

# **2024-2025 Annual Report**



**BATC**   
**Community Development Corporation**

**Supporting The Development of Healthy  
Communities**



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## **Vision**

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

## **Mission**

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

## **Core Values**

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

# Message from the Chair



On behalf of the Board I am pleased to present the BATC CDC's 2024-2025 Annual Report.

In addition to its oversight and fiduciary responsibilities, the Board regularly engages with management on critical strategic issues that impact the work of the CDC, this year we have also focused on telling "our story" as we celebrate milestone partnerships of up to 15 years with grant recipients.

The CDC continues to be committed to championing Truth & Reconciliation in the Battlefords by fostering stronger relationships with our partners. All of our funding areas recognize the importance of working in partnership to meet the TRC's Calls to Action through the CDC's support of both short and long term charitable needs.

In 2007 when the Federation of Sovereign Nations Chiefs in Assembly passed a motion in favour of Battlefords Agency Tribal Chiefs tribal council as host tribal council for the Gold Eagle Casino – enabling the formation of the BATC Community Development Corporation and the fair and equitable distribution of gaming revenues to our catchment area.

I am humbled to work with such a dedicated and talented Board of Directors. We have deepened our relationships and strengthened our operations for a better future.

BATC CDC maintains a process for a fair and equitable distribution of funds. This year we provided a total of \$ 4,922,627.65 in grants, to non-profit and charitable organizations within our funding area. This includes Ahtahkakoop Cree Nation, Chief Big Bear Nation, Moosomin First Nation, Mosquito First Nation, Red Pheasant Cree Nation, Saulteaux First Nation, Sweetgrass First Nation, Young Chippewayan First Nation (Stoney Knoll First Nation), the City of North Battleford, the Town of Battleford, Thunderchild First Nation and last but not least, the communities within a 100 km radius of The Battlefords.

Our annual report is a summary of the operations of BATC Community Development Corporation. Please feel free to contact myself, any board member, or our management team if you have any questions.

Once again, the Board of Directors would like to thank the Gold Eagle Casino for the ongoing support by providing BATC CDC with a portion of their revenue, so that we may continue to support the development of healthy communities.

Chief Kenny Moccasin, Chair  
BATC Community Development Corporation

## Board of Directors



**Chief Larry Ahenakew**  
Ahtahkakoop Cree  
Nation



**Mayor David Gillan**  
City of North  
Battleford

- Replaced by Mayor Kelli Hawtin—  
December 14, 2024



**Mayor Ames Leslie**  
Town of Battleford



**Chief Kenny Moccasin**  
Saulteaux First Nation



**Chief Sylvia Weenie**  
Stoney Knoll First Nation



**Senator Jenny Spyglass**  
BATC



**Councillor Celest  
Sanders**  
MGBHLM First Nation



**Councillor Iver Swiftwolfe**  
Moosomin First Nation

- Replaced by Councillor Gage Bird—  
December 14, 2024



**Chief Lux Benson**  
Red Pheasant Cree Nation

- Replaced by Chief Cody Benson— May 14,  
2024



**Councillor Isaac Thomas**  
Sweetgrass First Nation

## Staff



**Tracy Benson**  
General Manager

## 2024-2025 Grant Recipients

### **Ahtahkakoop Cree Nation**

5 Porta Potties	7,492.50
ACNC Charter Bus	143,680.00
Arbor, Bleachers, Sound and Electrical	274,764.43
Shell Lake Employment & Training Van	95,000.00
Black Top Lines	15,000.00
Charter Bus	60,000.00
Elders Council	75,000.00
Fence Repair	24,125.00
Prince Albert Duplex Operations	75,000.00
Shell Lake School Operations	15,000.00
Veterans Monument	65,000.00

**Ahtahkakoop Cree Nation Total** **850,061.93**

### **Big Bear Band**

Big Bear Band Land Based Learning	22,340.00
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**Big Bear Band Total** **22,340.00**

# 2024-2025 Grant Recipients

## Moosomin First Nation

Arena Zamboni Renewal	123,847.50
Moosomin High School Sliding Hill	60,015.00
Moosomin Rock Bucket 2024	15,000.00
Moosomin Tractor	28,620.00
Sports and Recreation Plan	250,000.00
Economic Development 2024	159,909.00
Sports and Recreation Van Plan	94,362.00

