

Domicile: ROVANIEMI, FINLAND

Final account for the financial period 1 January 2024–31 August 2024

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Annual report

General

This Annual Report is for the financial period from 1 January 2024 to 31 August 2024.

The year 2024 was a return to normal business, or so the market thought. The supply chain challenges early in the year were tangible, with the difficulties in the Red Sea hampering international shipping at sea. The challenges created by the COVID-19 pandemic and the war in Ukraine in manufacturing and logistics had already been overcome once and for all.

High inflation remained a challenge for 2024: statistically low, but still around 6–8% in reality. The problem of labour availability and market demand did not improve during the year. However, with the help of our active personnel, these issues were kept in check and the short financial period was quite good in terms of sales.

Lapin Kumi's financial period was the shortest and most unusual in the company's history. In September, the share capital of Lapin Kumi Oy was sold to funds managed by Norvestor A/S under a preliminary agreement signed in June. Following an investigation by the Finnish Competition and Consumer Authority, the deal was closed. At the same time, the Group carried out a total demerger and, as a result, Lapin Kumi Oy became a new company. The assets and liabilities of the company have been distributed in accordance with the demerger plan drawn up by the Board of Directors. PWC experts were consulted for the plan. This means that another generational change has taken place in the company.

In spring 2024, we opened the largest single tyre shop in Finland in Jyväskylä. This giant project has proven to be a good decision and will support our company's activities in the long term.

During the financial period 2024, the development of the previously acquired Kolarin Kumi Oy operations and the integration of the Ylivieska site into Lapin Kumi have continued. These activities are proceeding as planned.

Evolution of turnover

Lapin Kumi Group's turnover in 2024 was EUR 34,882,399.79 and the balance sheet total was EUR 45,779,509.96. The significant change in turnover is due to an exceptional financial period of only eight months.

Key figures describing the Group's financial position and performance:

	2024	2023	2022
turnover t EUR	34 882,40	57 216,42	50 773,11
operating profit %	0,90	3,40	6,30
return on equity %	-1,80	7,40	20,60
equity ratio %	31,40	38,40	37,30

Personnel

In 2024, the Group employed 200 people on average. The Group paid EUR 7,185,315.62 in salaries.

The Group's personnel have been trained in the importance of the right service models and the right type of service in the increasingly competitive environment. This has been well received by the personnel and they understand the importance of good service. All permanent personnel, with a few exceptions, have completed the tyre safety card training.

Estimate of likely future development

The company will cease to exist on 31 August 2024 and the business will start under a new business ID (3440333-4) on 1 September 2024. Assets and liabilities have been transferred to the new companies according to the demerger plan.

Consumer confidence in the economy will play an important role in the coming financial period; changes in private sector interest rates may help stimulate demand. The results of the collective bargaining in the coming winter of 2024–2025 will also influence the coming financial periods.

The company has a good working culture and, thanks to our skilled personnel, we are cautiously optimistic about the future.

Maintaining the service skills of our personnel and ensuring our customers' need for our services in Finland will help us secure demand for our tyre services.

External risks have been identified and minimised by insurance companies. We have also hedged interest rate risk with interest rate hedges and currency risk with forward exchanges.

Proposal by the Board of Directors on the use of retained earnings

The parent company's distributable assets amount to EUR 13,526,562.63, of which the loss for the financial period is EUR 186,752.92. The Board of Directors proposes to the Annual General Meeting that EUR 13,526,562.63 of the profit for the financial period be transferred to the profits account for previous financial periods. No dividend is paid.

Rovaniemi 30 November 2024

LAPIN KUMI OY Board of Directors

Ville Ruokanen
Chair

Risto Keskiruokanen
Member of the Board of Directors

Pekka Ruokanen
Member of the Board of Dir

Group		
Income statement (EUR)	2024-01-01	2023-01-01
	2024-08-31	2023-12-31
Turnover	34 882 399,79	57 216 417,02
Own expenses capitalised	-18 218,57	-51 791,49
Other operating income	17 981,54	18 001,10
Materials and services		
Materials, supplies and goods		
Purchases in the financial period	-26 341 583,96	-33 155 395,91
Change in inventories	4 735 670,50	-2 676 433,38
Materials, supplies and goods	-21 605 913,46	-35 831 829,29
External services	-200 177,87	-437 402,31
Total materials and services	-21 806 091,33	-36 269 231,60
Personnel costs	-7 185 315,62	-11 325 385,31
Depreciation and write-downs		
Scheduled depreciations	-1 456 447,59	-1 659 319,83
Depreciation of consolidated goodwill	-208 600,91	-312 901,37
Total depreciation and write-downs	-1 665 048,50	-1 972 221,20
Other operating expenses	-3 910 185,60	-5 646 598,26
Operating profit	315 521,71	1 969 190,26
Financial income and expenses		
Income from other non-current assets		420,00
Other interest and financial income	89 451,33	73 825,27
Interest and other financing expenses	-614 189,39	-585 866,00
Total financial income and expenses	-524 738,06	-511 620,73
Profit before taxes	-209 216,35	1 457 569,53
Income taxes		
Tax for the financial period	37 149,81	-315 809,18
Deferred taxes	-103 711,98	-92 642,81
Income taxes	-66 562,17	-408 451,99
Profit for the financial period before minority interes	-275 778,52	1 049 117,54
Consolidated profit for the financial period	-275 778,52	1 049 117,54

Group		
Balance sheet assets (EUR)	2024-08-31	2023-12-31
Non-current assets		
Intangible assets		
Intangible rights	51 509,56	94 590,19
Goodwill	269 249,31	547 342,46
Consolidated goodwill	995 914,45	1 204 515,36
Other intangible assets	120 000,00	140 000,00
Total intangible assets	1 436 673,32	1 986 448,01
Tangible assets		
Land and waters, owned	2 236 572,07	2 236 572,07
Buildings and structures, owned	14 075 905,48	9 256 203,24
Machinery and equipment	2 923 776,18	2 703 949,39
Other tangible assets	56 541,17	65 702,79
Prepayments and pending acquisitions	232 900,52	3 736 500,03
Total tangible assets	19 525 695,42	17 998 927,52
Investments		
Other shares and interests	46 603,33	46 603,33
Total investments	46 603,33	46 603,33
Total non-current assets	21 008 972,07	20 031 978,86
Current assets		
Inventories		
Materials and supplies	15 218 277,34	10 486 573,40
Other inventories	84 950,55	80 983,99
Total inventories	15 303 227,89	10 567 557,39
Long-term receivables		
Other receivables	10 416,00	10 416,00
Total long-term receivables	10 416,00	10 416,00
Short-term receivables		
Sales receivables	6 562 702,28	3 801 822,84
Loan receivables	18 625,00	35 716,67
Other receivables	48 614,94	277 721,00
Accrued income	2 426 032,01	2 676 658,99
Total short-term receivables	9 055 974,23	6 791 919,50
Cash and cash equivalents	400 919,77	1 257 596,42
Total current assets	24 770 537,89	18 627 489,31
Balance sheet assets	45 779 509,96	38 659 468,17

Group	2024-08-31	2023-12-31
Balance sheet liabilities (EUR)		
Equity		
Share capital	8 500,00	8 500,00
Retained earnings	14 668 994,22	13 806 396,39
Profit for the financial period	-275 778,52	1 049 117,54
Total equity	14 401 715,70	14 864 013,93
Liabilities		
Fixed liabilities		
Account owed to credit institutions	9 736 853,09	8 086 774,17
Total fixed liabilities	9 736 853,09	8 086 774,17
Current liabilities		
Account owed to credit institutions	2 962 143,93	4 264 043,32
Advances received	1 944,25	1 106,27
Trade payables	14 974 511,15	7 184 754,10
Deferred tax liabilities	659 843,39	552 761,34
Other liabilities	1 388 470,33	1 911 379,03
Accrued expenses	1 654 028,12	1 794 636,01
Total current liabilities	21 640 941,17	15 708 680,07
Total liabilities	31 377 794,26	23 795 454,24
Balance sheet liabilities	45 779 509,96	38 659 468,17

