the receipt by such Indemnified Party of notice thereof, notify the person against whom such indemnity may be sought (the "Indemnifying Party") in writing (provided that the failure to notify the Indemnifying Party shall not relieve such Indemnifying Party from any liability that it may have under Clause 16). The Indemnifying Party, at the option and upon request of the Indemnified Party, shall retain counsel satisfactory to the Indemnified Party to represent the Indemnified Party and any other persons that the Indemnifying Party may designate in such proceeding and shall pay the fees and disbursements of such counsel related to such proceeding. In any such proceeding, any Indemnified Party shall have the right to retain its own counsel, but the fees and expenses of such counsel shall be at the expense of the Indemnified Party unless: (i) the Indemnifying Party and the Indemnified Party have mutually agreed to the retention of such counsel, (ii) the

Indemnifying Party has failed within a reasonable time to retain counsel concluded satisfactory to the Indemnified Party, (iii) the Indemnified Party has concluded that there may be legal defenses available to it that are different from or in addition to those available to the Indemnifying Party, or (iv) the named parties to any such proceedings (including any impleaded parties) include both the Indemnifying Party and the Indemnified Party and representation of both parties by the same counsel would be inappropriate due to actual or potential differing interests between them.

The Parties acknowledge and agree that the Indemnifying Party shall not, in respect of the legal expenses of any Indemnified Party in connection with any proceeding or related proceedings in the same jurisdiction, be liable for the fees and expenses of more than one separate firm (in addition to any local counsel) for all such Indemnified Parties and that all such fees and expenses shall be reimbursed as they are incurred. In the case of any such separate firm, such firm shall be designated in writing by the BRLMs. The Indemnifying Party shall not be liable for any settlement of any proceeding effected without its written consent, but if settled with such consent or if there be a final judgment for the plaintiff by a court of competent jurisdiction, the Indemnifying Party shall indemnify the Indemnified Party from and against any loss or liability by reason of such settlement or judgment. Notwithstanding the foregoing, if at any time an Indemnified Party shall have requested an Indemnifying Party to reimburse the Indemnified Party for fees and expenses of counsel as contemplated earlier in this Clause 16.4, the Indemnifying Party shall be liable for any settlement of any proceeding effected without its written consent if: (a) such settlement is entered into more than 30 (thirty) calendar days after receipt by such Indemnifying Party of the aforesaid request; and (b) such Indemnifying Party shall not have reimbursed the Indemnified Party in accordance with such request prior to the date of such settlement. No Indemnifying Party shall, without the prior written consent of the Indemnified Party, effect any settlement of any pending or threatened proceeding in respect of which any Indemnified Party is or could have been a party and indemnity could have been sought hereunder by such Indemnified Party, unless such settlement includes an unconditional release (present and/or future) of such Indemnified Party from all liability or claims that are the subject matter of such proceeding and does not include a statement as to an admission of fault, culpability or failure to act, by or on behalf of the Indemnified Party.

16.5 To the extent the indemnification provided for in Clause 16 is unavailable to an Indemnified Party, or is held unenforceable by any court of competent jurisdiction, or is insufficient in respect of any Losses referred to therein, then each Indemnifying Party under this Clause 16, in lieu of indemnifying such Indemnified Party, shall contribute to the amount paid or payable by such Indemnified Party as a result of such Losses (i) in such proportion as is appropriate to reflect the relative benefits received by the Company and the Selling Shareholders on the one hand and the BRLMs on the other hand from the Offer, or (ii) if the allocation provided by Clause 16.5(i) above is not permitted by Applicable Law, in such proportion as is appropriate to reflect not only the relative benefits referred to in Clause 16.5(i) above but also the relative fault of the Company and/or the Selling Shareholders on the one hand and of the BRLMs on the other hand in connection with the statements or omissions that resulted in such losses, claims, damages or liabilities, as well as any other relevant equitable considerations. The relative benefits received by the Company and the Selling Shareholders on the one hand and the BRLMs on the other hand in connection with the Offer shall be deemed to be in the same respective proportions as the net proceeds from the Offer (before deducting expenses) received by the Company and the Selling Shareholders and the total fees (excluding expenses and taxes) received by the BRLMs, bear to the aggregate proceeds of the Offer. The relative fault of the Company and/or the Promoter Selling Shareholders on the one hand and of the BRLMs on the other hand shall be determined by reference to, among other things, whether the untrue or alleged untrue statement of a material fact or disclosure or the omission or alleged omission to state a material fact or disclosure relates to information supplied by the Company, the Selling Shareholders or their respective Affiliates, or their respective directors, officials, employees, representatives, advisors, consultants or agents, or by the BRLMs, and the Parties' relative intent, knowledge, access to information and opportunity to correct or prevent such statement or omission (it being understood and agreed by the Company and the Selling Shareholders that:

