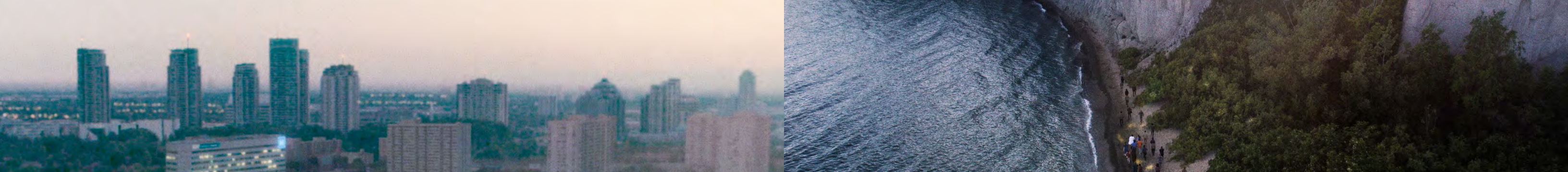


SCARBOROUGH ASCENDING





BECAUSE OF YOU SCARBOROUGH KEEPS CLIMBING

When the *Love, Scarborough* campaign launched in 2022, it was a strong rallying cry. For years, Scarborough Health Network (SHN) had been overlooked for critical infrastructure funding—despite caring for 25% of Toronto, in one of the most diverse communities in Canada.

You’ve heard stories about our dedicated healthcare teams... doing more with less, yet demonstrating undeniable grit and passion in caring for this community every day.

More recently, you saw our uphill climb and learned that we will never let obstacles get in the way of providing world-class care for our patients.

Four years later, thanks to your belief in our vision for equitable care, SHN Foundation has celebrated some remarkable milestones. The *Love, Scarborough* campaign surpassed \$200 million, we received our largest bequest gift from Dr. David Ho-A-Yun, and 2025/26 was our best fundraising year yet, raising more than \$50.3 million in gifts to support SHN.

Your generosity is transforming healthcare in Scarborough. This report highlights a few of the donors behind that impact. While we cannot recognize everyone within these pages, we are grateful to every donor, volunteer, partner, and supporter helping transform healthcare in Scarborough. And because of you, we are seeing new, modern facilities take shape, and the latest equipment and technology across our three hospital sites are being used to diagnose and treat patients sooner.

This is just the beginning. It’s our vision to ensure care here in Scarborough is accessible, free of barriers, and

world-class. Your support enables us to address gaps in care, innovate to improve patient outcomes, and fund new ways to extend care beyond our walls and into the community.

Thank you for your trust in our leadership and clinical teams. We can assure you that SHN is putting your dollars to work. SHN continues to demonstrate strong operational performance and remains one of Ontario’s most efficiently run hospital systems, consistently outperforming peers in quality, patient safety, and operational results.

There are many more milestones ahead. Over the coming months and years, you will see the impact of giving at each of our three hospitals. You will also see the impact of our investments in education and research at SHN, as we fuel innovations that help us care for unique and highly complex communities like Scarborough. And together, we will all witness history and take pride in knowing that our families, friends, and neighbours have access to exceptional facilities and care, close to home.

Love, Scarborough



ALICIA VANDERMEER
*President & CEO
SHN Foundation*



AL DONALD
*Board Chair
SHN Foundation*

EXCEPTIONAL CARE POWERED BY COMMUNITY

“SHN is operating at a new level of performance, delivering the lowest hospital harm rates in Ontario, faster Emergency Department care, and the highest patient experience scores among our peers. These results reflect a relentless focus on quality, safety, and efficiency, and the everyday compassion and professionalism of our staff.”



DAVID GRAHAM
President & CEO, SHN

As demand for care continues to rise across Scarborough’s hospitals, donor support is helping SHN advance innovative models of care, expand access to diagnostics and improve the patient experience.

FASTER ACCESS TO CARE



**BEST-EVER
TIME-TO-PHYSICIAN**

SHN’s new AcceleratED Care assessment model is improving timely access to emergency care across all three of our hospitals.



**ADMISSIONS HELD
BELOW 11%**

Despite Ontario’s highest Emergency Department volume growth, SHN maintained one of the lowest admission rates in the province.



