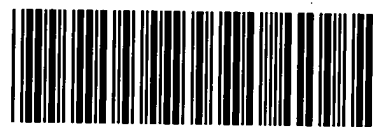


REGISTERED NUMBER: 12871983 (England and Wales)

**Report of the Directors and
Financial Statements
for the Year Ended
31 October 2024
for
Noah Bidco Limited**

The Rowleys Partnership Ltd
Statutory Auditors
Chartered Accountants
Charnwood House
Harcourt Way
Meridian Business Park
Leicester
Leicestershire
LE19 1WP

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Noah Bidco Limited (Registered number: 12871983)

Contents of the Financial Statements
for the Year Ended 31 October 2024

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Noah Bidco Limited

**Company Information
for the Year Ended 31 October 2024**

DIRECTORS:

A D Buffin
O Johnson
J Pitman

REGISTERED OFFICE:

Tyrefix
Brookside Industrial Estate
Spring Road
Ibstock
Leicestershire
LE67 6LR

REGISTERED NUMBER:

12871983 (England and Wales)

AUDITORS:

The Rowleys Partnership Ltd
Statutory Auditors
Chartered Accountants
Charnwood House
Harcourt Way
Meridian Business Park
Leicester
Leicestershire
LE19 1WP

**Report of the Directors
for the Year Ended 31 October 2024**

The directors present their report with the financial statements of the company for the year ended 31 October 2024.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of intermediate holding company.

DIVIDENDS

No dividends will be distributed for the year ended 31 October 2024 (2023: £NIL).

DIRECTORS

The directors shown below have held office during the whole of the period from 1 November 2023 to the date of this report.

A D Buffin
O Johnson
J Pitman

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Noah Bidco Limited (Registered number: 12871983)

Report of the Directors
for the Year Ended 31 October 2024

AUDITORS

The auditors, The Rowleys Partnership Ltd, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

ON BEHALF OF THE BOARD:



signed on 29/04/2025, 16:03:52 BST

.....
J Pitman - Director

29/04/2025

Date:

Opinion

We have audited the financial statements of Noah Bidco Limited (the 'company') for the year ended 31 October 2024 which comprise the Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 October 2024 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and determined that the most significant which are directly relevant to specific assertions in the financial statements are those related to the financial reporting frameworks (UK Generally Accepted Accounting Practice, the Companies Act 2006) and the relevant tax compliance regulations in the jurisdiction in which the company operates;
- We enquired of management, whether they were aware of any instances of non-compliance with laws and regulations or whether they had any knowledge of actual, suspected or alleged fraud;
- We assessed the susceptibility of the entity's financial statements to material misstatement, including how fraud might occur;

**Report of the Independent Auditors to the Members of
Noah Bidco Limited**

- Our testing considered unusual or unexpected journal entries on a sample basis;
- We evaluated the assumptions and judgements used by management within significant accounting estimates and assessing if these indicate evidence of management bias;
- We tested significant transactions, in particular the evaluation of the business rationale for any which appear unusual or outside the company's normal course of business;
- We assessed the appropriateness of the collective competence and capabilities of the engagement team by understanding the practical experience with audit engagements of a similar nature and complexity, plus ensuring the team had appropriate and relevant training of the financial reporting framework and the relevant tax compliance regulations specific to the entity;
- We reviewed the financial statements and tested the disclosures against supporting documentation;
- We communicated relevant matters to all members of the audit team to ensure they understood the risks specific to the entity and the audit procedures planned to mitigate these.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Matt Hutchinson

signed on 29/04/2025, 17:30:49 BST

Matt Hutchinson FCA FCCA (Senior Statutory Auditor)
for and on behalf of The Rowleys Partnership Ltd
Statutory Auditors
Chartered Accountants
Charnwood House
Harcourt Way
Meridian Business Park
Leicester
Leicestershire
LE19 1WP

29/04/2025

Date:

**Statement of Comprehensive Income
for the Year Ended 31 October 2024**

	Notes	2024 £	2023 £
TURNOVER		-	-
Administrative expenses		-	106,110
OPERATING LOSS		-	(106,110)
Income from shares in group undertakings		-	300,000
		-	193,890
Interest payable and similar expenses	5	358,483	308,692
LOSS BEFORE TAXATION		(358,483)	(114,802)
Tax on loss	6	(88,600)	(46,088)
LOSS FOR THE FINANCIAL YEAR		(269,883)	(68,714)
OTHER COMPREHENSIVE INCOME		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>(269,883)</u>	<u>(68,714)</u>

