

From the Desk of SC2 Interim Executive Director Susan Lee

September 2026

This year, Scaling CVI for a Safer Chicago (SC2) proudly stands alongside the broader Chicago CVI ecosystem as we celebrate 10 years of strategic collaboration to reimagine public safety. Over that decade, programs such as CP4P, FLIP, and READI professionalized street outreach, built the evidence base to anchor public investment, and established cognitive behavioral intervention as a core CVI service, while MPI, Chicago CRED, PSPC, and the North Lawndale Collaborative created the vehicles for field-wide alignment and the multi-sector model that became SC2.

Now, SC2 has reached its midpoint. Since our launch in 2024, CVI is scaling in four communities, with coalition-building in three more, and we have **served over 2,000 participants through SC2's five core CVI services.** As we reflect on this past year, four key takeaways stand out:

- **A durable cross-sector partnership.** Chicago has built a unique partnership among philanthropy, business, community practitioners, and the public sector that is holding strong—strengthening CVI infrastructure and building evidence to sustain CVI's role in the overall public safety ecosystem. That shared commitment made FY26 fundraising successful and helped sustain the public sector's investment in the existing CVI infrastructure.
- **A new norm in violence trends, with volatility on the ground.** 2025's dramatic reduction in violence is generally sustaining, helping establish a new norm well below the high levels of homicides and shootings in 2016 and 2021. Yet conditions on the ground remain volatile, marked by a large number of multiple-victim shootings and the damage caused by high-capacity guns.
- **Stronger coalitions, deeper reach.** SC2 coalitions grew stronger throughout the year, exceeding goals for the number of participants served, with a marked increase in referrals and services across all five core services.
- **Persistent challenges.** Despite this progress, challenges remain with data capacity, especially among smaller community partners; trauma support for frontline staff; and uncertainty about the cascading effects of federal cuts to safety-net resources such as SNAP.

The report provides details supporting each conclusion. You may find that it includes more detail than you would typically expect. That is intentional. At this stage of the initiative, we felt stakeholders needed to really understand the work and meet some of the people engaged in and impacted by it.

As we enter the second half of SC2, our goal remains to make a significant, documented contribution to a 75% reduction in violence from the recent high point. Our Evaluation and Learning Partners at Northwestern CORNERS and Johns Hopkins/University of Maryland have begun their research in earnest, and **we remain committed to deepening the bench of CVI leaders who will carry this work forward and ensure CVI remains an essential component of Chicago's public safety ecosystem long after SC2.**

On behalf of each of our SC2 staff and partners, thank you for your continued investment and commitment to building a sustainable, community-based approach to public safety in Chicago.

We are grateful for your partnership.



Susan Lee
Interim Executive Director



SCALING CVI FOR A SAFER CHICAGO

SEMI-ANNUAL REPORT

FY 2026:
July 2025
to
June 2026



September 2026

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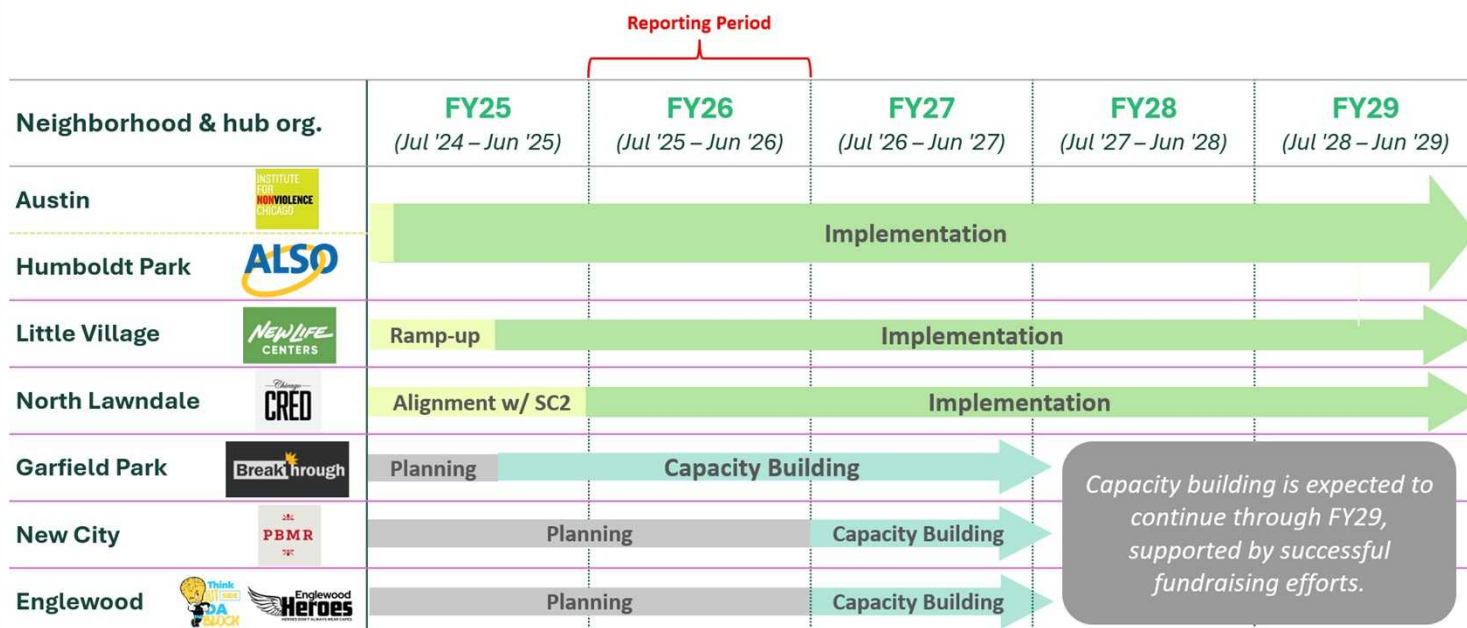
EXECUTIVE SUMMARY: SC2 MIDPOINT REVIEW

July 1, 2025 to June 30, 2026

Scaling Community Violence Intervention for a Safer Chicago (SC2) is laying the groundwork for sustainable CVI services through continued fundraising and investment in CVI human capital. FY26 fundraising efforts have ensured implementation continues in four communities and capacity-building in three. In FY26, each implementation community met or exceeded core service goals and reached near-complete alignment of data and financial infrastructure. Capacity-building continues in three communities, with recent investments supporting staffing and the provision of additional core services.

Looking ahead to FY27, SC2 will prioritize sustaining CVI services by creating leadership pathways and executive training opportunities for CVI practitioners, while continuing to invest in the long-term evaluation of SC2's implementation process and overall impact.

SC2 is at the start of year 3 of a 5-year plan, with implementation underway in 4 areas



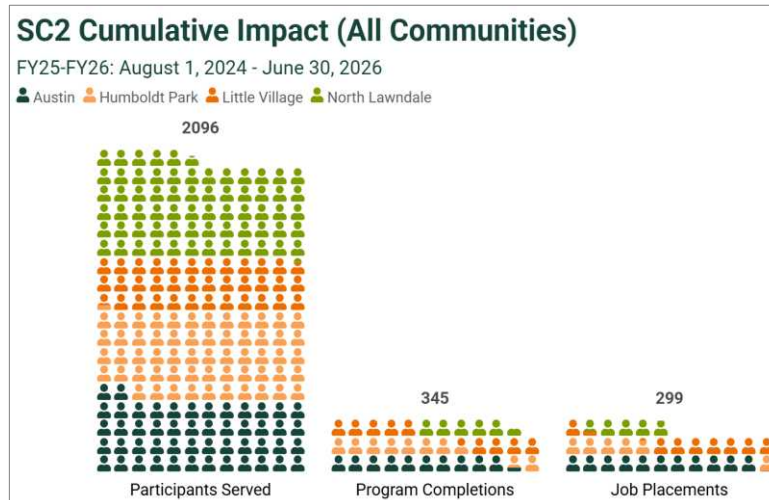
SC2 Background

Guided by promising evidence that community violence intervention (CVI) reduces violence, Scaling CVI for a Safer Chicago (SC2) launched in 2024 with the following hypothesis: if SC2 successfully facilitates peace among groups in conflict, integrates high-quality delivery of five core services, uses multi-source data to inform decision-making, and reaches at least 75% of the individuals in a community at the highest risk of violence, then there will be fewer shootings and homicides and, through spill-over effects, the overall environment of physical safety will change, further reducing shootings and retaliatory shootings, the incentive to carry weapons, and other conditions that fuel gun violence.

Before scaling, only 15–20% of the then-estimated 20,000 highest-risk individuals accessed CVI services. **After two years of implementation, we are officially scaling an innovative approach to CVI in four communities – Austin, Humboldt Park, Little Village, and North Lawndale – and are building coalition capacity in an additional three – Greater Garfield Park, Greater Englewood, and New City.** SC2's goal remains to make a significant, documented contribution over 10 years to a 75% reduction in violence from the recent high point by aligning resources with community needs.

Progress to Date

All four SC2 implementation communities met or exceeded their participants served goals for the reporting period. Communities set annual goals aligned with street outreach dashboard counts of high-risk individuals in the area. Exceeding goals for FY26 demonstrates that SC2 community coalitions are on track to reach 75% of the highest risk by 2029 at current service levels.



This graph shows progress toward total participants served, program completions, and job placements from SC2's launch in August 2024 through June 2026.

SC2 coalitions tripled full-time and part-time job placements from FY25 and increased uptake of employment services across the initiative. Finally, the Implementation Team **launched a new Job Readiness Assessment**, developed in partnership with the Civic Committee of the Commercial Club of Chicago and Cara Collective; the assessment ensures CVI candidates have the skills and resources they need to be successful in the workplace. Looking ahead to FY27, SC2 anticipates increased uptake of behavioral health services as SC2 communities integrate Cognitive Behavioral Interventions (CBI) into street outreach services. CBI offers a destigmatized, non-clinical approach to behavioral health, often more approachable for CVI participants.

Operationally, two key SC2 Project Management Office (PMO) staff changes took effect

- Meredith Shaw assumed BCG Secondment, succeeding Nico Lake
- Lisa Stephens, former Chief Operating Officer at INVC, assumed the position of Chief Operating Officer

Fiscally, SC2 has begun fundraising for the additional resources needed to maintain a favorable cash position.

SC2 successfully secured approximately \$110M in private funding commitments through FY29. Although the public sector has not yet provided any of the original \$100M match commitment for scaling, they prioritized sustaining investment in pre-existing CVI services. Subsequently, SC2 reduced implementation roll-out to four communities instead of seven, and further fundraising is required to ensure full implementation, rigorous evaluation, and ongoing support for the historical level of CVI services in other high-violence communities. Further, coalitions implemented new financial and operational controls to better monitor community spending and track progress towards annual goals, which contributed to improved reporting quality. Additional fundraising is underway with significant commitments in-hand.

SC2 is committed to rigorous independent evaluations to assess implementation and impact in real time and to analyze the cumulative impact of scaling a new approach to CVI over the coming years. In May 2025, SC2 selected Northwestern University CORNERS to conduct the process evaluation, and soon after, in September 2025, Johns Hopkins University/University of Maryland were selected to conduct quantitative and qualitative impact evaluations. Both teams have completed the 'discovery phase' of their work and are gathering data from SC2 partners to begin their analyses. Together with SC2's Scientific Advisory Panel, **this robust approach to learning and evaluation will determine if and how SC2 has the impact on violence that we believe it will.**

CVI Practitioner Highlight: Honoring Shay's Legacy



Shay never took the sound of children playing for granted.

As an Outreach Supervisor at Institute for Nonviolence Chicago (INVC), community leader in Austin and New City, Shay Knox intimately understood that safe and peaceful communities aren't built by chance. Every day, she cherished the sights and sounds of childhood in progress: children laughing, playing outside in the yard, riding bikes up and down the block. To Shay, this represented years of building collective trust, investment, and respect, one relationship at a time.

Her former team at INVC shares that she brought a special touch to street outreach, especially during hospital visits and with the youth. "She was able to touch a lot of the youth with that motherly love. That was the advantage she had," they remark.

Shay was a CVI leader, woman, and mother, passionate about making communities safer, block by block. Even in the predominantly male field of CVI, Shay earned her respect as a supervisor – and as a leader, she always made sure she gave that respect in return. Her work was always more than just a paycheck; an embodiment of community, peace, and unity, "Auntie Shay", as she was affectionately known, was beloved.

"She was a boots-on-the-ground supervisor. 3 AM at the hospital? She was there with us," her team describes. Several noted that she always called to check in and always made time to show up for others personally and professionally, above and beyond what was expected of her.

For many of her staff, Shay had known them across seasons of life: she was their outreach worker, their boss, and their friend. No matter what, she showed up; no step in the right direction was too small to celebrate, and no mistake was big enough to define your future. "Shay was my Auntie, she helped raise me. She showed me there's hope. That a person CAN change, and that it's never too late."

Shay led her team guided by the same values she taught them to espouse through CVI. Her integrity encouraged the same from others. "One thing I learned from Shay is the relentless engagement. If you have a bad day, she doesn't hold it against you or take it personally. I've never seen her give up on somebody. She always makes it work, and that's what I respect about her. I am doing the same thing, learning to be the bigger person and making it work", one team member reflected.



"She always had growth in mind, seeing the potential in everyone, and creating opportunities for those around her everywhere she went. "You're already doing this, you might as well get paid for it!", she'd say. Even before starting at INVC, she worked her way up to management at a retail establishment, hiring everyone from her neighborhood she could so they could access opportunity. For Shay, it didn't matter your color, race, or creed – she knew that to build a strong community, you needed everyone", another said. Her approach bore fruit – she brought people together across community borders and racial lines in pursuit of peace, even in areas others couldn't reach.

Her team's perspective is no different. "We all come from different backgrounds, and we may not always get along, but every last one of us has been to each other's homes...we help each other out, we trust each other, and we talk about everything...Shay set the pace for the team to be a family, despite age gaps and cultural differences. We are going to keep it going. That is how we are going to carry Shay forward".