**95% OF SURGERIES
MET TARGETS**

SHN cleared its surgical long-wait backlog months ahead of schedule, with 95% of surgeries completed within provincial priority targets.

SAFER CARE FOR PATIENTS



**TOP-PERFORMING
HARM REDUCTION**

A continued focus on quality and patient safety is helping reduce preventable harm across SHN.



**SEPSIS
DELIRIUM
ULCERS**

**↓67%
↓47%
↓42%**

SHN achieved substantial reductions in three common forms of hospital-acquired harm.

INCREASING CAPACITY CLOSE TO HOME



**30,000+
PATIENT VISITS**

SHN’s Community Mental Health Centre helped meet growing demand for care, supporting 5,000 more visits than the previous year.



**9,000+
INCREASE IN SCANS**

In its first year, the new Northpine Diagnostic Imaging Department helped more patients access MRI, CT, mammography, and other critical diagnostic tests.



**LARGEST
SURGICAL PARTNER**

Through the SickKids Surgical Community Partnerships program, SHN is expanding access to paediatric orthopaedic care closer to home.

TRANSFORMING CARE IN SCARBOROUGH



FROM SURVIVAL TO SUMMIT: ROY RATNAVEL & SUE NATHAN

From surviving political imprisonment in Sri Lanka to becoming a top financial executive, Roy Ratnavel’s story is one of resilience, determination, and giving back. An SHN Foundation Board Member, Roy and his wife, Sue Nathan, made a **transformational \$1 million gift** to support the new Integrated Mental Health Centre at Birchmount Hospital, including the **Nathan I Ratnavel Specialized Populations Unit** for frail elderly patients living with dementia and intellectual disabilities. Their support will help improve access to compassionate, culturally sensitive care close to home for individuals living with persistent mental health conditions and complex needs.

BUILDING THE NEW BIRCHMOUNT HOSPITAL

A new Birchmount Hospital is on the horizon to meet the needs of this growing community today and tomorrow. Donor support will be behind the largest redevelopment project in SHN’s history to **significantly expand emergency** and surgical care and nearly **double the number of beds**.

The new Birchmount Hospital is currently planned to have 15 floors and a three-storey podium, which will house a new Emergency Department. The new hospital will also include Diagnostic Imaging, Lab, Pharmacy, support space, and other amenities.

Plans also include new inpatient units for medicine and surgery, adding modern operating rooms, and creating a better environment for caring for our most critically ill patients in a **state-of-the-art intensive care unit**.

“Every element of Birchmount’s redevelopment is purpose-built to improve flow, reduce wait times, and ensure patients receive timely, exceptional care,” says David Graham, SHN’s President and CEO. “This is about designing a hospital that works better for patients, clinicians, and the community it serves.”

ADVANCING KIDNEY CARE IN SCARBOROUGH

Thanks to donor support, SHN delivered the largest dialysis expansion in its history, transforming how and where patients receive life-sustaining care. At Centenary Hospital, the new **Ted Rogers Hemodialysis Unit** opened in 2026, adding 21 treatment stations and significantly increasing capacity in a modern, purpose-built space designed for comfort, privacy and infection prevention. At General Hospital, the **TD Hemodialysis Isolation Unit** opened in December 2025, enhancing care for higher-acuity patients with upgraded stations and dedicated isolation spaces that improve safety and patient outcomes.

Together, these investments are expanding dialysis access across our network and strengthening SHN’s Regional Nephrology Program, one of the largest in North America. **Each year, SHN delivers more than 96,000 dialysis treatments.**

For patients who rely on dialysis multiple times each week, this means timelier care, closer to home, and a better experience during every visit.



Nurse checking a patient’s vitals in a new dialysis room at General Hospital.

UNDERSTANDING RISK. IMPROVING OUTCOMES.

Research led by **Dr. Tabo Sikaneta**, Nephrologist and Clinical Researcher at SHN, is helping uncover major disparities in kidney disease risk and informing earlier, more targeted screening approaches. The study found that country of birth is a stronger predictor of dialysis risk than ethnicity alone, with some immigrant communities up to 12 times more likely to require dialysis.