The notes form part of these financial statements

Balance Sheet
31 October 2024

		2024	2023
	Notes	£	£
FIXED ASSETS			
Investments	7	15,711,840	11,316,173
CURRENT ASSETS			
Debtors	8	46,088	46,088
CREDITORS			
Amounts falling due within one year	9	11,819,971	6,829,421
NET CURRENT LIABILITIES		(11,773,883)	(6,783,333)
TOTAL ASSETS LESS CURRENT LIABILITIES		3,937,957	4,532,840
CREDITORS			
Amounts falling due after more than one year	10	2,500,000	2,825,000
NET ASSETS		1,437,957	1,707,840
CAPITAL AND RESERVES			
Called up share capital	13	1	1
Retained earnings	14	1,437,956	1,707,839
SHAREHOLDERS' FUNDS		1,437,957	1,707,840

The financial statements were approved by the Board of Directors and authorised for issue on and were signed on its behalf by:
29/04/2025


signed on 29/04/2025; 16:03:52 BST
J Pitman - Director

The notes form part of these financial statements

Noah Bidco Limited (Registered number: 12871983)

**Statement of Changes in Equity
for the Year Ended 31 October 2024**

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 November 2022	1	1,776,553	1,776,554
Changes in equity			
Total comprehensive income	-	(68,714)	(68,714)
Balance at 31 October 2023	1	1,707,839	1,707,840
Changes in equity			
Total comprehensive income	-	(269,883)	(269,883)
Balance at 31 October 2024	1	1,437,956	1,437,957

The notes form part of these financial statements

**Notes to the Financial Statements
for the Year Ended 31 October 2024**

1. STATUTORY INFORMATION

Noah Bidco Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d);
- the requirement of paragraph 33.7.

Preparation of consolidated financial statements

The financial statements contain information about Noah Bidco Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of its parent, Noah Topco Limited, Tyrefix, Brookside Industrial Estate, Spring Road, Ibstock, Leicestershire, LE67 6LR.

Investments in subsidiaries

Investments in subsidiaries and associates are held at cost less accumulated impairment losses.

2. ACCOUNTING POLICIES - continued

Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the financial instrument.

Finance costs

Finance costs are charges to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Debt instruments

Debt instruments (other than those wholly repayable or receivable within one year), including bank loans and loan notes, are initially measured at the transaction price (adjusted for transaction cost) and subsequently at amortised cost using the effective interest method.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Notes to the Financial Statements - continued
for the Year Ended 31 October 2024

2. ACCOUNTING POLICIES - continued

Going concern

The directors assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The directors make this assessment in respect of a period of at least one year from the date of the approval of the financial statements.

The directors have concluded that there are no material uncertainties about the company's ability to continue as a going concern and they are satisfied that the company has adequate resources to continue to meet its liabilities as they fall due and, therefore, that it remains appropriate to continue to adopt going concern basis of accounting in the preparation of the financial statements

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

Fixed asset investment

The carrying value of the investments held in subsidiary entities is reviewed annually for any indications of impairment.

4. EMPLOYEES AND DIRECTORS

There were no staff costs for the year ended 31 October 2024 nor for the year ended 31 October 2023.

5. INTEREST PAYABLE AND SIMILAR EXPENSES

	2024	2023
	£	£
Bank loan interest	335,970	300,942
Other interest	22,513	7,750
	<u>358,483</u>	<u>308,692</u>

6. TAXATION

Analysis of the tax credit

The tax credit on the loss for the year was as follows:

	2024	2023
	£	£
Current tax:		
Group relief	(88,600)	(46,088)
Tax on loss	<u>(88,600)</u>	<u>(46,088)</u>

Notes to the Financial Statements - continued
for the Year Ended 31 October 2024

6. TAXATION - continued

Reconciliation of total tax credit included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2024 £	2023 £
Loss before tax	<u>(358,483)</u>	<u>(114,802)</u>
Loss multiplied by the standard rate of corporation tax in the UK of 25% (2023 - 22.520%)	(89,621)	(25,853)
Effects of:		
Expenses not deductible for tax purposes	-	23,082
Income not taxable for tax purposes	-	(67,553)
Deferred tax not recognised on losses carried forward other timing differences	1,021	26,818
Remeasurement of deferred tax for changes in tax rates	-	(2,582)
Group relief surrendered	88,600	-
Receipt for group relief	<u>(88,600)</u>	<u>-</u>
Total tax credit	<u>(88,600)</u>	<u>(46,088)</u>