A Note from the SC2 Team:

We are grateful to Shay's family and her team at INVC for permission to share her story and for a glimpse into the impact she had as a leader in CVI. To learn more about Shay and her impact, we invite you to explore the following:

<https://neighborhoodscience.substack.com/p/losing-shay>

<https://www.nonviolencechicago.org/>

Months after her passing, Shay's absence remains palpable, and her impact is not likely to dissipate anytime soon. The team she leaves behind demonstrates a profound commitment to embracing vulnerability, collective healing, and her passion for community, stating "nobody will ever fill her shoes, but we can stand behind her and follow her footsteps".

Today, there are blocks in Austin and New City where you can hear the laughter that inspired Shay. There, children feel safe to play because her vision paved the way to peace – block by block, and human to human. That kind of impact should never be taken for granted, and we defend it each day through small gestures that blossom into strong communities.

SC2 COMMUNITY SNAPSHOTS

Report Period Highlights & Challenges: July 1, 2025 – June 30, 2026 (FY26)

Austin: Community Snapshot

Implementation Start: August 2024

Coalition Members: Institute for Nonviolence Chicago (INVC) [HUB], Austin Coming Together, BUILD, Heartland Human Care Services (HHCS), Together Chicago, Westside Health Authority, What About Us

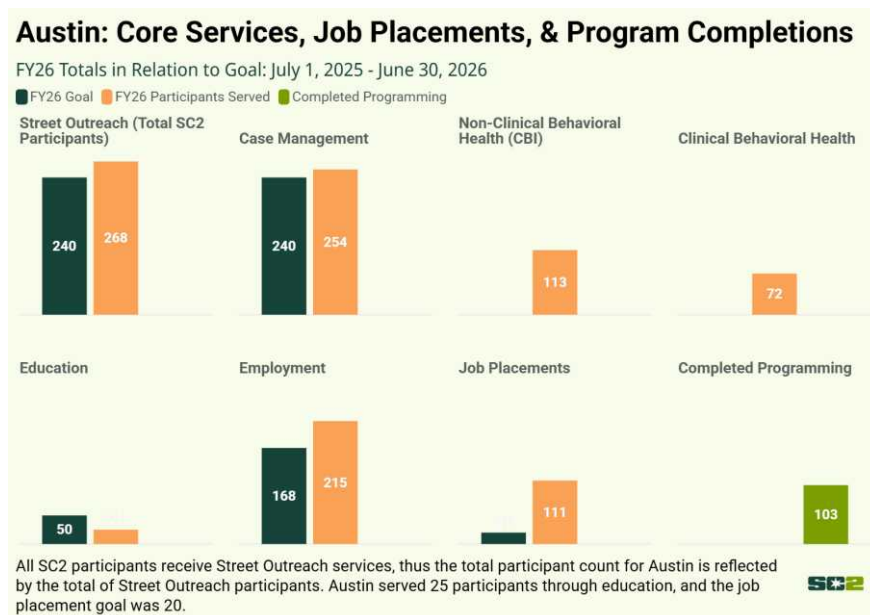
Status & Key Updates: ●

The Austin coalition exceeded the participants served goal of 240 for FY26, serving 268 total participants or 111% of their initial goal. The coalition notably increased employment service participants from 25 in FY25 to 215 in FY26 and introduced 185 new participants to behavioral health services through the expansion of Cognitive Behavioral Interventions (CBI) and non-clinical behavioral health services in FY26. All partners are appropriately and consistently leveraging SC2 fiscal and data infrastructure to track KPIs and core service referrals.

Though the hub (INVC) navigated fiscal uncertainty at the start of the fiscal year due to unexpected reductions in public funding, INVC concluded FY26 on-track with budget allocations and fiscally stable. INVC also experienced leadership transitions during the fiscal year that the SC2 team helped support, leveraging an existing organizational succession plan. For FY27, the coalition will continue to integrate non-clinical behavioral health services through Cognitive Behavioral Interventions (CBI) into long-term organizational practice.

* See appendix Item G for community-level violence trends and appendix Item H for status scoring criteria.

FY26 KPIs: July 1, 2025 – June 30, 2026



Notes: Amended KPIs took effect January 1, 2025 - goals may have been adjusted or omitted at the discretion of the Implementation Team to accommodate this change. 'Total SC2 Participants' reflects the total number of active street outreach participants in Austin, with 'Active Participants' reflecting a minimum of four outreach contacts per month. 'Completed Programming' has also been revised over the reporting period to reflect a competency-based measure, requiring participants to have engaged with a minimum of three core services, including Street Outreach and Case Management; participants may then achieve 'completion' through EITHER completing a high school or college degree program OR completing a Job Readiness Assessment and receiving a transitional or permanent employment placement. Job placement data is a subset of employment participant data. A 'job placement' can include transitional jobs as well as full-time positions. Participants may be enrolled in more than one core service at a time; while each category count is unduplicated, the same participant may be represented among multiple services above. Goals for each category are set by the coalition and may be revised in agreement with SC2. Goals for the total number of participants served are based on the number of high-risk individuals in the community.

Austin Participant Highlight



Alex* became an SC2 participant through the Institute for Nonviolence Chicago (INVC) in January 2026. Coming out of a difficult time in his life, Alex reached out to an old friend from the neighborhood, who was also an outreach worker at INVC. After talking with Alex and hearing him express that he wanted to do more for his family, Damian* worked with Alex to set goals and identify steps to build a life away from violence. Through SC2, Alex was connected to a Life Coach and employment services at INVC, where he completed training to earn his Commercial Driver's License (CDL). Today, Alex is driving full-time for a trucking company, saving to buy a home, and prioritizing providing for his family.

Story courtesy of INVC.

**Names changed for privacy.*

Humboldt Park: Community Snapshot

Implementation Start: August 2024

Coalition Members: Alliance of Local Service Organizations (ALSO) [HUB], Association House, Bridging the Gap, BUILD, New Life Centers of Chicagoland, Chicago Community Justice Foundation

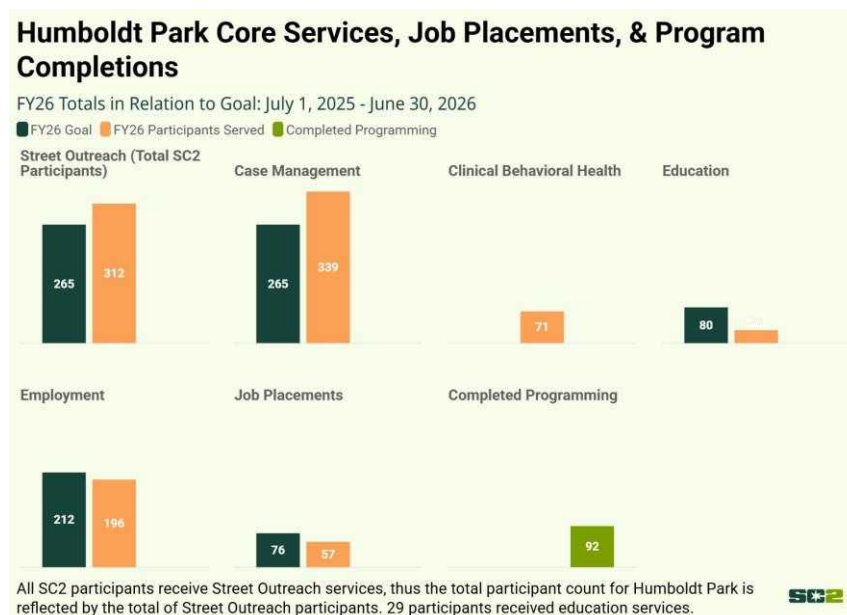
Status & Key Updates: ●

The Humboldt Park coalition exceeded the participants served goal of 265 for FY26, serving 312 total participants or 117% of their initial goal. Notably, the coalition increased uptake of employment services from 20 participants in FY25 to 196 in FY26.

During the reporting period, the Humboldt Park coalition successfully onboarded a new Street Outreach partner, Bridging the Gap. Humboldt Park now has a total of three outreach partners, empowering the coalition to reach a previously underserved area of the neighborhood. Through six total community partners, the Humboldt Park coalition has excelled at developing and streamlining coordinated service delivery across the five core services over the course of the fiscal year. The coalition remained on-track with spending according to budget allocations and is appropriately and consistently leveraging SC2 fiscal and data infrastructure to track KPIs and referrals between coalition partners. For FY27, the coalition will prioritize the implementation of non-clinical behavioral health services through Cognitive Behavioral Interventions (CBI).

* See appendix Item G for community-level violence trends and appendix Item H for status scoring criteria.

FY26 KPIs: July 1, 2025 – June 30, 2026



Notes: Amended KPIs took effect January 1, 2025 - goals may have been adjusted or omitted at the discretion of the Implementation Team to accommodate this change. 'Total SC2 Participants' reflects the total number of active street outreach participants in Humboldt Park, with 'Active Participants' reflecting a minimum of four outreach contacts per month. Additional Case Management participants represent rollover participants from FY25. 'Completed Programming' has also been revised over the reporting period to reflect a competency-based measure, requiring participants to have engaged with a minimum of three core services, including Street Outreach and Case Management; participants may then achieve 'completion' through EITHER completing a high school or college degree program OR completing a Job Readiness Assessment and receiving a transitional or permanent employment placement. Job placement data is a subset of employment participant data. A 'job placement' can include transitional jobs as well as full-time positions. Participants may be enrolled in more than one core service at a time; while each category count is unduplicated, the same participant may be represented among multiple services above. Goals for each category are set by the coalition and may be revised in agreement with SC2. Goals for the total number of participants served are based on the number of high-risk individuals in the community.

Humboldt Park Participant Highlight



Salvador, a Humboldt Park native, is a man made of metal. In his right arm: a titanium rod runs from his shoulder to his elbow, a surgical scar splitting his tattoos clean in half. In each knee: a steel plate he knocks on when we first meet, a muted clank against his knuckles. And lodged in his side: a bullet that nearly claimed his life, grown over with muscle. Each a permanent reminder of a chapter of young adulthood that challenged him beyond belief.

Before connecting with SC2 at New Life's Humboldt Park Community Center, Salvador's life had reached a crossroads.

After spending his twenties as a competitive boxer, he'd already put his body through painful extremes. But in the same window of time, he was shot on four separate occasions. The first, through his arm, ended his boxing career. But it didn't separate him from neighborhood gang violence. The last-- aimed at his chest-- was a wake-up call.

"I was out there doing stupid stuff," he told us. "It took me 19 months to walk, 13 months to use my arm again. I had the Incredible Hulk hand on one side and the Bruce Banner hand on the other." Though he recovered physically, life had even tougher tests in store.

In 2022, Salvador lost his father, a dear role model, and during the same period, went through a divorce, which left him without the home he'd shared with his family. With mobility issues after his surgery, the work he was qualified for was hard to come by, and his only reliable source of income was Social Security. Out of options and left without help, he was forced to make a choice that he counts as his rock bottom. In 2023, he rented two storage units: one to hold his things in, and one to sleep in.

"The workers at the storage place would come at 7 AM. So I'd get out before 7, hit the bathroom, take a little bird bath in the sink," he told us. "I was belittling myself every day, deteriorating little by little. I used to look at the sky and think, Man, I just want to make my dad proud. I thought: Lord, I don't know what path you have me on. But please just don't give up on me."

It was during this low point that Salvador got to know Deangelo, an SC2 outreach worker at New Life. They were already acquaintances who'd grown up in the same neighborhood-- but Deangelo was among the first to reach out when he saw Salvador struggling.

"He told me about how the program would help me remove tattoos from my face," Salvador said. "So that was my first way in. But then he was like, we also have this art program. My mom was abusive when I was a kid, and I always went to coloring books and stuff like that for comfort. So I was like, okay, I'm in."

Soon enough, Salvador was spending lots of time at New Life with Deangelo and other SC2 staff through various community programs. Deangelo sprung into action to help Salvador leave the storage units and find a new home— but in the meantime, he provided pillows, blankets, and hygiene products to make things easier in the moment.

"That's what made me stick with this," Salvador said. "I respect them. I want to honor them. They didn't have to do the things they did for me. But they looked at me as more than some thug. They saw me as Salvador Zayas. There's more to me than people see, there's more to me than the neighborhood. Where I'm from doesn't define me."

Together, Salvador and SC2 staff worked to find an apartment that was able to meet him where he was at. In February, he moved into his new place. With that baseline of stability, he was able to start rebuilding in earnest— and he's finally proud of the man he's becoming.

Hoping to get back into the workforce, he's begun pursuing his Commercial Driver's License— and he credits the encouragement of his supporters at SC2 with giving him the drive to go for it. Though he never thought trucking would be where he'd take his career, he sees it as an achievement he built from scratch: something his father would be proud of.

Staff at New Life also recognized Sal's gift of gab: he's an engaging and animated speaker, brutally honest and emotionally raw. They helped connect him back to the Barreto Boys and Girls Club in Humboldt Park where he'd once learned to box. Today, he speaks to young people in the same situation he was in growing up: overcoming instability of all sorts and striving to make choices that will set them up to defy the odds and succeed.

At Barreto, he met Julio, a young man whose story reminded Sal of his own. After one of his talks, Julio opened up to him about difficulties he was experiencing at home, and how the basics of his life were feeling impossible. Salvador felt called to help. Before Julio's school year started, he took him shopping for fresh clothes and shoes to feel confident, to take some social pressure off of what really mattered: his education. They stayed connected at NewLife and Barreto, and Sal felt himself becoming the mentor he wished he'd had growing up.

"It felt great to be trusted and respected like that. I hadn't felt like that in a long time," he told us. Thinking about the moment brought a tear to his eye. "It made me vow to myself to keep doing better. To try and get as many kids as possible to change their lives."

Today, Salvador is keeping that vow. While in pursuit of his CDL, he's found a therapist he trusts, has found solace by attending church weekly, and remains an active presence at NewLife where he hopes to advocate for a younger generation, who he feels are at an even greater risk of violence than when he was growing up. "I'm finally a little bit at ease in my life. And I'm continuing to grow and continue to be at one with myself," Sal said. "I feel like I opened up a new chapter in my life that I never thought that I could write."

When we first met Salvador, he gave us a tour of the injuries that had threatened to define him: the shattered arm that kept him from his passion for boxing, the replaced knees that gave him trouble walking, the bullet that might have ended his story. Finding SC2 reminded him of something he'd had before any of that: a steel backbone that had kept him alive back then and gave him the fight he needed to start over.

