

## AFRICA RISK CONSULTING

### Côte d'Ivoire Briefing December 2021

---

#### Côte d'Ivoire Summary 20 December 2021

*Prime minister Patrick Achi chairs the fifth phase of the government-facilitated political dialogue with participation of all Côte d'Ivoire's major political parties. Côte d'Ivoire and South Africa sign nine cooperation agreements during the three-day visit of South Africa's President Cyril Matamela Ramaphosa (2018-present) to Côte d'Ivoire. The Ivorian government and Italy-based oil major Ente Nazionale Idrocarburi (ENI) announce their projections for the domestic oil sector. ENI aims to start production at the Block C-101 at Whale deposit in 2023. The government estimates that local production will reach 75,000-100,000 barrels per day by 2026. Côte d'Ivoire is yet to detect a case of the Omicron variant of Covid-19 and has vaccinated more than 5 million of its residents against Covid-19 to date. 2022 will see further developments in Cote d'Ivoire's political arena amid a focus on regional security.*

---

#### Political dialogue resumes

Prime minister **Patrick Achi** launched the fifth phase of government-organised political dialogue with **Côte d'Ivoire's** major political parties and civil society organisations (CSOs) on 16 December.<sup>1</sup> The deliberations aim to consolidate the relatively peaceful socio-political climate that has prevailed since the electoral violence that led to an estimated 85 deaths before, during and after presidential elections held in October 2020 (see *ARC Briefing Côte d'Ivoire Nov-Dec 2020*).<sup>2</sup> While preparations for the 2023 local elections are likely to dominate the discussions, the release of political prisoners and return of exiles may also surface as topics for consideration.<sup>3</sup> From 21 December, interior and security minister **Diomandé Vagondo** will chair the discussions.<sup>4</sup>

Achi described the political dialogue as an ongoing process that is part of the government's national reconciliation framework.<sup>5</sup> While late former prime minister **Amadou Gon Coulibaly** established the dialogue in 2019, his successor, the late **Hamed Bakayoko**, chaired the discussions after his death.<sup>6</sup> The 21-29 December 2020 session led to agreement among the participating parties to hold the legislative elections in March 2021 and for further consultations to take place. President **Alassane Ouattara** (2010-present) met with former president and opposition **Parti Démocratique de Côte d'Ivoire (PDCI)** leader **Henri Konan Bedié** (1993-1999) in November 2020 (see *ARC Briefing Côte d'Ivoire November 2020*),<sup>7</sup> at the height of the electoral cycle violence.<sup>8</sup> An audience between Ouattara and former president **Laurent Gbagbo** (2000-2010) took place on 27 July, the first face-to-face meeting between the two former political foes since November 2010 (see *ARC Briefing Côte d'Ivoire August 2021*).<sup>9</sup>