Group		
Financial statement (EUR)	2024-01-01	2023-01-01
	2024-08-31	2023-12-31
Cash flow from operations		
Profit after financial items	-209 216,35	1 457 569,53
Adjustments:		
Scheduled depreciations	1 665 048,50	1 972 221,20
Financial income and expenses	524 738,06	511 620,73
Other adjustments	7 255,46	-2 818,70
Cash flow before change in working capital	1 987 825,67	3 938 592,76
Change in working capital:		
Change in short-term non-interest-bearing receivables	-1 955 976,72	527 847,11
Change in inventories	-4 735 670,50	2 681 903,44
Change in short-term non-interest-bearing liabilities	6 917 324,27	-407 596,66
Cash flow from operations before financial items and taxes	2 213 502,72	6 740 746,65
Interest paid and payments on other financial operating costs	-448 733,97	-585 866,00
Interest receivable and payments from other financial income	89 451,33	74 245,27
Direct taxes paid	-298 607,42	-897 817,88
Cash flow from operations (A)	1 555 612,66	5 331 308,04
Cash flow from investments:		
Investments in tangible and intangible assets	-3 288 349,51	-4 585 855,39
Acquisition of subsidiaries		-982 317,28
Income from tangible and intangible assets	110 789,00	64 436,90
Sale of investments		150 000,00
Asset purchase		-473 787,84
Loans granted	17 091,67	-27 736,59
Cash flow from investments (B)	-3 160 468,84	-5 855 260,20
Cash flow from financing:		
Drawdown of long-term loans	2 135 908,39	5 707 218,73
Repayment of long-term loans	-2 705 915,14	-3 974 458,68
Drawdown of short-term loans	840 000,00	150 000,00
Repayment of short-term loans	-240 000,00	-850 000,00
Use of limit	918 186,28	-102 965,52
Dividends paid	-200 000,00	-200 000,00
Cash flow from financing (C)	748 179,53	729 794,53
Increase in funds (A + B + C)	-856 676,65	205 842,37
Funds at the start of the period	1 257 596,42	1 051 754,05
Funds at the end of the period	400 919,77	1 257 596,42

Parent company		
Income statement (EUR)	2024-01-01 2024-08-31	2023-01-01 2023-12-31
Turnover	31 979 172,80	52 695 349,80
Own expenses capitalised	-18 218,57	-48 729,60
Other operating income	31 848,21	37 461,42
Materials and services		
Materials, supplies and goods		
Purchases in the financial period	-24 442 475,20	-31 793 427,40
Change in inventories	4 485 837,13	-1 463 917,49
Materials, supplies and goods	-19 956 638,07	-33 257 344,89
External services	-194 258,78	-431 505,08
Total materials and services	-20 150 896,85	-33 688 849,97
Personnel costs	-6 505 869,63	-10 197 070,30
Depreciation and write-downs		
Scheduled depreciations	-808 387,54	-1 036 002,89
Total depreciation and write-downs	-808 387,54	-1 036 002,89
Other operating expenses	-4 562 319,17	-6 247 427,84
Operating profit	-34 670,75	1 514 730,62
Financial income and expenses		
Income from intra-group interests	149 694,17	641 618,13
Income from other non-current assets		280,00
Other interest and financial income	182 427,48	228 968,22
Interest and other financing expenses	-271 700,14	-331 228,65
Total financial income and expenses	60 421,51	539 637,70
Profit before financial items	25 750,76	2 054 368,32
Discretionary reserve adjustment		
Change in depreciation difference	-212 503,68	-368 915,51
Total discretionary reserve adjustments	-212 503,68	-368 915,51
Income taxes		
Tax for the financial period	0,00	-226 893,49
Income taxes	0,00	-226 893,49
Profit for the financial period	-186 752,92	1 458 559,32

Parent company		
Balance sheet assets (EUR)	2024-08-31	2023-12-31
Non-current assets		
Intangible assets		
Intangible rights	47 250,36	88 126,72
Goodwill	269 249,31	547 342,46
Other intangible assets	120 000,00	140 000,00
Total intangible assets	436 499,67	775 469,18
Tangible assets		
Machinery and equipment	2 859 014,22	2 591 873,51
Prepayments and pending acquisitions	117 347,54	17 220,00
Total tangible assets	2 976 361,76	2 609 093,51
Investments		
Intra-group interests	8 564 747,28	8 564 747,28
Other shares and interests	4 772,89	4 772,89
Total investments	8 569 520,17	8 569 520,17
Total non-current assets	11 982 381,60	11 954 082,86
Current assets		
Inventories		
Materials and supplies	13 842 918,82	9 361 048,25
Other inventories	84 950,55	80 983,99
Total inventories	13 927 869,37	9 442 032,24
Long-term receivables		
Intra-group receivables	2 760 423,88	1 848 423,88
Total long-term receivables	2 760 423,88	1 848 423,88
Short-term receivables		
Sales receivables	5 549 749,32	3 077 024,55
Intra-group receivables	399 856,65	283 328,24
Loan receivables	18 625,00	20 716,67
Other receivables	44 546,71	
Accrued income	1 744 115,49	2 281 504,46
Total short-term receivables	7 756 893,17	5 662 573,92
Cash and cash equivalents	180 841,70	1 074 047,52
Total current assets	24 626 028,12	18 027 077,56
Balance sheet assets	36 608 409,72	29 981 160,42

Parent company		
Balance sheet liabilities (EUR)	2024-08-31	2023-12-31
Equity		
Share capital	8 500,00	8 500,00
Retained earnings	13 713 315,55	12 454 756,23
Profit for the financial period	-186 752,92	1 458 559,32
Total equity	13 535 062,63	13 921 815,55
Discretionary reserves		
Depreciation difference	1 221 556,40	992 202,36
Total discretionary reserves	1 221 556,40	992 202,36
Liabilities		
Fixed liabilities		
Account owed to credit institutions	3 716 548,68	3 393 029,17
Intra-group liabilities	84 968,00	254 984,00
Total fixed liabilities	3 801 516,68	3 648 013,17
Current liabilities		
Account owed to credit institutions	1 242 310,14	1 228 205,70
Advances received	1 944,25	575,00
Trade payables	14 064 269,75	6 724 792,69
Intra-group liabilities	108 500,47	151 923,29
Other liabilities	1 216 543,86	1 708 633,35
Accrued expenses	1 416 705,54	1 604 999,31
Total current liabilities	18 050 274,01	11 419 129,34
Total liabilities	21 851 790,69	15 067 142,51
Balance sheet liabilities	36 608 409,72	29 981 160,42

Parent company	2024-01-01	2023-01-01
Financial statement (EUR)	2024-08-31	2023-12-31
Cash flow from operations		
Profit after financial items	25 750,76	2 054 368,32
Adjustments:		
Scheduled depreciations	808 387,54	1 036 002,89
Financial income and expenses	-60 421,51	-539 637,70
Other adjustments	10 625,53	0,00
Cash flow before change in working capital	784 342,32	2 550 733,51
Change in working capital:		
Change in short-term non-interest-bearing receivables	-1 927 567,48	308 326,19
Change in inventories	-4 485 837,13	1 716 231,70
Change in short-term non-interest-bearing liabilities	6 282 898,69	445 478,10
Cash flow from operations before financial items and taxes	653 836,40	5 020 769,50
Interest paid and payments on other financial operating costs	-202 558,60	-331 228,65
Interest receivable and payments from other financial income	65 514,92	37 237,02
Direct taxes paid	-51 930,88	-622 565,17
Cash flow from operations (A)	464 861,84	4 104 212,70
Cash flow from investments:		
Investments in tangible and intangible assets	-1 276 250,45	-951 081,21
Acquisition of subsidiaries		-953 947,28
Income from tangible and intangible assets	110 789,00	64 436,90
Interest received on loan receivables		161 291,96
Business acquisition		-473 787,84
Change in loan receivable	-909 908,33	64 589,53
Dividends on investments	149 694,17	641 618,13
Cash flow from investments (B)	-1 925 675,61	-1 446 879,81
Cash flow from financing:		
Drawdown of long-term loans	55 242,00	2 532 218,73
Repayment of long-term loans	-805 820,33	-3 387 814,74
Drawdown of short-term loans	840 000,00	150 000,00
Repayment of short-term loans	-240 000,00	-850 000,00
Use of limit	918 186,28	-102 965,52
Dividends paid	-200 000,00	-200 000,00
Cash flow from financing (C)	567 607,95	-1 858 561,53
Increase in funds (A + B + C)	-893 205,82	798 771,36
Funds at the start of the period	1 074 047,52	275 276,16
Funds at the end of the period	180 841,70	1 074 047,52

Notes on the accounts (EUR)

NOTES ON ACCOUNTING

Lapin Rengastalo Oy, based in Rovaniemi, Finland, has been consolidated in the consolidated financial statements.