Little Village: Community Snapshot

Implementation Start: February 2025

Coalition Members: New Life Centers of Chicagoland (HUB), Central States SER, Enlace, Erie House, Hope Culture, Universidad Popular

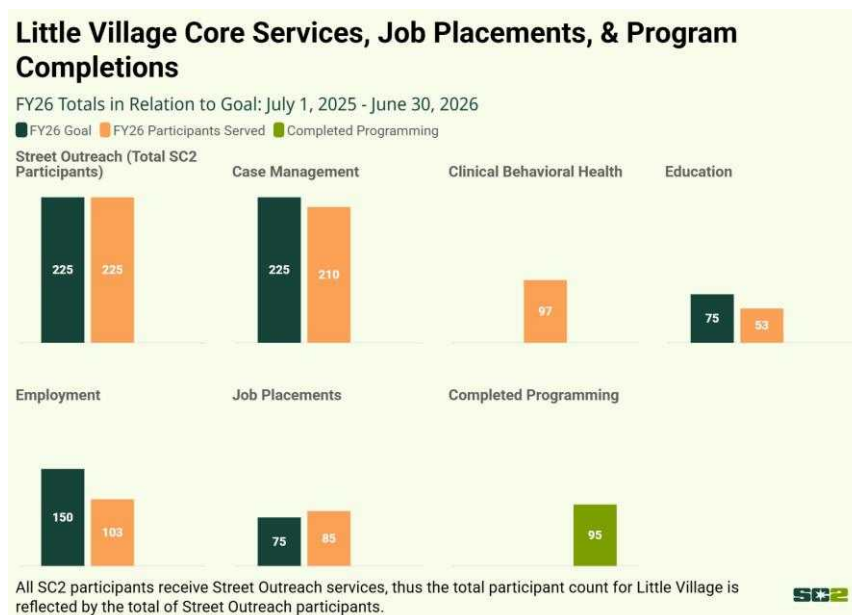
Status & Key Updates:

Despite unique challenges related to federal immigration enforcement in the community at the start of the fiscal year, Little Village continued to provide high-quality services to participants. For FY26, the Little Village coalition met the participants served goal of 225 for FY26, serving exactly 225 total participants or 100% of their initial goal. Additionally, the coalition hired an SC2 Coordinator and a CFO during the reporting period, which has enhanced the coalition's ability to streamline service provision and improve fiscal and programmatic reporting. In fact, the coalition remained on-track with spending according to budget allocations, and all partners are appropriately and consistently leveraging SC2 fiscal and data infrastructure to track KPIs and core service referrals. For FY27, the coalition will prioritize implementing non-clinical behavioral health services through Cognitive Behavioral Interventions (CBI).

Outside of our efforts, Little Village faced a notable increase of fatal shooting victimizations (homicides) throughout FY26. The increase is largely connected to incidents unrelated to street-level group dynamics, often influenced by either domestic conflicts or mass-shooting events perpetrated by individuals residing outside the community. Despite this, Little Village experienced a reduction in non-fatal shootings compared to the previous year at this time, indicating an overall rise in the lethality of weapons involved in conflict. The coalition's outreach staff will remain alert and responsive to incidents to prevent further retaliation and interrupt cycles of violence in the community.

* See appendix Item G for community-level violence trends and appendix Item H for status scoring criteria.

FY26 KPIs: July 1, 2025 – June 30, 2026



Notes: Amended KPIs took effect January 1, 2025 - goals may have been adjusted or omitted at the discretion of the Implementation Team to accommodate this change. 'Total SC2 Participants' reflects the total number of active street outreach participants in Little Village, with 'Active Participants' reflecting a minimum of four outreach contacts per month. 'Completed Programming' has also been revised over the reporting period to reflect a competency-based measure, requiring participants to have engaged with a minimum of three core services, including Street Outreach and Case Management; participants may then achieve 'completion' through EITHER completing a high school or college degree program OR completing a Job Readiness Assessment and receiving a transitional or permanent employment placement. Job placement data is a subset of employment participant data. A 'job placement' can include transitional jobs as well as full-time positions. Participants may be enrolled in more than one core service at a time; while each category count is unduplicated, the same participant may be represented among multiple services above. Goals for each category are set by the coalition and may be revised in agreement with SC2. Goals for the total number of participants served are based on the number of high-risk individuals in the community.

Little Village Participant Highlight



Pictured, left to right: Juan, Jose, Sammy, Cesar, Jerry

There are few better advocates for CVI than those who have personally experienced the life-changing impact it can have on people - and for Juan, Jose, Cesar, and Jerry, success seemed to be infectious.

Juan dealt with anger all his life, and it often got him into trouble. As he got older, he had decided enough was enough. Through SC2, Juan was connected to a counselor who taught him how to manage the complex emotions he had been holding on his own for years. Inspired by his older brother Juan's clear success, Jose connected with SC2 and the employment program and now holds a steady job. Their friends Cesar and Jerry followed suit, were also connected to steady employment through Central States SER. Today, surrounded by a system of support, Juan, Jose, Cesar, and Jerry are building toward a bright future. Here, they are pictured with Sammy who worked with all of them as an SC2 case manager.

Story courtesy of the Little Village coalition.

North Lawndale: Community Snapshot

Implementation Start: June 2022 ("Beta")/July 2025 SC2 Alignment (See Appendix*)

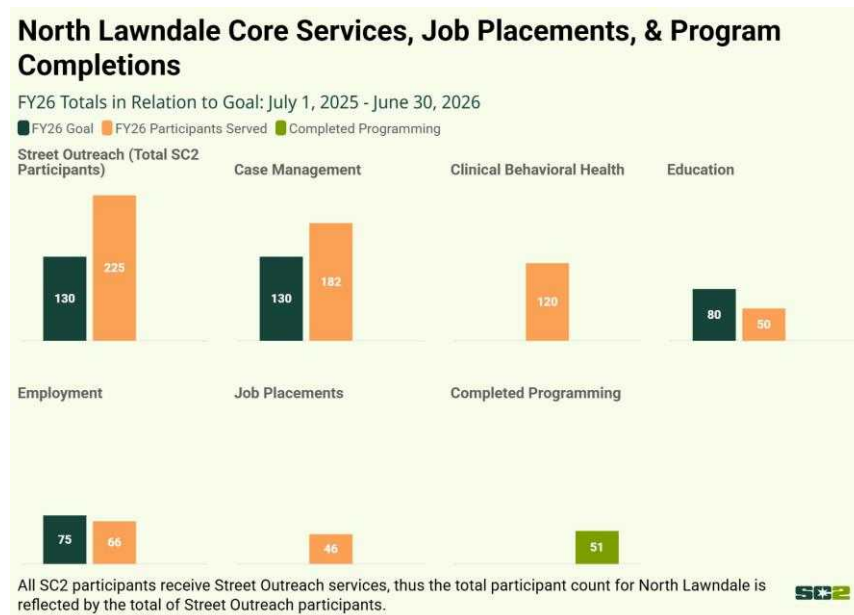
Coalition Members: Chicago CRED (HUB), Metropolitan Peace Initiatives (MPI) - a division of Metropolitan Family Services (MFS), Firehouse, UCAN

Status & Key Updates:

The North Lawndale coalition exceeded the participants served goal of 130 for FY26, serving 225 total participants or 173% of their initial goal. During FY26, the coalition successfully onboarded Firehouse as a new Street Outreach partner and continued providing technical assistance to each coalition partner to ensure continued alignment with SC2's programmatic and fiscal requirements. Over the reporting year, our alignment efforts have focused on defining the benchmarking process for participant stipends across partners as well as onboarding all partners into Apricot, SC2's shared data platform. Once all partners are using Apricot appropriately and consistently to track participant data, the coalition will move to green status. We intend to continue our efforts in FY27 to strengthen alignment with SC2's processes and procedures and ensure fidelity to the SC2 model is maintained throughout the initiative. The coalition will also prioritize the implementation of non-clinical behavioral health services through Cognitive Behavioral Interventions (CBI).

*See appendix Item G for community-level violence trends, Item H for status scoring criteria and appendix Item I for notes on North Lawndale's alignment with SC2.

FY26 KPIs: July 1, 2025 – June 30, 2026



Notes: Amended KPIs took effect January 1, 2025 - goals may have been adjusted or omitted at the discretion of the Implementation Team to accommodate this change. 'Total SC2 Participants' reflects the total of active street outreach participants in North Lawndale, with 'Active Participants' reflecting a minimum of four outreach contacts per month. 'Completed Programming' has also been revised over the reporting period to reflect a competency-based measure, requiring participants to have engaged with a minimum of three core services, including Street Outreach and Case Management; participants may then achieve 'completion' through EITHER completing a high school or college degree program OR completing a Job Readiness Assessment and receiving a transitional or permanent employment placement. Job placement data is a subset of employment participant data. A 'job placement' can include transitional jobs as well as full-time positions. Participants may be enrolled in more than one core service at a time; while each category count is unduplicated, the same participant may be represented among multiple services above. Goals for each category are set by the coalition and may be revised in agreement with SC2. Goals for the total number of participants served are based on the number of high-risk individuals in the community.

North Lawndale Participant Highlights



Gabriel knows firsthand how quickly life can change. Just over 2 years ago, he survived a life-threatening shooting in which he was struck multiple times, beginning a long journey of physical and emotional recovery. Rather than allowing that traumatic experience to define his future, Gabriel came to view his survival as an opportunity to move forward with greater purpose, describing each step in his recovery as a victory. Today, Gabriel is no longer fighting to survive -- he's building a future. He is employed, staying out of trouble, focused on his work and providing for his children, and recently celebrated an important achievement by earning his high school diploma. Earning his diploma marks another chapter in Gabriel's transformation and reflects the commitment he is making to himself and his family. After facing a moment that could have ended his story, Gabriel is choosing instead to write what comes next — one centered on employment, education, fatherhood, stability, and opportunity. His journey is a reminder that a second chance can become the foundation for an entirely new direction.

Devon's journey is a powerful example of what can happen when determination, opportunity, and a commitment to family come together. After spending three years incarcerated, Devon returned home determined not to let his past define his future. He set goals for himself that included finding stable employment, continuing his education, and being a present and active father. Today, Devon is turning those goals into reality. He is employed, staying out of trouble, focused on providing for his children, and recently achieved an especially meaningful milestone — earning his high school diploma. For Devon, earning his diploma represents more than an educational accomplishment. It's another step toward the stable and successful future he envisioned for himself. His children continue to be a driving force behind his growth, motivating him to make responsible choices, build generational opportunities the right way, and set an example for his children. Devon's story shows that a person's past does not have to determine what comes next. With hard work and purpose, a new chapter is always possible.



Stories courtesy of Chicago CRED.

Capacity-Building Communities

In each neighborhood, the first step in implementation is "coalition-building", or the assembly of key CVI Community-Based Organizations (CBOs) and other partners engaged in service delivery. Local CVI CBOs will self-organize to identify who needs to be at the table and how their coalition should be organized, including a clear management cadence to work together and respond rapidly to violence dynamics on the ground. Once a coalition is established, technical assistance ("capacity-building") is provided to build the member organizations' financial, management, and data capacities to function effectively at scale.

Greater Garfield Park: Community Snapshot

Reporting Period Phase of Work: Capacity-Building

Coalition Members: Breakthrough (HUB), Lifeline to Hope, Black Men United, Institute for Nonviolence Chicago (INVC), Together Chicago

Key Updates:

Though the Greater Garfield Park coalition was initially scheduled for implementation in Spring 2025, due to public sector funding constraints, SC2 decided to maintain Greater Garfield Park's capacity-building position. Throughout FY26, Lifeline to Hope expanded street outreach services to high-risk groups in West Garfield Park, serving 45 participants in FY26 through Street Outreach and Case Management despite funding constraints. This exceeded the initial goal of 30 participants.

For FY27, the coalition is setting goals for KPIs and will continue strengthening the referral network between partners. The Implementation Team will also continue to provide technical assistance to ensure compliance with grant requirements, particularly for Lifeline to Hope as they continue the onboarding process.

Greater Englewood: Community Snapshot

Reporting Period of Work: Coalition-Building

Coalition Members: Englewood Heroes, Think Outside da Block

Key Updates:

While the Greater Englewood coalition experienced significant reductions in public funding during the reporting period, the SC2 Implementation Team encouraged the continuation of street outreach services and continued to meet with partners to maintain engagement. The coalition has a proposed budget of \$350K for FY27, with a goal to serve 50 participants through street outreach and case management services provided by Englewood Heroes and Think Outside da Block. Operationally, SC2 is training partners on Apricot and SC2 fiscal procedures. Continued investment in the professional development of staff and technical assistance at partner CBOs will be crucial to the coalition's development.

New City: Community Snapshot

Reporting Period of Work: Coalition-Building

Coalition Members: Precious Blood Ministry (HUB), Institute for Nonviolence Chicago (INVC), Hope Culture, Back of the Yards Neighborhood Council

Key Updates:

At the start of FY26, the New City coalition completed an asset-mapping process to identify community-based partners that provide any of the five core SC2 services. For FY27, New City has a proposed budget of just under \$500K and a participant goal of 35. The coalition will officially move into the capacity-building phase, as they prioritize expanding outreach and case management services to underserved parts of the neighborhood and hire staff to provide additional core services across the coalition.

FISCAL OVERVIEW

SC2 is improving its financial position.

SC2 community partners have worked closely with SC2 leadership to develop processes for monthly financial reconciliations and explore savings opportunities through centralization or synergies from shared services or resources. These efforts helped us achieve our operational goal of right-sizing SC2 community coalition budgets and aligning them more closely with the provision of the five core CVI services, **reducing the projected scaling CVI gap from \$28M to ~\$21M through FY29.**

As reported in March 2026, the newly formed CVI Ecosystem Fundraising Committee began fundraising efforts to sustain both SC2's 'scaling' CVI efforts and 'baseline'¹ CVI activities in a larger group of high-violence communities through FY29. The preliminary fundraising goal of \$75M has since been adjusted to \$48M, of which ~\$22M would be allocated to SC2 to ensure a favorable cash position to continue with full implementation in four communities and support capacity-building in three, as well as cover backbone operations and evaluation costs. **Fundraising efforts in FY26 have increased private sector funding for SC2 through FY29 from \$109.5M to \$118M, with continued momentum expected.**

In addition to fundraising efforts and improved financial oversight with community partners, we continue productive conversations with the Government Alliance for Safer Communities (GASC) regarding their support of SC2. Several factors impacted the public sector's inability to meet its original commitment to scaling CVI, including sweeping federal budget cuts to gun violence prevention and other public safety programming in early 2025, as well as an ongoing structural budget deficit at the City. As a result, **our GASC partners prioritized sustaining investment in baseline CVI services.** Although the baseline for CVI historically included ARPA dollars and other federal funding streams, much has transitioned to State, County, and City general funds. In FY26, the GASC distributed ~\$95M to CVI agencies providing baseline services.