---

<sup>1</sup> Jeune Afrique, 16 Dec 2021

<sup>2</sup> ARC Côte d'Ivoire analyst

<sup>3</sup> ARC Côte d'Ivoire analyst

<sup>4</sup> RFI, 16 Dec 2021

<sup>5</sup> Abidjan.net, 8 Nov 2021

<sup>6</sup> Le Patriote, 15 Dec 2021

<sup>7</sup> Jeune Afrique, 11 Nov 2020

<sup>8</sup> Abidjan.net, 8 Nov 2021

<sup>9</sup> Abidjan.net, 8 Nov 2021

Achi described the political dialogue as an “*open, transparent and inclusive*” process. Government representatives attending the fifth phase of the dialogue included Vagondo, minister in charge of relations with institutions **Gilbert Koné Kafana**, reconciliation and national cohesion minister **Konan Kouadio Bertin**, and presidential special advisor in charge of political affairs **Ibrahim Cissé Bacongo**.<sup>10</sup> Although some opposition parties boycotted previous sessions, 21 political parties participated in the current round of talks, including the ruling **Rassemblement des Houphouëtistes pour la Démocratie et la Paix (RHDP)** and leading opposition parties such as the PDCI, **Parti des Peuples Africains-Côte d’Ivoire (PPA-CI)**, **Front Populaire Ivoirien (FPI)** and the **Union pour la Démocratie et la Paix en Côte d’Ivoire (UDPCI)**. RHDP executive director **Adama Bictogo** praised Ouattara for previous reconciliation efforts and said his party wants to be the driving force with respect to fostering peace.<sup>11</sup> FPI president **Pascal Affi N’Guessan** similarly lauded the government’s efforts, noting the latest discussions were part of appeasement measures that began with the general amnesty granted in August 2018 to several individuals incarcerated for violence carried out during the 2010-2011 post-electoral crisis (see *ARC Briefing Côte d’Ivoire August 2018*).<sup>12</sup> Affi N’Guessan underlined the importance of addressing issues such as electoral code reform, the reconstitution of the **Commission Électorale Indépendante (CEI)** and division of electoral constituencies.<sup>13</sup> PDCI general coordinator, **Prof. Niamkey Koffi** expressed his party’s willingness to help find solutions to consolidate peace in the country<sup>14</sup> while PPA-CI vice president **Georges Armand Ouégnin** claimed no subject should be taboo during the deliberations.<sup>15</sup> UDPCI president **Abdallah Mabri Toikeusse** noted that the right conditions must be created in order for trust to exist between the population and state institutions.<sup>16</sup>

The current political dialogue deliberations are taking place in a significantly calmer environment than the tension-filled post-presidential election period. The legislative elections in March, the return of Laurent Gbagbo and pro-Gbagbo exiles to Côte d’Ivoire, and their participation in the mainstream Ivorian political landscape are evidence of this improvement.<sup>17</sup> The government’s political dialogue efforts, if successful, will lay the foundation to create a new social and political pact with Ivorians, which will help to restore much needed confidence in the political system.<sup>18</sup> Electoral reform will be key towards attaining this objective, as elections have been the source of politically-inspired violence in Côte d’Ivoire since the reintroduction of multiparty politics in 1990.<sup>19</sup> Gbagbo has been vocal about the release of political prisoners and the return of political exiles, raising the issue with Ouattara during their July meeting and at the launch of his political party in October (see *ARC Briefing Côte d’Ivoire October 2021*).<sup>20</sup> Former minister **Charles Blé Goudé**, who was acquitted in March by the **International Criminal Court (ICC)** alongside Gbagbo, is reportedly still waiting to be provided with an Ivorian passport in order to return to the country.<sup>21</sup> During a private visit to **Ghana**, where an estimated 7,400 Ivorian refugees are based, Gbagbo called on the **United Nations High Commission for Refugees (UNHCR)** to facilitate their return to Côte d’Ivoire.<sup>22</sup>

---

<sup>10</sup> Le Patriote, 15 Dec 2021

<sup>11</sup> Koaci.com, 16 Dec 2021

<sup>12</sup> Koaci.com, 16 Dec 2021

<sup>13</sup> RFI, 16 Dec 2021

<sup>14</sup> Koaci.com, 16 Dec 2021

<sup>15</sup> Jeune Afrique, 16 Dec 2021

<sup>16</sup> RFI, 16 Dec 2021

<sup>17</sup> ARC Côte d’Ivoire analyst

<sup>18</sup> L’Intelligent d’Abidjan, 16 Dec 2021

<sup>19</sup> ARC Côte d’Ivoire analyst

<sup>20</sup> ARC Côte d’Ivoire analyst

<sup>21</sup> RFI, 14 Dec 2021

<sup>22</sup> Koaci.com, 13 Dec 2021

## South Africa and Côte d'Ivoire sign nine cooperation agreements ...

South Africa's President **Cyril Matamela Ramaphosa** (2018-present) undertook a historic first state visit to Côte d'Ivoire from 1-3 December as part of his four-nation trip to **West Africa**.<sup>23</sup> The visit aimed to bolster cooperation between South Africa and Côte d'Ivoire, particularly in the domain of trade, and resulted in the signing of nine cooperation agreements between the two countries.<sup>24</sup> Côte d'Ivoire is South Africa's third-largest trade partner in West Africa.<sup>25</sup> Ramaphosa arrived in Côte d'Ivoire on 1 December, following stops in **Nigeria** and Ghana. He was made an honorary citizen of the **District Autonome d'Abidjan** (Abidjan autonomous district) on 2 December, given the keys to the city<sup>26</sup> and granted the traditional title of "*Dwasho*" or "*The Great Warrior*".<sup>27</sup>

