

Jan-26 Portfolio Update

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Current Portfolio Snapshot

Here's where the model portfolio stands today.

Portfolio Summary	
Portfolio Snapshot Date	Jan-27, 2026
Portfolio Value (\$)	101,271
Cash %	58%
Invested %	42%
Cash (\$)	58,624
Portfolio Gain (Ex-Cash)	3.0%
Portfolio Return (Inc-Cash)	1.3%

Name	Ticker	Date Added	Shares	Monthly Change in Shares Owned	Monthly Transaction Value	Average Entry Price	Current Price	Cost Basis	Market Value	Unrealized P&L (%)	Weight %	Dividends	Return
Evolution AB	EVO/EVVTY	Jun-25	88			\$72.73	\$66.1	\$6,400	\$5,817	-9%	5.7%	\$0	-9.1%
United Rentals	URI	Jun-25	7			\$698.67	\$915.84	\$4,891	\$6,411	31%	6.3%	\$25	32%
Transdigm	TDG	Jun-25	4			\$1,414.48	\$1,424.58	\$5,658	\$5,698	1%	5.6%	\$360	7%
Kaspi.kz	KSPI	Jul-25	44			\$80.69	\$78.87	\$3,550	\$3,470	-2%	3.4%	\$0	-2%
Coupang	CPNG	Sep-25	305	+65	\$1,311	\$26.19	\$20.17	\$7,989	\$6,152	-23%	6.1%	\$0	-23%
GFL Environmental	GFL	Oct-25	114			\$43.91	\$44.72	\$5,006	\$5,098	2%	5.0%	\$0	2%
InPost	INPOY	Nov-25	550			\$5.83	\$7.92	\$3,207	\$4,356	36%	4.3%	\$0	36%
RB Global	RBA	Jan-26	49			\$103.29	\$115.2	\$5,061	\$5,645	12%	5.6%	\$0	12%
Cash									\$58,624				

Figure 1 Portfolio Dashboard as of Jan 27, 2026

Need help decoding the table?

[Click here for the Portfolio Glossary](#), where we break down what each column means.

Transaction History

Company	Ticker	Transaction Date	Shares	Price per Share	Total Value (\$)
Evolution AB	EVO/EVVTY	Jun-30-25	68	\$73.83	5,020
United Rentals	URI	Jun-30-25	7	\$698.67	4,891
Transdigm	TDG	Jun-30-25	4	\$1,414.48	5,658
Kaspi.kz	KSPI	Jul-30-25	36	\$81.95	2,950
Coupang	CPNG	Sep-30-25	110	\$32.83	3,611
Evolution AB	EVO/EVVTY	Oct-30-25	20	\$68.97	1,379
Kaspi.kz	KSPI	Oct-30-25	8	\$75.	600
GFL Environmental	GFL	Oct-30-25	114	\$43.91	5,006
InPost	INPOY	Nov-30-25	550	\$5.83	3,207
RB Global	RBA	Jan-03-26	49	\$103.29	5,061
Coupang	CPNG	Jan-03-26	130	\$23.59	3,067
Coupang	CPNG	Jan-28-26	65	\$20.17	1,311

Portfolio Update

January 2026 was a month of significant external validation for several of our holdings, even as the portfolio continued to weather short-term volatility. The most notable development was the receipt of a takeover proposal for InPost, which we discuss in detail below. Meanwhile, our largest drawdown position, Coupang, saw meaningful developments in its regulatory situation that, while headline-grabbing, we believe ultimately strengthen the case for our contrarian position.

With approximately 58% of the portfolio held in cash, we remain patient and disciplined. The temptation to chase performance by deploying capital into fully valued names is ever-present, particularly when indices march higher. We will continue to resist that temptation, waiting for opportunities where the risk-reward profile genuinely favors long-term compounding.

InPost

Monthly Return: 32.7% **Cumulative Return:** 35.8%

January brought significant external validation for our InPost thesis. On **January 6, 2026, InPost confirmed receipt of an indicative proposal regarding a potential acquisition of all outstanding shares.**

The Takeover Proposal

While the company did not initially disclose the bidder, subsequent reporting identified a consortium led by Advent International, the private equity firm that previously owned InPost and guided it to public markets, alongside PPF Group, a major existing shareholder. Reports indicate a valuation exceeding €6 billion.

The market reaction was immediate: InPost shares surged over 20% in a single session to reach six-month highs. This price action confirms a critical component of our thesis, that public markets have fundamentally mispriced the "J-curve" economics of InPost's international expansion.

The re-entry of Advent International represents a classic information arbitrage. Public investors have penalized InPost for the heavy capital expenditure required to build locker density in the UK and France, viewing it as a drag on free cash flow. Private equity, conversely, recognizes this capex as the construction of a formidable barrier to entry. They understand that InPost has forced competitors into a "utilization trap", entrants cannot justify the capex without volume, but cannot get volume without the density InPost already possesses.