¹ 'Scaling' refers to the SC2 community coalitions funded explicitly through SC2 funding, implementing the five core services: Street Outreach, Case Management, Behavioral Health, Education, and Employment and includes the three capacity-building communities. Scaling participants are served expressly by SC2-aligned funds to reach 75% saturation in a community over five years. 'Baseline' refers to pre-existing CVI infrastructure outside of SC2 communities and within SC2 communities not funded by SC2.

The three tables below detail (1) SC2's high-level funding picture, (2) the community-level view for spending to date, and (3) spending by expense type for FY26.

1. SC2 Fund Overview (commitments, cash, and spending) since SC2's inception

	Scaling Funds Committed in 2024 through FY29	Scaling Funds Currently Projected through FY29	Cash Received as of June 30, 2026	Spending via Community Partners as of June 30, 2026	Spending via Operations and Evaluation as of June 30, 2026
Private Sector SC2 funds	\$109.5M ¹	\$118M ²	\$63.1M	\$38.5M	\$6.6M
Public sector GASC	\$100M	\$0 – 10M	\$0	\$0	\$0
Total	\$210M	\$118-128M+	\$63.1M	\$38.5M	\$6.6M

¹ Committed scaling funds listed are less ~\$4M in administrative fees from The Chicago Community Trust and the Civic Committee.

² Additional fundraising efforts are underway.

Notes: Projections for total SC2 funding over five years have declined from >\$200M to \$118-128M. However, recently launched fundraising activities aim to raise an additional ~\$14M (not included above), ensuring a favorable cash position through the remainder of the SC2 initiative. The \$38.5M designated 'Spending Via Community Partners' is detailed in the table below.

2. SC2 Community Coalition Budget and Spending

	Late-FY24 thru FY25	FY26					
	Total SC2 Community Spend	Approved SC2 Budget	Total Funds Disbursed to Partners	Total SC2 Community Spend	% Cash on Hand	Total FY27 Carryover ¹	Grand Total Community Spend as of 6/30/26
Austin	\$4.7M	\$6.0M	\$5.2M	\$5.0M	3%	\$0.3M	\$9.6M
Humboldt Park	\$4.8M	\$6.4M	\$5.5M	\$5.1M	7%	\$0.5M	\$9.9M
Little Village	\$1.8M	\$5.6M	\$5.0M	\$4.8M	3%	\$0.1M	\$6.6M
North Lawndale	\$5.7M	\$4.6M	\$4.3M	\$4.2M	4%	<\$0.1M	\$9.9M
Garfield Park	\$1.3M	\$1.0M	\$0.8M	\$0.7M	11%	<\$0.1M	\$2.0M
Englewood	\$0.3M	\$0.0M	\$0.0M	N/A	N/A	N/A	\$0.3M
New City	\$0.1M	\$0.0M	\$0.0M	N/A	N/A	N/A	\$0.1M
Total	\$18.7M	\$23.7M	\$20.8M	\$19.8M	5%		\$38.5M

¹ Calculation includes cash balance from Year 1 of implementation where relevant.

Notes: SC2 partners budgeted ~\$24M for FY26 but received only \$20.8M due to close monitoring by SC2 leadership. While all four implementation communities met their respective service goals, lower spending was primarily due to lower-than-expected uptake in referrals to optional services (such as Behavioral Health, Education, and Employment), as well as lower participant stipend usage.

3. SC2 Spending by Expense Type

		FY26 Spend across 7 Communities (Jul-June)	Spend as % of Total Spend (Jul-June)
Core CVI Service ¹	Street Outreach	\$3.7M	19%
	Case Management	\$1.7M	9%
	Behavioral Health	\$1.0M	5%
	Employment	\$0.7M	3%
	Education	\$0.3M	2%
Other Expense Type	Other Services ²	\$2.7M	14%
	Participant Stipends	\$2.5M	13%
	Client Support	\$0.7M	3%
	Overhead	\$1.2M	6%
	Indirect	\$5.3M	27%
	Total:	\$19.8M	100%

1. 'Core CVI Service' spend reflects personnel costs only. Non-personnel costs that aid service delivery are not currently allocated to service pillars, but will be included in the next reporting cycle.

2. 'Other Services' include administrative personnel (e.g., leadership data, fiscal, HR) and non-personnel costs (e.g., professional services, community engagement, marketing). Relevant costs supporting service delivery will be allocated to core service pillars in the next reporting cycle.

Notes: As expected, spending across the five core services is concentrated in Street Outreach and Case Management, which nearly all participants receive, while spending on the three optional services is lower. Overhead spending primarily includes Operating/Technical costs such as rent and Materials/Supplies costs such as equipment. Indirect costs include fringe costs and general indirect costs. The above expense categorization analysis will continue to be refined with target spending levels for each expense type established.

IMPLEMENTATION TEAM HIGHLIGHTS

In addition to providing ongoing technical assistance, coalition support, and programmatic oversight to seven community coalitions, SC2's Implementation Team focuses on a set of strategic initiatives that aim to streamline the delivery of quality CVI services.

Street Outreach/HRI Dashboard

At the start of FY26, SC2's Chief of Implementation, Jorge Matos, partnered directly with street outreach staff from each coalition to design and build out the street outreach dashboard. A critical tool for SC2, the primary purpose of these dashboards is to maintain a record of where shootings and homicides take place, therefore identifying where individuals at the highest risk of involvement in gun violence are located.

To ensure CVI services are consistently aligned with the need in each community, SC2 engages in ongoing conversations around how to best define and identify 'high-risk individuals' (HRIs). Over the reporting period, SC2 leadership and key CVI stakeholders agreed on the dashboard as the key source of data from which the total number of HRIs in the neighborhood is established. Alongside the Chief of Implementation, frontline street outreach staff share block-by-block level "street intelligence" to build out a community map showing where the highest risk of gun violence is located. Once the total number of HRIs in a given community is agreed upon, the Implementation Team can support coalitions in establishing appropriate goals for the fiscal year. This process is then repeated for each community coalition, and data is not shared between coalitions. SC2 is confident in this community-led approach to defining and counting HRIs and we will engage in this process at least annually to ensure our goals closely align with community needs.

Standardization of Core Services & Measuring Success

In addition to standardizing how we define high-risk individuals, the Implementation Team is working alongside the Project Management Office (PMO) to standardize the definition and a "minimum viable standard" for each core service. While establishing minimum viable standards for all five core services will be discussed in depth in future reports, the Implementation Team established the foundation for this work by assessing street outreach and case management services during the reporting period. Given that, in most cases, these services have been provided by CVI organizations for comparatively longer than behavioral health, education, and employment services, street outreach and case management services already possess an existing level of standardization among community-based organizations (CBOs).

As a starting point, coalitions aligned on engagement guidelines to identify "active" street outreach participants. Street Outreach participants must now retain a minimum of four outreach contacts each month to remain an 'active' SC2 participant. While street outreach services may be tailored to the needs of each participant, this ensures a base-level of engagement is defined consistently across SC2.

In addition to measuring KPIs, SC2 also utilizes stipends to reward participants for meeting goals or achieving key milestones. Coalition-wide, we are seeing an uptick in participant stipends, indicating strong participant engagement. For FY27, we are working toward tracking these participant-level goals in Apricot (SC2's participant database) to better understand and demonstrate the participant-level impact of SC2.

Workforce Development & The Job Readiness Assessment

Expanding our network of employment partners and supporting CVI job readiness are key strategies for building sustainable career pathways for CVI participants. SC2 collaborates with the Civic Committee of the Commercial Club of Chicago and the Cara Collective to implement these strategies in implementation communities via two parallel approaches: CBO-led internal hiring (placement-first), and Cara-led hiring (readiness first). This collaboration has been critical to increasing uptake of employment services and connecting participants to jobs: in FY26, SC2 tripled the number of full- and part-time job placements from FY25.

Throughout FY26, the team from SC2, Cara Collective, and the Civic Committee created a standardized, user-friendly Job Readiness Assessment. Intended to measure a participant's personal stability and readiness for employment, the assessment is to be administered to all CVI participants receiving employment services. The assessment identifies potential barriers to employment for the participant and provides insight into what support is most needed to get a participant "job ready". A standardized job-readiness assessment administered across CVI organizations builds confidence in employers that CVI candidates possess the requisite skills to obtain and hold a job.

The Implementation Team made significant progress toward training CBO partners in each implementation community to administer the Job Readiness Assessment during FY26 and will continue working with the partners throughout FY27 to ensure the assessment is administered consistently, as well as get feedback on the assessment process.

Other priorities for workforce development in FY27 include expanding the network of career pathways available to CVI participants, hosting CVI-focused hiring events, and exploring diversified transitional job opportunities.

Cognitive Behavioral Interventions (CBI) Training

Throughout FY26, SC2 staff developed and implemented trainings on Cognitive Behavioral Interventions (CBI) for SC2 staff. The Cognitive Behavioral Intervention (CBI) Pilot was developed to strengthen the capacity of CVI frontline staff to provide practical, trauma-informed coaching through CBI. The implementation of CBI across SC2 coalitions aims to develop frontline staff capacity; improve uptake of behavioral health services through non-clinical, street outreach-led-CBI; and promote overall healing/staff well-being through organization-wide knowledge of CBI principles. The training included 12 modules addressing different topics related to CBI. Topics included navigating challenging situations and emotions such as conflict, grief, and disrespect, as well as an introduction to therapeutic principles and tools. In total, the training supported over 30 CVI frontline staff across 11 SC2 organizations.

Looking ahead to FY27, the Implementation Team is focused on hosting CBI trainings for the remaining CBO partners providing behavioral health services. We will continue to track participant enrollment over the next fiscal year to assess the efficacy of CBI in improving the uptake of behavioral health services among CVI participants. Over the long-term, we aim to establish CBI as a standard organizational practice across the CVI ecosystem.

Looking Ahead: Cultivating CVI Human Capital & Creating Executive Pathways

The SC2 Implementation Team has implemented several strategies to support the CVI workforce's human capital and invest in the future of CVI by investing in our staff. Over the reporting period, we made significant progress toward operationalizing FLIP peacekeepers as a talent pool: SC2 provided CVI street outreach training to 48 individuals from FLIP and management training to 15 more. Additionally, SC2 co-hosted a behavioral health hiring fair with Metropolitan Peace Academy, engaging 11 prospective candidates to open positions across SC2 organizations, with several candidates receiving follow-up interviews. Looking ahead, we will continue engaging in critical discussions around how to build sustainable employment pipelines for CVI practitioners, allowing the field to grow as more leaders in CVI feel confident and equipped to serve in executive roles.

EXTERNAL PARTNERSHIPS TEAM HIGHLIGHTS

Fund Management

SC2's Senior Director of External Partnerships convenes the CVI Ecosystem Fundraising Committee, formed in October 2025. The Committee set a preliminary \$75M goal (with \$30M for SC2) to sustain scaling and baseline CVI work through FY29, and FY26 fundraising has already increased SC2's private-sector funding through FY29 from \$109.5M to \$118M, with more momentum expected. With further financial analysis and public-sector investments in baseline CVI services, the preliminary fundraising goal of \$75M has since been adjusted to \$48M, of which ~\$22M would be allocated to SC2 to ensure a favorable cash position to continue with full implementation in four communities and support capacity-building in three, as well as cover backbone operations and evaluation costs.

In addition to fundraising, SC2 has worked closely with our fund administrator, the Chicago Community Trust, to strengthen fiscal controls by exploring and refining opportunities to automate processes and streamline communications with all teams involved in fund management. We have also worked to develop a new grant-making process that allows greater flexibility in disbursements to CBO partners while minimizing the administrative burden across all organizations.

Events: SC2 Investor Luncheon with Evaluation & Learning Partners

In February 2026, SC2's External Partnerships Team hosted the third Investor Luncheon. Hosted at Northern Trust, the luncheon gave SC2 investors the opportunity to meet the Evaluation and Learning Partners from Northwestern CORNERS, Johns Hopkins, and the University of Maryland, as well as members of the Scientific Advisory Panel. Attendees heard from our robust team of evaluators as they shared their respective approaches to process and impact evaluation, insights into public safety and violence reduction best practices, and goals for engagement with SC2. The event was well attended, and we look forward to hosting investors again in February 2027 to share initial evaluation insights.

SC2 Website: scalecvichicago.org

Since launching in May 2026, the SC2 website has evolved into a central hub for updates on SC2 partner organizations and progress toward scaling CVI to individuals at the highest risk of gun violence. Individual community pages feature quantitative and qualitative data, including visualized community-level progress toward coalition KPIs, updated every other month to provide real-time progress reporting. Stakeholders can register for access to the website's SC2 Partner Resource Library to view semi-annual reports, virtual office hour presentations, branding resources, and other SC2 communications materials.

Expanded Investor Engagement Opportunities: Virtual Office Hours

In April 2026, the External Partnerships Team launched bi-monthly office hours for SC2 investors. These sessions provide deeper insight into implementation progress, emerging evaluation and learning findings, and strategic priorities. Attendees are encouraged to ask questions, share feedback, and learn about how cross-sector partnerships support core service provision and strengthen the long-term sustainability of the CVI ecosystem. To be added to our virtual office hour outreach list, please email esmie@scalecvichicago.org.

