



# Secrets of Our Voice of Customer Strategy: **From One Survey to a Global Program**



## Topics to connect on:

- Omnichannel engagement
- CX metrics & automation
- Agile change management in digital rollouts
- Regional campaign scaling
- Cross-market digital best practices



**Stelios Charitakis**

Father of two, dog owner, CX believer







# Stelios Charitakis

Father of two, dog owner, CX believer



LET'S CONNECT!



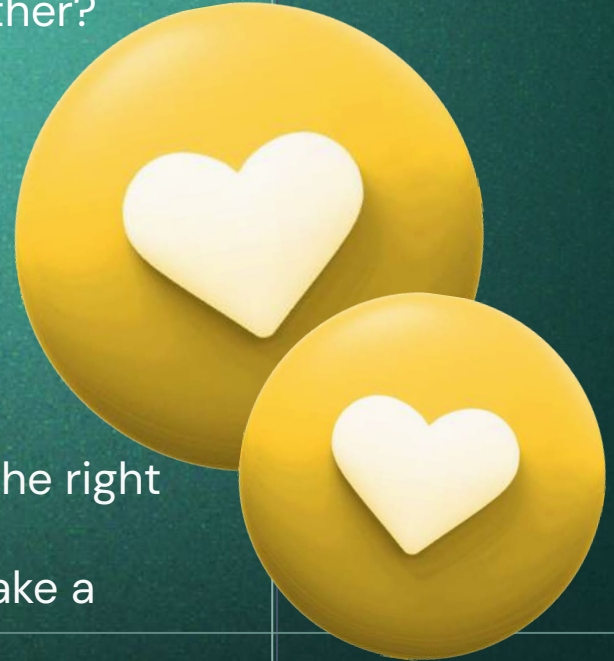
# Customer Value

- What matters most to our customers?
- Are we making their experience smoother?



## Business Value

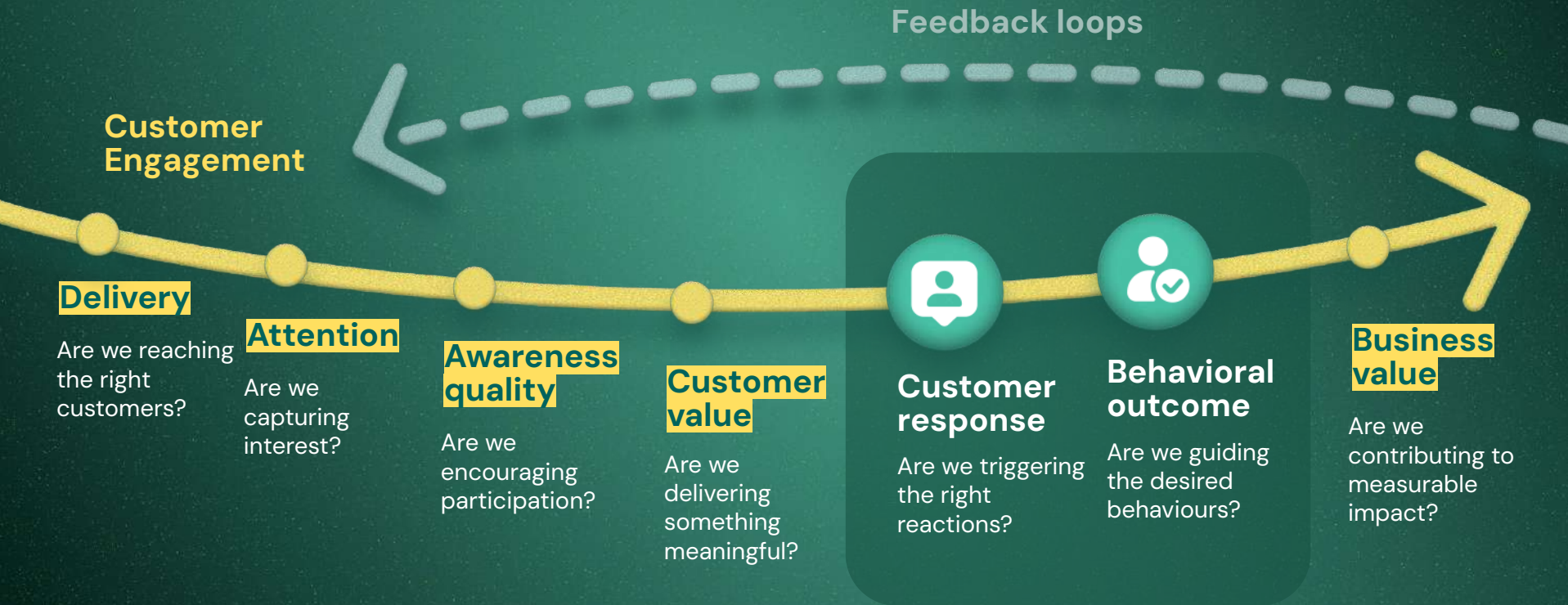
- Are we moving the right levers?
- Does it really make a difference?