Kolarin Kumi Oy, based in Kolari, Finland. Kolarin Kumi Oy has been merged as of 1 November 2022.

The subsidiary is 100% owned.

Lapin Rengastalo Oy's subsidiary KOY Rajakumpu, of which the parent company of the subgroup owns 100%, has been consolidated into the Lapin Kumi Oy Group. Oulun Rengas Oy has merged with its parent company in 2023.

The consolidated financial statements have been prepared using the acquisition cost method. The difference of the acquisition cost of the subsidiary and the amount of equity corresponding to the interest acquired is presented as consolidated goodwill. The depreciation plan for consolidated goodwill is five (5) years. Intra-group transactions, mutual assets and liabilities as well as internal distribution of profit have been eliminated.

Tangible and intangible assets are valued at the respective acquisition cost with scheduled depreciations deducted. Inventories are valued at the acquisition cost or a lower replacement price or the transfer price. Investments are valued at the acquisition cost and other inventories at the acquisition cost or a probable lower transfer price.

The acquisition cost of reproducible assets owned by the company is depreciated according to a pre-established plan.

The depreciation plan is as follows:

Buildings	30 years
Warehouses	20 years
Fuel structures	10 years
Structures	5 years
Machinery and equipment	5–10 years
Computer programs	5 years
Goodwill	5 years
Long-term expense items	10 years

Small purchases of fixed assets are entered as an annual expense.

Assets and liabilities expressed in a foreign currency are translated into Finnish currency at the rate on the balance sheet date.

Comparability with the previous financial period

Exceptionally, the financial period lasted only eight (8) months because the company is being dissolved following a demerger.

The financial periods 2024 and 2023 are not comparable.

	Group	Group	Parent company	Parent company
Geographical breakdown of turnover	2024	2023	2024	2023
Domestic sales	33 891 323,10	55 730 445,21	31 641 967,85	52 026 564,94
Intra-community sales	978 689,46	1 467 824,74	330 117,72	659 187,17
Sales outside the community	12 387,23	18 147,06	7 087,23	9 597,69
Total turnover	34 882 399,79	57 216 417,01	31 979 172,80	52 695 349,80

	Group 2024	Group 2023	Parent company 2024	Parent company 2023
Other operating income				
Sales profit on fixed assets	13 301,54	11 380,78	13 301,54	10 171,10
Other income	4 680,00	6 620,32	18 546,67	27 290,32
Rent				
Total other operating income	17 981,54	18 001,10	31 848,21	37 461,42

	Group 2024	Group 2023	Parent company 2024	Parent company 2023
Average number of personnel				
Employees	141	146	128	131
Clerical employees	59	61	53	55
Total personnel	200	207	181	186

	2024	2023	2024	2023
Personnel costs				
Salaries and fees	5 875 992,69	9 268 812,15	5 318 473,14	8 330 810,51
Pension costs	1 111 969,77	1 683 972,29	1 005 483,68	1 513 005,52
Other personnel add-on costs	197 353,16	372 600,87	181 912,81	353 254,27
Total personnel costs	7 185 315,62	11 325 385,31	6 505 869,63	10 197 070,30

	Group 2024	Group 2023	Parent company 2024	Parent company 2023
Depreciation and write-downs				
Scheduled depreciation and change in depreciation differ				
Intangible assets	43 080,63	66 348,25	40 876,36	40 876,36
Goodwill	278 093,15	406 136,99	278 093,15	406 136,99
Other long-term assets	20 000,00	20 000,00	20 000,00	20 000,00
Buildings	589 380,24	512 781,19		
Machinery and equipment	314 659,16	390 209,97	290 189,86	365 006,18
Fleet	190 707,14	214 524,72	168 210,52	192 028,10
Other tangible assets	20 527,27	49 318,71	11 017,65	11 955,26
Consolidated goodwill	208 600,91	312 901,37		
Total depreciation and write-downs	1 665 048,50	1 972 221,20	808 387,54	1 036 002,89

Change in depreciation difference			-212 503,68	-368 915,51
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	2024	2023	2024	2023
Fees paid to the auditor				
Audit fees	16 083,80	30 101,64	10 756,78	22 766,38
Consultations	48 255,83	33 573,30	48 255,83	5 114,55
Total fees paid to the auditor	64 339,63	63 674,94	59 012,61	22 766,38

	2024	2023	2024	2023
Financial income and expenses				
From others				
Dividend income		420,00		280,00
Interest income	89 451,33	73 825,27	69 712,51	36 957,02
Interest charges	614 189,39	585 866,00	265 193,32	316 021,79
From Group companies				
Dividend income			149 694,17	641 618,13
Interest income			112 714,97	192 011,20
Interest charges			6 506,82	15 206,86
Total financial income and expenses	-524 738,06	-511 620,73	60 421,51	539 637,70

Group	Intangible rights	Other long-term expense items	Goodwill	Consolidated goodwill
Intangible assets				
Acquisition cost 1 January 2024	503 884,08	350 000,00	2 100 855,00	2 281 986,03
Increases				
Deductions				
Acquisition cost 31 August 2024	503 884,08	350 000,00	2 100 855,00	2 281 986,03
Accrued depreciation and write-downs 1 January 2024	409 293,89	210 000,00	1 553 512,54	1 077 470,67
Depreciation for the financial period	43 080,63	20 000,00	278 093,15	208 600,91
Accrued depreciation and write-downs 31 August 2024	452 374,52	230 000,00	1 831 605,69	1 286 071,58
Carrying amount 31 August 2024	51 509,56	120 000,00	269 249,31	995 914,45
Carrying amount 31 December 2023	94 590,19	140 000,00	547 342,46	1 204 515,36

Group	
Intangible assets	Total
Acquisition cost 1 January 2024	5 236 725,11
Increases	
Deductions	
Acquisition cost 31 August 2024	5 236 725,11
Accrued depreciation and write-downs 1 January 2024	3 250 277,10
Depreciation for the financial period	549 774,69
Accrued depreciation and write-downs 31 August 2024	3 800 051,79
Carrying amount 31 August 2024	1 436 673,32
Carrying amount 31 December 2023	1 986 448,01

Group				
Tangible assets	Land	Buildings	Machinery and equipment	Equipment
Acquisition cost 1 January 2024	2 236 572,07	12 557 988,38	3 968 181,01	1 047 214,51
Increases		5 409 352,48	236 697,30	355 763,01
Deductions				
Acquisition cost 31 August 2024	2 236 572,07	17 967 340,86	4 204 878,31	1 402 977,52
Accrued depreciation and write-downs 1 January 2024		3 301 785,14	2 583 087,53	742 338,19
Depreciation for the financial period		589 380,24	225 520,29	89 138,87
Accrued depreciation and write-downs 31 August 2024		3 891 165,38	2 806 540,05	833 544,83
Carrying amount 31 August 2024	2 236 572,07	14 076 175,48	1 398 338,26	569 432,69
Carrying amount 31 December 2023	2 236 572,07	9 256 203,24	1 385 093,48	304 876,32