**Moosomin First Nation Total** **731,753.65**

## Mosquito Grizzly Bears Head Lean Man First Nation

Mosquito & FSIN Youth Soccer Tournament	100,000.00
2023 Tony Cote Winter Games	32,000.00
FSIN Adult Soccer 2024	21,442.15
2025 Winter Buffalo Celebration	120,000.00
2025 Building Prep	300,000.00
2025 Gospel Service	6,000.00

**Mosquito Grizzly Bears Head Lean Man First Nation Total** **579,442.15**

## Red Pheasant Cree Nation

General Band Support 2024	315,370.90
General Band Support	70,000.00

**Red Pheasant Cree Nation Total** **385,370.90**

# 2024-2025 Grant Recipients

## Saulteaux First Nation

Saulteaux Pow Wow Celebration 2024	150,000.00
Saulteaux Western Days 2024	80,000.00
Arena Operations 2024-2025	70,000.00

**Saulteaux First Nation Total 300,000.00**

## Stoney Knoll First Nation

Band Operations	30,000.00
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**Stoney Knoll First Nation Total 30,000.00**

## Sweetgrass First Nation

Daycare Renovation	47,500.00
Communications Tower and Transmitter	60,753.80
School Portable Kitchen Reno	22,400.00
Sweetgrass Prevention Building Reno	5,980.00
Christmas Hampers	175,000.00

**Sweetgrass First Nation Total 311,633.80**

## Thunderchild First Nation

Community & Infrastructure	802,003.31
TFCN Sports & Rec	18,169.13

**Thunderchild First Nation Total 820,172.44**

**Grant Recipients Total for 2024-2025 4,030,774.87**

# 2024-2025 Grant Recipients

<b>Battlefords Area Pride</b>	
Battlefords Area Pride Week 2024	5,000.00
<b>Battlefords &amp; Area Sexual Assault Centre</b>	
Operational Funding	45,000.00
<b>Battlefords Boys &amp; Girls Club</b>	
Operational Funding	35,000.00
<b>Battlefords Residential Services</b>	
Disability Support Services	10,000.00
<b>Battle River Treaty Six Health Centre Inc.</b>	
2024 National Indigenous Peoples Day Pancake Breakfast	18,150.00
<b>Battlefords Youth Soccer Inc.</b>	
Building Youth Soccer in the Battlefords Area	5,000.00
<b>Catholic Family Services</b>	
Family Support Services	15,000.00
<b>Connaught Community School</b>	
Keep on Cookin	2,800.00
<b>Connaught Community School</b>	
Today's Reader's, Tomorrow's Leaders	5,000.00
<b>Empty Stocking Fund</b>	
Milk for Kids	15,000.00
<b>Fred Light Museum</b>	
Historic Murals	800.00
<b>Midwest Food Resource Project Inc.</b>	
Garage Kitchen	7,500.00
<b>The Fin Island Trail Run</b>	
The Fin Island Trail Run	5,600.00
<b>Battlefords Agricultural Society</b>	
2024 Northwest Territorial Days Exhibition & Traditional Powwow	10,000.00
<b>Battlefords Scuba Community</b>	
Discover Scuba for High Schools	21,548.00
<b>Battlefords Union Hospital Foundation</b>	
Laparoscopic Towers for OR	50,000.00

