



**DEFENCE**  
H O L D I N G S

The UK's First Listed Platform  
for Strategic Defence Innovation

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LSE ALRT

Defending  
Tomorrow, Today







— We are building the most important new defence company in the UK - one that's technology-first, mission-led, and open to public market investors.

In a world where traditional defence players move slowly and private innovators remain inaccessible, Defence Holdings offers the market something unprecedented: **public access to the companies shaping the future of defence and national security.**







## — The Defence Sector is Changing, but Public Markets Can't Access It.

**Global defence spend has surged to over \$2.5 trillion,**  
with the sharpest growth in AI, cyber, autonomy, and simulation.

- › Large primes like BAE and Raytheon are diversified and hardware-led.
- › Innovators like Anduril and Helsing are private, closed, and venture-backed.
- › ETFs offer broad exposure but no upside leverage.
- › The market lacks a focused, high-growth listed vehicle.
- › Europe faces critical dependency on US defence technology, driving urgent demand for sovereign capabilities.
- › European governments are prioritising domestic defence innovation to reduce strategic vulnerability.





## — Defence Holdings

A Public Platform for Strategic Defence Innovation.

Capitalising on the UK's world-class defence innovation ecosystem and sovereign imperative, Defence Holdings leverages Britain's unique position as a trusted ally with independent defence requirements.

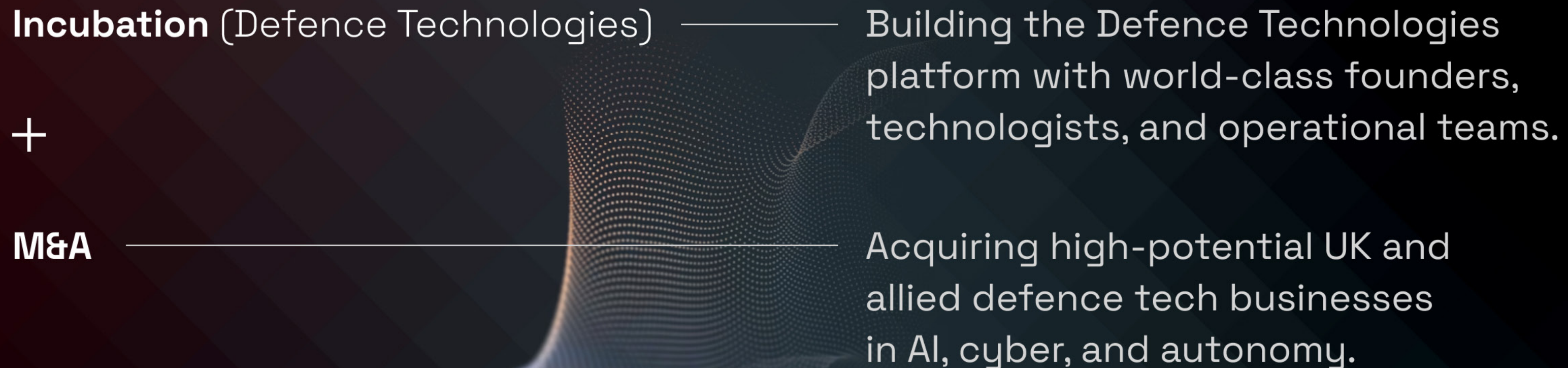
- › A listed vehicle designed to build and acquire next-generation defence technologies.
- › Focused on AI & software-first, sovereign-aligned capabilities.
- › Led by a board of operational veterans from Microsoft Ventures, Raytheon, UKSF, and True Anomaly.