For Maureen Skeete, who was born in Barbados and now receives dialysis at SHN three nights a week, the findings are deeply personal. “If I had known earlier, things might have been different,” she shared. **“Now I want others to know their risk so they can take action sooner.”**

These efforts help improve kidney care at every stage, from prevention and early detection to treatment and ongoing support.

DR. TABO SIKANETA
Nephrologist & Clinical Researcher



Pictured above, top to bottom: Maureen Skeete, SHN dialysis patient; new dialysis space at Centenary Hospital.

A BRAND NEW CHAPTER OF LOVE, SCARBOROUGH: SCARBOROUGH ASCENDING

The award-winning *Love, Scarborough* campaign returned with *Chapter 3: Scarborough Ascending*. Scarborough sits above Toronto, yet when it comes to healthcare, our community has often faced an uphill climb. For decades, Scarborough hospitals have done more with less, caring for one of the most diverse communities in Canada despite aging infrastructure and historic underinvestment.

Like the Bluffs, Scarborough remains strong, resilient, and impossible to overlook. *Scarborough Ascending* reflects a community that rises above challenges and climbs together.



2025/2026

\$3.6M
in donated media

695M
media impressions

THANK YOU

to our media partners whose generosity and support help us extend our reach and impact across the community, including those who have made significant contributions: **Bell Media, Rogers Sports & Media, Corus Entertainment, Cineplex Media, Pattison Outdoor**, and many more.

MEET ONE OF THE 11 NEW FACES OF LOVE, SCARBOROUGH:
DR. CAROLINE CHAN
Physician, Emergency Department & Academy Director, Scarborough Academy of Medicine

Inspired by her father’s decades of caring for Scarborough families, **Dr. Caroline Chan** is helping to shape the future of healthcare close to home.

Today, Dr. Chan is helping tackle one of Scarborough’s biggest healthcare challenges: **a shortage of family doctors** that leaves **nearly 100,000** residents without access to primary care.

Donor support will help build the **Scarborough Health Centre of Excellence**, future home of the University of Toronto’s new medical school. The Centre will train the next generation of healthcare professionals in Scarborough.



“It’s not just about training doctors. It’s about inspiring them to stay and serve the community that raised them.”

EVERY GIFT FUELS OUR ASCENT

Pictured below:
Rodolfo Bohorquez;
Dr. Mohammed Tabari in his office.

DEANA & RODOLFO BOHORQUEZ

At 83, Rodolfo Bohorquez faced a stage 3 colon cancer diagnosis alongside several complex health challenges. Inspired by the compassionate care he received from Dr. Mohammed Tabari, General Surgeon at SHN, Rodolfo and his family made a gift through SHN Foundation’s *With Gratitude* program to honour the team who supported him through surgery and recovery.

“Even with a busy schedule, he made time for us and addressed all our concerns personally,” shared Rodolfo’s wife, Deana. “That meant so much.”

Dr. Tabari is honoured regularly through the Foundation’s *With Gratitude* program, including one patient who quietly left a \$10,000 cheque for SHN Foundation in his office.

“Patients remember the time taken to explain, the respect shown for their values and culture, and the feeling that every member of the team genuinely cared about them,” says Dr. Tabari.



GREER ELCOMBE

Before his passing in November 2025, Greer Elcombe spent 24 years quietly supporting healthcare in Scarborough. Known for his thoughtful generosity, Greer believed deeply in giving back to the hospital that cared for him and his family.

His three children were born at Scarborough General, and over the years, he relied on SHN for emergency and surgical care, including a hip replacement in 2020. In return, Greer became a dedicated supporter and an early champion of giving to help build the future of healthcare for Scarborough. His generosity goes beyond one-time donations. Greer has matched donations during SHN’s Giving Tuesday campaigns, doubling the impact of others’ contributions and inspiring the community to rally around the cause.

“For me, giving back to Scarborough hospitals is about more than financial contributions—it’s about leaving a lasting legacy with a place that has meant so much to me and my family.”

GREER ELCOMBE
Legacy Donor

SHEET METAL WORKERS & ROOFERS

Scarborough’s own Sheet Metal Workers & Roofers Local 30 invested in the new Northpine Diagnostic Imaging Department in two ways – as donors who raised over \$62,000 from their membership, and as partners in its construction.