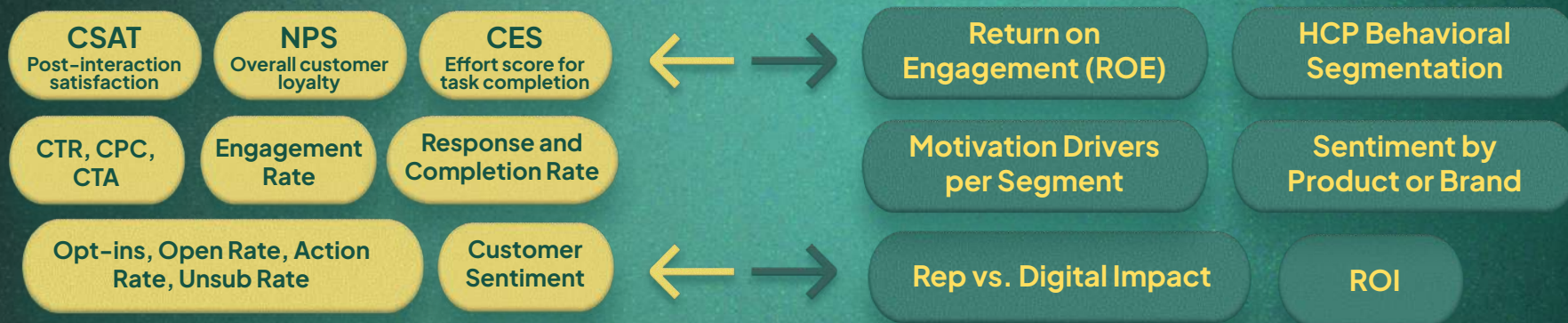


# Mind the Gap!

## From Behaviors to Value



# Linking CX to Business



*Customer Experience +  
Engagement Metrics*

*CX-Driven Business  
Intelligence*





# HCPs are ready to be heard

**65% of the physicians**  
would at least under  
certain circumstances  
appreciate regular  
feedback opportunities.



How satisfied are you with this content?



What type of information would you like to receive?

Guidelines for treatment and diagnosis

Information for patients about treatment

Clinical studies

How much are you looking forward to the forthcoming contact with our team?



Very much so


MSD

Besides contact with sales representatives, through which channels would you prefer to receive information through?

Please rearrange the following options in order of preference, with the most preferred option at the top.

- 1 ☐ Email
- 2 ☐ Printed newsletters
- 3 ☐ Product websites
- ☐ Materials
- ☐ at on-site congresses

Did you find the information provided useful?



Very useless

Very useful

How satisfied are you with your collaboration with us?