# 2024-2025 Grant Recipients

<b>John Paul II Collegiate</b>	
JPII Student Cultural Learning	12,612.00
<b>North Battleford Comprehensive High School</b>	
Healthy Foods Program	30,000.00
<b>North Battleford Comprehensive High School</b>	
Reconciliation, Culture and Community Engagement	18,000.00
<b>North Battleford Comprehensive High School</b>	
Support and Mentoring for Indigenous Youth	19,400.00
<b>Proud of Pride - Treaty 6 and the Battlefords</b>	
Spooktacular Halloween Party	2,000.00
<b>Sakewew High School</b>	
Hygiene & Personal Needs	5,000.00
<b>Battlefords Agency Tribal Chiefs Inc.</b>	
Wellness Day with Georges St. Pierre	30,000.00
<b>Battlefords Boys &amp; Girls Club</b>	
Operational Funding	35,000.00
<b>Ecole Monseigneur Blaise Morand</b>	
EMBM School FNIM Projects 2024-25	6,000.00
<b>Festival of Trees</b>	
Festival of Trees Donation 2024	8,100.00
<b>Lakeland Library Region</b>	
Saskatchewan Indigenous Storytelling Month with Jessica Johns	3,000.00
<b>McKitrick Community School</b>	
Indigenous Culture and Land Based Learning	7,000.00
<b>North Battleford Comprehensive High School - Functionally Integrated Program</b>	
Snnozelen Room Update	25,948.78
<b>The Reading Place Child and Youth Development by Reading Inc.</b>	
First Nations Presentations	5,000.00
<b>Battlefords Agency Tribal Chiefs Inc.</b>	
You're Never Alone Conference	30,000.00
<b>Battlefords Agricultural Society</b>	
Mental Health Awareness Workshop	12,000.00

# 2024-2025 Grant Recipients

<b>Battlefords Family Health Centre</b>	
Healthy Living Project	25,000.00
<b>Battlefords First Nations Joint Board of Education</b>	
Acimowin 25	5,480.00
<b>Battlefords Regional Community Coalition</b>	
Battlefords Regional Community Coalition	35,000.00
<b>Battlefords Victims Services</b>	
RCMP Rodeo	5,000.00
<b>Eagles Nest Youth Ranch</b>	
Eagles Nest Youth Culture Program	5,054.00
<b>Gold Eagle Casino</b>	
Sakicawahsihk Pow Wow	25,000.00
<b>Lawrence Weenie Cup</b>	
Jim Neilson Invitational Hockey Tournament	10,000.00
<b>Midwest Food Resource Project Inc.</b>	
Community Kitchen	6,000.00
<b>Notre Dame Elementary</b>	
Elders for Cultural Teaching and Outdoor Cultural Space	14,000.00
<b>STCPA Saskatchewan Team Cattle Penning Association</b>	
Saskatchewan Cattle Team Provincial Finals	10,000.00
<b>Western Development Museum</b>	
Traditional Pow Wow in Honour National Indigenous People Day	10,000.00
<b>The Battlefords Total for 2024-2025</b>	<b>650,992.78</b>

# 2024-2025 Grant Recipients

## Youth Sports & Recreation

### Battlefords Agency Tribal Chiefs Inc.

2023-2024 Operation and Equipment Supplies	45,000.00
Tony Cote Summer Games 2024	80,000.00
Tony Cote Winter Games 2025	75,000.00

**Youth Sports & Recreation Total** **200,000.00**

## Secondary

### Canine Action Project

Driving Change Project	15,000.00
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### Prairie Branches

Prairie Branches Truth & Reconciliation Day	4,760.00
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### Cando Community School

Good Food Boxes	4,000.00
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### Cando Community School

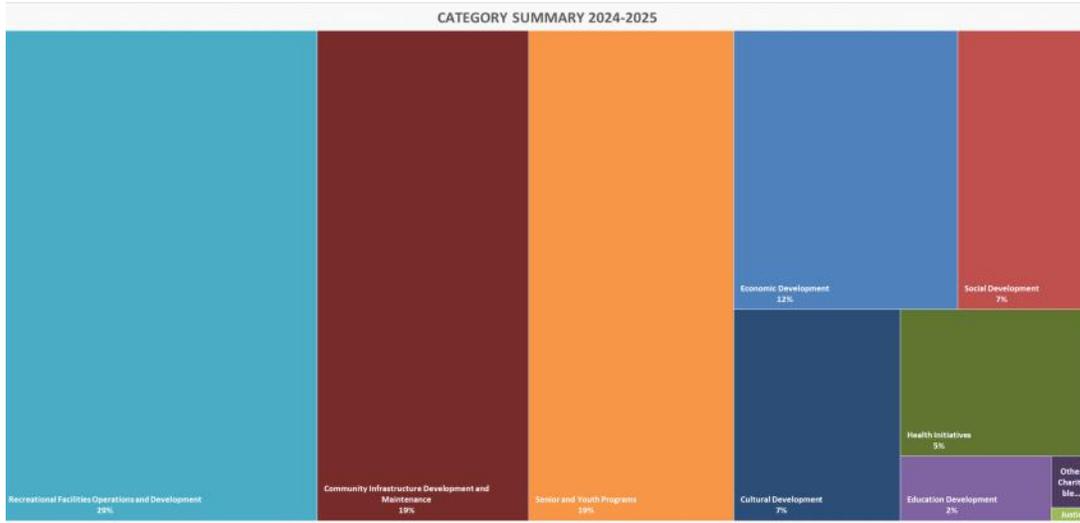
Land Based Program and Cultural Funding	17,100.00
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**Secondary Total** **40,860.00**

