## LEAP GROUP

Clinical Lab RCM
Transformed:
Smarter Systems.
Faster Revenue.
Stronger Results.

### Introduction

## RCM Transformation with the LEAP Difference

**LEAP's process audit ensures** strong RCM processes where no test goes unbilled, no claim goes unfiled, and no denial left unappealed.

Ordering Portal and LIS integrated system design closes the loop from order to cash, eliminating manual errors and maximizing clean claims up-front.

**Eligibility Checks, Medical Necessity, and Prior Auth** workflows at time of order entry speed up claim submissions and reduce denials.

**Visibility** into unbilled revenues and accelerated revenue recognition support more accurate forecasting, budget planning, and scalable growth.

Insightful analytics on RCM data reveals where denials swell and margin is gained or lost—by payer, panel, client, or provider—which empowers lab leaders to make profitable decisions.

Tighter coordination between lab ops and finance via shared dashboards helps align resources with revenue impact.

**Modern cloud and iPaaS** approaches to building your RCM system deployment will ensure it is reliable, supportable, and scales as needed.

Closed-Loop Feedback for Improvement. When the lab sees denials or underpayments early, they can fix workflows upstream—like collection protocols, labeling errors, or incomplete requisitions.

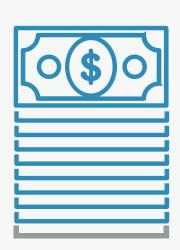
This creates a continuous improvement cycle that benefits every department.

"In recent years, there has been the emergence of a more adversarial and uncertain reimbursement process that often requires more extensive documentation of the medical necessity of tests." 1

- <u>360Dx</u> (2024)

For labs, implementing a new Revenue Cycle Management (RCM) system isn't just a software project—it's a full-scale operational transformation or operational upgrade. From customization and data migration to user training and live billing, every stage demands precision, oversight, and labspecific expertise.

That's where LEAP comes in. With deep expertise in laboratory systems and operational workflows, we partner with leading RCM solution specialists to transition systems, while minimizing disruption and maximizing efficiency.



#### ~90% of lab billing Denials are preventable

with a proper laboratory billing process supported by an advanced laboratory billing system." <sup>2</sup> — <u>Kaiser Family Foundation</u> (2023)

Cited Sources

 $<sup>^1 \,</sup> https://www.360dx.com/business-news/molecular-testing-expands-labs-fi nd-reimbursement-process-becoming-herculean-task$ 

<sup>&</sup>lt;sup>2</sup> https://www.kff.org/private-insurance/issue-brief/claims-denials-an d-appeals-in-aca-marketplace-plans-in-2023/)

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## Meet Leap

Built for labs. Tuned for outcomes.

What sets LEAP apart:



Comprehensive process, beginning with a deep dive into the existing billing approach and support to ensure each element of the business is optimized at each step of the billing process.



LEAP's lab team brings decades of experience as leaders in national reference laboratories developing and operating across modalities and specialties.



Hands-on collaboration with RCM technology providers to successfully deliver modern billing solutions.



Collaboration with technology experts to map data flow, automate where possible, and build tight integrations across applications.



Development of payloads, robust system connections, and proactive error handling between RCM and boundary systems.



Get started on your project quickly. LEAP can start as soon as 2 weeks after signing!



The medical billing process is complex and tedious - yet it is critical that your lab follows through every step of the way - from pre-billing reviews all the way to collections.

At Leap, we understand the complexity of the RCM process and how critical each step is.

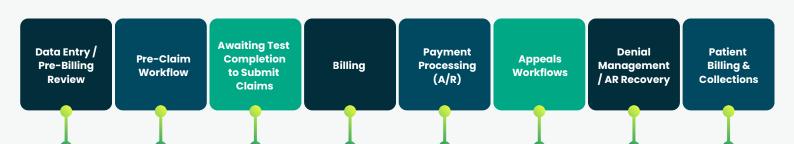
Which is why we don't just configure software—we guide labs through high-stakes transitions that impact clinical operations, financial performance, and compliance.

We don't stop at implementation: by uncovering reporting requirements and building custom analytics, we help labs maintain performance visibility and benchmark key trends to optimize operational results.

#### Process drives any successful RCM implementation.

LEAP's end-to-end revenue cycle process-driven approach to system implementation ensures revenue-cycle systems implementations deliver measurable results. Our focus on ensuring every stage of billing is streamlined, connected, and optimized to maximize efficiency, provide visibility, and reduces DSO.

## Ordering Portals Prior Authorization Adjudication Patient Bill Payments Write-offs Claim Submission Collections Refunds Unbillables Eligibility Capitation



## Our Approach

#### RCM in the lab isn't plug-and-play.

We start with a process audit of your revenue cycle performance to surface insights and define what "best-in-class" looks like. Next, we design your target model—efficient, compliant, and digitally enabled—then run an automation and AI opportunity assessment to pinpoint where advanced tools cut manual work, accelerate reimbursements, and improve accuracy. The result: an ROI-driven roadmap that bridges today's state to tomorrow's performance.