Very satisfied





# Roadmap: Scaling VoC in 23 Countries

2023

**Q1** Initial rollout, 5 pilot markets

**Q2** Early adoption:  
Test SFMC and Veeva

**Q3** First learnings:  
Iterate pilot experience

**Q4** Enable responses tagging, i.e. campaign, product  
Data and dashboards integration

**Q1** Scaling to more markets +  
Activate feedback at every  
touchpoint

**Q2** Enable CSAT in F2F visits, Events,  
Webinars, Chatbots

**Q3** Web-plugin expansion → Capture  
feedback on the websites

**Q4** Initiate experimentation and  
improve UX continuously

2024 Drive change management



## Channels

## Therapeutic Areas: 1

## Audience

- Veeva
- SFMC

→ HCPs



# 2021



**1 country**

→ **5+**  
users

→ **10+**  
surveys

→ **120+**  
feedbacks

Switzerland

The figures presented are rounded and approximate, intended solely to illustrate directional trends. They do not represent exact or publicly disclosed data.



## Channels

## Therapeutic Areas: 5

## Audience

- Veeva
- SFMC
- Website

→ HCPs



# 2022

70+  
users

▲65

60+  
surveys

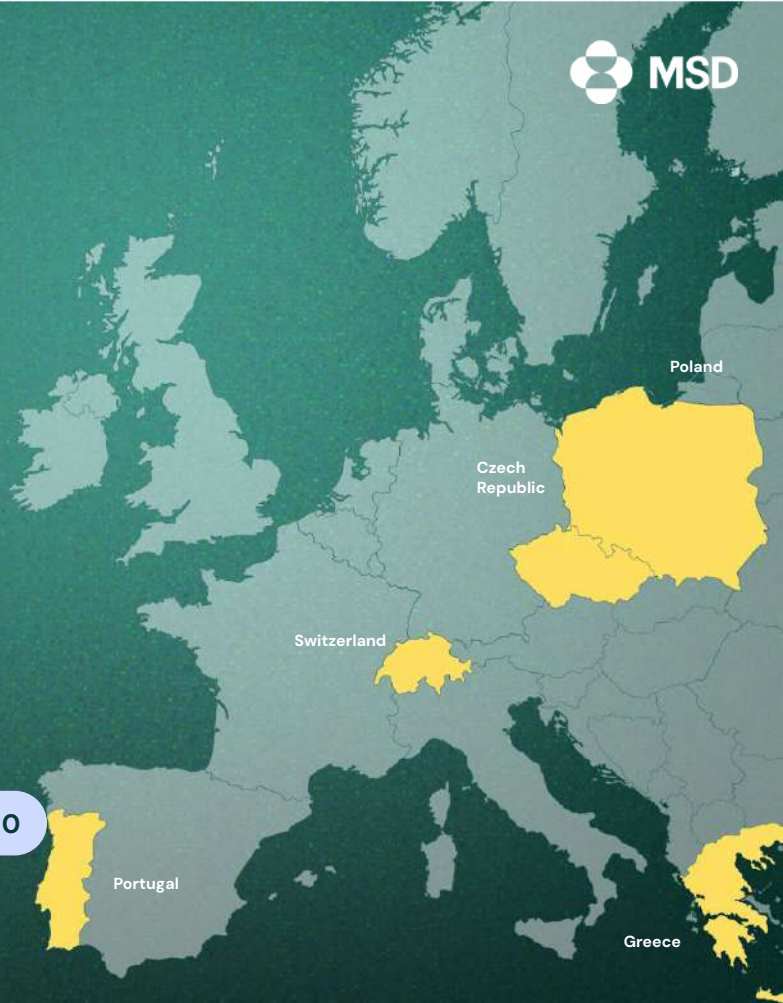
▲50

700+  
feedbacks

▲580



## 5 countries



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## Channels

## Therapeutic Areas: 7

## Audience

- Veeva
- SFMC
- Website
- Events
- F2F Meetings
- Calls
- Social Media

- HCPs
- HCCs
- Medical Students
- Nurses



# 2023

## 200+

users

▲117

## 250+

surveys

▲177

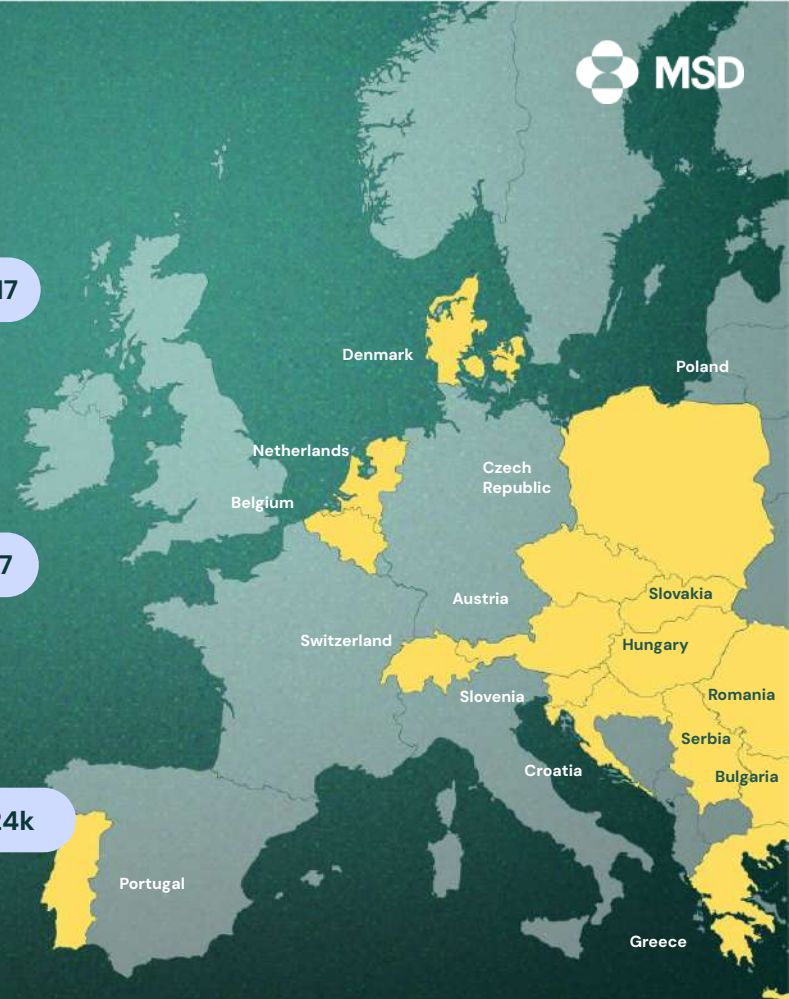
## 25k+

feedbacks

▲24k



## 16 countries



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## Channels Therapeutic Areas: 10 Audience



- Veeva
- SFMC
- Website
- Events
- F2F Meetings
- Calls
- Social Media
- Printed Materials
- Webcast
- Chat

- HCPs
- HCCs
- Medical Students
- Nurses

# 2024

300+  
users

▲90

500+  
surveys

▲250+

70k+  
feedbacks

▲25k



38 countries

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# 2025?

+ 25 other countries...