**2024-2025 Allocation Total** **4,922,627.65**



# Category Summary of Grants



John Paul II Collegiate

Round Dance



**BATC Community Development Corporation**  
**Financial Statements**  
*March 31, 2025*



# BATC Community Development Corporation

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*For the year ended March 31, 2025*

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# Independent Auditor's Report

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To the Members of BATC Community Development Corporation:

## Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of BATC Community Development Corporation (the "Organization"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations and changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

#### MNP LLP

Suite 800, 119 - 4th Avenue S, Saskatoon SK, S7K 5X2

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## Independent Auditor's Report *(continued from previous page)*

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### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Report on Other Legal and Regulatory Requirements

In our opinion, as at March 31, 2025, BATC Community Development Corporation has complied, in all material respects, with the criteria established by the 2002 Framework Agreement, Part 7, Subsection 7.10 with the Government of Saskatchewan, Ministry of Government Relations.

Saskatoon, Saskatchewan

June 27, 2025

  
Chartered Professional Accountants





## BATC Community Development Corporation

### Statement of Financial Position

As at March 31, 2025

	2025	2024
<b>Assets</b>		
<b>Current</b>		
Cash	2,772,393	3,974,513
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	363,323	505,271
Deferred contributions (Note 3)	2,409,070	3,469,242
	2,772,393	3,974,513
<b>Contingencies (Note 5)</b>		
<b>Net Assets</b>		
	-	-
	2,772,393	3,974,513

Approved on behalf of the Board

Director

Director

The accompanying notes are an integral part of these financial statements



## BATC Community Development Corporation Statement of Operations and Changes in Net Assets

For the year ended March 31, 2025

	2025	2024
<b>Revenues</b>		
Government of Saskatchewan - First Nations and Métis Relations (Note 3)		
Allocation	4,553,922	4,763,222
Deferred revenue - prior year	3,469,242	1,818,857
Deferred revenue - current year	(2,409,070)	(3,469,242)
	5,614,094	3,112,837
Interest	91,876	66,268
<b>Total revenues</b>	<b>5,705,970</b>	<b>3,179,105</b>
<b>Expenses</b>		
Allocation	5,075,655	2,493,734
Management fees (Note 4)	630,000	685,000
Bank charges and interest	315	371
<b>Total expenses</b>	<b>5,705,970</b>	<b>3,179,105</b>
<b>Excess of revenues over expenses</b>	<b>-</b>	<b>-</b>

The accompanying notes are an integral part of these financial statements



**BATC Community Development Corporation**  
**Statement of Cash Flows**  
*For the year ended March 31, 2025*

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	<i>2025</i>	<i>2024</i>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating</b>		
Changes in working capital accounts		
Accounts payable and accruals	(141,948)	361,835
Deferred contributions	(1,060,172)	1,650,385
<b>Increase (decrease) in cash resources</b>	<b>(1,202,120)</b>	<b>2,012,220</b>
<b>Cash, beginning of year</b>	<b>3,974,513</b>	<b>1,962,293</b>
<b>Cash, end of year</b>	<b>2,772,393</b>	<b>3,974,513</b>

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*The accompanying notes are an integral part of these financial statements*



## BATC Community Development Corporation Notes to the Financial Statements

For the year ended March 31, 2025

### 1. Operations

BATC Community Development Corporation (the "Organization") was incorporated under the Non-Profit Corporations Act of Saskatchewan as a membership corporation. The purpose of the Organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the Board of Directors. The net proceeds are allotted to the Organization by the First Nation and Métis Relations, a division of the Government of Saskatchewan. Operations commenced in October 2007 and are not subject to income taxes.