7. FIXED ASSET INVESTMENTS

	Shares in group undertaking £
COST	
At 1 November 2023	11,316,173
Additions	<u>4,395,667</u>
At 31 October 2024	<u>15,711,840</u>
NET BOOK VALUE	
At 31 October 2024	<u>15,711,840</u>
At 31 October 2023	<u>11,316,173</u>

Notes to the Financial Statements - continued
for the Year Ended 31 October 2024

7. FIXED ASSET INVESTMENTS - continued

On 16 November 2023 the company acquired 100% of the issued share capital of C&S Tyres (UK) Limited for consideration of £4,395,667.

The company's subsidiaries at the Balance Sheet date are as follows:

Name of undertaking	Nature of business	Class of	% Held	% Held
		shares held		
Tyrefix Holdings Limited	Intermediate holding company	Ordinary	100.00	-
Fix N Fit Tyres Limited	Plant tyre repair and replacement	Ordinary	100.00	-
C&S Tyres (UK) Limited	Plant tyre repair and sale	Ordinary	100.00	-
Tyrefix Plant Tyres (UK) Limited	Plant tyre repair and replacement	Ordinary	-	100.00
Tyrefix UK Limited	Dormant	Ordinary	-	100.00
Hosefix Plant Hose Services (UK) Limited	Dormant	Ordinary	-	100.00
Tyrefix Limited	Dormant	Ordinary	-	100.00

The registered office of all subsidiary undertakings is Tyrefix, Brookside Industrial Estate, Spring Road, Ibstock, Leicestershire, LE67 6LR.

8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Amounts owed by group undertakings	46,088	46,088

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Bank loans and overdrafts (see note 11)	700,000	450,000
Amounts owed to group undertakings	10,864,549	5,882,916
Other creditors	255,422	496,505
	11,819,971	6,829,421

Other creditors includes deferred consideration of £NIL (2023: £350,000) in relation to the acquisition of Tyrefix Holdings Limited on 9 November 2020, £NIL (2023: £146,505) in relation to the acquisition of Fix N Fit Tyres Limited on 8 November 2022 and £255,422 (2023: £NIL) in relation to the acquisition of C&S Tyres Limited on 16 November 2023.

10. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2024	2023
	£	£
Bank loans (see note 11)	2,500,000	2,825,000

Notes to the Financial Statements - continued
for the Year Ended 31 October 2024

11. LOANS

An analysis of the maturity of loans is given below:

	2024 £	2023 £
Amounts falling due within one year or on demand:		
Bank loans	<u>700,000</u>	<u>450,000</u>
Amounts falling due between one and two years:		
Bank loans - 1-2 years	<u>700,000</u>	<u>575,000</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>1,800,000</u>	<u>2,250,000</u>

The bank loan has a balance at 31 October 2023 of £3,200,000 (2023: £3,271,389) and is repayable by quarterly instalments with the final instalment due by 30 September 2027. Interest on the loans is charged at 4.25% - 4.75% over the Bank of England base rate.

12. SECURED DEBTS

The following secured debts are included within creditors:

	2024 £	2023 £
Bank loans	<u>3,200,000</u>	<u>3,275,000</u>

Investec bank plc holds fixed and floating charges over the assets and undertaking of the company in respect of the bank loan and in support of facilities provided to other companies.

13. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2024 £	2023 £
1	Ordinary	1	<u>1</u>	<u>1</u>

14. RESERVES

	Retained earnings £
At 1 November 2023	1,707,839
Deficit for the year	(269,883)
At 31 October 2024	<u>1,437,956</u>

15. ULTIMATE CONTROLLING PARTY

The immediate parent undertaking is Noah Midco Limited.

The smallest and largest group to consolidate these financial statements is Noah Topco Limited. Copies of Noah Topco Limited consolidated financial statements can be obtained from its registered office at Tyrefix, Brookside Industrial Estate, Spring Road, Ibstock, Leicestershire, LE67 6LR.

The ultimate holding company is Literacy Capital plc (Company Number 10976145). Literacy Capital plc does not have an ultimate controlling party.