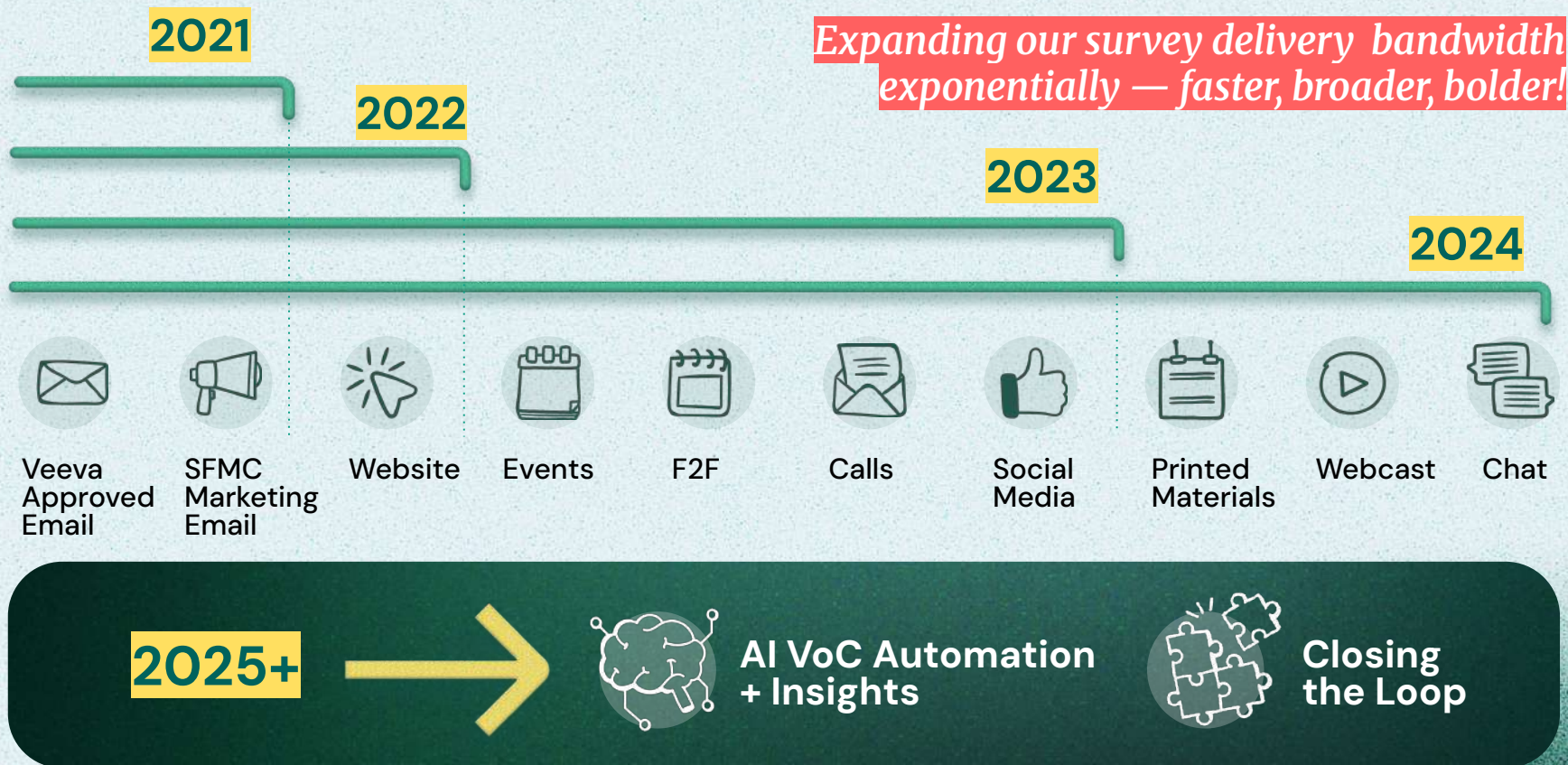


## 70+ countries

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# Channel Expansion



# The Secrets

Behind scaling the  
MSD VoC program







# Start Small

One Survey  
One Channel  
One Market

#1

#2

#3

#4

#5



# Drive change management

#1

#2

#3

#4

#5





**Consistency.**  
**First, build**  
**the habit**

experiment after

#1

#2

#3

#4

#5



# VoC Platform

That fit our  
infrastructure

#1

