

- > Background
- > How to Leverage Data to Create Value
- > Challenges
- > Results



#### Who are we...

- Afrimat is a leading mid-tier mining and materials company
- Listed on the JSE in 2006 Listed under Basic materials: **General Mining**
- Diversified portfolio through various acquisitions Most recent Acquisitions: Lafarge South Africa
- Currently operating from 73 sites countrywide

#### **Our Mission**

To be globally respected for excellence in unlocking and enhancing the earth's mineral potential to build a better world





# **Jenkins**

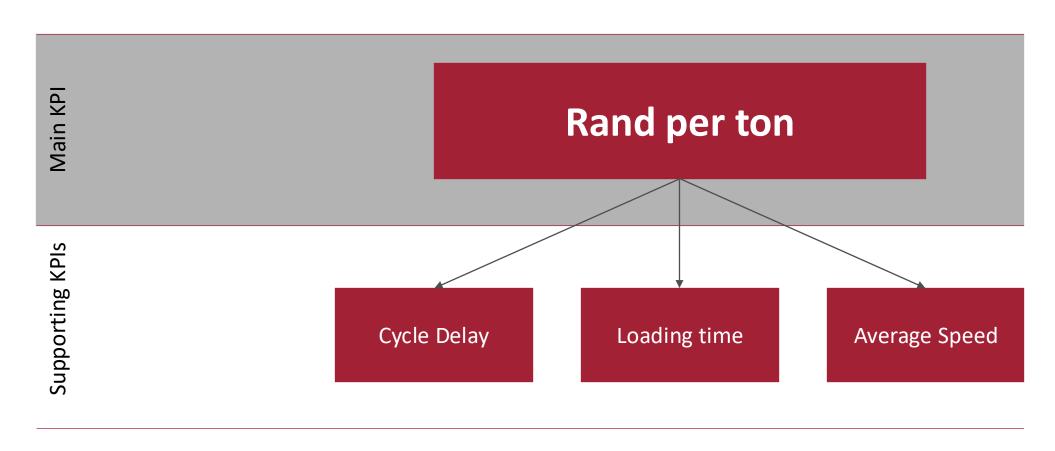
- 8 ADTs
- 3 Excavators
- Moving 400 to 450 Thousand tons per month



- Background
- > How to Leverage Data to Create Value
- > Challenges
- > Results



#### Start by focussing on correct KPIs



#### Improve the KPIs

#### **Loading time**

- "Shotgun Loading"
- "Meet at the loader"
- Load according efficiency best practices



## Improve the KPIs

#### Average speed

- Haul Roads "Straight and Sexy"
- Loading and dumping areas graded at all times



#### Improve the KPIs

#### **Cycle Delay**

- Focus on all non-Value added standing time
- Add Portable toilets to all cycles
- Ensure all Stop Streets are necessary – replace with Yield signs if possible



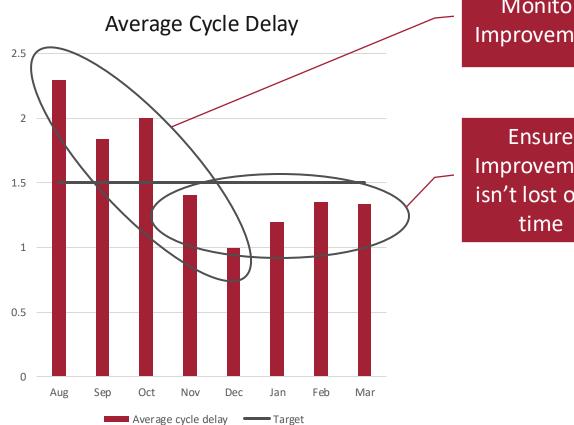
# Use Data to Monitor Improvement and Ensure Long Term results

- Use AVA data to select area with most potential for improvement
  - AVA analysis very helpful in focussing efforts
- Focus on no more than 3 KPIs at a time – monitor all other KPIs



#### **Use Data to Monitor Improvement and Ensure Long Term results**

- Monitor improvement by checking hourly/daily/weekly/monthly
- Once target is achieved use data to ensure KPI does not "drift"



Monitor **Improvement** 

**Improvement** isn't lost over

- Background
- Leveraging Data to Create Value
- > Challenges
- > Results



# Challenges

#### Engine hour accuracy

- Engine hours currently not accurate
  - Devices rewired to alternator
  - Settings changes on hardware and software
  - Accuracy between 90% and 50%

#### Loading equipment KPIs

- Bad cell phone signal in pit means no communication with excavators – Other hardware under consideration
- Front End Loader KPIs still under development

#### Booking of equipment

- Unable to book equipment as delayed or down
  - Under development



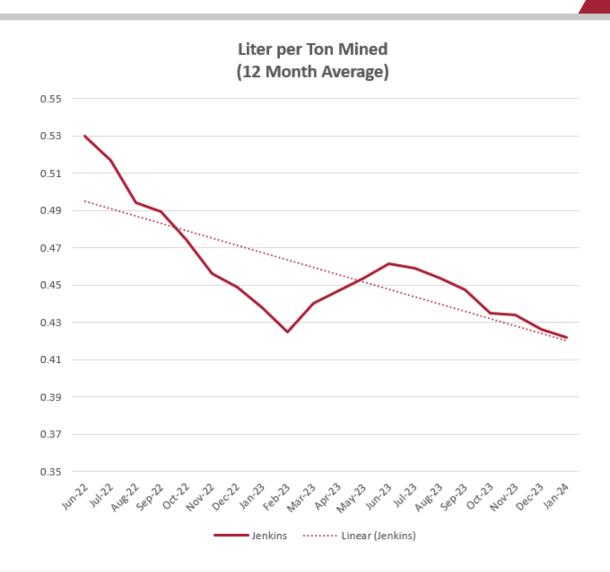
- > Background
- > Project approach
- > Challenges
- > Results



#### Iron Ore Mines

#### Liter per ton mined

- Jenkins has successfully reduced its diesel consumption per ton mined from a baseline average of 0.66 liters per ton to 0.42 liters per ton
  - Baseline selected as mid 2021
- During FY24 Jenkins saved 691 729 litter year on year
- Jenkins Total saving of 3 067 955 litters Diesel since Efficiency drive started in 2021
- Moved from **13 ADTs to 7 ADTs** without losing tons





# **THANK YOU**