InPost has formed a special committee comprising Supervisory and Management Board members to evaluate the proposal. Although the approximately 36% return in two months is appealing, our hope is that the bid fails and the company remains public. We believe InPost is a high-quality business with a long runway to compound capital for shareholders. If the privatization bid is successful, we will be forced to sell an asset we believe to be a potential multi-bagger long-term for a 36% short-term gain: not a terrible outcome, but not our preferred one.

Q4 & FY 2025 Operational Update

On January 21, 2026, amidst the takeover speculation, InPost released a trading update for Q4 and Full Year 2025 that reinforced our thesis. The operational data demonstrates that the "Density Flywheel" is accelerating across all geographies:

- **Total Parcel Volume:** 1.4 billion parcels for FY 2025, up 25% year-over-year. Q4 2025 saw 417.6 million parcels, up 30% YoY.
- **UK Parcel Volume:** 262.1 million parcels for FY 2025, representing approximately 200% growth (tripling). Q4 2025 UK volume was 92.6 million parcels, up over 200% YoY.
- **Total APM Network:** 61,196 lockers across the network, up 30% YoY.
- **Total Out-of-Home Points:** 94,500 across all geographies.

By ending 2025 with over 19,200 out-of-home points in the UK (including 13,721 lockers), InPost has achieved a level of density that makes it a viable default option for major retailers. The

recent partnership with eBay, allowing UK sellers to drop off parcels at lockers, further cements this utility.

In France, the conversion of Mondial Relay's legacy PUDO network into automated APMs continues to drive margin expansion. APM volumes in France grew 81% year-over-year, confirming that French consumers are adopting the locker habit as rapidly as their Polish counterparts.

Coupang

Monthly Return: -17.4% **Cumulative Return:** -23%

Coupang's narrative in January 2026 was dominated by escalating geopolitical developments following the massive data breach we covered in last month's memo.

Regulatory Escalation and Arbitration Response

With 33.7 million user accounts compromised, the company faced an unprecedented regulatory assault from the Korea Fair Trade Commission (KFTC) and the Personal Information Protection Commission (PIPC). By mid-January, KFTC Chairman Ju Biung-ghi publicly discussed the possibility of a "business suspension", a threat that, if realized, would halt Coupang's operations entirely.

On January 22, 2026, Coupang's major U.S. investors, Greenoaks Capital and Altimeter Capital, filed a notice of intent to initiate investor-state dispute settlement (ISDS) arbitration against the South Korean government and petitioned the Office of the U.S. Trade Representative (USTR) to investigate "discriminatory" treatment under the KORUS FTA (U.S.-Korea Free Trade Agreement).

Key arguments in the arbitration filing include:

- **Discriminatory Enforcement:** Allegations that the "hundreds of audits, investigations, and raids" targeting Coupang far exceed scrutiny applied to domestic competitors (Naver/Kakao) or Chinese entrants (AliExpress/Temu).
- **Value Destruction:** Claims that "false and defamatory" statements by Korean officials and suspension threats have caused billions in lost market capitalization.
- **Protectionism:** Arguments that the regulatory crackdown represents a veiled attempt to protect domestic rivals.

This escalation transforms Coupang's regulatory risk from a local administrative matter into a bilateral trade dispute. We believe this significantly lowers the probability of a business suspension. The South Korean government, sensitive to its alliance with the U.S., will likely face pressure to de-escalate and seek settlement (fines) rather than shutdown. Indeed, the South Korean Prime Minister has reported that U.S. Vice President JD Vance has expressed hope that questions over Coupang could be resolved fairly to avoid tension.

Operational Resilience: The Ecosystem Holds

Amidst this legal and political storm, Coupang's operational metrics have demonstrated resilience. Initial reports indicated a dip in Daily Active Users (DAU) immediately following the breach disclosure. However, data from January 2026 shows stabilization and recovery:

- By January 4, reports suggested approximately 1.16 million users had been lost, but subsequent data showed recovery.
- App installations in December reached the highest monthly figures in over a year (526,834 installs).
- According to Mobile Index data, Coupang's DAU reached 16,385,758 on January 16, returning to the 16 million range for the first time in approximately 40 days, one day after compensation vouchers became available.

This data validates our "Scale Economies Shared" thesis. The utility provided by Coupang, overnight delivery of essentials, fresh groceries, and streaming, is so embedded in Korean daily life that it overrides privacy concerns for most users.

On January 15, 2026, Coupang began distributing compensation to affected users in the form of 50,000 KRW vouchers. While criticized as a "sales tactic," this move strategically forces users back onto the platform to redeem value, re-initiating the transaction habit loop.