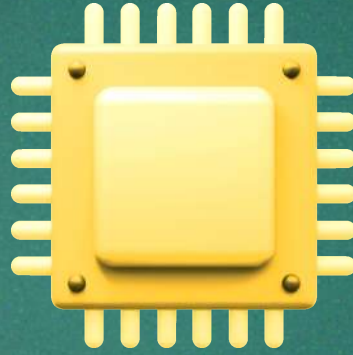
#2

#3

#4

#5





# Structure Data

from the start

#1

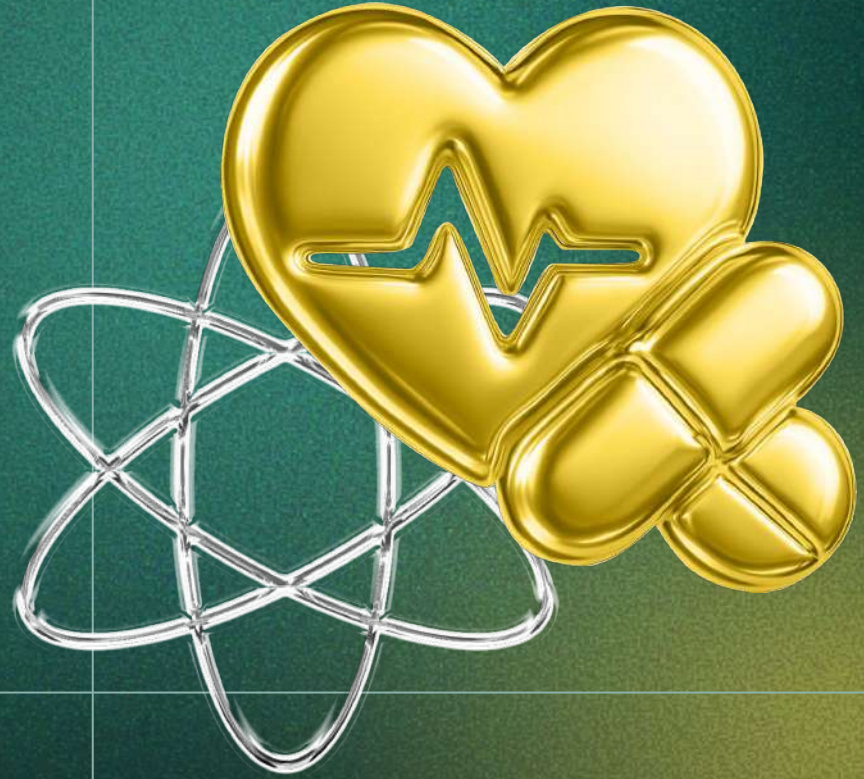
#2

#3

#4

#5

# Top 3 Cases





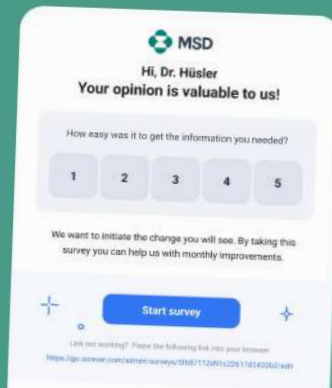
# Switzerland: Listening Across the Journey



1

## After Registration

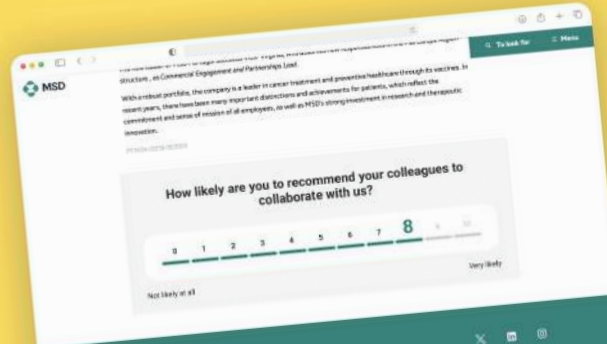
CES survey via email to capture onboarding experience



2

## Across the Website

Always-on NPS in the website footer to understand overall satisfaction and loyalty



