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# Earnings call: 2024Q3

Premium Nexus JSC MSE: CUMN

29 October 2024



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## **CU Comparable and total store performance**

#### **Comparable store performance**

	2024 Q3
Daily average sales	25.6%
Daily number of costumers	9.5%
Basket price	14.7%

Comparable number of stores - 311

#### **Total store performance**

	2024 Q3
Daily average sales	22.7%
Daily number of costumers	5.3%
Basket price	16.5%

Total number of stores:  $393 \rightarrow 415$ 

Compared to August 2024, with annual inflation at 6.5%, average comparison store consumer basket size grew by 14%, reflecting a real increase of 7% in shopper basket size.



Rural area12 new storesTotal\*22 new stores\*

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Dundgobi	
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#### CU 400<sup>th</sup> branch store



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The 400th CU convenience store branch opened in Sukhbaatar, Selenge Province. Through this expansion, we are delivering international-standard services to ensure food safety in the rural areas, enhancing tourism and service infrastructure, creating new jobs, and supporting local entrepreneurs.

## Integrating technological advancements

### "CU PAY" payment solutions



QR code scan

CU Төлбөр амжилттай! Баярлалаа 😊 Задаргаа Бэлгийн картнаас 25,000 25,000 Кредит картнаас 5,000 25,000 Банкны картнаас Нийт 80,000₹ + 120.0 • Нэмэгдсэн оноо OK

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Payment, Loyalty points, E-receipts

#### "CU PAY" payment solutions

- ✓ Faster payment processing
- ✓ No need to open third-party apps
- ✓ No unnecessary confirmation
- ✓ Automated registration of E-barimt
- Virtual receipt

#### Average time to make payments



## **Product and service differentiation**

New product highlights:







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A frozen meal kit designed to save time and simplify meal preparation efforts.

Nutrition series: offal meal products

Original and marinated chicken skewers

CU





MONGOLIAN LABOR MARKET SUMMIT Good Workplace Awards 2024

#### "BEST TRAINING – BEST EMPLOYER AT SUPPORTING TRAINING AND DEVELOPMENT"

In 2023-2024, the training team delivered 122,981 man-hours of training across 830 sessions, benefiting 22,919 employees. During this period, 1,293 employees who attended the training were promoted horizontally, while 387 were promoted vertically.

#### Stora update 2.0

Stora Central LLC has been delivering cross-border e-commerce services to the Mongolian market for three years, providing comprehensive technology and transport logistics solutions. This has enabled customers to order products from two of the world's leading online shopping platforms: Amazon in the U.S. and Taobao in China. In September 2024, Stora launched its next major update, Stora V2.0, introducing numerous new opportunities for users.

As part of the Stora V2.0 update, Mongolian users can now access a wider range of international shopping options, including:

- eBay (U.S.) for a diverse selection of goods,
- Costco for a broad range of household items,
- Apple to ensure timely access to the latest models,
- Sephora for high-quality products from top beauty brands,
- Nike for the newest global releases with no waiting time,
- Additionally, Stora V2.0 integrates Sweden's popular IKEA brand, offering the lowest prices and providing a comprehensive system of technology, transportation, and order consulting services.



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#### StoreForGood

Recognizing that the retail sector produces substantial waste, Stora Central actively promotes eco-friendly consumption while educating consumers on sustainable purchasing behaviors through its e-commerce services. Beginning in September 2024, Stora launched *StoreForGood*, a new initiative focused on social responsibility, targeting environmental impact and waste reduction. This project aims to foster a culture of mindful consumption and sustainability among consumers.

As part of the *StoreForGood* project, Stora Central will establish a system and exchange infrastructure that will enable Stora users to:

- Trade old books,

- Exchange children's games,
- Recycle and exchange clothes that are no longer worn.

By extending the lifespan of items, users can make a positive impact on the planet. Join the Re-ecommerce movement initiated by Stora to make smart choices for a sustainable future.





#### **Corporate digital solutions**

In the V2.0 update for its corporate customers, Stora has revamped its procurement outsourcing services to automate and provide a digital solution for all corporate supply needs, including equipment, office furniture, and electronics. This enhancement allows institutions involved in various activities to delegate their purchasing tasks to Stora, receiving comprehensive services that encompass customs, transportation, and procurement research.