Group				
Tangible assets	Cars	Other machinery and equipment	Other tangible assets	Pending acquisitions
Acquisition cost 1 January 2024	1 845 888,93	135 990,69	418 261,64	3 736 500,03
Increases	216 538,00			2 313 058,64
Deductions	72 439,57			5 816 658,15
Acquisition cost 31 August 2024	1 989 987,36	135 990,69	418 261,64	232 900,52
Accrued depreciation and write-downs 1 January 2024	850 732,64	117 167,39	352 558,85	
Depreciation for the financial period	190 707,14	11 365,65	9 161,62	
Accrued depreciation and write-downs 31 August 2024	1 041 439,78	128 533,04	361 720,47	
Carrying amount 31 August 2024	948 547,58	7 457,65	56 541,17	232 900,52
Carrying amount 31 December 2023	995 156,29	18 823,30	65 702,79	3 736 500,03

Group

Tangible assets	Total
Acquisition cost 1 January 2024	25 946 597,26
Increases	8 531 409,43
Deductions	5 889 097,72
Acquisition cost 31 August 2024	28 588 908,97
Accrued depreciation and write-downs 1 January 2024	7 947 669,74
Depreciation for the financial period	1 115 273,81
Accrued depreciation and write-downs 31 August 2024	9 062 943,55
Carrying amount 31 August 2024	19 525 965,42
Carrying amount 31 December 2023	17 998 927,52

Parent company

Intangible assets	Intangible rights	Goodwill	Other long-term expense items	Total
Acquisition cost 1 January 2024	492 596,08	2 100 855,00	200 000,00	2 793 451,08
Increases				0,00
Acquisition cost 31 December 2024	492 596,08	2 100 855,00	200 000,00	2 793 451,08
Accrued depreciation and write-downs 1 January 2024	404 469,36	1 553 512,54	60 000,00	2 017 981,90
Depreciation for the financial period	40 876,36	278 093,15	20 000,00	338 969,51
Accrued depreciation and write-downs 31 August 2024	445 345,72	1 831 605,69	80 000,00	2 356 951,41
Carrying amount 31 August 2024	47 250,36	269 249,31	120 000,00	436 499,67
Carrying amount 31 December 2023	88 126,72	547 342,46	140 000,00	775 469,18

Parent company

Tangible assets	Machinery and equipment	Equipment	Cars	Other machinery and equipment
Acquisition cost 1 January 2024	3 868 379,43	973 914,67	1 755 902,46	134 250,69
Increases	236 697,30	355 763,01	216 538,00	
Deductions			72 439,14	
Acquisition cost 31 August 2024	4 105 076,73	1 329 677,68	1 900 001,32	134 250,69
Accrued depreciation and write-downs 1 January 2024	2 542 146,63	671 997,04	809 958,68	116 471,39
Depreciation for the financial period	199 904,14	90 285,72	168 210,52	11 017,65
Accrued depreciation and write-downs 31 August 2024	2 742 050,77	762 282,76	978 169,20	127 489,04
Carrying amount 31 August 2024	1 363 025,96	567 394,92	921 831,69	6 761,65
Carrying amount 31 December 2023	1 326 232,80	301 917,63	945 943,78	17 779,30

Parent company

Tangible assets	Pending acquisitions	Total
Acquisition cost 1 January 2024	17 220,00	6 749 667,25
Increases	506 447,41	1 315 445,72
Deductions	406 319,87	478 759,01
Acquisition cost 31 August 2024	117 347,54	7 586 353,96
Accrued depreciation and write-downs 1 January 2024		4 140 573,74
Depreciation for the financial period		469 418,03
Accrued depreciation and write-downs 31 August 2024		4 609 991,77
Carrying amount 31 August 2024	117 347,54	2 976 361,76
Carrying amount 31 December 2023	17 220,00	2 609 093,51

Balance sheet value of production machinery and equipment 31 August 2024	1 363 025,96
Balance sheet value of production machinery and equipment 31 December 2023	1 326 232,80

Discretionary reserves

	2024	2023
Change in depreciation difference		
Intangible assets	-33 023,88	7 852,48
Goodwill	150 639,64	12 732,79
Machinery and equipment	600 493,65	546 220,35
Equipment	142 318,41	90 911,95
Cars	361 714,19	326 501,84
Other tangible assets	-585,61	7 982,95
Total discretionary reserves	1 221 556,40	992 202,36

Share of accrued depreciation and voluntary reserves recognised in equity

	Group	Group
	2024	2023
Depreciation difference	3 269 570,02	2 734 156,81
Deferred taxes	653 914,01	546 831,36
Share recognised in equity	2 615 656,01	2 187 325,45

Investments

Group companies owned by the company:	ownership %	carrying amount	group
Lapin Rengastalo Oy	100	3 610 800,00	
Kolarin Kumi Oy	100	4 953 947,28	
Shares in other companies held by the company:			
Arctic Golf Oy		4 772,89	4 772,89
Total investments		8 569 520,17	4 772,89

	Parent company	Parent company
	2024	2023
Long-term receivables		
Long-term loan receivables from Group companies	2 760 423,88	1 848 423,88
Total long-term receivables	2 760 423,88	1 848 423,88

	Group	Group	Parent company	Parent company
	2024	2023	2024	2023
Short-term receivables				
From others				
Sales receivables	6 562 702,28	3 801 822,84	5 549 749,32	3 077 024,55
Loan receivables	18 625,00	35 716,67	18 625,00	20 716,67
Other receivables	48 614,94	277 721,00	44 546,71	
Accrued income	2 426 032,01	2 676 658,99	1 744 115,49	2 281 504,46
Total	9 055 974,23	6 791 919,50	7 357 036,52	5 379 245,68

From Group companies				
Sales receivables				384,15
Accrued income			215 856,65	98 944,09
Loan receivables			184 000,00	184 000,00
Total			399 856,65	283 328,24

Total short-term receivables	9 055 974,23	6 791 919,50	7 756 893,17	5 662 573,92
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Material items of accrued income from others	2024	2023	2024	2023
Receivables from personnel	1 335,34	1 738,00	1 108,66	1 269,28
Tax receivables	920 104,70	594 935,02	350 666,64	298 735,76
Annual contributions	1 311 222,75	1 591 361,03	1 264 247,52	1 529 114,84
Other accrued income	193 369,22	488 624,94	128 092,67	452 384,58
Total accrued income from others	2 426 032,01	2 676 658,99	1 744 115,49	2 281 504,46

Material items of accrued income from Group companies

Interest receivable			215 856,65	98 944,09
Total accrued income from Group companies			215 856,65	98 944,09

Equity	Group	Group	Parent company	Parent company
Restricted equity	2024	2023	2024	2023
Share capital	8 500,00	8 500,00	8 500,00	8 500,00
Non-restricted equity				
Retained earnings 1 January	14 868 994,22	14 006 396,39	13 913 315,55	12 654 756,23
Dividend distribution	-200 000,00	-200 000,00	-200 000,00	-200 000,00
Retained earnings 31 December	14 668 994,22	13 806 396,39	13 713 315,55	12 454 756,23
Profit/loss for the financial period	-275 778,52	1 049 117,54	-186 752,92	1 458 559,32
Total equity	14 401 715,70	14 864 013,93	13 535 062,63	13 921 815,55

Calculation of distributable assets

			2024	2023
Retained earnings			13 713 315,55	12 454 756,23
Profit/loss for the financial period			-186 752,92	1 458 559,32
Total distributable assets			13 526 562,63	13 913 315,55

	Group	Group	Parent company	Parent company
Non-current liabilities	2024	2023	2024	2023
Other fixed liabilities				
Account owed to credit institutions	9 736 853,09	8 086 774,17	3 716 548,68	3 393 029,17
Total non-current liabilities	9 736 853,09	8 086 774,17	3 716 548,68	3 393 029,17

Loans from related parties

On 29 July 2024, the company received a loan of EUR 600,000.00 from a related company.