- (a) the name of the BRLMs and their respective contact details; and (b) the SEBI registration numbers of the BRLMs, constitutes the only such information supplied by the BRLMs).
- 16.6 The Parties acknowledge and agree that it would not be just or equitable if contribution pursuant to this Clause 16 were determined by pro rata allocation (even if the BRLMs were treated as one entity for such purpose) or by any other method of allocation that does not take account of the equitable considerations referred to in Clause 16.5. The amount paid or payable by an Indemnified Party as a result of the losses, claims, damages and liabilities referred to in Clause 16 shall be deemed to include, subject to the limitations set forth above, any legal or other expenses incurred by such Indemnified Party in connection with investigating or defending any such action or claim. Notwithstanding the provisions of this Clause 16, the BRLMs shall be required to contribute any amount in excess of the fees (excluding expenses and taxes) received by BRLMs pursuant to this Agreement and/or the Fee Letter, and the obligations of the BRLMs to contribute any such amounts shall be several. No person guilty of fraudulent misrepresentation shall be entitled to contribution from any person who was not guilty of such fraudulent misrepresentation. Notwithstanding anything contained in this Agreement, in no event shall any BRLMs be liable for any special, incidental or consequential damages, including lost profits or lost goodwill.
- 16.7 The remedies provided for in this Clause 16 are not exclusive and shall not limit any rights or remedies that may otherwise be available to any Indemnified Party at law and/or in equity.
- 16.8 The indemnity and contribution provisions contained in this Clause 16 and the representations, warranties, covenants and other statements of the Company and the Selling Shareholders contained in this Agreement shall remain operative and in full force and effect regardless of any:

 (i) termination of this Agreement or the Fee Letter, (ii) investigation made by or on behalf of any Indemnified Party or by or on behalf of the Company or its officers or Directors or any person Controlling the Company or by or on behalf of the Selling Shareholders, or (iii) acceptance of and payment for any Equity Shares.

Notwithstanding anything stated in this Agreement, if an indemnity claim arises pursuant to Clause 16.1, the Indemnified Party shall claim such indemnification from the Company and the Selling Shareholders; provided that the Company shall be responsible to indemnify such claim of the Indemnified Person, in its entirety. In the event, the indemnification by the Company is insufficient or unpaid, then the Selling Shareholders shall be responsible for indemnifying such claim (only to the extent of such amounts and claims that remains unpaid by the Company) with 15 calendar days from the date of payment request. It is further clarified that aforementioned procedure shall not apply to indemnification claims covered under Clause 16.3.

16.9 Notwithstanding anything contained in this Agreement, howsoever the loss or damage is caused, the maximum aggregate liability of the BRLMs under any circumstance pursuant to this Agreement shall not exceed the actual fees (excluding expenses and taxes) received by such BRLMs for the portion of services rendered by it pursuant to this Agreement and the Fee Letter.

The Company agrees that in the event any compensation is required to be paid to the post-Offer BRLM for carrying out its duties in accordance with the provisions of Applicable Laws, the same shall be paid immediately but not later than 2 (two) working days of receiving an intimation from them;

17. FEES, EXPENSES AND TAXES

17.1 The Company and the Selling Shareholders shall pay the fees and expenses of the Book Running Lead Managers as specified in the Fee Letter. All costs, charges, fees and expenses directly related to, and incurred in connection with the Offer, other than listing fees which shall be borne solely by the Company, but including advertising, printing, road show expenses, accommodation and travel expenses, costs for legal counsel, registrar fees and bank charges, fees to be paid to the BRLMs or any Intermediaries, book building fees and other charges, fees