### 2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations, and include the following significant accounting policies:

#### **Basis of presentation**

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### **Revenue recognition**

The Organization follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures are deferred to the period when the expenditures are incurred.

#### **Use of estimates**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

### 3. Deferred contributions

Deferred contributions consist of unspent contributions externally restricted for the purposes outlined in the 2002 Gaming Framework Agreement. Recognition of these amounts as revenue is deferred to periods when the specified expenditures are made. Changes in the deferred contribution balance are as follows:

	2025	2024
Balance, beginning of year	3,469,242	1,818,857
Amount received during the year	4,553,922	4,763,222
Less: Amount recognized as revenue during the year	(5,614,094)	(3,112,837)
Balance, end of year	<u>2,409,070</u>	<u>3,469,242</u>



## **BATC Community Development Corporation** **Notes to the Financial Statements**

*For the year ended March 31, 2025*

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#### **4. Related party transactions**

The Organization paid administration fees to Battlefords Agency Tribal Chiefs Inc. (BATC Inc.) of \$630,000 (2024 - \$685,000) for all administration activities related to its operations. BATC Inc. is the sole member of the Organization.

The Organization also paid \$nil (2024 - \$75,000) for Miwasin Kikanaw Shelter operations to BATC Inc. Included in accounts payable and accruals are holdback of \$nil (2024 - \$7,500) for Miwasin Kikanaw Shelter operations to BATC Inc.

The Organization also paid \$210,000 (2024 - \$nil) to BATC Inc. in allocations during the year.

Transactions with the related party are in the normal course of business.

#### **5. Contingencies**

In the year ended March 31, 2011, the Organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. The Directors of the previous Community Development Corporation filed a claim against the Directors of the Organization relating to the distribution of this funding. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments. Recipients of this funding have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for a possible adjustment has been included in these financial statements.

#### **6. Economic dependence**

The Organization is dependent on funding received pursuant to the 2002 Gaming Framework Agreement as distributed under 4.1 c) of the agreement.

**BATC**   
**Community Development Corporation**



**BATC Community Development Corporation**

**Schedule of Remuneration and Expenses - Elected  
and Appointed Officials and Senior Unelected Official**

*March 31, 2025*

# Independent Practitioner's Review Engagement Report



To the Members of BATC Community Development Corporation:

We have reviewed the accompanying Schedule of Remuneration and Expenses – Elected and Appointed Officials and Senior Unelected Official of BATC Community Development Corporation for the year ended March 31, 2025. The Schedule has been prepared by management of the Organization in accordance with Indigenous Services Canada's Financial Reporting Requirements.

## Management's Responsibility for the Schedule

Management is responsible for the preparation of this Schedule in accordance with Department of Indigenous Services Canada's Financial Reporting Requirements, and for such internal control as management determines is necessary to enable the preparation of a Schedule that is free from material misstatement, whether due to fraud or error.

## Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying Schedule based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the schedule in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on this Schedule.

## Conclusion

Based on our review, nothing has come to our attention that causes us to believe that this Schedule is not prepared, in all material respects, in accordance with Department of Indigenous Services Canada's Financial Reporting Requirements.

## Basis of Accounting and Restriction on Use

Without modifying our conclusion, we draw attention that the basis of accounting used is as per Indigenous Services Canada's Financial Reporting Requirements. The Schedule was prepared at the request of the Organization and is solely for the information and use of the Members of BATC Community Development Corporation. As a result, this Schedule may not be suitable for another purpose.