Ramaphosa and Ouattara committed to work together on multilateral and global issues of mutual concern including **United Nations Security Council (UNSC)** reform.<sup>28</sup> Ramaphosa criticised the travel bans imposed by Western countries on South Africa and several other **Southern African** countries following South Africa's discovery of the **Omicron** variant of **Covid-19**.<sup>29</sup> Ramaphosa said South Africa would seek to expand trade in agriculture and petroleum products, and promote medical and educational tourism.<sup>30</sup> Ramaphosa lauded the increasing profile of South African companies operating in Côte d'Ivoire, notably telecommunications giant **Mobile Telephone Network (MTN)** and **Standard Bank**.<sup>31</sup> Ramaphosa said future South African investment would prioritise projects outlined in the **Plan National de Développement (PND)** 2021-2025, Côte d'Ivoire's near-term economic development agenda, and urged Ivorian entrepreneurs to prospect opportunities in South Africa.<sup>32</sup> The meeting concluded with the signing of nine cooperation agreements in the domains of defence, agriculture, bilateral air services, youth matters, and economic and technical cooperation in the fields of energy, geology, mines and metallurgy amongst others.<sup>33</sup> Both parties agreed to organise annual consultations to coordinate their positions on international politics.<sup>34</sup>

The audience between the two heads of state was followed by the **Côte d'Ivoire-South Africa Economic Forum** from 2-3 December.<sup>35</sup> Prime minister Patrick Achi coordinated the proceedings and attended as Ouattara's personal representative.<sup>36</sup> The two delegations formulated 11 recommendations during the deliberations including the establishment of a legal framework for cooperation, private sector diversification, encouraging business relations and supporting the consolidation of regional national champions.<sup>37</sup> The forum saw the participation of 633 people, including 100 from South Africa, according to **Confédération Générale des Entreprises de Côte d'Ivoire (CGECI)** president **Jean-Marie Ackah**, indicating a high level of interest in the event.<sup>38</sup>

Bilateral trade between Côte d'Ivoire and South Africa stood at 260 billion FCFA (\$446.6m) in 2018 and improved to 370 billion FCFA (\$635.6m) in 2020. However, Ramaphosa stated that the two

<sup>23</sup> APA, 4 Dec 2021

<sup>24</sup> Sanews.gov.za, 2 Dec 2021

<sup>25</sup> Daily Maverick, 15 Dec 2021

<sup>26</sup> News24, 2 Dec 2021

<sup>27</sup> EWN, 3 Dec 2021

<sup>28</sup> Sanews.gov.za, 2 Dec 2021

<sup>29</sup> News24, 2 Dec 2021

<sup>30</sup> Sanews.gov.za, 2 Dec 2021

<sup>31</sup> News24, 2 Dec 2021

<sup>32</sup> Sanews.gov.za, 2 Dec 2021

<sup>33</sup> Sanews.gov.za, 2 Dec 2021

<sup>34</sup> Financial Afrik, 3 Dec 2021

<sup>35</sup> APA, 4 Dec 2021

<sup>36</sup> APA, 4 Dec 2021

<sup>37</sup> APA, 4 Dec 2021

<sup>38</sup> APA, 4 Dec 2021

countries can do better, describing Côte d'Ivoire as a country that “*knows where it is going*” and has “*a clear vision*”.<sup>39</sup>

Achi invited South African companies to contribute towards the realisation of projects outlined in the PND, which has targeted \$105 billion in investments over the next five years, of which three-quarters will be carried out by the private sector.<sup>40</sup> Achi encouraged the creation of joint ventures and sharing of industrialisation experience, highlighting that Côte d'Ivoire has become a more attractive and competitive investment destination, particularly with the enactment of the **African Continental Free Trade Agreement (AfCFTA)**.

Ramaphosa's trip concluded with the laying of the foundation stone for **MTN Côte d'Ivoire's** new headquarters.<sup>41</sup> The 20 billion FCFA (\$34.3m) investment is located at the **Akwaba Business Park** in the Abidjan commune of **Port-Bouët**, near the **Aéroport international Félix Houphouët-Boigny**. **MTN Group** chairman and former South African deputy finance minister **Jonas Mcebisi** attended the event with Ramaphosa.