# **Key financial performance**

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(MNT millions)	2023Q3-9M	2024Q3-9M	Change
Net sales revenue	278,855.4	433,958.0	155,102.6
COGS	264,342.4	353,190.3	88,847.9
Gross profit (loss)	14,513.0	80,767.7	66,254.7
Gross margin	5.2%	18.6%	13.4%
Operational expenses	9,217.6	17,310.0	8,092.3
EBITDA	5,295.4	63,457.7	
EBITDA margin	1.9%	14.6%	12.7%
Depreciation & Amortization	19,878.4	24,272.7	4,394.3
Non-cash items – profit (loss)	1,486.7	2,165.3	678.6
EBIT	(13,096.3)	41,350.3	54,446.6
Financing cost	12,766.7	14,417.8	1,651.2
EBT	(25,863.0)	26,932.5	52,795.5
Income tax	(14.4)	582.2	596.6
Net profit (loss)	(25,848.6)	26,350.3	52,198.9
Net profit margin	-9.3%	6.1%	15.3%

Disclaimer: the financial statements are unaudited

## **Consolidated statement of financial position**

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(MNT millions)	2023Q4	2024Q3	Change
Total current assets	40,170.3	70,332.2	30,161.9
Cash and cash equivalent	2,980.6	9,227.5	6,246.9
Accounts receivables	653.7	4,126.4	3,472.6
Inventory	28,250.0	40,764.9	12,514.8
Other current assets	8,285.9	16,213.5	7,927.6
Total non-current assets	153,324.6	192,601.0	39,276.5
Tangible and Intangible assets	90,196.4	122,028.8	31,832.3
ROU assets	50,532.2	52,483.6	1,951.4
Other non-current assets	12,595.9	18,088.6	5,492.8
Total Assets	193,494.9	262,933.2	69,438.4
Total current liabilities	116,172.9	78,076.4	(38,096.5)
ST liabilities	44,851.5	60,732.8	15,881.3
Current loans and borrowings	19,969.9	5,509.2	(14,460.8)
Other current liabilities	51,351.4	11,834.5	(39,517.0)
Non-current liabilities	91,590.7	107,385.7	15,795.0
Non-current loans and borrowings	33,882.0	33,974.1	92.1
Other non-current liabilities	57,708.6	73,411.6	15,702.9
Total equity	(14,268.7)	77,471.2	91,739.8
Common shares	81,776.9	111,425.2	29,648.3
Share premium	13,820.5	45,757.9	31,937.4
Other parts of equity	318.7	4,122.5	3,803.8
Retained earnings	(110,184.8)	(83,834.5)	26,350.3
Total Equity and Liabilities	193,494.9	262,933.2	69,438.4



(MNT millions)	2023Q4	2024Q3	Change
Operational cash-flow			-
Cash in-flow (+)	310,855.9	496,409.3	185,553.4
Cash out-flow (-)	(298,597.1)	(437,692.8)	(139,095.6)
Operational cash-flow balance	12,258.8	58,716.5	46,457.7
Investing cash-flow			-
Cash in-flow (+)	100.9	499.2	398.3
Cash out-flow (-)	(18,510.8)	(24,554.5)	(6,043.7)
Investing cash-flow balance	(18,409.9)	(24,055.3)	(5,645.4)
Financing cash-flow			-
Cash in-flow (+)	26,800.0	46,081.1	19,281.1
Cash out-flow (-)	(31,340.8)	(73,604.3)	(42,263.5)
Related party transactions (+/-)	9,329.8	(799.6)	(10,129.4)
Financing cash-flow balance	4,789.1	(28,322.8)	(33,111.9)
Cash and cash equivalents foreign exchange difference	13.8	(91.5)	(105.3)
Total cash-flow	(1,348.2)	6,246.9	7,595.1
Cash and cash equivalents beginning balance	4,280.7	2,980.6	(1,300.1)
Cash and cash equivalents ending balance	2,932.5	9,227.5	6,295.0

## **Indexed Share performance: 2024Q3**





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