3

## After Purchase

CSAT triggered post-transaction to assess the delivery and order experience



# Poland: Feedback After Every Webcast



**CSAT sustained across multiple webcasts**



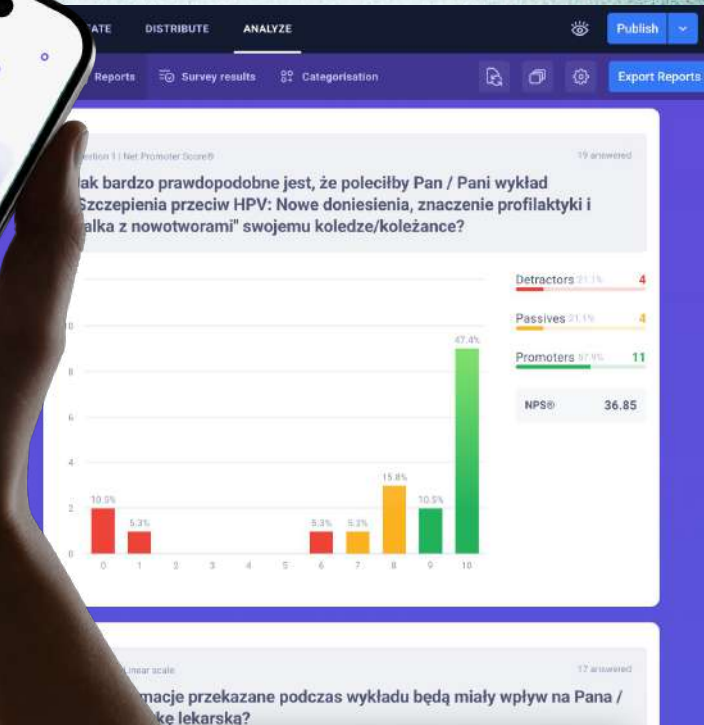
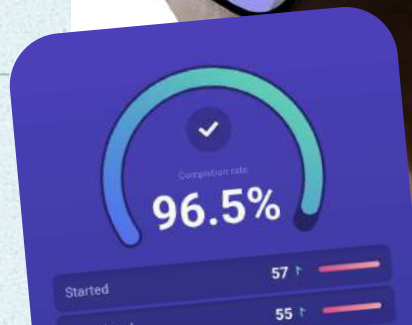
**Topic-level insights help tailor future content**



**Feedback supports speaker selection and format improvements**



**Simple post-event surveys offer continuous learning signals**







# Portugal: Feedback Across Channels + Power BI Integration



Automated collection of over **10'000+ CSAT responses** using a single-question format distributed via:

**Distribute your survey by targets**  
Split your target audience by separate custom links.

NAME	CUSTOM FIELD	TAG
SFMC CSAT	+ Add custom field	+ Add tags
AEs CSAT		
Eventos		
QR code		
Wordpres		
QR code C		
Wordpres		
Wordpres		
Wordpres		



Salesforce  
(SFMC)