## A Snapshot of the Process

Our comprehensive audit spans the full RCM lifecycle, starting with pre-billing accuracy like eligibility and authorizations, moving through billing efficiency with coding, scrubbing, and submission, and ending with post-billing performance in denials, collections, and underpayments.



**AUDIT PROCESS** 



**IDENTIFY THE TARGET** 



#### APPLY AUTOMATION AND AI FOR IMPLEMENTATION

- 01 MINIMIZE DISRUPTION AND MAXIMIZE EFFICIENCY.
- 02 FACILITATE STRUCTURED DISCOVERY WORKSHOPS ALIGNING TEAMS AND OBJECTIVES.
- 03 MANAGE SCHEDULES AND INTEGRATE ESSENTIAL PROJECT TOOLS.
- 04 EMPOWER LABS TO FULLY LEVERAGE ITS NEW PLATFORM.
- 05 UNCOVER REPORTING REQUIREMENTS AND BUILD ANALYTICS FRAMEWORKS FOR ONGOING VISIBILITY.

- 06 COLLABORATE WITH TECHNOLOGY EXPERTS TO MAP DATA FLOW ACROSS APPLICATIONS.
- 07 ENSURE A SEAMLESS MIGRATION BY IDENTIFYING AND TRANSFORMING LEGACY DATA SOURCES USING PRECONFIGURED CONVERSION FILES.
- 08 DEVELOP PAYLOADS, AND ESTABLISH ROBUST CONNECTIONS BETWEEN THE REVENUE CYCLE MANAGEMENT (RCM) SYSTEM AND KEY BOUNDARY SYSTEMS.
- 09 ENSURE INTEROPERABILITY ACROSS ALL CONNECTED SYSTEMS.

## How do we do it?

01 Goals & Strategy Development **02**Detailed
Requirements
& Migration
Planning

03 Implementation Acceleration & Optimization

Custom API Development & Optimization

04

**05** CRM, LIS, ERP & other Integrations Modern Cloudbased Deployment Models **07**Data Migration
Mapping, Planning
& Extraction

08
Data Conversion including Data
Governance

System Testing, Data QA, Internal Audit Support

SOP Development & Training Solutions Dashboards & Business
Reporting

12 Project Governance & Compliance

Rollout, Go-live, Hypercare, & more Ongoing
Metrics-driven
RCM
Optimizations

## Service Offerings

#### **Our Lab-Centered RCM Offerings**

LEAP provides end-to-end support designed to optimize billing systems for all laboratory medicine and pathology reference laboratories. Here are some deeper dives into the offerings.

#### RCM Project Planning & Strategy Development

Provide a structured approach to optimizing each step of the RCM process within an organization.

#### **Key Services**

- · Development of RCM implementation roadmap
- · Stakeholder engagement and alignment planning
- Resource allocation and budgeting strategies
- KPI definition and success measurement planning



#### Deliverables

- Customized RCM implementation strategy
- Implementation timeline
- Risk management framework

#### **RCM Workshop** Facilitation & Training

Educate teams and stakeholders on RCM optimization principles while ensuring effective collaboration in execution.

#### **Key Services**

- · Discovery workshops to document **RCM** requirements
- Facilitation of hands-on exercises
- · Case study analysis and best practices discussions
- Train-the-trainer approach and support



#### (i) Deliverables

- Workshop materials
- Training Support Documents

#### **Process Optimization &** Implementation Support

Drive process optimization through design, implementation, and change management – embedding efficiencies your team can sustain to ensure longterm organizational success.

#### **Key Services**

- Workflow design and process optimization
- Change management and adoption strategies
- Related technical and functional documentation
- Continuous improvement plans and sustainability strategies



#### Deliverables

- Optimized maintenance processes
- Performance tracking framework
- Technical documentation

#### System Integration Strategy & Implementation

Seamlessly connect disparate systems to improve efficiency and reduce manual effort.

#### **Key Services**

- · Assess system architecture and integration gaps
- Develop integration strategy aligned with business goals
- Implement middleware for seamless data flow
- Enable API connectivity with thirdparty systems
- · Monitor and optimize integrated workflows

#### **□** Deliverables

- System architecture blueprint
- Integration roadmap
- Data architecture blueprint

#### Custom API **Development &** Optimization

Build scalable, secure, and efficient APIs to enhance system functionality and data exchange.

#### **Key Services**

- · Design and development of APIs and integration with vendor API tiers
- Optimize API performance
- · Improve observability and supportability of API tiers
- · Provide documentation and developer-friendly API guidelines
- Resiliency and Redundancy Design
- DevOps, CI/CD, Change Control



#### Deliverables

- API documentation
- API Endpoints & Integrations
- Operating Frameworks

#### **Cloud & Enterprise** Integration Solutions

Enable cloud-based and enterprise-wide connectivity for scalability and flexibility.