The loan is for one year, ending on 30 September 2024. The loan carries an annual interest rate of 5.75%

Current liabilities	2024	2023	2024	2023
To others				
Account owed to credit institutions	2 962 143,93	4 264 043,32	1 242 310,14	1 228 205,70
Advances received	1 944,25	1 106,27	1 944,25	575,00
Trade payables	14 974 511,15	7 184 754,10	14 064 269,75	6 724 792,69
Deferred tax liabilities	659 843,39	552 761,34		
Other liabilities	1 388 470,33	1 911 379,03	1 216 543,86	1 708 633,35
Accrued expenses	1 654 028,12	1 794 636,01	1 416 705,54	1 604 999,31
To Group companies				
Trade payables			23 492,47	55 453,37
Loans			85 008,00	85 008,00
Accrued expenses				11 461,92
Total current liabilities	21 640 941,17	15 708 680,07	18 050 274,01	11 419 129,34

Material items of accrued expenses:

To others				
Salaries including social security costs	1 376 604,19	1 710 797,91	1 242 841,57	1 543 865,26
Taxes	5 412,56	16 019,51		
Other accrued expenses	272 011,37	67 818,59	173 863,97	61 134,05
To Group companies				
Interest payable				11 461,92
Total accrued expenses	1 654 028,12	1 794 636,01	1 416 705,54	1 616 461,23

Liabilities maturing in over five (5) years

	Group	Group	Parent company	Parent company
	2024	2023	2024	2023
Account owed to credit institutions	758 796,62	459 428,52		

Parent company and Group securities

	Group	Group	Parent company	Parent company
	2024	2023	2024	2023
The Group's financial loans are secured by the following:				
Enterprise mortgages	2 000 000,00	2 000 000,00	2 000 000,00	2 000 000,00
Real estate mortgages	17 313 386,00	16 953 386,00		
Lease mortgage bonds	4 700 000,00	4 700 000,00		
Bank securities	367 000,00	667 000,00	367 000,00	367 000,00
Rental security deposits	100 000,00	100 000,00	100 000,00	100 000,00
Total	24 480 386,00	24 420 386,00	2 467 000,00	2 467 000,00

The parent company's loans are also secured by the entire shareholdings of Lapin Rengastalo Oy and KOY Rajakumpu, as well as Lapin Rengastalo Oy's real estate mortgage and lease mortgage bonds.

	Group	Group	Parent company	Parent company
	2024	2023	2024	2023
Amounts payable under contingent liabilities				
Leasing rent	124 562,29	167 758,46	119 130,93	157 108,24
payable in the next financial period	37 962,58	45 760,58	33 134,52	40 371,20
payable at a later date	86 599,71	121 997,88	85 996,41	116 737,04
Rent	8 718 175,42	7 066 805,21	24 328 346,96	15 360 746,12
payable in the next financial period	1 399 712,20	1 351 947,49	2 880 860,77	2 482 105,44
payable at a later date	7 318 463,22	5 714 857,72	21 447 486,20	12 878 640,68
Total contingent liabilities	8 842 737,71	7 234 563,67	24 447 477,89	15 517 854,36

Of the parent company's rental liabilities, EUR 16,683,579.46 are due to the subsidiary Lapin Rengastalo Oy.

List of account books used

- Tax calculations on CD
- Daybooks on CD
- General ledgers on CD
- Income statements and balance sheets on CD
- Financial statements

The financial statements must be retained for at least 10 years from the end of the financial period (Accounting Act chapter 2, section 10(1)).

Accounting material for the financial period must be retained for at least six years after the end of the year during which the financial period ended (Accounting Act chapter 2, section 10(2)).

Types of vouchers and receipts used in accounting:

- 1 = Cash vouchers 1 - 1 as PDFs
- 2 = Bank receipts 1 - 2,685 as PDFs
- 3 = Purchase invoices 1 - 14,754 on CD
- 4 = Sales invoices 1 - 44,964 on CD
- 5 = Payroll 1 - 2,957 as paper receipts
- 7 = Special needs 1 - 54,813 as paper receipts
- 8 = Tax calculations/Depreciation 1 - 51 as PDFs
- 9 = Memo vouchers 1 - 470 as PDFs

Types of vouchers and receipts used in accounting:

- 7 = Special needs 1 - 32 as PDFs
- 9 = Memo vouchers 1 - 14 as PDFs

Signatures

Signature of the financial statements

Rovaniemi 30 November 2024

Ville Ruokanen
Chair of the Board of Directors
CEO

Risto Keskiruokanen
Member of the Board of Directors

Pekka Ruokanen
Member of the Board of Directors

Auditor's note

The report on the audit carried out has been issued today.

Rovaniemi ____ 20____

PricewaterhouseCoopers Oy
Audit firm

Hanna Petrelius, CPA

Lapin Kumi Oy
Business ID: 3440333-4

Domicile: ROVANIEMI, FINLAND

FINANCIAL STATEMENTS 31 DECEMBER 2024

For the financial period 1 September 2024–31 December 2024

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Report of the Board of Directors

General

This Annual Report is for the financial period from 1 September 2024 to 31 December 2024.

In late 2024, we began work under new ownership. In September, the share capital of Lapin Kumi Oy was sold to funds managed by Norvestor A/S under a preliminary agreement signed in June. Following an investigation by the Finnish Competition and Consumer Authority, the deal was closed. At the same time, the Group carried out a total demerger and Lapin Kumi Oy became a new company. The assets were distributed in accordance with the demerger plan drawn up by the Board of Directors.

The challenges created by the COVID-19 pandemic and the war in Ukraine in manufacturing and logistics had already been overcome once and for all, but supply chain challenges continued into the end of the year, with the difficulties in the Red Sea hampering international shipping at sea. High inflation remained a challenge for the rest of 2024: statistically low, but still around 6–8%. The problem of labour availability and market demand did not improve either. However, with the help of our active personnel, these issues were kept in check and the short financial period was quite good in terms of sales.

Work continued under the new company name for the rest of the year along the same lines as it did under the previous one. Opening the largest single tyre shop in Finland in Jyväskylä in spring 2024 has proven to be a good decision and it will support our company's operations in the long term.

During the financial period 2024, the development of the previously acquired Kolarin Kumi Oy operations and the integration of the Ylivieska site into Lapin Kumi have continued. These activities are proceeding as planned. At the end of the year, we have also started to integrate with the operational management of the parent company Circular Tire Services Ab.

Evolution of turnover

Lapin Kumi Oy's turnover for the financial period 1 September 2024–31 December 2024 was EUR 24,201,939.09 and the balance sheet total was EUR 22,536,812.74.

Key figures describing Lapin Kumi Oy's financial position and performance:

	2024
liikevaihto	24 201,94
liikevoitto %	4,90
oman pääoman tuotto %	25,40
omavaraisuusaste	60,70

Personnel

From September to December 2024, the company employed 177 people on average. EUR 4,619,062.82 was paid in salaries.

The Group's personnel have been trained in the importance of the right service models and the right type of service in the increasingly competitive environment. This has been well received by the personnel and they understand the importance of good service. All permanent personnel, with a few exceptions, have completed the tyre safety card training.

Information to be given on the company's shares in accordance with chapter 8, section 5 of the Limited Liability Companies Act

The company has 1,000 shares and they are all of the same share type. The company does not hold any own shares or shares of the parent company. The company's shares are subject to a redemption clause.

Estimate of likely future development

Consumer confidence in the economy will play an important role in the coming financial period, and changes in private sector interest rates may help stimulate demand. A possible rise in unemployment and increased layoffs during the year may have an impact on consumer spending behaviour and thus on our business. The results of the collective bargaining this winter will also influence the coming financial periods.

The company has a good working culture and we are cautiously optimistic about the future. Maintaining the service skills of our personnel and ensuring our customers' need for our services in Finland will help us secure demand for our tyre services.

In spring 2025, we will open a new shop in Vuosaari, in the Helsinki metropolitan area. It will provide more comprehensive services around Ring III. The renovation of the premises is well underway and the opening is scheduled for mid-March.

In spring, we will continue to harmonise our operations with the parent company's requirements, the most significant of which, at this stage, are mainly technical and related to reporting. At the same time, we have taken over the administration and reporting of our sister company Colmec Oy and its subsidiaries.

External risks have been identified and minimised by insurance companies.