Upcoming Investor Office Hours: November 10, 2026, March 2, 2027, and April 27, 2027 – 10:00-11:00 AM CDT

Other Upcoming Investor Communications & Events

- Friday, November 13, 2026 – SC2 Website Subscriber Updates
- Friday, February 26, 2027 from 12:00 – 2:00 PM CDT – SC2 Investor Luncheon at the Marquette Building, 140 S. Dearborn St, 5th Floor, Chicago, IL
- Wednesday, March 31, 2027 – FY27 Semi-Annual Report: July 1, 2026 – December 31, 2026

EVALUATION & LEARNING

SC2's evaluation is a multi-year, three-part mixed-methods study with qualitative and quantitative elements reflecting consideration of:

- SC2's potential for national, field-wide influence and impact
- Its extraordinary ambitions, experimental nature, and implementation across diverse local sites
- The extended time period and year-to-year fluctuations in violence beyond the impact of CVI
- Changes in the local, city, state, and national context
- The rigor and credibility required for policy change and sustainable resources

CORNERS' Process Evaluation Progress

Northwestern University's Center for Neighborhood Engaged Research and Science (CORNERS) leads the process evaluation. During the reporting period, CORNERS advanced its process evaluation partnership with SC2 on several fronts. The team began the year by developing a detailed project proposal that outlined evaluation objectives, research questions, methods, and deliverables through the end of 2028, establishing the roadmap for the multi-year effort. Building on that foundation, CORNERS created a suite of data collection tools, including a comprehensive survey of SC2 organizational representatives' experiences implementing SC2 and collaborating with community-based CVI organizations, an in-depth interview guide for SC2 staff and leadership, and a companion interview guide for hubs and coalition organizational leadership. Data collection moved forward steadily throughout the year: hub and coalition leadership surveys were circulated in early 2026 and were nearly complete by the end of June, and frontline staff survey invitations were fully distributed by mid-June. On the interview side, SC2 operational staff, along with hub leadership interviews, were completed and entered early analysis, while coalition leadership interview invitations went out at the close of the fiscal year.

Johns Hopkins & University of Maryland Impact Evaluation Progress

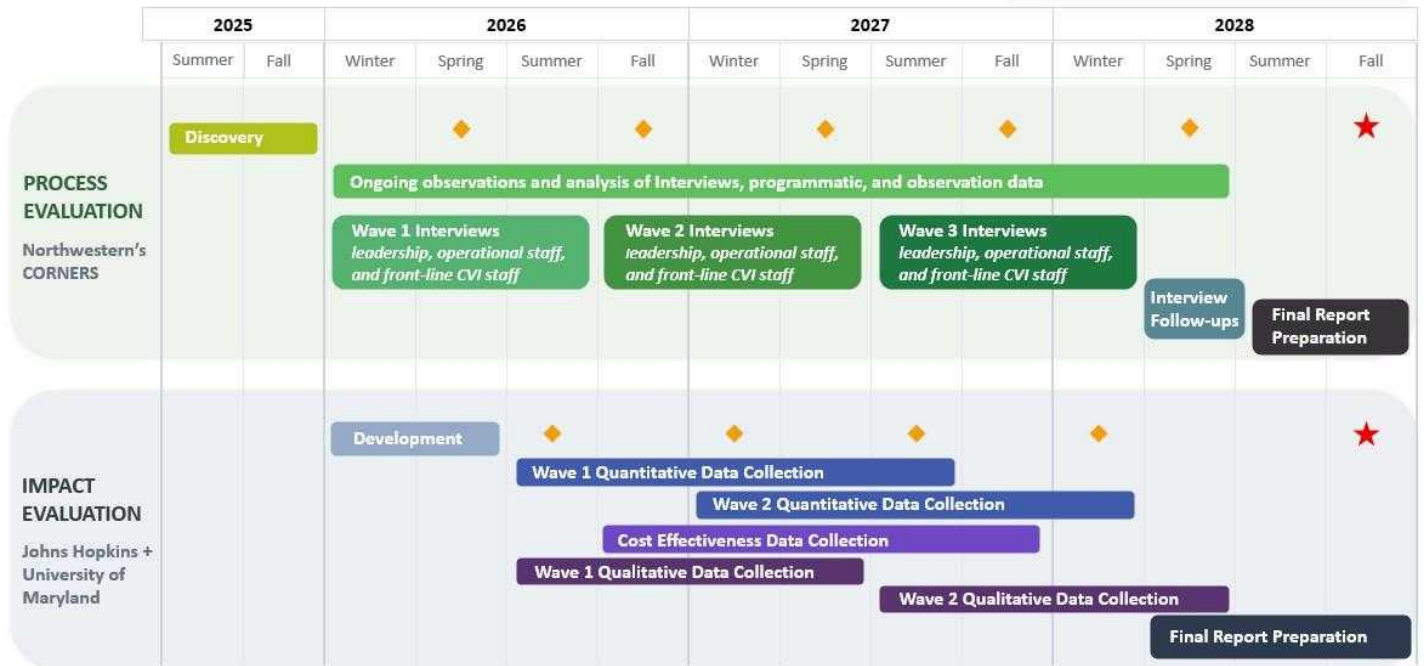
In FY2026, Johns Hopkins University (JHU), leading quantitative impact analysis, and the University of Maryland (UMD), leading qualitative impact analysis, facilitated the development phase of their evaluation process. The year began with recruiting and hiring a Chicago-based research project manager and research assistants for the qualitative component. The team also met with CORNERS to ensure the outcome evaluation would build directly on their existing evidence base. On the regulatory front, JHU obtained Institutional Review Board (IRB) approval to plan the quantitative outcome evaluation, including collecting and analyzing publicly available crime incident and arrest data, while UMD obtained IRB clearance for site visits and observations of SC2 activities. With those approvals in hand, the team conducted site visits to explain the study's goals and methods to stakeholders and carried out extensive on-the-ground observations - canvassing SC2 implementation neighborhoods with street outreach teams, observing workforce development, cognitive behavioral interventions, and education groups, sitting in on caseload and shooting reviews, and participating in community meetings at the CPD 15th District. In parallel, the team developed a plan for the composition of a Community Advisory Committee and drafted survey items and participant recruitment materials, including informed consent materials for IRB submission.

In FY2027, CORNERS will prioritize delivering the Year 1 Process Evaluation Report to the Steering Committee in November 2026, completing the first round of interviews across all levels of hub and coalition staff - leadership and frontline representatives from all five services across all four implementation coalitions - and beginning early implementation of the second-round, longitudinal interviews with SC2 operational staff and hub leadership. JHU and UMD priorities include obtaining IRB approval for survey and individual-level analyses of victimization and offending outcomes, formation of the Community Advisory Committee, completing the first wave of participant and graduate surveys, completing the first wave of in-depth qualitative interviews with SC2 participants, and generating a report on SC2's initial effects on neighborhood violence for internal stakeholder sharing and eventual public release. The team will also finalize data use agreements with the City of Chicago - to obtain individual-level crime and arrest data with personal identifiers spanning 1999 to 2028 - and with SC2 leadership to use Apricot data for survey recruitment and to connect participant services to outcomes from CPD crime victimization and arrest data.



Evaluation Timeline as of July 2026

Legend
◆ Bi-annual report to Steering Committee
★ Final Evaluation Report / Public Dissemination



*For more details on the components of the evaluation, see appendix Item D.

Questions?

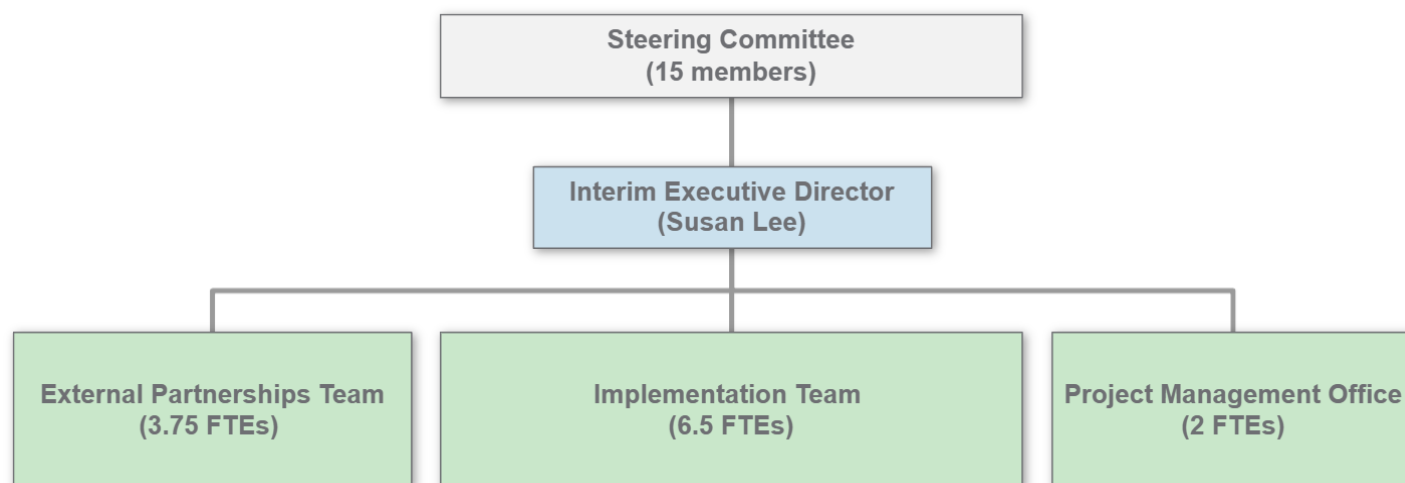
Please get in touch with the SC2 Senior Director of External Partnerships, Esmie Heartwood De Maria, esmie@scalecvichicago.org.

Follow this [link](#) to access previous reports.

Appendix

ITEM A: SC2 Organizational Structure

SC2 consists of three primary teams: the Implementation Team (IT), the External Partnerships Team (EPT), and the Project Management Office (PMO). The Steering Committee provides governance and oversight across the initiative.



Implementation Team (IT)

Serving as the primary contact for SC2 Community Coalitions, the Implementation Team (IT) is responsible for cultivating and maintaining strong relationships with community partners throughout the initiative; supporting the development of scaling budgets and implementation plans; building organizational capacity through ongoing fiscal and programmatic support; (including the buildout of Apricot, SC2's initiative-wide data management tool) and partnering with coalitions to set achievable goals for CVI core service delivery.

External Partnerships Team (EPT)

The External Partnerships Team (EPT) manages all external-facing operational responsibilities, including stakeholder reporting and engagement, evaluation and learning administration, and external communications. EPT also oversees SC2's fiscal administrative partnership with the Chicago Community Trust, which encompasses SC2 fund management, grantmaking, contracts, and other fiscal-related functions.

Project Management Office (PMO)

The Project Management Office was previously led by Nico Lake, on loan from the Boston Consulting Group (BCG) until the end of FY26 (June 2026). As of July 1, 2026, Meredith Shaw began her BCG Secondment with SC2, where she will partner with SC2's new Chief Operating Officer, Lisa Stephens, to monitor progress against deliverables across all teams; oversee governance, organizational structure, and operational changes; and support funding and cash flow analyses.

ITEM B: Glossary of Key Terms and Definitions

CVI Servicing and Terms:

- **'Baseline' and 'scaling' participants:**
 - Baseline participants: Participants served with pre-existing CVI 'infrastructure' funding that was already in the community before SC2
 - Scaling participants: Participants served expressly by SC2-aligned funds to reach 75% saturation in a community over five years
- **Cognitive Behavioral Interventions (CBI)**
 - Evidence-based therapeutic practices aimed at helping individuals manage trauma, regulate emotional responses, and develop healthier behavioral patterns
- **High-Risk Individual:** To be categorized as a high-risk participant, a minimum of 4 criteria must be met:
 - High probability to shoot someone, participate in violence, or be a victim of violence
 - Close affiliation with a known victim of violence or shooting
 - Gang/group/cliقة/crew involved
 - Key individual in street organizations
 - Prior Criminal History/repeated offender
 - Recently released from jail/prison
 - Weapons carrier
 - History of street conflicts
- **License to Operate (LTO)**
 - Outreach worker's credibility, acceptance, and familiarity within specific underserved groups or communities
- **Non-Aggression Agreements**
 - A Non-Aggression Agreement (NAA) is a formal agreement within or between groups to reduce group violence, particularly gun violence, over time, and includes at least two conditions: 1. No Slide Policy; and 2. No aggressive social media against the group(s) in agreement (e.g., mocking or disrespecting deceased group members/affiliates, which may trigger violence). A Non-Aggression Agreement is commonly the building block for a Peace Agreement, which ends conflict altogether. When a non-aggression agreement is "greenlit," the primary conflict remains a factor, but everyone involved has agreed to non-violent means of mediation. A key role of the Implementation Team is to support the success of these non-aggression agreements and to coordinate non-aggression training for CVI practitioners.

SC2 terminology:

- **Hub Organization (also "Hub" or "Collaboration Hub"):** Lead CBO responsible for coordinating neighborhood coalitions, fiscal oversight, grant management, and operational accountability within an SC2-supported neighborhood
- **Implementation Partners (IP):** Cred and MPI; the organizations responsible for providing project management, oversight, and technical support to the SC2 neighborhood coalitions
- **Implementation Team (IT):** SC2 sub-group responsible for managing and supporting execution at the neighborhood level. Includes dedicated staff from IPs
- **Phases of community engagement:**
 - **Alignment** - Identify and align on key domains such as data, financial, and programmatic considerations, partner organizations, and data collection for dashboards
 - **Planning** - Community coalitions build partnerships and align on service areas, perform capacity assessments, plan events, and submit implementation plans and budgets
 - **Ramp-Up** - Preparatory phase for communities ready to implement, including recruiting personnel, identifying group coverage, training, and formalizing MOUs and governance structures
 - **Implementation** - Active onboarding and service delivery, including intakes, assessments, referrals, care coordination, case management, and life coaching
- **Saturation [Rate]:** The extent to which CVI programs effectively engage a critical portion of a neighborhood's highest-risk population, creating conditions for community-wide reductions in gun violence (SC2 target: 75%)

ITEM C: KPI Definitions & Overview

All KPIs are reported monthly into Apricot

13 participant-level KPIs that SC2 is reporting for implementation communities

Category	KPI	Definition
How many participants are active and receiving each type of service?	1 Active participants	Participants who received at least 4 successful contacts (tracked via case notes or class attendance) within the last 30 days (averaging 1 successful contact per week) and have at least one active program enrollment
	Participants that have received...	2 Street Outreach
		3 Case Management
		4 Behavioral Health – Clinical
		5 Behavioral Health – Non-Clinical
		6 Education services
		7 Employment services
	8 Inactive participants	Participants who have less than 4 successful contacts within last 30-90 days or don't have at least one active program enrollment
	9 Participants newly receiving services in FY	Participants who have completed the intake process and are receiving at least one service (including outreach), but have not received a service in a prior Fiscal Year
How many participants have finished and what is their employment status?	10 Participants completed programming	Participants who enrolled in at least 3 services (one of which is emp./edu.) AND (1) completed employment requirements OR (2) completed education requirements
	11 Closed out participants	Participants who have not engaged with SC2 for >90 days or expressed the need to end services (e.g., due to moving, lost contact, gainful employment, etc.)
	12 Job ready participants	Participants who have completed the Job Readiness Assessment
	13 Employment placements	Participants receiving employment placement directly or indirectly through coalition services, including part-time and full-time placements

Note: SC2 uses over 300 individual, organizational, and community-level metrics to measure neighborhood impact. Individual KPIs may include the number of active participants, the number of employment placements, and the program completion rate. Organization KPIs may include the percentage of roles filled, caseloads, and projected versus actual costs. Community impacts may include saturation rates and the number of non-aggression agreements. Other KPIs may fall into multiple categories, such as participant rearrest and revictimization, which impact both the community and the individuals or highest-risk groups being served.