#### **Key Services**

- · Integrate cloud platforms (AWS, Azure, Google Cloud)
- Synchronize ERP, CRM, and legacy systems
- · Design data migration and transformation strategies
- · Advise on hybrid cloud deployment and architecture



#### Deliverables

- Cloud integration strategy
- I-a-C and Integration Code
- Workflow automation design and implementations

#### Change Management & Continuous Improvement

Facilitate adaptation to evolving business needs and system enhancements.

#### **Key Services**

- · Periodic system reviews and improvement recommendations
- New feature rollouts and strategies
- · Change impact analysis and mitigation planning
- Stakeholder engagement for user feedback integration
- · Training for updates and enhancements



#### Deliverables

- Change management frameworks
- Feature enhancements
- Vendor coordination on enhancements to platform

#### Data Migration & Format Standardization

Ensure smooth and accurate data migration across different platforms and formats.

#### **Key Services**

- · Conversion of legacy data to modern formats (XML, JSON, CSV, etc.)
- · Structured and unstructured data transformation
- Database migration and format adaptation (including unique identifiers)
- · Cross-platform data compatibility analysis
- Error-checking and validation procedures for safety & accuracy

#### Deliverables

- Standardized data formats
- Structured migration guidelines

#### Compliance & Governance for Data Conversion

Ensure regulatory adherence and governance best practices in data transformation.

#### **Key Services**

- Compliance audits for regulatory data standards (GDPR, HIPAA, etc.)
- · Secure encryption and anonymization for sensitive data
- · Data accessibility and retention policies for long-term usage
- Documentation of governance frameworks for converted datasets
- · Performance monitoring and validation metrics for efficiency and accuracy

#### Deliverables

- Compliance assurance reports and governance documentation
- Security best practices
- Risk management

#### Software Testing & QA

Ensure software applications function correctly, securely, and efficiently.

#### **Key Services**

- · Functional and regression testing for software stability
- · Automated testing solutions for continuous deployment
- · Security testing, including vulnerability assessments
- · Performance and load testing to optimize system efficiency
- Cross-platform compatibility testing



#### Deliverables

- · Test reports
- · Defect tracking logs
- Recommendations for software improvement

#### Online Training for Domestic and Global Remote Teams

Enable flexible, accessible learning options.

#### **Key Services**

- · Virtual training sessions with expert-led instruction
- Interactive e-learning modules and video courses
- LMS (Learning Management System) integration for selfpaced training
- Al-based learning recommendations for personalized training paths
- · Continuous learning programs and knowledge retention strategies

#### Deliverables

- · Access to online training portals
- · Recorded webinars
- Progress tracking dashboards.

#### Business Intelligence & Data Visualization

Transform raw data into actionable insights through advanced reporting and visualization.

#### **Key Services**

- · Interactive dashboard creation (Power BI, Tableau, etc.)
- · Custom reporting for strategic business decisions
- Real-time data tracking, KPI monitoring, and alerting
- Predictive analytics for trend forecasting
- · Automated report generation for operational efficiency

#### Deliverables

- · Dynamic dashboards
- Custom reports

#### Governance & Compliance Frameworks

Ensure adherence to industry standards and regulatory requirements for system security and governance.

#### **Key Services**

- Compliance audits for frameworks such as SOC 2, ISO 27001, HIPAA, and GDPR
- · IT governance strategy development and risk assessment
- · Policy creation for data protection and system integrity
- Internal control frameworks for cybersecurity best practices
- · Continuous compliance monitoring and remediation strategies



#### n Deliverables

- Compliance assessment reports
- Security guidelines
- Risk management frameworks

## Why Leap?

Our team of industry veterans and subject-matter experts bring decades of hands-on experience to every partnership to accelerate growth and maximize impact.

Drawing on a deep understanding of operational complexities and market demands, we'll position you for success, whether you're scaling up from current momentum or just starting to break ground.

Professionals, led by industry & domain experts

Full-time **Practice Leads** 

Full-time **Engineering Professionals** 

#### Leadership



JOSH **Managing Partner** 



ANTONY **Head of Delivery** 



Practice Lead



**Practice Principal** 



**HEATHER Practice Principal** 



SME Consultant



**SADE** Practice Principal



**DEBRA External Affairs** 

#### **Our Expertise**



Diagnostics & Life Sciences



Telecom & Mobile



Banking & Insurance



SAAS & **CLoud ISV** 

#### LEAP In Genetics, Oncology, and Multiomics



Combined cross-industry experience building, scaling, and digitizing clinical labs



Specimen journey, bench process, instrument interfacing, and automation



Practice focus on LIMS, lab automation, report related lab workflows



From lab design, to workflow design, requirements gathering, through full implementation, training, launch, and post-launch refinements











BioReference<sup>®</sup>

# When adopting transformative technology, the right expertise makes all the difference.

With LEAP, you don't just get it right—you Get There Faster. Let us guide your laboratory through a seamless, confident transition.

Contact us at **starthere@leapcg.com** or visit **leapcg.com** 



We've partnered with a leading national laboratory scaling their precision medicine clinical diagnostics across the globe.

Scan to see their transformation story.