South Africa-based **Trade and Industrial Policy Strategies (TIPS)** economist **Itumeleng Mokoena**, says Ramaphosa's administration appears to have a renewed interest in advancing trade and investment under AfCFTA.<sup>42</sup> Ramaphosa's economic diplomacy initiative in Côte d'Ivoire will benefit both countries particularly with regard to accelerating economic recovery.<sup>43</sup> While Ramaphosa's visit was primarily aimed at creating new opportunities, consolidating existing markets and improving the ease of doing business for South African companies, it is also likely to accelerate the application of AfCFTA, according to Mokoena.<sup>44</sup>

### ... as government and ENI outline oil ambitions

The Ivorian government and **Italy**-based oil major **Ente Nazionale Idrocarburi (ENI)** have announced their projections for Côte d'Ivoire's oil sector. President Ouattara and ENI CEO **Claudio Descalzi** discussed operational details of Block C-101 production at a meeting on 10 December.<sup>45</sup> ENI intends to start production at **Block C-101** at the **Whale** deposit in 2023.<sup>46</sup> The government estimates that local production will reach 75,000-100,000 barrels per day (b/pd) by 2026.<sup>47</sup>

Mines, petroleum and energy minister **Thomas Camara** announced in September the discovery of a new deposit by a joint venture consisting of ENI and state-owned **Société Nationale des Opérations Pétrolières (Petroci-Holdings)**, which manages the country's research and production of hydrocarbons deposits.<sup>48</sup> Petroci Holdings owns 17% of the joint venture with ENI and will derive 52% of profits generated, after costs have been amortised.<sup>49</sup> The deposit is 70km from **Assouindé**, close to the area where Ghana exploits the **Jubilee** and **TEN** oil fields.<sup>50</sup> The deposit holds crude oil reserves of an estimated 1.5 billion to 2 billion barrels and associated natural gas with a projected volume of 1,800-2,400 billion cubic feet.<sup>51</sup> The discovery was the first major oil discovery in Côte

<sup>39</sup> RFI, 3 Dec 2021

<sup>40</sup> RFI, 3 Dec 2021

<sup>41</sup> Financial Afrik, 3 Dec 2021

<sup>42</sup> Daily Maverick, 15 Dec 2021

<sup>43</sup> Daily Maverick, 15 Dec 2021

<sup>44</sup> Daily Maverick, 15 Dec 2021

<sup>45</sup> RFI, 11 Dec 2021

<sup>46</sup> RFI, 11 Dec 2021

<sup>47</sup> Sika Finance, 17 Dec 2021

<sup>48</sup> APA, 1 Sep 2021

<sup>49</sup> Abidjan.net 17 Dec 2021

<sup>50</sup> Sika Finance, 17 Dec 2021

<sup>51</sup> APA, 1 Sep 2021

d'Ivoire since 2001 (see *ARC Briefing Côte d'Ivoire September 2021*).<sup>52</sup> Descalzi noted the speed with which development had proceeded:

*"In two months, we approved the development plans and we made a commitment, 16 months after the discovery, to put the first phase of the project into production."*<sup>53</sup>

At a press briefing on 15 December, government spokesperson Amadou Coulibaly said the first phase of ENI production at Block C-101 would commence in 2022, while three production facilities would be operational during the second quarter (Q2) of 2023, with an estimated output of 12,000 b/pd and be complemented by 17.5m cubic feet of gas.<sup>54</sup> Upon completion of the second phase, Côte d'Ivoire will produce 75,000-100,000 b/pd by 2026, a significant increase from the current figure of 38,000 b/pd.<sup>55</sup> ENI intends to invest 6,400 billion FCFA (\$11 billion), equivalent to 65% of Côte d'Ivoire's 2022 annual budget, in Block C-101.<sup>56</sup>

ENI has launched discussions with the Ivorian government over a plan to drill two additional wells in the **Tano Basin** adjacent to Block C-101 and to build gas pipelines that will supply power stations.<sup>57</sup> ENI also signed an agreement with the Ivorian government to train employees and technicians at **l'Institut National Polytechnique Félix Houphouët-Boigny at Yamoussoukro**.<sup>58</sup> Another agreement was signed in relation to decarbonisation and social responsibility.<sup>59</sup>