Proposal by the Board of Directors on the use of retained earnings

The parent company's distributable assets amount to EUR 13,062,980.50, of which the profit for the financial period is EUR 1,354,574.83. The Board of Directors proposes to the Annual General Meeting that EUR 1,354,574.83 of the profit for the financial period be transferred to the profits account for previous financial periods and that no dividend be paid.

There have been no material changes in the financial position of the company since the end of the financial period. The company's liquidity is normal.

Norrköping, 28 April 2025

David Boman
Chair of the Board of Directors

Income statement (EUR)	01.09.2024 31.12.2024
Turnover	24 201 939,09
Own expenses capitalised	-24 944,45
Other operating income	21 973,34
Materials and services	
Materials, supplies and goods	
Purchases in the financial period	-10 768 275,31
Change in inventories	-4 537 202,80
Materials, supplies and goods	-15 305 478,11
External services	-195 643,46
Total materials and services	-15 501 121,57
Personnel costs	
Salaries and fees	-3 922 765,79
Personnel add-on costs	
Pension costs	-591 205,41
Other personnel add-on costs	-105 091,62
Personnel add-on costs	-696 297,03
Total personnel costs	-4 619 062,82
Depreciation and write-downs	
Scheduled depreciations	-452 429,65
Total depreciation and write-downs	-452 429,65
Other operating expenses	-2 424 863,89
Operating profit	1 201 490,05
Financial income and expenses	
Other interest and financial income	
From others	10 103,16
Other interest and financial income	10 103,16
Interest and other financing expenses	
For intra-group companies	-27 885,66
To others	-50 320,19
Interest and other financing expenses	-78 205,85
Total financial income and expenses	-68 102,69
Profit before financial items	1 133 387,36
Discretionary reserve adjustment	
Change in depreciation difference	452 429,65
Total discretionary reserve adjustments	452 429,65
Income taxes	
Tax for the financial period	-231 242,18
Income taxes	-231 242,18
Profit for the financial period	1 354 574,83

Balance sheet assets (EUR) 31.12.2024

Non-current assets

Intangible assets

Intangible rights	10 407,00
Goodwill	131 216,43
Other intangible assets	100 000,00
Total intangible assets	241 623,43

Tangible assets

Machinery and equipment	2 996 617,39
Prepayments and pending acquisitions	86 850,00
Total tangible assets	3 083 467,39

Investments

Intra-group interests	4 953 947,28
Total investments	4 953 947,28

Total non-current assets 8 279 038,10

Current assets

Inventories

Materials and supplies	8 338 342,86
Unfinished products	434 657,87
Finished products/goods	532 715,23
Total inventories	9 305 715,96

Short-term receivables

Sales receivables	3 151 983,04
Intra-group receivables	4 259,86
Loan receivables	14 100,00
Accrued income	1 688 655,06
Total short-term receivables	4 858 997,96

Cash and cash equivalents 93 060,72

Total current assets 14 257 774,64

Balance sheet assets 22 536 812,74

Balance sheet liabilities (EUR) 31.12.2024

Equity

Other reserves

Reserve for invested non-restricted equity 11 708 405,67

Total other reserves 11 708 405,67

Profit for the financial period 1 354 574,83

Total equity 13 062 980,50

Discretionary reserves

Depreciation difference 775 826,20

Total discretionary reserves 775 826,20

Liabilities

Fixed liabilities

Intra-group liabilities 399 960,00

Total fixed liabilities 399 960,00

Current liabilities

Account owed to credit institutions 620 190,60

Advances received 1 048,00

Trade payables 3 657 020,03

Intra-group liabilities 99 888,10

Other liabilities 1 757 336,13

Accrued expenses 2 162 563,18

Total current liabilities 8 298 046,04

Total liabilities 8 698 006,04

Balance sheet liabilities 22 536 812,74

Parent company 31.8.2024
Financial statement (EUR) 31.12.2024

Cash flow from operations

Profit after financial items	1 133 387,36
Adjustments:	
Scheduled depreciations	452 429,65
Financial income and expenses	68 102,69
Other adjustments	-8 666,97
Cash flow before change in working capital	1 645 252,73
Change in working capital:	
Change in short-term non-interest-bearing receivables	2 266 974,51
Change in inventories	4 537 202,86
Change in short-term non-interest-bearing liabilities	-8 224 909,83
Cash flow from operations before financial items and taxes	224 520,27

Interest paid and payments on other financial operating costs	10 103,16
Interest receivable and payments from other financial income	-78 205,85
Direct taxes paid	-505,54
Cash flow from operations (A)	155 912,04

Cash flow from investments:

Investments in tangible and intangible assets	-374 393,18
Acquisition of subsidiaries	
Income from tangible and intangible assets	33 712,93
Interest received on loan receivables	
Business acquisition	
Change in loan receivable	4 525,00
Dividends on investments	
Cash flow from investments (B)	-336 155,25

Cash flow from financing:

Increase in invested non-restricted equity	5 032 119,08
Drawdown of long-term loans	
Repayment of long-term loans	-3 725 680,54
Drawdown of short-term loans	600 000,00
Repayment of short-term loans	-1 811 806,65
Use of limit	
Dividends paid	
Cash flow from financing (C)	94 631,89

Increase in funds (A + B + C)	-85 611,32
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Funds at the start of the period	178 672,04
Funds at the end of the period	93 060,72

Notes on the accounts (EUR)
NOTES ON ACCOUNTING

Kolarin Kumi Oy, based in Kolari, Finland, is a subsidiary of Lapin Kumi Oy. The subsidiary is 100% owned.
The subgroup financial statements of Lapin Kumi Oy have not been prepared pursuant to chapter 6, section 1(4) of the Accounting Act.
The financial statements of the parent company Circular Tire Services Europe Holding AB (SE55943402901) have been consolidated into the financial statements. The consolidated financial statements are available at:
C/O Norvestor, Norrlandsgatan 18, SE 11143 Stockholm, Sweden

Tangible and intangible assets are valued at the respective acquisition cost with scheduled depreciations deducted. Inventories are valued at the acquisition cost or a lower replacement price or the transfer price. Investments are valued at the acquisition cost and other inventories at the acquisition cost or a probable lower transfer price.

The acquisition cost of reproducible assets owned by the company is depreciated according to a pre-established plan. The depreciation plan is as follows:

Buildings	30 years
Warehouses	20 years
Fuel structures	10 years
Structures	5 years
Machinery and equipment	5–10 years
Computer programs	5 years
Goodwill	5 years
Long-term expense items	10 years

Small purchases of fixed assets are entered as an annual expense.

Assets and liabilities expressed in a foreign currency are translated into Finnish currency at the rate on the balance sheet date.

Comparability with the previous financial period

As these are the first financial statements of the company, no reference data is available.

Geographical breakdown of turnover	2024
Domestic sales	31 003 529,29
Intra-community sales	974 140,68
Sales outside the community	1 502,83
Total turnover	24 201 939,09

Other operating income	2024
Sales profit on fixed assets	6 699,45
Other income	15 273,89
Total other operating income	21 973,34

Average number of personnel	
Employees	123
Clerical employees	54
Total personnel	177

Personnel costs	2024
Salaries and fees	3 922 765,79
Pension costs	591 205,41
Other personnel add-on costs	105 091,62
Total personnel costs	4 619 062,82

Depreciation and write-downs	2024
Scheduled depreciation and change in depreciation difference:	
Intangible assets	36 843,36
Goodwill	138 032,88
Other long-term assets	20 000,00
Machinery and equipment	109 505,62
Fleet	84 877,79
Equipment	57 412,35
Other tangible assets	5 757,65
Total depreciation and write-downs	452 429,65
Change in depreciation difference	-452 429,65

Fees paid to the auditor	2024
Audit fees	18 000,00
Total fees paid to the auditor	18 000,00

Financial income and expenses	2024
From others	
Dividend income	
Interest income	10 103,16
Interest charges	50 320,19
From Group companies	
Interest charges	27 885,66
Total financial income and expenses	-68 102,69