payable to SEBI or stock exchanges or depositories and/or any other Governmental Authority etc., and payments to consultants and advisors, shall be shared among the Company and each of the Selling Shareholders in proportion to the number of Equity Shares issued and Allotted by the Company through the Fresh Issue and sold by each of the Selling Shareholders through the Offer for Sale and shall be paid within the time prescribed under the agreements to be entered into with such persons and in accordance with Applicable Laws. All outstanding amounts payable to the BRLMs in accordance with the terms of the Fee Letter shall be payable directly from the Public Offer Account after transfer of funds from the Escrow Accounts and the ASBA Accounts to the Public Offer Account and immediately on receipt of the final listing and trading approvals from the Stock Exchanges. It is further clarified that all such payments shall be made first by the Company, and any payments by the Company in relation to the Offer expenses on behalf of any of the Selling Shareholders shall be reimbursed by such Selling Shareholder to the Company inclusive of taxes. The Selling Shareholders agree that they shall reimburse the Company, by deduction of amounts lying to the credit of the Public Offer Escrow Account in the manner set out in the cash escrow and sponsor bank agreement, for all expenses undertaken by the Company on their behalf in relation to the Offer in proportion to the Equity Shares offered by each of them as part of the Offer. Further, in the event the Offer is withdrawn or the requisite approvals required for the Offer are not received, the Company and each of the Selling Shareholders shall, in accordance with the manner stated above, share the costs and expenses (including all applicable taxes) directly attributable to the Offer, in proportion to the extent of the amount proposed to be raised through the Fresh Issue and the participation of the Selling Shareholders in the Offer for Sale

- 17.2 All outstanding amounts payable to the BRLMs and the Syndicate Members or their Affiliates in accordance with the terms of the Fee Letter or the Syndicate Agreement and the legal counsel to the Company and the BRLMs, shall be payable directly from the Public Offer Account and without any undue delay on receipt of the listing and trading approvals from the Stock Exchanges and within the time prescribed under the Fee Letter and the Syndicate Agreement, in accordance with Applicable Law and the Cash Escrow and Sponsor Bank Agreement.
- 17.3 In the event that the Offer is postponed or withdrawn or abandoned for any reason or in the event the Offer is not successfully completed, the BRLM and legal counsel shall be entitled to receive fees and reimbursement for expenses which may have accrued to it up to the date of such postponement, withdrawal, abandonment or failure as set out in the Fee Letter.

18. TERM AND TERMINATION

- 18.1 The BRLMs' engagement shall commence on the date of the Fee Letter or this Agreement, whichever is earlier, and shall, unless terminated earlier pursuant to the terms of this Agreement, continue until (i) the commencement of trading of the Equity Shares on the Stock Exchanges pursuant to the Offer, (ii) 12 months from the date of the SEBI's final observation letter on the Draft Red Herring Prospectus or such other date as may be mutually agreed to between the Parties, whichever is earlier.
- Notwithstanding the above, the Agreement shall automatically terminate upon the termination of the Fee Letter or the Underwriting Agreement, if executed, in relation to the Offer.
- 18.3 Notwithstanding anything contained in Clause 18.1 and 18.2 above, the BRLMs may, at their sole discretion, unilaterally terminate this Agreement, by a written notice, in respect of themselves, to the Company and the Selling Shareholders if:
 - 18.3.1 Any of the representations, warranties, undertakings or statements made by the Company, its Directors and/or the Selling Shareholders in the Offer Documents or the Supplemental Offer Material or the Fee Letter, advertisements, publicity materials or any other media communication, as may be applicable in each case in relation to the Offer, or in this Agreement or otherwise in relation to the Offer are determined by the BRLMs to be inaccurate, untrue or misleading, either affirmatively or by omission;

- 18.3.2 the Offer is withdrawn or abandoned for any reason prior to the filing of the Red Herring Prospectus with the RoC;
- 18.3.3 if there is any non-compliance or breach or alleged breach by the Company or the Selling Shareholders, of Applicable Law in relation to the Offer or of their respective undertakings, representations, warranties, or obligations under this Agreement or the Fee Letter;

18.3.4 in the event:

- (a) trading generally on any of the Stock Exchanges, London Stock Exchange, Hong Kong Stock Exchange, Singapore Stock Exchange, the New York Stock Exchange or in the Nasdaq Global Market has been suspended or materially limited or minimum or maximum prices for trading have been fixed, or maximum ranges have been required, by any of these exchanges or by the U.S. Securities and Exchange Commission, the Financial Industry Regulatory Authority or any other applicable Governmental Authority or a material disruption has occurred in commercial banking, securities settlement, payment or clearance services in the United Kingdom or the United States or with respect to the Clearstream or Euroclear systems in Europe or in any of the cities of Mumbai or New Delhi or Chennai or Kolkata shall have occurred;
- (b) a general banking moratorium shall have been declared by Indian, the United Kingdom, Hong Kong, Singapore, United States Federal or New York State authorities:
- (c) there shall have occurred in the sole opinion of the BRLMs, any Material Adverse Change in the financial markets in India, the United Kingdom, Hong Kong, Singapore, the United States or the international financial markets, any outbreak of hostilities or terrorism or escalation thereof or any calamity or crisis or any other change or development involving a prospective change in United States, the United Kingdom, Hong Kong, Singapore, Indian or international political, financial or economic conditions (including the imposition of or a change in currency exchange controls or a change in currency exchange rates) in each case the effect of which event, singularly or together with any other such event, is such as to make it, in the sole judgment of the BRLM, impracticable or inadvisable to proceed with the Offer, on the terms and in the manner contemplated in the Offer Documents;
- (d) there shall have occurred, in the sole opinion of the BRLMs, any Material Adverse Change; or
- (e) there shall have occurred any regulatory change (including the regulatory environment in which the Company operates) or a change in the regulations and guidelines governing the terms of the Offer or any order or directive from SEBI, RoC, BSE, NSE or any other Governmental Authority

Notwithstanding anything contained to the contrary in this Agreement, if, in the opinion of the BRLM, an event as stated in Clause 18.3 has occurred, the BRLMs shall have the right, in addition to the rights available to them under Clause 18, to terminate this Agreement with respect to itself at any time by giving written notice to the other Parties. This Agreement shall also be subject to such additional conditions of *force majeure* and termination that may be mutually agreed upon and set out in the Underwriting Agreement executed in respect of the Offer.

18.4 Notwithstanding anything to the contrary in this Agreement, any of the Parties in respect of itself (with regard to its respective obligations pursuant to this Agreement) may terminate this

Agreement, with respect to itself, with or without cause upon giving thirty (30) days' prior written notice at any time but prior to execution of the Underwriting Agreement. Following the execution of the Underwriting Agreement, the Offer may be withdrawn and/or the services of the BRLMs terminated only in accordance with the terms of the Underwriting Agreement.

- 18.5 Upon termination of this Agreement in accordance with this Clause 18, the Parties shall (except for any liability arising before or in relation to such termination and except as otherwise provided herein and in Fee Letter) be released and discharged from their respective obligations under or pursuant to this Agreement; provided that the provisions of, Clause 3 (Representations, Warranties And Undertakings By The Company And The Promoter Selling Shareholders; Supply Of Information And Documents), Clause 4 (Representations, Warranties And Undertakings By The Selling Shareholders), Clause 10 (Confidentiality), Clause 12 (Arbitration), Clause 14 (Governing Law), Clause 16 (Indemnity and Contribution), Clause 17 (Fees, Expenses and Taxes), Clause 18 (Term and Termination), and this Clause 18.5 shall survive any termination of this Agreement. The Clause 1 (Definitions and Interpretation) shall survive the termination of this Agreement, to the extent required to interpret any of the surviving clauses of the Agreement.
- 18.6 The termination of this Agreement will not affect the BRLMs' right to receive reimbursement for out-of-pocket and other Offer related expenses (including all applicable taxes) incurred up to such termination, as set forth in the Fee Letter and all fees which may have accrued to the BRLM until termination.

19. MISCELLANEOUS

- 19.1 No modification, alteration or amendment of this Agreement or any of its terms or provisions shall be valid or legally binding on the Parties unless made in writing duly executed by or on behalf of all the Parties hereto.
- 19.2 Except the assignment of this Agreement by the BRLMs to their Affiliates, the terms and conditions of this Agreement are not assignable by any Party hereto without the prior written consent of all the other Parties hereto.
- 19.3 This Agreement may be executed in one or more counterparts/originals including counterparts/originals transmitted by electronic mail, each of which shall be deemed an original, but all of which signed and taken together, shall constitute one and the same document.
- In the event that any Party requests the other Party to deliver any documents or information relating to the Offer, or delivery of any such documents or information is required by Applicable Law to be made, via electronic transmissions, the requesting Party acknowledges and agrees that the privacy or integrity of electronic transmissions cannot be guaranteed. To the extent that any document or information relating to the Offer is transmitted electronically, the requesting Party releases, to the fullest extent permissible under Applicable Law, the other Party and their respective Affiliates, and their respective directors, employees, agents, representatives and advisors, from any loss or liability that may be incurred whether in contract, tort or otherwise, in respect of any error or omission arising from, or in connection with, electronic communication of any information, or reliance thereon, by it or its Affiliates or their respective directors, employees, agents, representatives and advisors, and including any act or omission of any service providers, and any unauthorized interception, alteration or fraudulent generation or transmission of electronic transmission by any third parties.
- 19.5 The Company and the Selling Shareholders acknowledge that the BRLM are providing services to the Company and the Selling Shareholders in relation to the Offer. The BRLMs will not regard any other person (including any person who is a director, employee or shareholder of the Company or the Selling Shareholders) as its client in relation to the Offer and will not be responsible to such other person.