Saskatoon, Saskatchewan

June 27, 2025

Chartered Professional Accountants

**MNP LLP**

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**BATC COMMUNITY DEVELOPMENT CORPORATION  
SCHEDULE OF REMUNERATION AND EXPENSES  
- ELECTED AND APPOINTED OFFICIALS AND SENIOR UNELECTED  
OFFICIAL  
YEAR ENDED MARCH 31, 2025**

“Unaudited”

	Months	Remuneration	Expenses
<b><u>Elected and Appointed Officials</u></b>			
Larry Ahenakew	12	1,250	955
Cody Benson	12	1,750	679
Kenny Moccasin	12	1,750	849
Sylvia Weenie	12	1,500	697
Ames Leslie	12	4,000	193
City of North Battleford – on behalf of David Gillan	8	-	
Kelli Hawtin	4	500	-
Celeste Sanders	12	1,250	675
Jenny Spyglass	12	250	107
Iver Swiftwolfe	8	1,000	734
Gage Bird	4	-	-
Isaac Thomas	12	1,250	1,088
		<u>\$ 14,500</u>	<u>\$ 5,977</u>
<b><u>Senior Unelected Official</u></b>			
Community Development Corporation Manager	12	<u>\$ 85,000</u>	<u>\$ 5,951</u>

The amounts paid for expenses are to reimburse them for the out-of-pocket costs they incurred. These amounts should not be considered as part of their remuneration.

Approved on behalf of the Board of Directors

  
\_\_\_\_\_  
Director

  
\_\_\_\_\_  
Director

**BATC**   
**Community Development Corporation**

# 2024 – 2027 Strategic Plan

*Prepared by: Alison Tatar*  
December 2023  
Amended September 2025



## Introduction

### *History of BATC Community Development Corporation*

Battlefords Agency Tribal Chiefs (“BATC”) was formed in 2007 to unite the Ahtahkakoop, Moosomin, Red Pheasant, Sweetgrass, and Stoney Knoll First Nations in addressing common issues and needed services that each member nation faced. Saulteaux First Nation joined in 2009 and Mosquito Grizzly Bear’s Head Lean Man First Nation joined BATC in 2014.

The BATC Community Development Corporation (“BATC CDC”) was also formed in 2007 as an operating entity affiliated with and managed by BATC. The CDC was created to facilitate the reinvestment of 25% of the net gaming proceeds from the Gold Eagle Casino back into local economies within the ‘catchment’ area of the Casino in accordance with the terms of reference of the Gaming Framework Agreement (“GFA”). This included the First Nations who were members of BATC, First Nations who were members of Battlefords Tribal Council (“BTC”) and other independent First Nation, and non-profit and government agencies operating within the local municipalities including Battleford and North Battleford and surrounding areas. Since 2007, the BATC CDC has provided over \$24.7 Million in grants to member First Nations, local charities and other non-profit organizations.



## *The Scope of the Plan*

The strategic plan was developed to achieve the following:

- To identify priority areas for the Board to focus on over the next 3 years
- To align the efforts of the Board and senior management toward common goals, priorities, strategies and initiatives
- To guide the day to day decision making of BATC CDC's Board, sub-committees and staff

## *Key Steps in the Development of the Plan*

- The development of the 2024 – 2027 Strategic Plan included:
- Review of the 2020 – 2023 Detailed Implementation Plan
- Board of Directors Self-Assessment exercise
- Branding Sessions with the Board and Staff
- Strategic Planning Sessions with the Board and Staff