	Intangible rights	Goodwill	Other long-term expense items	Total
Intangible assets				
Acquisition cost 1 September 2024	492 596,08	2 100 855,00	200 000,00	2 793 451,08
Increases				
Deductions				
Acquisition cost 31 December 2024	492 596,08	2 100 855,00	200 000,00	2 793 451,08
Accrued depreciation and write-downs 1 September 2024	445 345,72	1 831 605,69	80 000,00	2 356 951,41
Depreciation for the financial period	36 843,36	138 032,88	20 000,00	194 876,24
Accrued depreciation and write-downs 31 December 2024	482 189,08	1 969 638,57	100 000,00	2 551 827,65
Carrying amount 31 December 2024	10 407,00	131 216,43	100 000,00	241 623,43
Carrying amount 1 September 2024	47 250,36	269 249,31	120 000,00	436 499,67

	Machinery and equipment	Equipment	Cars	Other machinery and equipment
Tangible assets				
Acquisition cost 1 September 2024	4 105 076,73	1 329 677,68	1 900 001,32	134 250,69
Increases	97 354,59	154 567,77	176 751,00	
Deductions			33 516,78	
Acquisition cost 31 December 2024	4 202 431,32	1 484 245,45	2 043 235,54	134 250,69
Accrued depreciation and write-downs 1 September 2024	2 742 050,77	762 282,76	978 169,20	127 489,04
Depreciation for the financial period	109 505,62	57 412,35	84 877,79	5 757,65
Accrued depreciation and write-downs 31 December 2024	2 851 556,39	819 695,11	1 063 046,99	133 246,69
Carrying amount 31 December 2024	1 350 874,93	664 550,34	980 188,12	1 004,00
Carrying amount 1 September 2024	1 363 025,96	567 394,92	921 831,69	6 761,65

	Pending acquisitions	Total
Tangible assets		
Acquisition cost 1 September 2024	117 347,54	7 586 353,96
Increases	116 126,25	544 799,61
Deductions	146 623,79	180 140,57
Acquisition cost 31 December 2024	86 850,00	7 951 013,00
Accrued depreciation and write-downs 1 September 2024		4 609 991,77
Depreciation for the financial period		257 553,41
Accrued depreciation and write-downs 31 December 2024		4 867 545,18
Carrying amount 31 December 2024	86 850,00	3 083 467,39
Carrying amount 1 September 2024	117 347,54	2 976 361,76
Balance sheet value of production machinery and equipment 31 December 2024		1 350 874,93

Investments		
Group companies owned by the company:	ownership %	carrying amount
Kolarin Kumi Oy	100	4 953 947,28
Total investments		4 953 947,28

Short-term receivables	2024
From others	
Sales receivables	3 151 983,04
Loan receivables	14 100,00
Accrued income	1 688 655,06
Total	4 854 738,10
From Group companies	
Sales receivables	4 259,86
Total	4 259,86
Total short-term receivables	4 858 997,96

Material items of accrued income from others	2024
Receivables from personnel	302,88
Tax receivables	350 666,64
Annual contributions	1 015 564,34
Other accrued income	322 121,20
Total accrued income from others	1 688 655,06

Equity	2024
Non-restricted equity	
Reserve for invested non-restricted equity 1 September	6 676 286,59
Changes	5 032 119,08
Reserve for invested non-restricted equity 31 December	11 708 405,67

Profit/loss for the financial period	1 354 574,83
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Total equity	13 062 980,50
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Calculation of distributable assets	2024
Reserve for invested non-restricted equity	11 708 405,67
Profit/loss for the financial period	1 354 574,83
Total distributable assets	13 062 980,50

Non-current liabilities	2024
Other non-current liabilities to Group companies	399 960,00
Total non-current liabilities	399 960,00

Current liabilities	2024
To others	
Account owed to credit institutions	620 190,60
Advances received	1 048,00
Trade payables	3 657 020,03
Other liabilities	1 757 336,13
Accrued expenses	2 162 563,18
To Group companies	
Trade payables	4 420,49
Loans	85 008,00
Accrued expenses	10 459,61
Total current liabilities	8 298 046,04

Material items of accrued expenses:	
To others	
Salaries including social security costs	814 891,56
Holiday pay costs	1 116 934,78
Taxes	230 736,84
Total accrued expenses	2 162 563,18

Securities given	2024
Enterprise mortgages	2 000 000,00
Bank securities	167 000,00
Rental security deposits	100 000,00
Total	2 267 000,00

Amounts payable under contingent liabilities	2024
Leasing rent	98 737,98
payable in the next financial period	34 278,86
payable at a later date	64 459,12
Rent	25 967 194,27
payable in the next financial period	3 023 097,83
payable at a later date	22 944 096,44
Total contingent liabilities	26 065 932,25

Notification of Kolarin Kumi Oy in accordance with chapter 2, section 9 of the Accounting Ordinance	
Domicile	Kolari, Finland
Ownership	100%
Equity in the financial statements 31 December 2024	2 900 737,81
Profit for the financial period in the financial statements 31 December 2024	260 587,08

Signatures

Signature of the financial statements

Rovaniemi 28 April 2025

Ville Ruokanen
CEO

David Boman
Chair of the Board of Directors

Monica Ljung
Member of the Board of Directors

Risto Keskiruokanen
Member of the Board of Directors

Auditor’s note

The report on the audit carried out has been issued today

Rovaniemi ____ 20 ____

PricewaterhouseCoopers Oy
Audit firm

Hanna Petrelius, CPA

Tilintarkastuskertomus

Lapin Kumi Oy:n yhtiökokoukselle

Tilinpäätöksen tilintarkastus

Lausunto

Lausuntonamme esitämme, että tilinpäätös antaa oikean ja riittävän kuvan yhtiön toiminnan tuloksesta ja taloudellisesta asemasta Suomessa voimassa olevien tilinpäätöksen laatimista koskevien säännösten mukaisesti ja täyttää lakisääteiset vaatimukset.

Tilintarkastuksen kohde

Olemme tilintarkastaneet Lapin Kumi Oy:n (Y-tunnus 3440333-4) tilinpäätöksen tilikaudelta 1.1.–31.12.2024. Tilinpäätös sisältää taseen, tuloslaskelman ja liitetiedot.

Lausunnon perustelut

Olemme suorittaneet tilintarkastuksen Suomessa noudatettavan hyvän tilintarkastustavan mukaisesti. Hyvän tilintarkastustavan mukaisia velvollisuuksiamme kuvataan tarkemmin kohdassa Tilintarkastajan velvollisuudet tilinpäätöksen tilintarkastuksessa.

Käsityksemme mukaan olemme hankkineet lausuntonemme perustaksi tarpeellisen määrän tarkoitukseen soveltuvaa tilintarkastusevidenssiä.

Riippumattomuus

Olemme riippumattomia yhtiöstä niiden Suomessa noudatettavien eettisten vaatimusten mukaisesti, jotka koskevat suorittamaamme tilintarkastusta ja olemme täyttäneet muut näiden vaatimusten mukaiset eettiset velvollisuutemme.

Auditor's Report (Translation of the Finnish Original)

To the Annual General Meeting of Lapin Kumi

Report on the Audit of the Financial Statements

Opinion

In our opinion, the financial statements give a true and fair view of the company's financial performance and financial position in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements.

What we have audited

We have audited the financial statements of Lapin Kumi (business identity code 3440333-4) for the financial period 1.1.-31.12.2024. The financial statements comprise the balance sheet, income statement and notes.

Basis for Opinion

We conducted our audit in accordance with good auditing practice in Finland. Our responsibilities under good auditing practice are further described in the Auditor's Responsibilities for the Audit of Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the company in accordance with the ethical requirements that are applicable in Finland and are relevant to our audit, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Tilinpäätöstä koskevat hallituksen ja toimitusjohtajan velvollisuudet

Hallitus ja toimitusjohtaja vastaavat tilinpäätöksen laatimisesta siten, että se antaa oikean ja riittävän kuvan Suomessa voimassa olevien tilinpäätöksen laatimista koskevien säännösten mukaisesti ja täyttää lakisääteiset vaatimukset. Hallitus ja toimitusjohtaja vastaavat myös sellaisesta sisäisestä valvonnasta, jonka ne katsovat tarpeelliseksi voidakseen laatia tilinpäätöksen, jossa ei ole väärinkäytöksestä tai virheestä johtuvaa olennaista virheellisyyttä.