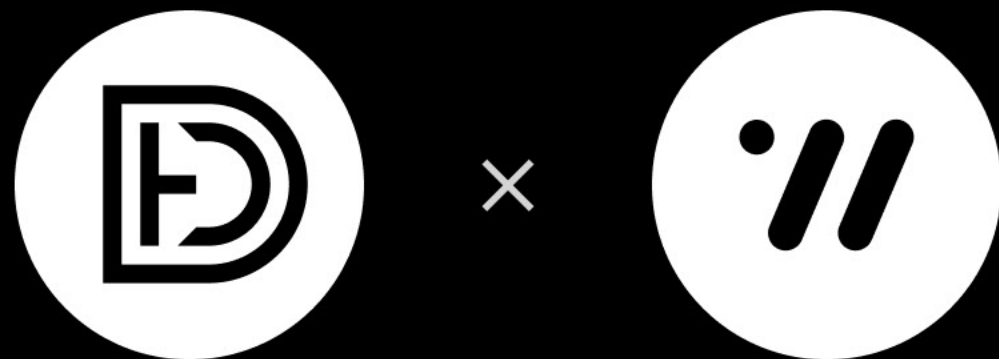
## — Sovereign Defence

Addressing critical capability gaps where UK/European dependence on US technology creates strategic risk.



Transformational Alliance

— Powering the Future of  
Sovereign Defence AI.



Long-term strategic partnership  
with Whitespace, a leading UK AI  
infrastructure company.

- › Whitespace powers the first AI system  
deployed on a UK warship
- › Founding member of Oracle Defence Ecosystem
- › Embedded in secure MOD and  
national security environments
- › Platform: Collective OS — trusted  
AI infrastructure already in use

ORACLE



Ministry  
of Defence





## — The Sovereign AI Defence Product Stack

Built on Collective OS, tailored for MOD-grade requirements.



AI Agents for  
Defence Operations

+



Information &  
Influence Warfare

+



Critical Infrastructure  
Defence

+



Drone Warfare  
& Aggregation

### Deployable infrastructure for:

- › Autonomous decision-making
- › Multi-domain situational awareness
- › Threat detection & intelligence fusion
- › Critical infrastructure defence



Our Board



+  
**James Norwood**  
Non-Executive Chairman

Ex-Royal Navy, Raytheon executive, Chair



+  
**Andy McCartney**  
Non-Executive Director

Founder of Whitespace, ex-Microsoft Ventures



+  
**Brian Stockbridge**  
Director

Capital markets veteran, First Sentinel



+  
**Anthony Stazicker CGC**  
Non-Executive Director

UKSF veteran, Co-founder of ThruDark



+  
**Ian Yarwood-Lovatt**  
Non-Executive Director

War gaming & simulation pioneer, True Anomaly



+  
**Derek Lew**  
Non-Executive Director

Venture capital leader with deep experience across law and early-stage tech funding.







## — Market Opportunity.

Global defence budgets are expanding at record pace, with AI and cyber now priority spending areas post-Ukraine

The Ministry of Defence has launched the **“Engine for Growth”** to accelerate sovereign technology development and reduce reliance on foreign suppliers

Allied equivalents (e.g. DIU in the U.S., NATO DIANA, Canadian IDEaS) are reinforcing this push toward localised, agile innovation pipelines

There is now a clear sense of **jeopardy at the door** — both in terms of capability gaps and digital sovereignty

**A strategic inflection point:** Western nations are waking up to the reality that their most critical national security infrastructure increasingly runs on foreign-owned code

Defence Holdings is purpose-built to respond to this moment — as a listed, sovereign-aligned platform for critical technology development





## — Public Market Advantage.

The future of UK defence technology shouldn't be private, opaque, or foreign-controlled. It should be sovereign, accountable, and listed.

### **Public, transparent, and democratically aligned**

We believe sovereign capability should not be built behind closed doors or owned offshore.

### **Capital formation at national scale**

The public markets enable deep, long-term funding for capabilities that matter to the state, not just the balance sheet.

### **Strategic visibility with institutional accountability**

Regulatory oversight ensures we move fast, but with rigour and resilience.

### **A sovereign innovation platform that the public can own**

Defence Holdings is not just building defence technologies — it's building trust, access, and alignment with national interest.



SHARES IN ISSUE

1.95bn

Market cap ~£7m

Ticker ALRT.LN

+340%

Share price since change of business strategy (20th May)





**DEFENCE**  
H O L D I N G S

— Built for This Moment.

The UK cannot afford to depend on foreign technology for its most critical defence systems. Defence Holdings is the sovereign answer – a listed platform building the AI and cyber capabilities that will define national security for the next generation.

This is Britain's defence technology future.  
**And it's open to everyone.**

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**defenceplc.com**

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