Veeva

Veeva  
CLM & AEs



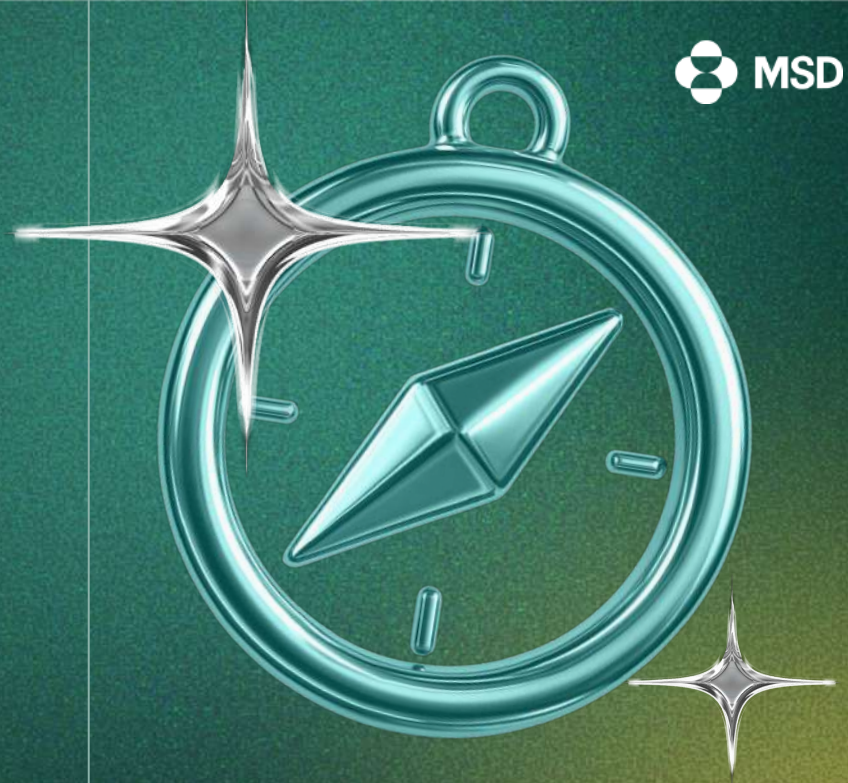
Website  
footers  
(WordPress)



Event QR  
codes &  
printed links



# What's next?







# AI & What's Next



## Sentiment & Signal Detection

Spot tone, concerns, and unmet needs from open-to feedback.



## Close the Loop

Auto-flag feedback needing action and send it to the right teams.



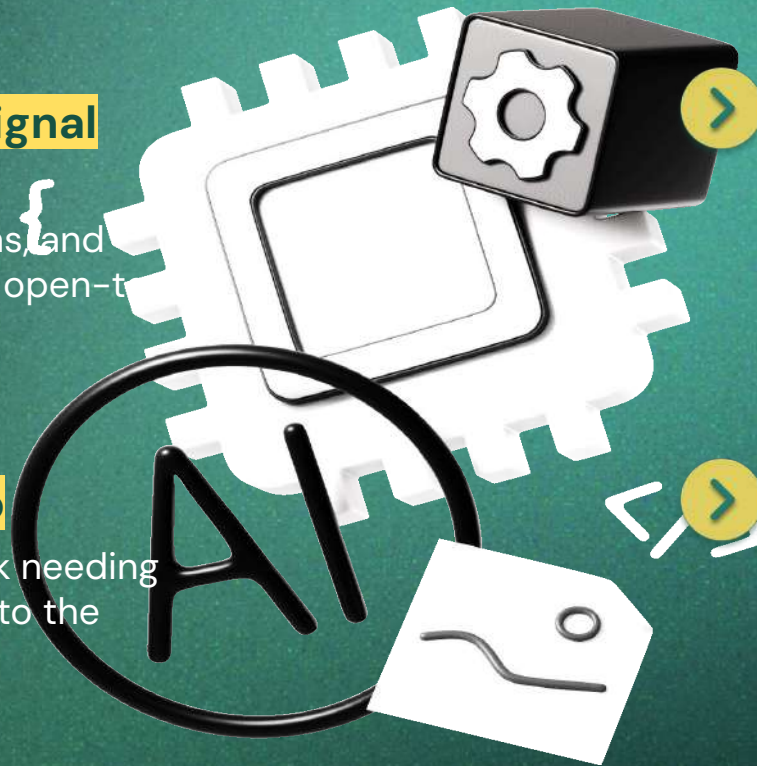
## Cross-Market Insights

Cluster similar feedback across brands or countries to spot patterns.



## Insight-to-Action Summaries

Turn raw feedback into clear, visual insights to drive CX and brand decisions.





**LET'S CONNECT!**

**Thank  
you!**