Hallitus ja toimitusjohtaja ovat tilinpäätöstä laatiessaan velvollisia arvioimaan yhtiön kykyä jatkaa toimintaansa ja soveltuvissa tapauksissa esittämään seikat, jotka liittyvät toiminnan jatkuvuuteen ja siihen, että tilinpäätös on laadittu toiminnan jatkuvuuteen perustuen. Tilinpäätös laaditaan toiminnan jatkuvuuteen perustuen, paitsi jos yhtiö aiotaan purkaa tai sen toiminta lakkauttaa tai ei ole muuta realistista vaihtoehtoa kuin tehdä niin.

Tilintarkastajan velvollisuudet tilinpäätöksen tilintarkastuksessa

Tavoitteenamme on hankkia kohtuullinen varmuus siitä, onko tilinpäätöksessä kokonaisuutena väärinkäytöksestä tai virheestä johtuvaa olennaista virheellisyyttä, sekä antaa tilintarkastuskertomus, joka sisältää lausuntomme. Kohtuullinen varmuus on korkea varmuustaso, mutta se ei ole tae siitä, että olennainen virheellisyys aina havaitaan hyvän tilintarkastustavan mukaisesti suoritettavassa tilintarkastuksessa. Virheellisyyksiä voi aiheutua väärinkäytöksestä tai virheestä, ja niiden katsotaan olevan olennaisia, jos niiden yksin tai yhdessä voisi kohtuudella odottaa vaikuttavan taloudellisiin päätöksiin, joita käyttäjät tekevät tilinpäätöksen perusteella.

Hyvän tilintarkastustavan mukaiseen tilintarkastukseen kuuluu, että käytämme ammatillista harkintaa ja säilytämme ammatillisen skeptisyyden koko tilintarkastuksen ajan. Lisäksi:

Responsibilities of the Board of Directors and the Managing Director for the Financial Statements

The Board of Directors and the Managing Director are responsible for the preparation of financial statements that give a true and fair view in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements. The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors and the Managing Director are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting. The financial statements are prepared using the going concern basis of accounting unless there is an intention to liquidate the company or to cease operations, or there is no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with good auditing practice will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with good auditing practice, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Tunnistamme ja arvioimme väärinkäytöksestä tai virheestä johtuvat tilinpäätöksen olennaisen virheellisuuden riskit, suunnittelemme ja suoritamme näihin riskeihin vastaavia tilintarkastustoimenpiteitä ja hankimme lausuntonne perustaksi tarpeellisen määrän tarkoitukseen soveltuvaa tilintarkastusevidenssiä. Riski siitä, että väärinkäytöksestä johtuva olennainen virheellisyys jää havaitsematta, on suurempi kuin riski siitä, että virheestä johtuva olennainen virheellisyys jää havaitsematta, sillä väärinkäytökseen voi liittyä yhteistoimintaa, väärentämistä, tietojen tahallista esittämättä jättämistä tai virheellisten tietojen esittämistä taikka sisäisen valvonnan sivuuttamista.
- Muodostamme käsityksen tilintarkastuksen kannalta relevantista sisäisestä valvonnasta pystyäksemme suunnittelemaan olosuhteisiin nähden asianmukaiset tilintarkastustoimenpiteet mutta emme siinä tarkoituksessa, että pystyisimme antamaan lausunnon yhtiön sisäisen valvonnan tehokkuudesta.
- Arvioimme sovellettujen tilinpäätöksen laatimisperiaatteiden asianmukaisuutta sekä johdon tekemien kirjanpidollisten arvioiden ja niistä esitettävien tietojen kohtuullisuutta.
- Teemme johtopäätöksen siitä, onko hallituksen ja toimitusjohtajan ollut asianmukaista laatia tilinpäätös perustuen oletukseen toiminnan jatkuvuudesta, ja teemme hankkimamme tilintarkastusevidenssin perusteella johtopäätöksen siitä, esiintyykö sellaista tapahtumiin tai olosuhteisiin liittyvää olennaista epävarmuutta, joka voi antaa merkittävää aihetta epäillä yhtiön kykyä jatkaa toimintaansa. Jos johtopäätöksemme on, että olennaista epävarmuutta esiintyy, meidän täytyy kiinnittää tilintarkastuskertomuksessamme lukijan huomiota epävarmuutta koskeviin tilinpäätöksessä esitettaviin tietoihin tai, jos epävarmuutta koskevat tiedot eivät ole riittäviä, mukauttaa lausuntonne. Johtopäätöksemme perustuvat tilintarkastuskertomuksen antamispäivään mennessä hankittuun tilintarkastusevidenssiin. Vastaiset tapahtumat tai olosuhteet voivat kuitenkin johtaa siihen, ettei yhtiö pysty jatkamaan toimintaansa.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the Board of Directors' and the Managing Director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.



- Arvioimme tilinpäätöksen, kaikki tilinpäätöksessä esitettävät tiedot mukaan lukien, yleistä esittämistapaa, rakennetta ja sisältöä ja sitä, kuvastaako tilinpäätös sen perustana olevia liiketoimia ja tapah-tumia siten, että se antaa oikean ja riittävän kuvan.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events so that the financial statements give a true and fair view.

Kommunikoimme hallintoelinten kanssa muun muassa tilintarkastuksen suunnittelusta laajuudesta ja ajoituksesta sekä merkittävistä tilintarkastushavainnoista, mukaan lukien mahdolliset sisäisen valvonnan merkit-tävät puutteellisuudet, jotka tunnistamme tilintarkas-tuksen aikana.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Muut raportointivelvoitteet

Muu informaatio

Hallitus ja toimitusjohtaja vastaavat muusta informaatiosta. Muu informaatio käsittää toimintakertomuksen.

Tilinpäätöstä koskeva lausuntomme ei kata muuta informaatiota.

Velvollisuutenamme on lukea muu informaatio tilinpäätöksen tilintarkastuksen yhteydessä ja tätä tehdes-sämme arvioida, onko muu informaatio olennaisesti ristiriidassa tilinpäätöksen tai tilintarkastusta suoritetta-essa hankkimamme tietämyksen kanssa tai vaikut-taako se muutoin olevan olennaisesti virheellistä. Vel-vollisuutenamme on lisäksi arvioida, onko toimintaker-tomus laadittu noudattaen siihen sovellettavia sään-nöksiä.

Lausuntomme esitämme, että toimintakertomuksen ja tilinpäätöksen tiedot ovat yhdenmukaisia ja että toi-mintakertomus on laadittu noudattaen siihen sovellet-tavia säännöksiä.

Jos teemme suorittamamme työn perusteella johto-päätöksen, että toimintakertomuksessa on olennainen virheellisyys, meidän on raportoitava tästä seikasta. Meillä ei ole tämän asian suhteen raportoitavaa.

Other Reporting Requirements

Other Information

The Board of Directors and the Managing Director are responsible for the other information. The other infor-mation comprises the report of the Board of Directors.

Our opinion on the financial statements does not cover the other information.

In connection with our audit of the financial state-ments, our responsibility is to read the other informa-tion and, in doing so, consider whether the other infor-mation is materially inconsistent with the financial sta-tements or our knowledge obtained in the audit, or ot-herwise appears to be materially misstated. Our res-ponsibility also includes considering whether the report of the Board of Directors has been prepared in compli-ance with the applicable provisions.

In our opinion, the information in the report of the Board of Directors is consistent with the information in the financial statements and the report of the Board of Directors has been prepared in compliance with the applicable provisions.

If, based on the work we have performed, we conclude that there is a material misstatement of the report of the Board of Directors, we are required to report that fact. We have nothing to report in this regard.



Rovaniemellä

PricewaterhouseCoopers Oy
Tilintarkastusyhteisö

Hanna Petrelius
KHT

Rovaniemi

PricewaterhouseCoopers Oy
Authorised Public Accountants

Hanna Petrelius
Authorised Public Accountant (KHT)