ITEM D: Summary of Evaluation & Learning Components

PROCESS EVALUATION (Northwestern CORNERS)	QUALITATIVE IMPACT EVALUATION (Johns Hopkins/ University of Maryland)	QUANTITATIVE IMPACT EVALUATION (Johns Hopkins / University of Maryland)
▪ Neighborhood & Program Selection: Assess criteria, history, and differences between selected and non-selected areas/partners. ▪ Targeting & Reach: Evaluate definitions, effectiveness, barriers, and shifting dynamics of serving the highest-risk individuals. ▪ Program Implementation: Examine implementation fidelity, adaptations, staffing, training, wellness, coordination, and recruitment practices. ▪ Operational Practices: Review service delivery, consistency, engagement, referral methods, and resource adequacy. ▪ Collaboration & Stakeholders: Measure CBO coordination, stakeholder involvement, and integration of community input. ▪ SC2 Organization: Analyze structure, partner roles, facilitators, and barriers to SC2 staff coordination and support. ▪ Best Practices & Innovations: Identify effective strategies, engagement measures, referral success, and knowledge-sharing. ▪ Challenges & Barriers: Document operational, financial, and community challenges and their impacts on effectiveness.	▪ Participant experiences: How individuals engage with SC2, reported personal/behavioral/emotional changes, key mechanisms of impact. ▪ Community impact: Effects on safety, cohesion, trust, norms, and awareness of CVI versus other services. ▪ Program efficacy: Most effective program components, goal achievement, differentiation from prior community services. ▪ Social dynamics: Changes in relationships, trust, collaboration, and accountability. ▪ Unintended consequences: Positive/adverse ripple effects on participants and communities. ▪ Barriers/Facilitators: Factors that enable or limit success, including cultural, social, and systemic influences.	▪ Outcomes: Effects on violent crime, safety perceptions, participant behavior (including violence, recidivism, and employment), and community-level social/economic indicators. ▪ Subgroups: Differences by demographics, geography, or participant characteristics. ▪ Fidelity/Dosage: Influence of program variation, service dosage, participation levels, and implementation quality on outcomes. ▪ Spillovers: Effects beyond participants, including displacement or benefits to networks, families, and neighbors. ▪ Cost/Benefit: Violence reduction relative to program costs and monetary impact of crime changes.

ITEM E: FY26 KPIs by Community

Cumulative view¹

Austin – FY26 participant level Key Performance Indicators (KPIs)

End of FY26 – Goal progress would be against this column

Category	KPI	Jan.	Feb.	March	April	May	June	FY26 Annual Goal
How many participants are active and receiving each type of service?	Active participants	216	204	198	220	191	203	N/A
	Participants receiving	Street Outreach	178	188	205	225	231	240
		Case Management	179	186	197	220	244	240
		Behavioral Health – Clinical	34	41	44	56	72	TBD
		Behav. Health – Non-Clinical	67	67	82	89	89	TBD
		Education services	20	21	22	22	24	50
		Employment services	145	151	174	187	187	215
	Inactive participants	22	21	38	27	23	13	NA
	Participants newly receiving services in FY 2026	178	188	205	225	231	268	240
How many participants have finished?	Participants completed programming	23	24	40	49	61	103	TBD
	Closed out participants	69	79	86	96	107	118	TBD
	Job ready participants	42	47	76	77	95	101	TBD
	Employment placements in FY26	37	47	62	88	105	111	20

1. Note: All figures represent total participants who met that category in that month. Figures are not cumulative. Figures only represent scaling (not baseline) participants

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Austin – FY26 Key Performance Indicators (KPIs)

Note: All figures except for High-Risk Groups Served and Non-Aggression Agreements are cumulative, not additive. Figures only represent scaling (not baseline) participants

Category	KPI	End of FY25 total	July	Aug.	Sep.	Oct.	Nov.	Dec.	FY26 Annual Goal
How many people do we have at each stage and status of the journey?	Enrolled participants	N/A	6	8	20	28	29	43	N/A
	Served participants	232	22	30	77	95	99	129	240
	Active participants	232	238	208	247	213	207	231	N/A
	Graduated participants	0*	7	11*	18*	26*	26*	41*	TBD*
	Closed out participants	18	11	20	56	53	54	59	N/A
Do participants have access to all five core services?	Participants referred to BH services	0	4	5	8	22	25	26	TBD*
	Participants receiving Educ. services	13	1	3	3	3	3	3	50
	Participants receiving Empl. services	25	25	27	50	84	86	87	168
What individual and community outcomes are we achieving?	High-risk individual saturation rate	N/A	N/A (shared later in FY)						N/A
	High-risk groups reached (out of 51)	42	36	36	36	36	36	36	TBD
	Non-aggression/peace agreements	6	6	6	6	6	6	6	TBD
	Employment placements	N/A	1	1	7	10	14	16	17*
	Employment retention	N/A	N/A (shared later in FY)						TBD

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* Needs further discussion

Humboldt Park – FY26 participant level Key Performance Indicators (KPIs)

End of FY26 – Goal progress would be against this column

Category	KPI	Jan.	Feb.	March	April	May	June	FY26 Annual Goal
How many participants are active and receiving each type of service?	Active participants	123	167	162	166	150	156	N/A
	Participants receiving							
	Street Outreach	162	205	226	257	276	312	265
	Case Management	186	236	254	280	301	339	265
	Behavioral Health – Clinical	31	50	58	68	71	71	TBD
	Behav. Health – Non-Clinical	0	1	1	1	1	1	TBD
	Education services	16	18	23	27	29	29	80
	Employment services	124	143	155	181	190	196	212
	Inactive participants	42	32	48	49	62	37	NA
	Participants newly receiving services in FY 2026	162	205	226	257	276	312	265
How many participants have finished?	Participants completed programming	67	67	69	71	87	92	TBD
	Closed out participants	58	60	62	73	98	125	TBD
	Job ready participants	46	52	56	57	60	62	TBD
	Employment placements in FY26	32	35	42	48	50	57	76

1. Note: All figures represent total participants who met that category in that month. Figures are not cumulative. Figures only represent scaling (not baseline) participants

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Humboldt Park – FY26 Key Performance Indicators (KPIs)

Note: All figures except for High-Risk Groups Served and Non-Aggression Agreements are cumulative, not additive. Figures only represent scaling (not baseline) participants

Category	KPI	End of FY25 total	July	Aug.	Sep.	Oct.	Nov.	Dec.	FY26 Annual Goal
How many people do we have at each stage and status of the journey?	Enrolled participants	N/A	8	14	23	26	30	40	N/A
	Served participants	271	1	13	24	27	44	96	265
	Active participants	271	274	234	264	199	205	214	N/A
	Graduated participants	0*	0	1*	2*	3*	5*	10*	212
	Closed out participants	9	2	18	23	32	85	87	N/A
Do participants have access to all five core services?	Participants referred to BH services	0	3	3	19	21	23	25	80*
	Participants receiving Educ. services	11	1	2	4	6	7	7	80
	Participants receiving Empl. services	20	12	34	58	69	74	87	212
What individual and community outcomes are we achieving?	High-risk individual saturation rate	N/A	N/A (shared later in FY)						N/A
	High-risk groups reached (out of 27)	20	20	20	20	20	20	20	TBD
	Non-aggression/peace agreements	5	5	5	5	5	5	5	TBD
	Employment placements	N/A	3	7	7	10	12	15	76*
	Employment retention	N/A	N/A (shared later in FY)						TBD

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* Needs further discussion

Little Village – FY26 participant level Key Performance Indicators (KPIs)

End of FY26 – Goal progress would be against this column

Category	KPI	Jan.	Feb.	March	April	May	June	FY26 Annual Goal
How many participants are active and receiving each type of service?	Active participants	157	153	155	144	151	176	N/A
	Street Outreach	89	89	124	156	169	225	225
	Case Management	77	77	109	145	154	210	225
	Behavioral Health – Clinical	60	60	63	72	84	97	TBD
	Behav. Health – Non-Clinical	0	0	0	0	0	0	TBD
	Education services	32	36	37	41	46	53	75
	Employment services	69	73	76	86	96	103	150
	Inactive participants	8	9	18	16	5	2	NA
How many participants have finished?	Participants newly receiving services in FY 2026	89	89	124	156	169	225	225
	Participants completed programming	2	29	67	75	79	95	TBD
	Closed out participants	9	10	17	19	25	32	TBD
	Job ready participants	0	0	0	0	0	0	TBD
	Employment placements in FY26	31	42	56	62	70	85	75

1. Note: All figures represent total participants who met that category in that month. Figures are not cumulative. Figures only represent scaling (not baseline) participants

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Little Village– FY26 Key Performance Indicators (KPIs)

Note: All figures except for High-Risk Groups Served and Non-Aggression Agreements are cumulative, not additive. Figures only represent scaling (not baseline) participants

Category	KPI	End of FY25 total	July	Aug.	Sep.	Oct.	Nov.	Dec.	FY26 Annual Goal
How many people do we have at each stage and status of the journey?	Enrolled participants	N/A	35	50	63	75	77	77	N/A
	Served participants	129	11	12	42	54	67	67	225
	Active participants	129	144	161	175	175	145	111	N/A
	Graduated participants	0*	0	0*	0*	1*	2*	3*	169*
	Closed out participants	31	1	1	1	1	1	2	N/A
Do participants have access to all five core services?	Participants referred to BH services	16	14	21	37	44	47	49	68
	Participants receiving Educ. services	31	7	14	20	23	24	28	75
	Participants receiving Empl. services	57	23	28	41	47	57	57	150
What individual and community outcomes are we achieving?	High-risk individual saturation rate	N/A	N/A (shared later in FY)						N/A
	High-risk groups reached (out of 3)	1	3	3	3	3	3	3	TBD
	Non-aggression/peace agreements	0	2	2	2	2	2	2	TBD
	Employment placements	N/A	1	4	13	15	18	19	75
	Employment retention	N/A	N/A (shared later in FY)						TBD

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* Needs further discussion

North Lawndale – FY26 participant level Key Performance Indicators (KPIs)

Category	KPI		Jan.	Feb.	March	April	May	June	FY26 Annual Goal
How many participants are active and receiving each type of service?	Active participants		133	155	154	173	168	155	N/A
	Participants receiving	Street Outreach	146	160	167	202	211	225	130
		Case Management	103	135	171	175	181	182	-
		Behavioral Health – Clinical	62	84	89	110	111	120	TBD
		Behav. Health – Non-Clinical	0	0	0	0	0	0	TBD
		Education services	22	29	31	36	38	50	80
		Employment services	41	49	61	62	63	66	75
	Inactive participants		45	35	27	26	20	27	NA
	Participants newly receiving services in FY 2026		146	160	167	202	211	225	130
How many participants have finished?	Participants completed programming		28	37	42	42	51	51	TBD
	Closed out participants		39	46	56	62	71	91	TBD
	Job ready participants		0	0	0	0	0	0	TBD
	Employment placements in FY26		17	21	30	34	38	46	TBD

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1. Note: All figures represent total participants who met that category in that month. Figures are not cumulative. Figures only represent scaling (not baseline) participants

Note: All figures except for High-Risk Groups Served and Non-Aggression Agreements are cumulative, not additive. Figures only represent scaling (not baseline) participants

North Lawndale– FY26 Key Performance Indicators (KPIs)

Category	KPI	End of FY25 total**	July	Aug.	Sep.	Oct	Nov	Dec	FY26 Annual Goal
How many people do we have at each stage and status of the journey?	Enrolled participants	N/A	15	54	60	63	66	68	N/A
	Served participants	434**	19	19	33	38	81	82	130
	Active participants	434**	146	184	172	183	150	100	N/A
	Graduated participants	4*	4*	6*	9*	17*	24	39	TBD*
	Closed out participants	15	17	19	33	46	48	55	N/A
Do participants have access to all five core services?	Participants referred to BH services	N/A	22	34	108*	109*	110*	115*	150
	Participants receiving Educ. services	34	4	9	16	19	19	20	80
	Participants receiving Empl. services	45	18	18	23	38	41	42	75
What individual and community outcomes are we achieving?	High-risk individual saturation rate	N/A	N/A (shared later in FY)						N/A
	High-risk groups reached (out of 33)	45*	33	33	33	33	33	33	TBD
	Non-aggression/peace agreements	12	12	12	12	12	12	12	TBD
	Employment placements	N/A	2	4	7	9	16	17	50
	Employment retention	N/A	N/A (shared later in FY)						N/A