Any notice between the Parties hereto relating to Agreement shall be strictly effective upon receipt and shall, except as otherwise expressly provided herein, be sent by hand delivery, by registered post or airmail, or by electronic mail transmission to:

If to the Company:

M & B Engineering Limited

MB House, 51, Chandrodaya Society,

Stadium Road, Post Navjivan,

Ahmedabad 380 014, Gujarat, India

Email: compliance@mbel.in

Contact Person: Palak Dilipbhai Parekh - Company Secretary & Compliance Officer

If to the Promoter Selling Shareholders:

Girishbhai Manibhai Patel

Nisarg, Opp. Ace Tenis Club, B/h Karnavati Club, Mumatpura, Daskroi, Bopal, Ahmedabad, Gujarat – 380 058, India

Chirag Hasmukhbhai Patel

Diya Residence, Behind Karnavati Club, Opp. Spring Valley Gate-2, Mummatpura, Daskroi, Ahmedabad, Bopal, Gujarat - 380 058, India

Birva Chirag Patel

Diya Residence, Behind Karnavati Club, Opp. Spring Valley Gate-2, Mummatpura, Daskroi, Ahmedabad 380 058, Bopal, Gujarat, India

Vipin K Patel

2, Nandanvan, Nr. Shaym Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad 380 059, Gujarat India

Aditya Vipinbhai Patel

2, Nandanvan, Nr. Shayam Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad 380 059, Gujarat, India

Leenaben Vipinbhai Patel,

2, Nandanvan, Nr. Shayam Vihar, Opp. Silver Square, Thaltej – Shilaj Road – Thaltej, Ahmedabad, Gujarat – 380 059, India

If to the Promoter Group Selling Shareholders:

Umaben Girishbhai Patel

Nisarg, Opp. Ace Tenis Club, B/h Karnavati Club, Mumatpura, Daskroi, Bopal, Ahmedabad—380 058, Gujarat, India

If to the BRLMs:

Equirus Capital Private Limited

12th Floor, C Wing, Marathon Futurex N M Joshi Marg, Lower Parel Mumbai – 400 013 Maharashtra, India.

Telephone: +91 22 4332 0700 **E-mail:** mb.ipo@equirus.com **Attention:** Ankesh Jain

Designation: Associate Director **Telephone:** +91 22 4332 0700

DAM Capital Advisors Limited One BKC, Tower C, 15th Floor, Unit No. 1511, Bandra Kurla Complex, Bandra (East), Mumbai 400 051, Maharashtra, India

Telephone: +91 22 4202 2500 E-mail: rajesh@damcapital.in **Attention:** Mr. Rajesh Tekadiwala **Designation**: Compliance Officer

Any Party hereto may change its address by a notice given to the other Party hereto in the manner set forth above.

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For and on behalf of M & B Engineering Limited

Name: Chirag Hasmukhbhai Patel

Designation: Chairman & Joint Managing Director

For and on behalf of Girishbhai Manibhai Patel

Name: Girishbhai Manibhai Patel

For and on behalf of Chirag Hasmukhbhai Patel

Name: Chirag Hasmukhbhai Patel

For and on behalf of Birva Chirag Patel

Name: Birva Chirag Patel

For and on behalf of Vipinbhai Kantilal Patel

Name: Vipinbhai Kantilal Patel

For and on behalf of Aditya Vipinbhai Patel

Name: Aditya Vipinbhai Patel

For and on behalf of Leenaben Vipinbhai Patel

Reamon.