### Côte d'Ivoire surpasses 5 million Covid-19 vaccine doses administered

Côte d'Ivoire continues to experience a relatively low rate of Covid-19 infection and Covid-19-related deaths, while Covid-19 vaccination figures to continue to rise.<sup>60</sup> As of 16 December, Côte d'Ivoire had confirmed 62,032 cases of Covid-19 in its population of roughly 26 million, with 61,070 recoveries and 706 Covid-19-related deaths.<sup>61</sup> By 16 December, the health ministry had vaccinated 5,814,959 people.<sup>62</sup> The government aims to vaccinate 70% of its adult population.<sup>63</sup>

A joint statement by the health and transport ministries on 1 December noted that travellers from countries with confirmed cases of the **Omicron** variant of Covid-19 will have to produce a PCR test upon arrival and will be tested daily for the five days following their arrival.<sup>64</sup>

### 2021 in review and looking ahead to 2022

For president Laurent Gbagbo's returned to Côte d'Ivoire in June, amid significant speculation on whether he would go into retirement or return to the political forefront. His withdrawal from the **Front Populaire Ivoirien (FPI)**, the party he founded, and his subsequent creation of the **Parti des Peuples Africains-Côte d'Ivoire (PPA-CI)**, of which he is president, indicated that he intends to be a major political player for years to come (see *ARC Briefing Côte d'Ivoire September 2020*). Whether his party can make political in-roads and garner more support ahead of the 2023 local elections remains to be seen.<sup>65</sup>

<sup>52</sup> APA, 1 Sep 2021

<sup>53</sup> RFI, 11 Dec 2021

<sup>54</sup> Sika Finance, 17 Dec 2021

<sup>55</sup> Sika Finance, 17 Dec 2021

<sup>56</sup> Sika Finance, 17 Dec 2021

<sup>57</sup> Agence Ecofin, 11 Dec 2021

<sup>58</sup> Agence Ecofin, 11 Dec 2021

<sup>59</sup> Agence Ecofin, 11 Dec 2021

<sup>60</sup> ARC Côte d'Ivoire Analyst

<sup>61</sup> AIP, 16 Dec 2021

<sup>62</sup> AIP, 16 Dec 2021

<sup>63</sup> AIP, 3 Nov 2021

<sup>64</sup> AIP, 1 Dec 2021

<sup>65</sup> ARC Côte d'Ivoire analyst

In the domain of security, Ivorian authorities will look to prevent Côte d'Ivoire from becoming a hub of violent extremist activity. Although Côte d'Ivoire has managed to contain a growing terrorist threat, escalating violence in neighbouring **Burkina Faso** and **Mali** is cause for concern.<sup>66</sup> In March, three soldiers died after attacks on two army positions at **Kafolo** and **Kolobougou**.<sup>67</sup> An attack in June 2020 at Kafolo killed 14 people (see *ARC Briefing Côte d'Ivoire June 2020*). Côte d'Ivoire has inaugurated the **Académie Internationale de Lutte Contre le Terrorisme (AILCT)** (international academy for the fight against terrorism), which aims to bolster the capacity of Côte d'Ivoire and its regional partners to address growing terrorist threats (see *ARC Briefing Côte d'Ivoire June 2021*).<sup>68</sup> In November, Ouattara created the **Centre de Renseignement Opérationnel Antiterroriste (CROAT)** (operational antiterrorist intelligence centre) under the supervision of the **Conseil National de Sécurité (CNS)**.<sup>69</sup> The CNS is headed by President Ouattara's younger brother, defence minister **Birahima Téné Ouattara**.<sup>70</sup> Ouattara has authorised the recruitment of 3,000 soldiers into the armed forces in 2022 as part of his plan to add 10,000 troops over the next three years.<sup>71</sup>

## Planner

2023 (**Côte d'Ivoire**) Local elections  
2025 (**Côte d'Ivoire**) Presidential elections

## Chronology

16 Dec 2021 **Abidjan (Côte d'Ivoire)** *APA*. Government spokesperson and communication minister **Amadou Coulibaly** says Côte d'Ivoire will produce between 75,000-100,000 barrels of oil per day by 2026;

16 Dec 2021 **Abidjan (Côte d'Ivoire)** *Jeune Afrique*. Prime minister **Patrick Achi** opens the fifth phase of the government- coordinated political dialogue;

13 Dec 2021 **Abidjan (Côte d'Ivoire)** *Sika Finance*. Economic news service **Sika Finance** collects data which indicates, Côte d'Ivoire's public debt stock stood at 18,881.6 billion FCFA (\$32.4 billion) at the end of June, a 24.5% y/y increase