Deutsche Bank's upgrade of Coupang to "Buy" on January 16, 2026 signals that the market is beginning to view the sell-off as excessive, noting that the "worst may be over" and the stock is oversold given intact unit economics.

The financial toll is clarifying: the compensation package is estimated at 1.68 trillion KRW (~\$1.17 billion), and potential PIPC fines could reach ~1 trillion KRW (~\$770 million). While substantial, Coupang's balance sheet held approximately \$7.3 billion in cash, providing ample liquidity to absorb these one-time costs without shareholder dilution.

We are increasing our Coupang position by a further 27% by purchasing an additional 65 shares. In total, we have increased the number of shares we own by 177% since the data breach, as we believe the market's fears have provided us the ability to buy more shares in a long-term compounder at a lower price.

Evolution AB

Monthly Return: -2.6% **Cumulative Return:** -9.1%

Evolution continued its share repurchase program during January, acquiring shares to optimize its capital structure. With Q4 2025 earnings scheduled for late January/early February 2026, the market will be closely watching for confirmation that the revenue deceleration seen in 2025 (primarily attributable to cyberattacks affecting Asian markets) has stabilized.

The stock remains attractively valued at approximately 10-11x forward earnings, a notable discount given its dominant market position (70%+ share in European B2B Live Casino) and industry-leading EBITDA margins near 68%. The persistent valuation discount reflects ongoing regulatory uncertainty in various jurisdictions, though the fundamental business quality remains intact.

There were no other material developments affecting our position during January.

TransDigm

Monthly Return: 7.3% **Cumulative Return:** 7.1%

In January, TransDigm announced it had agreed to acquire two businesses, **Jet Parts Engineering** and **Victor Sierra Aviation Holdings**, from private equity for \$2.2 billion.

Jet Parts Engineering manufactures PMA (Parts Manufacturer Approval) parts with a presence across major commercial aerospace platforms. Victor Sierra Aviation Holdings designs, manufactures, and distributes proprietary PMA and other aftermarket parts, primarily serving business aviation customers.

Combined, these two businesses generate approximately \$280 million in annual revenue (roughly 3% of TransDigm's total revenue), employ approximately 700 people, and derive nearly 100% of their revenue from commercial aftermarket sales.

This represents TransDigm's second significant acquisition announcement in two months, following the \$960 million announced acquisition of Stellant Systems in December. We view continued M&A activity as a positive signal, given that disciplined acquisitions are a key pillar of our investment thesis.

Regarding this specific transaction, the PMA-oriented nature of these acquisitions differs somewhat from TransDigm's traditional razor/razorblade model of original equipment paired with proprietary aftermarket parts. However, a statement from Chairman Nick Howley in the release affirms the deals fit the company's strategic framework, noting that TransDigm already operates a PMA business within its portfolio.

Importantly, management stated that this acquisition is expected to meet or exceed their **20% IRR objective**, consistent with the disciplined capital allocation that has defined TransDigm's M&A track record.

United Rentals

Monthly Return: 10.5% **Cumulative Return:** 31.6%

There were no material developments affecting our United Rentals position during January 2026.

Kaspi.kz

Monthly Return: 1% **Cumulative Return:** -2.3%

The primary regulatory overhang that had weighed on Kaspi shares throughout 2025 was seemingly resolved in January. On **January 16, 2026, President Kassym-Jomart Tokayev signed the new "Law on Banks and Banking Activities" into law.**

Contrary to market fears that the law would force banks to divest non-financial assets (such as marketplace operations), the final text focuses on modernization and competition rather than structural separation. Key provisions include:

- **Two-Tier Licensing:** Introduction of basic and universal banking licenses to foster competition.
- **Digital Asset Regulation:** Formalizing the legal framework for digital assets and the digital tenge.
- **No Divestiture Mandate:** Critically, the law does not contain provisions forcing the breakup of existing bank-marketplace ecosystems. It effectively grandfathers Kaspi's Super App model while raising standards for new entrants.

This development validates our differentiated view that regulations would constrain future M&A rather than destroy existing operations. The new law provides regulatory certainty for the next

decade, allowing Kaspi to continue operating its integrated flywheel without the threat of structural separation.

Kaspi continues to trade at a distressed valuation of approximately 6.3x forward P/E, pricing in a "country risk premium" that ignores its track record: a 3-year EPS CAGR of approximately 35%, ROIC of 80%, deep competitive moats, and a fortress balance sheet. With the regulatory overhang now removed and Turkish expansion proceeding, the catalysts for a re-rating are in place.

The Q4 2025 earnings release, scheduled for **February 24, 2026**, will be the next major data point to confirm the health of the core business.

GFL

Monthly Return: -0.75% **Cumulative Return:** 1.8%

There were no material developments affecting our GFL Environmental position during January 2026.