Name: Leenaben Vipinbhai Patel

For and on behalf of Umaben Girishbhai Patel

Name: Umaben Girishbhai Patel

For and on behalf of Equirus Capital Private Limited

Name: Venkatraghavan S. Designation: Managing Director

Date: February 17, 2025

For and on behalf of Dam Capital Advisors Limited

Name: Sachin K. Chandiwal

Designation: MD – Corporate Finance

ANNEXURE A

Responsibilities of the BRLMs

Sr. No	Activities	Responsibility	Coordination
1.	Capital structuring with the relative components and	Equirus &	Equirus
	formalities such type of instruments, size of the Offer,	DAM Capital	_
	allocation between primary and secondary and positioning		
	strategy. Due diligence of Company including its		
	operations / management / business plans / legal etc.		
	Drafting and design of Draft Red Herring Prospectus, Red		
	Herring Prospectus, Prospectus, abridged prospectus and		
	application form. Ensure compliance and completion of		
	prescribed formalities with the Stock Exchanges, SEBI and RoC including finalisation of DRHP, RHP,		
	Prospectus, RoC filing and, uploading of documents on		
	the Document Repository Platform of the Stock		
	Exchanges		
2.	Drafting and approval of all statutory advertisements and,	Equirus &	Equirus
	preparation of audio-visual presentation.	DAM Capital	
3.	Drafting and approval of all publicity material other than	Equirus &	DAM Capital
	statutory advertisements as mentioned in point 2 above,	DAM Capital	
	including corporate advertising, brochures, etc filing of		
	media compliance report with SEBI.		
4.	Appointment of intermediaries - Registrar to the Offer,	Equirus &	Equirus
	Printer and advertising agency (including coordination of	DAM Capital	
5.	all agreements to be entered with such parties) Appointment of other intermediaries – Monitoring	Equirus &	DAM Capital
J.	agency, Banker to the Offer, Share Escrow Agent, etc	DAM Capital	DAM Capital
	(including coordination of all Agreements to be entered	Di ivi Capitai	
	with such parties)		
6.	Preparation of roadshow presentation and frequently	Equirus &	Equirus
	asked questions	DAM Capital	-
7.	International institutional marketing of the Offer, which	Equirus &	Equirus
	will cover, inter alia:	DAM Capital	
	Institutional marketing strategy		
	• Finalising the list and division of international		
	investors for one- to-one meetings		
	• Finalising international road show and investor		
0	meeting schedules	E	DAM
8.	Domestic Institutional marketing of the Offer, which will cover, inter alia:	Equirus & DAM Capital	DAM
	Institutional marketing strategy preparation of	DAM Capital	
	publicity budget;		
	 Finalizing the list and division of domestic investors 		
	for one- to-one meetings; and		
	• Finalizing domestic road show and investor meeting		
	schedule.		
9.	Conduct non-institutional marketing of the Offer.	Equirus & DAM Capital	Equirus
10.	Conduct retail marketing of the Offer, which will cover,	Equirus &	DAM Capital
	inter-alia:	DAM Capital	
	• Finalising media, marketing, public relations strategy		
	and publicity budget frequently asked questions at		
	retail road show		
	Finalising brokerage, collection centers		

Sr. No	Activities	Responsibility	Coordination
	• Finalising centers for holding conferences for brokers		
	etc.		
	Follow-up on distribution of publicity and Offer material		
	including form, RHP/Prospectus and deciding on the		
	quantum of the Offer material		
11.	Managing anchor book related activities including anchor	Equirus &	DAM Capital
	co-ordination, Anchor CAN, intimation of anchor	DAM Capital	
	allocation and submission of letters to regulators post		
	completion of anchor allocation, and coordination with stock exchanges for book building process, filing of letters		
	including for software, bidding terminals, mock trading		
12.	Managing the book and finalization of pricing in	Equirus &	Equirus
12.	consultation with Company	DAM Capital	Equitus
13.	Post bidding activities including management of escrow	Equirus &	DAM Capital
	accounts, coordinate non- institutional allocation,	DAM Capital	1
	coordination with Registrar, SCSBs, and banks,	•	
	unblocking of application monies, intimation of allocation		
	and dispatch of refund to bidders, etc.		
	Post-Offer activities, finalization of the basis of allotment,		
	based on technical rejections, finalization of trading,		
	dealing and listing of instruments or demat credit and		
	refunds/ unblocking of funds, post Offer stationery and,		
	coordination with various agencies connected with the		
	post-offer activity such as registrar to the offer, bankers to the offer, Sponsor Banks, Self-Certified Syndicate Bank		
	including responsibility for underwriting arrangements (as		
	applicable),		
	Payment of the applicable STT on behalf of Selling		
	Shareholder, coordination for investor complaints related		
	to the Offer, Coordinating with Stock Exchanges and		
	SEBI for submission of all post-Offer reports including		
	the submission of final post issue report		