## **BATC Community Development Corporation – Who are we?**

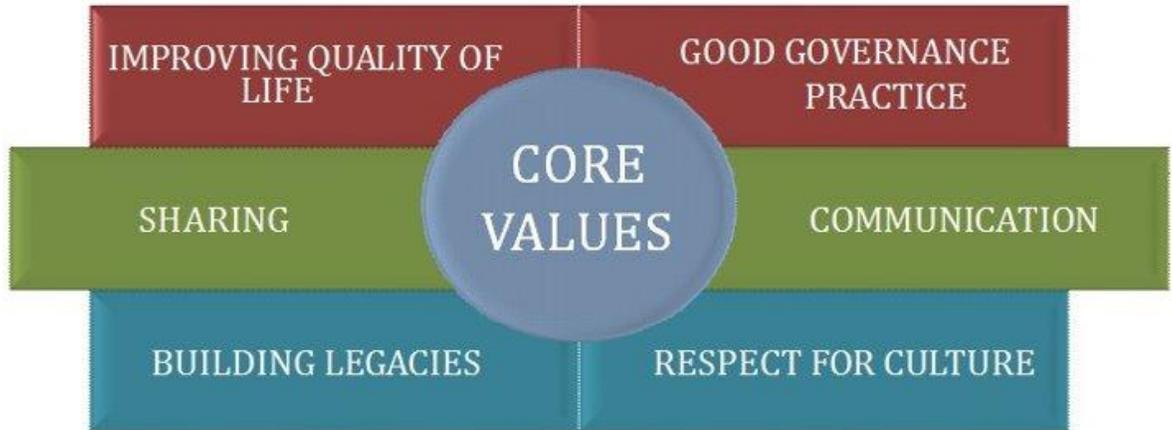
### *Mission Statement*

*BATC CDC distributes Gold Eagle Casino proceeds through its Core Values and observance of the 2007 Amended Gaming Framework Agreement*

### *Vision Statement*

*Through the design of meaningful support practices, BATC CDC aligns its participation to the growth of individuals, families and communities*

### *Core Values*



### *Priorities*

The top 3 priorities that were identified by the Board of Directors and staff:



Developing Financial resources to support the Strategic Plan



Building/Enhancing reputation



Improving Board Performance

## **PRIORITY 1**

### *BATC CDC's financial planning aligns with strategic goals and objectives*

Through effective financial planning, the Board of Directors will work with staff as part of the strategic planning process to develop a multi-year view of funding requirements.

#### **Strategic Planning**

The BATC CDC will develop a 3 year Strategic Plan for the 2024 – 2027 period with progress reports every quarter and an annual review/update.

#### **Needs Assessment**

As part of the strategic planning process, the annual budget will be developed ensuring the funding requirements of the strategic goals and objectives.

#### **KEY GOALS**

Strategic Goals have dedicated financial resources to effectively carry out work plans.

Board of Directors have a strong ownership for targets.

## **PRIORITY 2**

### *BATC CDC's is viewed as a meaningful partner in the Battlefords*

Guided by the strategic view of CDC's objectives, the Board of Directors participates in building and enhancing the reputation of the CDC in its relevant communities through meaningful interaction and ambassadorship generating awareness and excitement about the organization.

#### **Organization Affiliation**

The CDC will implement mechanisms for Board Directors to increase their affiliation with the organization other than governance board membership.

#### **Championing Reconciliation or Community Catalyst**

The BATC CDC will prioritize applications that build awareness on the Truth & Reconciliation's 94 Calls to Action.

#### **Branding**

The CDC will implement a 'brand' in the 2024/25 fiscal year that will consistently deliver on the CDC's 'story' to stakeholders and the public.

#### **KEY GOALS**

New Applications will increase by 50% in the first year

The CDC's catchment area will recognize BATC CDC's legacy

Formal process for tracking Legacy Model participation

BATC CDC Branding Policy

BATC CDC Sponsorship Policy

\$70,000 in scholarships will be awarded in 2024/2025.

## **PRIORITY 3**

### *Improving Board Performance*

Utilizing the results of the Board’s Self-Assessment, the Board had an informed starting point for discussions that allow for different views in areas that they are strongest and those that need improvement.

#### **Performance and Accountability**

As part of the Strategic Planning process, the Board will be involved in developing and setting outcome-based metrics and goals and/or activity/efficiency metrics. The targets will be reported on and progress discussed on a quarterly basis.

#### **Stakeholder Feedback**

The Grant Recipient Follow up Report Form now includes a section for obtaining recipient feedback – a process for compiling, analyzing and reporting the feedback is not yet finalized.

#### **Monitoring**

The Board has a desire to implement the practices of identifying primary stakeholders to ensure that performance results are communicated effectively.

#### **KEY GOALS**

Targets will be part of the General Manager’s Reporting Template

Formal process for using feedback from stakeholders.

Annual Report to include performance metrics alongside strategic goals.



**BATC**   
**Community Development Corporation**