“A build like this requires support from many,” says Ralph Aprile, SHN’s AVP & Chief Redevelopment Officer. “It’s meaningful when members of the building trades like Local 30 are so invested that they also become supporters.”

President of Local 30 Blair Gallant says their members “felt a great deal of pride in making the new Diagnostic Imaging Department a reality.”



The Northpine Diagnostic Imaging Department at General Hospital.

A COMMUNITY CLIMBS TOGETHER

300+
INCREDIBLE
VOLUNTEERS

AND A RECORD
\$3.2M
RAISED
THROUGH EVENTS



ACROSS SCARBOROUGH, SUPPORTERS, SPONSORS, VOLUNTEERS, SHN STAFF, AND COMMUNITY MEMBERS JOINED THE CLIMB IN SUPPORT OF SCARBOROUGH HOSPITALS.

SPECTACULAR SIGNATURE EVENTS

FAREWELL SHN ZOO DAY

After 3 incredible years, SHN ZOO DAY came to an end, having raised over **\$1.77M** with more than 20 partners and over 5,000 participants.



CELEBRATING THE FESTIVAL OF LIGHTS

On October 3, we hosted our inaugural **Lights & Luck** gala at Scarborough Convention Centre, welcoming over 550 guests and raising **\$450,000!**



PARTNERS MAKE PERFECT



SIP, SHOP & CELEBRATE

SWOP's Signature event raised **\$145K** in its 11th year



HER HEALTH NETWORK

Now in its second year, this Women's Speakers Series raised **\$65K**



BLUFFS GATES OPEN HOME & GARDEN TOUR

Showcasing the beauty of Scarborough homes while raising almost **\$100K**

Thank you to our event partners, the Scarborough Women of Philanthropy and Gord & Ann Moore.

OUR COMMUNITY STEPS UP FOR SCARBOROUGH



CHINESE RADIOTHON

Over **\$200K** raised; thank you Scarborough No Frills, A1 Chinese Radio and Sing Tao Media



RAMA GAMING HOUSE & DOLPHIN GAMING

156 volunteer hours = **\$230K** for SHN



SCARBOROUGH MUSLIM COMMUNITY CAMPAIGN

ICNA Canada pledges **\$1M**



MALVERN ONYX LIONS CLUB

The Lions pledge **\$100K**



LAI SEE CAMPAIGN

Thank you Rosa Chan



THANK YOU FOR SUPPORTING SCARBOROUGH HOSPITALS

McHAPPY DAY

Thank you John & Catalina Pang

SCARBOROUGH HEALTH NETWORK LEADERSHIP

AS OF MARCH 31, 2026

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** Also a member of the SHN Foundation Board of Directors*

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Vice Dean, Clinical & Faculty Affairs; Associate Vice Provost, Relations with Health Care Institutions, Professor, Family & Community Medicine, Temerty Faculty of Medicine, U of T

Ruth Woods
Former Chief Operating Officer, Osler, Hoskin & Harcourt LLP

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Rea Ganesh
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Jennifer Lee
Associate Vice President, Marketing & Communications

Alayne Metrick
Special Advisor to the President & CEO

Vani Visva
Vice President, Finance & Operations

*** Also a member of the Hospital Leadership team*

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President & CEO

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Interim Chief of Staff

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Executive Vice President, Medical

Glyn Boatswain
Executive Vice President and Chief Nursing & Allied Professionals Executive

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Chief Communications & Public Affairs Officer