RB Global

Monthly Return: 11.5% **Cumulative Return:** 11.5%

There were no material developments affecting our RB Global position during January 2026.

RB Global remains a high-conviction position based on our thesis that the market is effectively assigning zero value to its subsidiary, IAA, regaining market share from its largest competitor, Copart. The current market narrative assumes IAA's previous share losses reflect structural deficiencies, when in reality we believe they were primarily attributable to integration disruption that is now being addressed.

For full details on our investment thesis, please refer to the deep-dive report available in the Research Archive. We will provide a more detailed update when material news emerges or following the next earnings release.

Stock spotlight: why we've added Cintas to our Portfolio Watch List

In our latest investment analysis, we dive deep into Cintas (CTAS), the dominant leader in the uniform rental and facility services market. While the business of laundering uniforms and restocking restroom supplies might seem "boring," Cintas has transformed this route-based model into a high-quality compounder with infrastructure-style durability and consistent, low double-digit earnings growth. The company's competitive moat is built on massive scale and a unique "high-touch" service culture that drives industry-leading retention and allows them to seamlessly cross-sell high-margin services like first aid and fire protection to over one million customers. With multiple organic growth levers, including a continued shift toward outsourcing and superior pricing power, Cintas is well-positioned to outpace GDP growth while expanding its already impressive margins through facility-level efficiency.

With a combination of organic revenue growth, continued margin expansion, and ongoing share repurchases, Cintas should be able to compound earnings per share at a low double-digit rate over the long term. At present, the stock trades at a forward P/E of approximately 37x, which is meaningfully below the peak multiple of around 50x reached in the fall of 2024.

Valuation remains the primary reason we are staying on the sidelines. We would prefer to see a more compelling entry point before becoming involved. When a market dislocation provides us an opportunity to purchase at a more attractive margin of safety entry price, we intend to add Cintas to our portfolio of long-term compounders.

Read the full deep dive

We encourage you to read the full research report on Cintas by [clicking this link](#).

If you haven't set up your member account yet, you [can create your password here](#).

Portfolio Risk Lens

Key risk factors we are monitoring across the portfolio:

- **Coupang Regulatory Resolution:** The ISDS arbitration filing has internationalized the regulatory dispute. While we believe this reduces shutdown risk, uncertainty around fines and operational restrictions remains. Timeline for resolution is unclear.
- **InPost Takeover Outcome:** If the consortium's bid succeeds, we capture a solid short-term gain but lose exposure to what we believe is significant long-term compounding potential. If it fails, we retain a position we're happy to hold.
- **Evolution Revenue Trajectory:** Q4 2025 earnings will be critical in assessing whether revenue deceleration has stabilized. Continued weakness could weigh on sentiment despite reasonable valuation.
- **TransDigm Integration Execution:** With multiple acquisitions now announced, execution risk increases. The PMA-oriented nature of the latest deals represents a modest strategic expansion that bears watching.
- **Macro Environment:** With approximately 58% of the portfolio in cash, we are well-positioned for potential market dislocations but may underperform in sustained bull markets.

Watchlist:

Portfolio Watchlist

- Cintas (CTAS): is a market-leading "compounder" that leverages its immense scale, service-oriented culture, and recurring B2B model to transform a stable uniform and facility services industry into highly predictable, infrastructure-like profit growth. We like the business and intend to purchase it once the valuation becomes more attractive.
[Read our deep dive on Cintas here.](#)

What We're Researching Next

In addition to the companies already in the portfolio, we maintain a live watchlist of the names we're most excited about and actively researching. These are businesses we may add to the model portfolio, pending valuation and completion of our deep-dive process.

Here's what's on our radar right now:

- **Ingersoll Rand (IR)**
A high-quality industrial platform benefiting from secular tailwinds in sustainability, automation, and mission-critical air systems.
- **Rollins (ROL)**
The quiet compounder of pest control, with steady pricing power, recurring revenue, and a history of smart M&A.
- **Wise (WISE)**
A British financial technology company focused on global money transfers.
- **Prosus (PRX)**
A Dutch holding company with deep exposure to Tencent and high-growth technology companies around the world. The company trades at a significant discount to NAV and has developed an effective capital allocation strategy.
- **Constellation Software (CSU)**
A vertical market software integrator with a track record of exceptional capital allocation.

These aren't the only names we're researching, and not all of them will make it into the portfolio, but they represent the kind of businesses we want to own: durable, capital-efficient, and compounding machines.

We'd Love Your Feedback

Your input is incredibly valuable. We're still shaping Investor Center Research, and you have a front-row seat.

If you have 2-3 minutes, we'd love to hear:

- What part of this update did you find most useful?
- Is there anything you'd like to see more (or less) of next time?

[Just click this link to input your answers.](#) We read every response.

Keep compounding,

Team Investor Center