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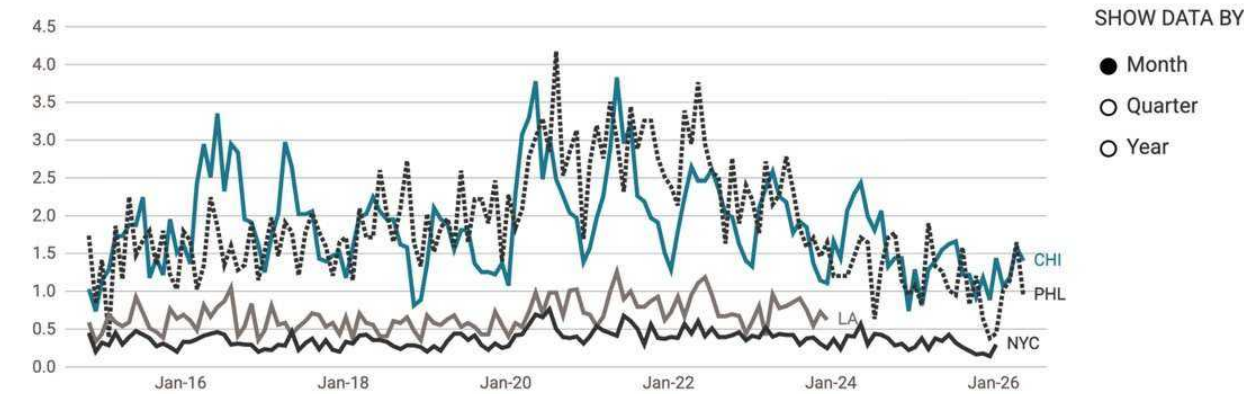
* Needs further discussion; ** North Lawndale included baseline and SC2 numbers for FY25 due to alignment processes

ITEM F: Nationwide Shooting & Homicide Statistics

Nationwide Comparison - Homicides

Homicides per 100k

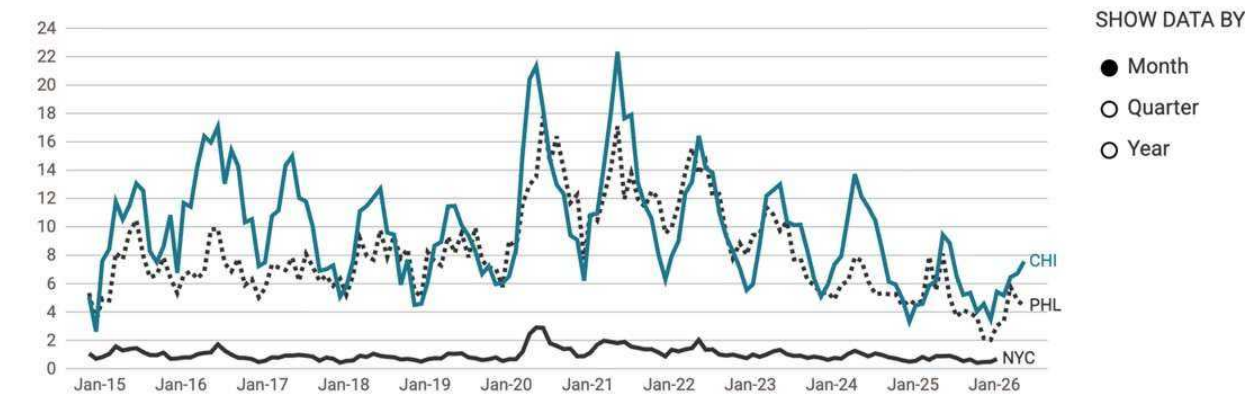
Jan 2015 - Jul 2026



Nationwide Comparison - Shootings

Shootings per 100k

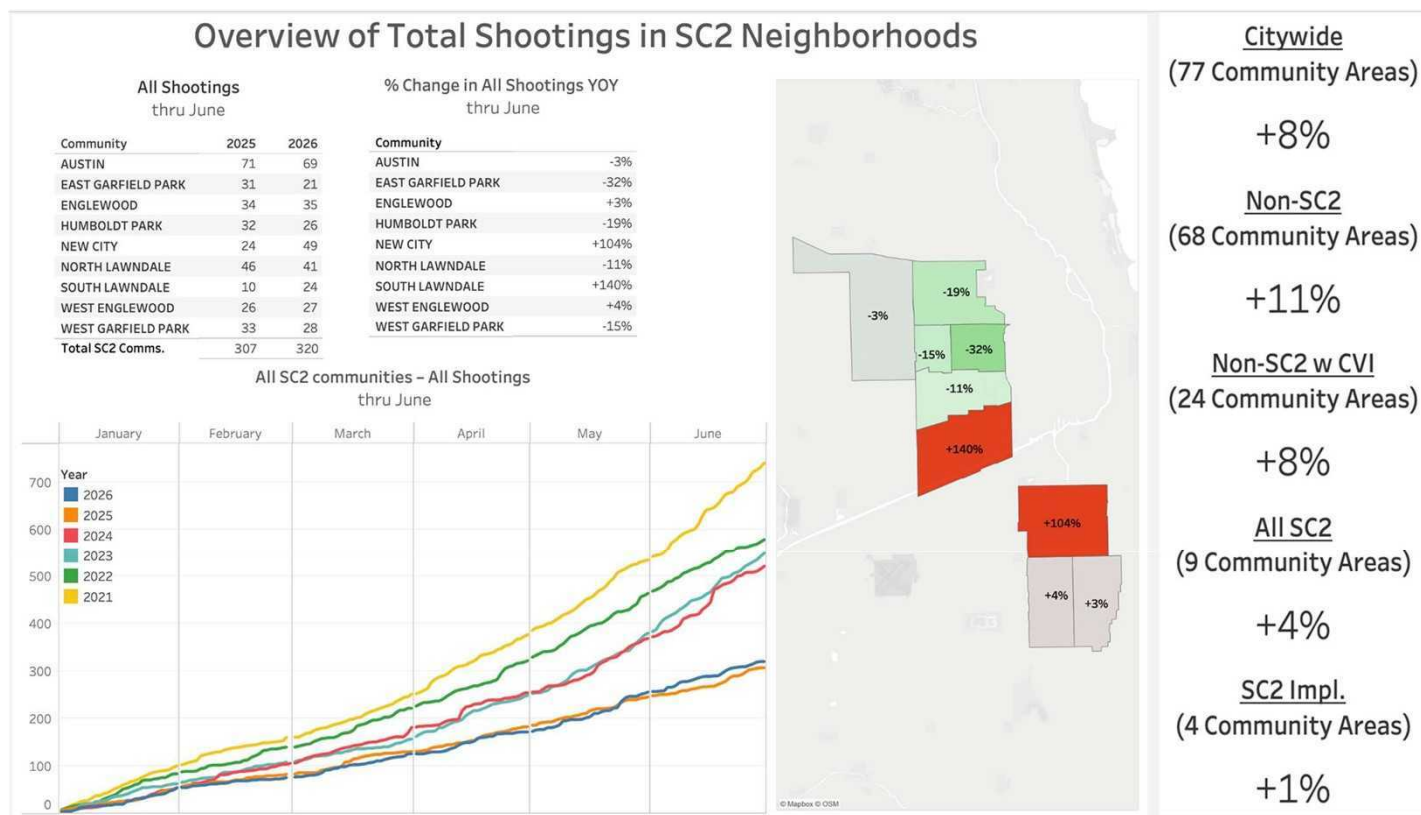
Jan 2015 - Jul 2026



ITEM G: Five-Year Shooting & Homicide Trends by SC2 Community

As of June 30, 2026, shootings in SC2 areas rose 4% (307 → 320) from the same period in 2025. The four implementation areas were nearly stable, with a 1% increase compared to last year. **Further, while shootings increased across Chicago (8% Citywide and 11% in non-SC2 areas), increases were lower overall in SC2 community areas.**

New City (+104%) and Little Village/South Lawndale (+140%) together recorded 39 more shootings than in the same period last year. This is due to multiple factors, but mainly stemming from mass shootings between internal and external neighborhood groups in New City and incidents unrelated to group dynamics in Little Village. The other SC2 communities recorded 26 fewer, which offset most of that increase and left a net rise of 13 across all SC2 areas. Greater Garfield Park, Humboldt Park, North Lawndale, Austin, and Greater Englewood remained flat. Together, those communities were down by about 10% from the same period in 2025.

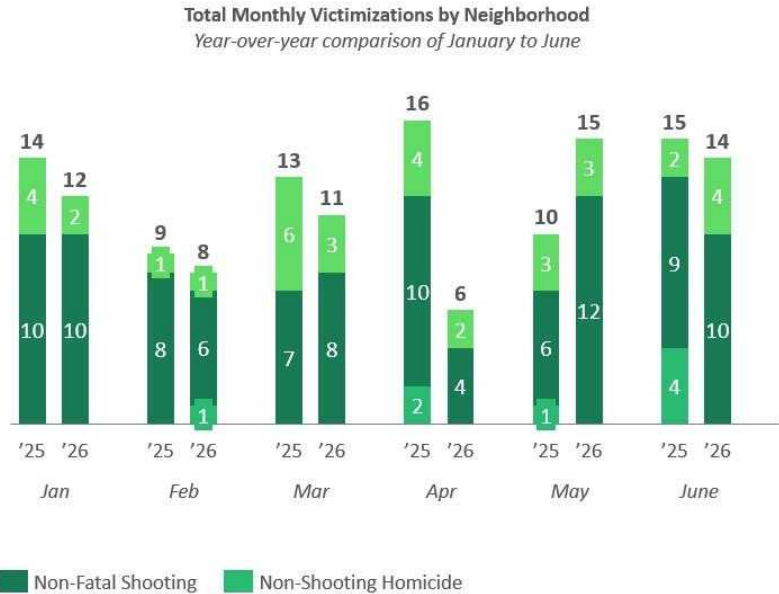
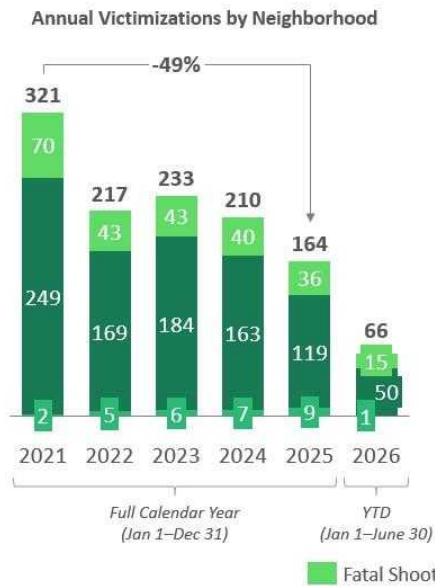


We cannot yet assert that SC2 directly contributed to keeping rates of violence lower than the city-wide average. However, SC2 efforts are contributing to the reduction of violence rates as compared to the areas where SC2 is not present or areas where there is no CVI at all. Outputs from SC2's Evaluation and Learning partners will outline SC2's community-level impact through spillover effects of implementation.

The charts below demonstrate that victimizations fell by 49–70% from 2021 to 2025 in every SC2 neighborhood; they also include 2026 year-to-date and monthly comparisons.

Data through 6/30/26

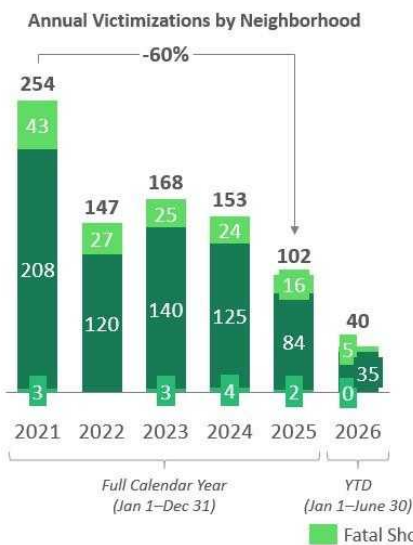
Shooting & Homicide Data | Austin



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month.

Data through 6/30/26

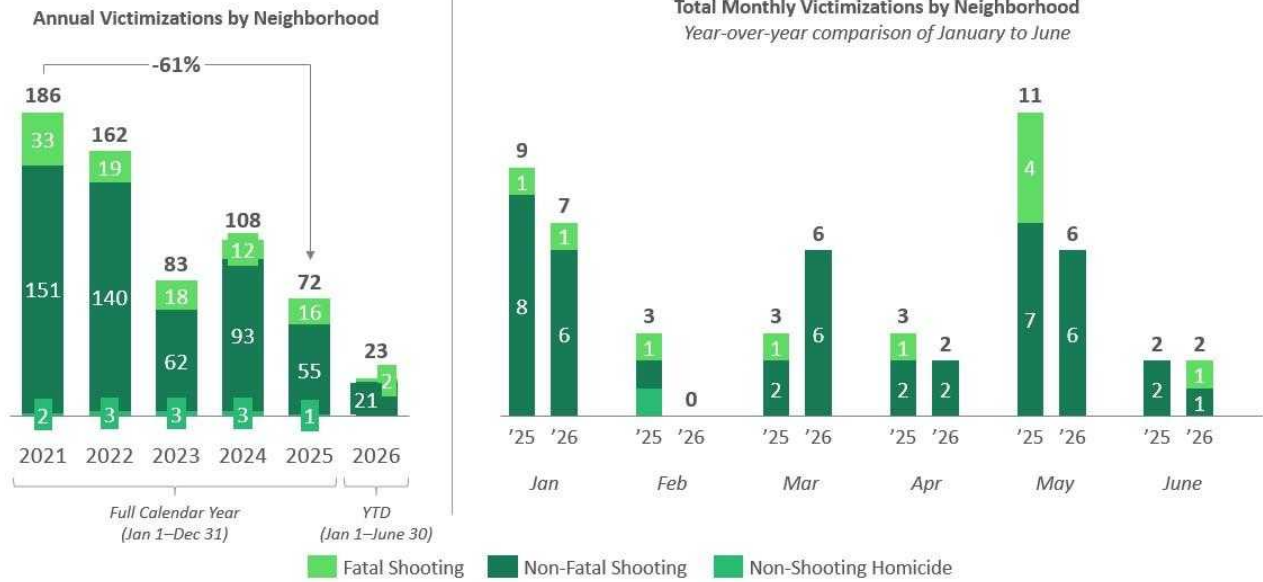
Shooting & Homicide Data | North Lawndale