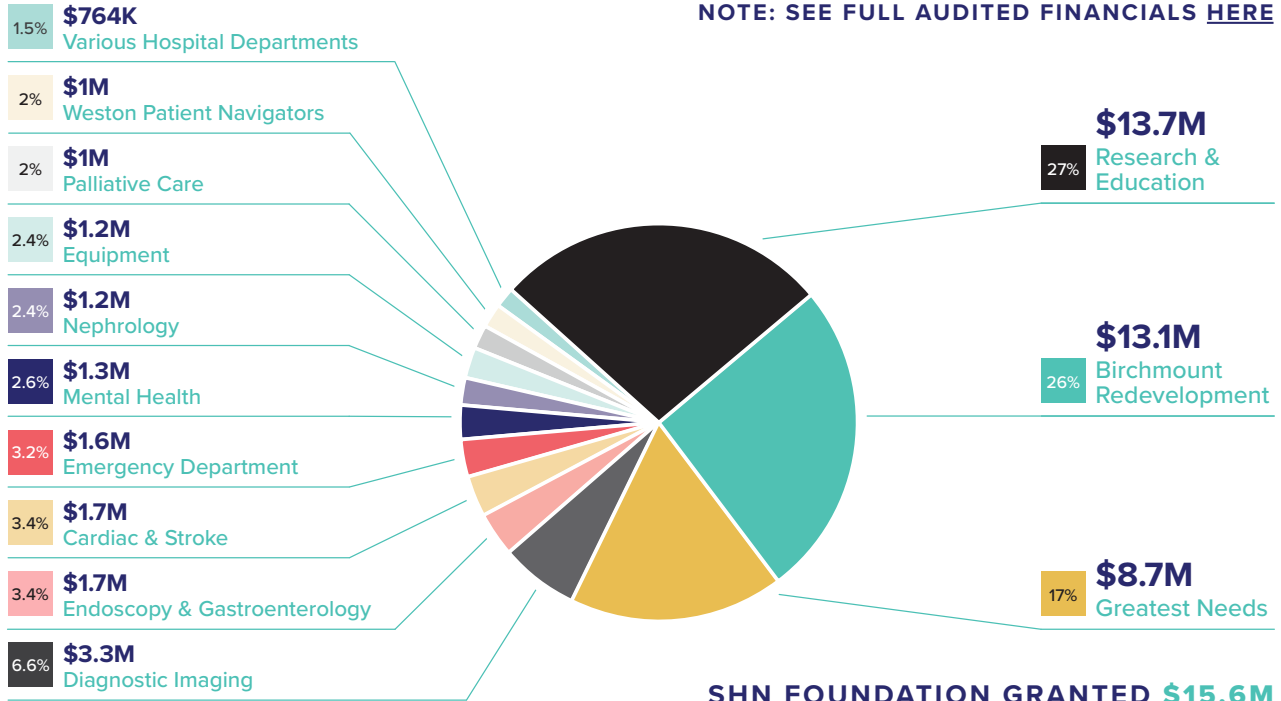
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Chief, Strategic Partnerships and Government Relations

Lauren Rinaldo
Director, Corporate Initiatives

Alicia Vandermeer
President & CEO, Scarborough Health Network Foundation

THANK YOU \$50.3M FOR OUR BEST YEAR YET RAISED

YOUR DONATIONS IN ACTION: REVENUE BY DESIGNATION



SHN FOUNDATION GRANTED **\$15.6M** TO SHN IN 2025-26

INNOVATION MADE POSSIBLE BY DONORS



SPYGLASS

A **\$5.2 million investment from the Canerector Foundation** to support therapeutic endoscopy means clinicians are using SpyGlass to diagnose and treat cancer in the bile ducts and pancreas with greater precision, reducing the need for repeat tests so patients get the care they need faster.



VEIN FINDER TECH

After an eight-day stay in the ICU at Centenary Hospital, **Mark Fingarson gave back with a \$13,000 donation** to fund a vein finder in honour of his late wife, Robi. This device helps clinicians across SHN locate veins more easily to reduce repeated uncomfortable needle pokes and speed up treatment.



MASON'S POWER POLES

Twenty IV poles in the Paediatric Oncology Clinic have turned into superheroes, princesses, and sports stars. **Thanks to RSM Canada, Amazon Canada, and the Fight Like Mason Foundation**, Mason's Power Poles bring colour, comfort, and play to children undergoing cancer treatment.



Love, Scarborough

BIRCHMOUNT HOSPITAL

3030 Birchmount Rd,
Scarborough, ON M1W 3W3

CENTENARY HOSPITAL

2867 Ellesmere Rd,
Scarborough, ON M1E 4B9

GENERAL HOSPITAL

3050 Lawrence Ave E,
Scarborough, ON M1P 2V5

SCARBOROUGH HEALTH NETWORK FOUNDATION

314-3030 Lawrence Ave E, Scarborough, ON M1P 2T7
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CHARITABLE REGISTRATION NUMBER: 11914 2263 RR0001

SHN.ca | SHNFoundation.ca | LoveScarborough.ca