11 Dec 2021 **Abidjan (Côte d'Ivoire)** *RFI*. During an audience with President **Alassane Ouattara**, Italy-based oil major **ENI** CEO **Claudio Descalzi** predicts production at the **Whale** deposit, where 1.5-2 billion barrels of crude were discovered in September, could begin in 2023;

5 Dec 2021 **Abidjan (Côte d'Ivoire)** *Koaci.com*. Budget minister **Moussa Sanogo** says audits of state enterprises and entities will continue during 2022, as part of the government's anti-corruption campaign;

2 Dec 2021 **Abidjan (Côte d'Ivoire)** *AIP*. Côte d'Ivoire and **South Africa** sign nine bilateral agreements as part of President **Cyril Ramaphosa's** 1-3 December visit to Côte d'Ivoire;

1 Dec 2021 **Abidjan (Côte d'Ivoire)** *Sika Finance*. Côte d'Ivoire raises 38.5 billion FCFA (\$66.2m) through a treasury bill issue on the **West African Economic and Monetary Union (WAEMU)** regional financial market;

<sup>66</sup> Abidjan-based African Development Bank analyst

<sup>67</sup> *Jeune Afrique*, 29 Mar 2021

<sup>68</sup> *APA*, 10 Jun 2021

<sup>69</sup> *Jeune Afrique*, 9 Nov 2021

<sup>70</sup> *Jeune Afrique*, 9 Nov 2021

<sup>71</sup> *Jeune Afrique*, 23 Nov 2021

30 Nov 2021 **Abidjan (Côte d'Ivoire)** *APA*. Côte d'Ivoire and **Guinea** sign an energy purchase contract as part of the **Côte d'Ivoire-Liberia-Sierra Leone-Guinea (CLSG)** power grid interconnection project, which will see Côte d'Ivoire supply Guinea with 11 MW annually from 2021-2023;

29 Nov 2021 **Abidjan (Côte d'Ivoire)** *Reuters*. The **African Development Bank (AfDB)** postpones the **African Investment Forum (AIF)**, set to take place in Abidjan from 1-3 December, following announcement of the **Omicron** variant of **Covid-19**;

27 Nov 2021 **Abidjan (Côte d'Ivoire)** *Le Nouveau Réveil*. The **Conseil Coton-Anacarde (CCA)** (cotton and cashew nut council) lodges a formal complaint that local producers have been sidelined from cashew transformation in favour of domestically implanted **Asian** multinationals;

### About Africa Risk Consulting

**Africa Risk Consulting (ARC)** is a pan-African consulting company that provides timely, relevant information and advice that enables its clients to take informed investment decisions and to safeguard their reputations.

**ARC's** core consulting services include integrity due diligence and corporate investigations, political advisory and country assessments, opportunity monitoring and reputation risk management. Most relevant to private equity firms is ARC's integrity due diligence and corporate investigations capability. Specifically, ARC offers pre-deal integrity checks to highlight red flags before negotiations start; full detailed multi-jurisdictional reputation due diligence; and supplier and senior hire vetting and repeat due diligence for compliance programmes. ARC is unique in that it offers a 10-day delivery for a routine integrity due diligence. ARC also offers a suite of corporate investigations services from immediate investigation, evidence gathering, e-discovery, forensic accounting and whistleblower support on one end to crisis media management and regular monitoring on the other.

[www.africariskconsulting.com](http://www.africariskconsulting.com)

### About ARC Briefing

**ARC Briefing** is ARC's essential business information service.

Companies at any stage in their Africa expansion, whether building or communicating an Africa strategy, investing directly, expanding current operations, financing other investors, doing the legal leg-work or researching the Africa growth trend, need ARC Briefing.

**ARC Briefing** is an information service keeping you:

- Up to date with Country Chronologies of business-critical events
- In the know via Country Briefings on political, economic, business and operating trends. Written in-country, ARC experts analyse and comment
- Ahead with Country Planner which details future elections, budgets, regulatory changes etc.

[www.africariskconsulting.com](http://www.africariskconsulting.com)

### Getting in touch

Please contact us by email [info@africariskconsulting.com](mailto:info@africariskconsulting.com) or call + 44 (0) 20 7078 4080

Follow us on Twitter: [@ARCBriefing](https://twitter.com/ARCBriefing)