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

Data through 6/30/26

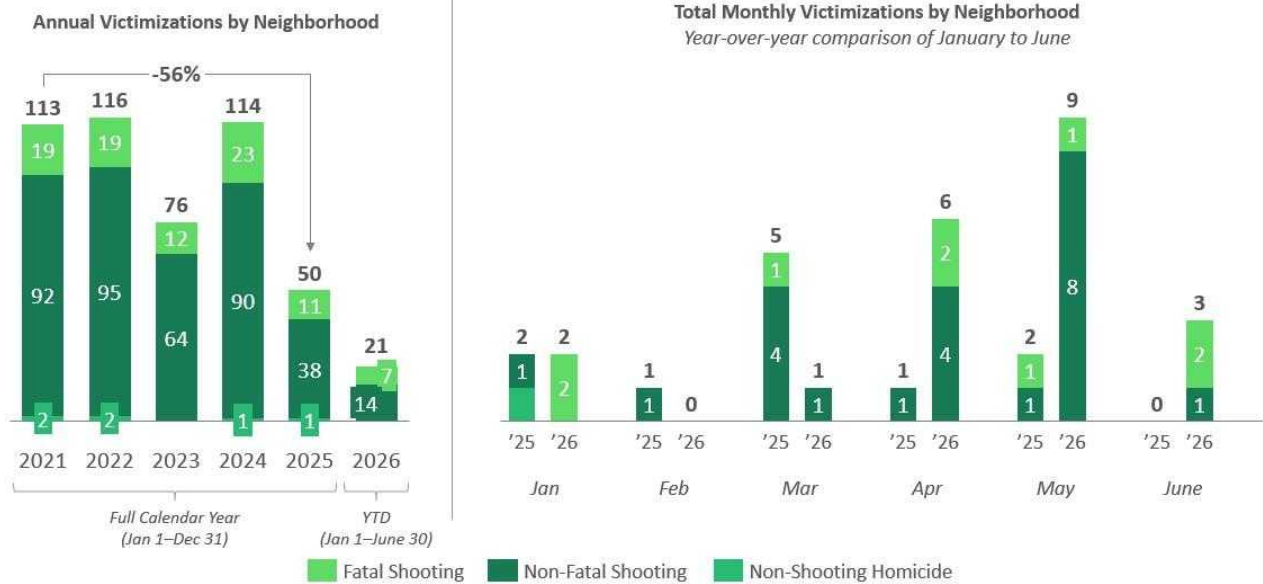
Shooting & Homicide Data | Humboldt Park



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

Data through 6/30/26

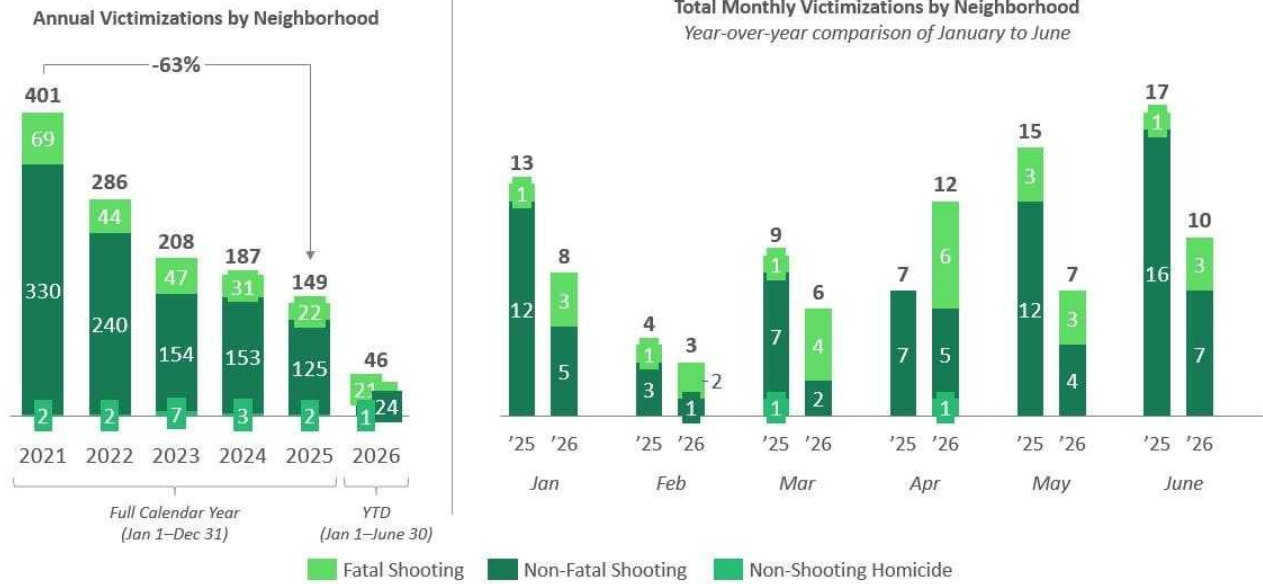
Shooting & Homicide Data | Little Village



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

Data through 6/30/26

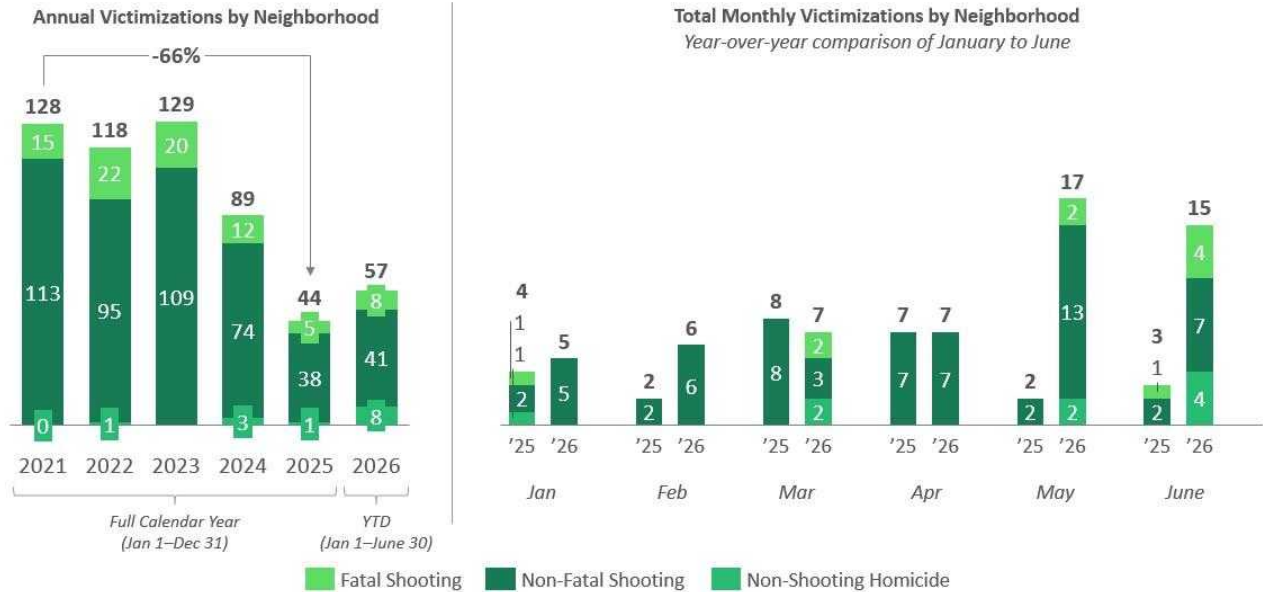
Shooting & Homicide Data | Greater Garfield Park



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

Data through 6/30/26

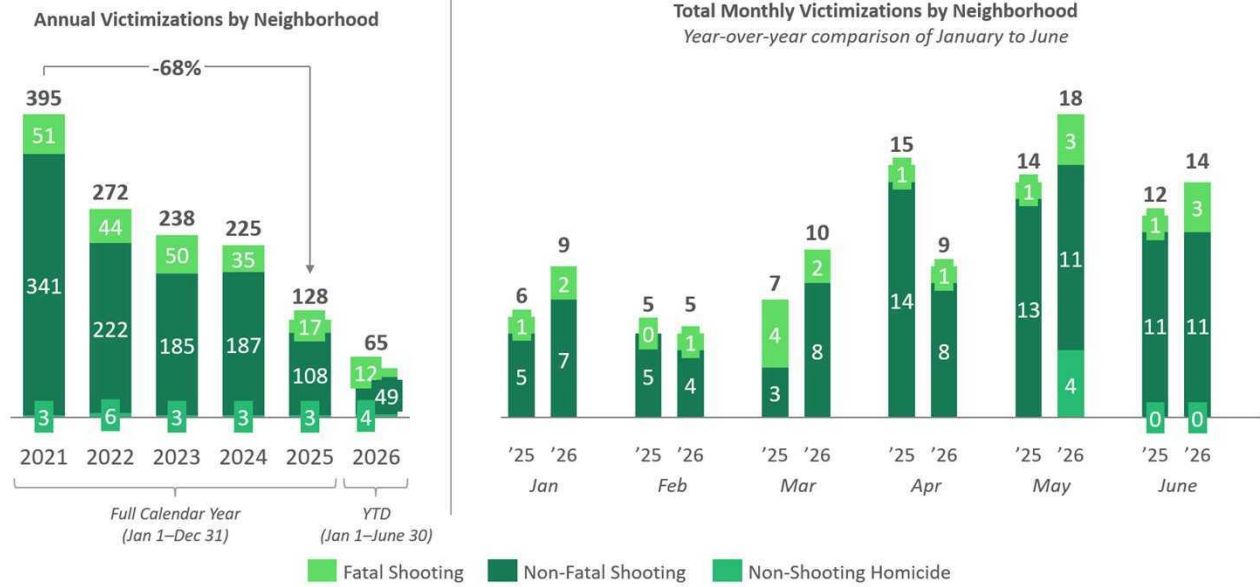
Shooting & Homicide Data | New City



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

Data through 6/30/26

Shooting & Homicide Data | Greater Englewood



Source: Chicago Violence Reduction Dashboard; monthly data based on 1st to last day of month

ITEM H: Community Status Scoring Criteria

KEY AREAS

Scoring Criteria: Four Focus Areas



Service Delivery

Is the coalition delivering all five core services to a level that meets SC2 standards? Is the coalition meeting their annual goals as established?



Service Coordination

Are the services being delivered in a coordinated way and the CBOs operating well as a coalition? Is the coalition meeting their annual goals as established?



Data Infrastructure and Use

Are the partners using the data system in a way to help make real time decisions and collect the required data fields as stated in the agreements in a timely and accurate manner?



Other Challenges

Are there other neighborhood level or funding challenges and/or individual partner circumstances that can impact the initiative on the ground?

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ITEM I: Scaling Rubric/Sequencing Panel (Basis for Rationales for Scaling)

Criteria	Description of assessment
Neighborhood collaboration	Ability to collaborate with CBOs and local stakeholders to drive effective CVI work
Neighborhood status	Understanding of violence dynamics & partner capacity
Data sharing	Articulation of data infrastructure & plans to share/collect data
Scaling & coordination	Plans to scale delivery of CVI services & engage participants
Capacity planning	Estimate of resources required to meet SC2 ambitions
Finance & Administration	Quality of budget file, financial statements, & CCT Profile

Austin Rationale for Scaling:

- Robust pre-existing service networks through CP4P and the former READI program represent a strong coalition prepared to scale
- History of evidence-based service provision across providers through CP4P and READI, reflecting an actionable plan and capacity for referrals, continuity of care
- Strong pre-existing administrative and governance practices within CBOs

Humboldt Park Rationale for Scaling:

- High level of CVI expertise among partnering CBOs and a clear history of working with high-risk individuals
- Leveraging pre-existing FLIP programming to build out a pipeline for future outreach workers, contributing to sustainable programming and expanded capacity for the provision of the five core services
- Diverse License-To-Operate (LTO) exists across the coalition, matching the varying needs block-by-block – there is good representation in the coalition of those with experience and credibility on the ground, and services are accessible across the community area

Little Village Rationale for Scaling:

- Collective LTO established across all three structured ³ in Little Village
- High saturation of services across the community due to diverse geographic representation of participating CBOs - contributes to comprehensive and efficient service delivery across the community
- Strong pre-existing services network, high level of collaboration and administrative cohesion between existing partners – creating smoother service delivery/higher referral completions
- High level of engagement with elected officials, CPD, community organizers, residents, and other key stakeholders

North Lawndale Rationale for Scaling:

- Strong existing history with CVI and collaboration through CP4P, CRED, and the former READI program
- The North Lawndale Collaborative's (NLC's) prior work (i.e., serving as a beta community for scaling) provided important lessons that helped shape SC2.

Note on North Lawndale Alignment with SC2:

North Lawndale completed the alignment process and began full SC2 implementation in July 2025. The NLC's original federated governance model demonstrated the benefits of collaboration among CBOs and highlighted the need for centralized decision-making and data collection. This lesson was incredibly informative for SC2, which instituted a hub-and-spoke model that enables a community-driven approach to CVI service

³ 'Groups' refers to what are colloquially known as 'gangs'.

provision while strengthening each coalition's ability to accurately identify high-risk individuals, centralize data, and enhance financial accountability. North Lawndale's alignment with SC2 involved establishing a community hub, expanding service provision across CBOs to offer all five core services, and equipping partners to provide monthly data and fiscal reports through consolidated systems.

Rationale for Capacity-Building Investment in GGP:

- Strong Black leadership across the coalition
- Strong coverage across existing groups in West Garfield Park and East Garfield Park, with a strong seven-year history of CVI service provision
- Need more organizations in West Garfield Park that can provide services before the implementation of SC2 can be successful in the community

Rationale for Capacity-Building Investment in Greater Englewood:

- Collective LTO exists across 38 of 49 active groups in the community
- Existing grassroots movements, often underpinned by smaller-capacity organizations
- Has a plan to align partners and select the most strategic partners for the initiative, but this is still in process

Rationale for Capacity-Building Investment in New City:

- Existing CP4P partnerships can be leveraged to provide street outreach and victim support services (existing baseline services)
- Need to increase available employment services before implementation of SC2



Thank you to our public and private partners, community coalitions, and key investors for supporting the mission of SC2. Together, we are building a safer Chicago.

Cover Photo Credit: Alliance of Local Service Organizations (ALSO)

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