

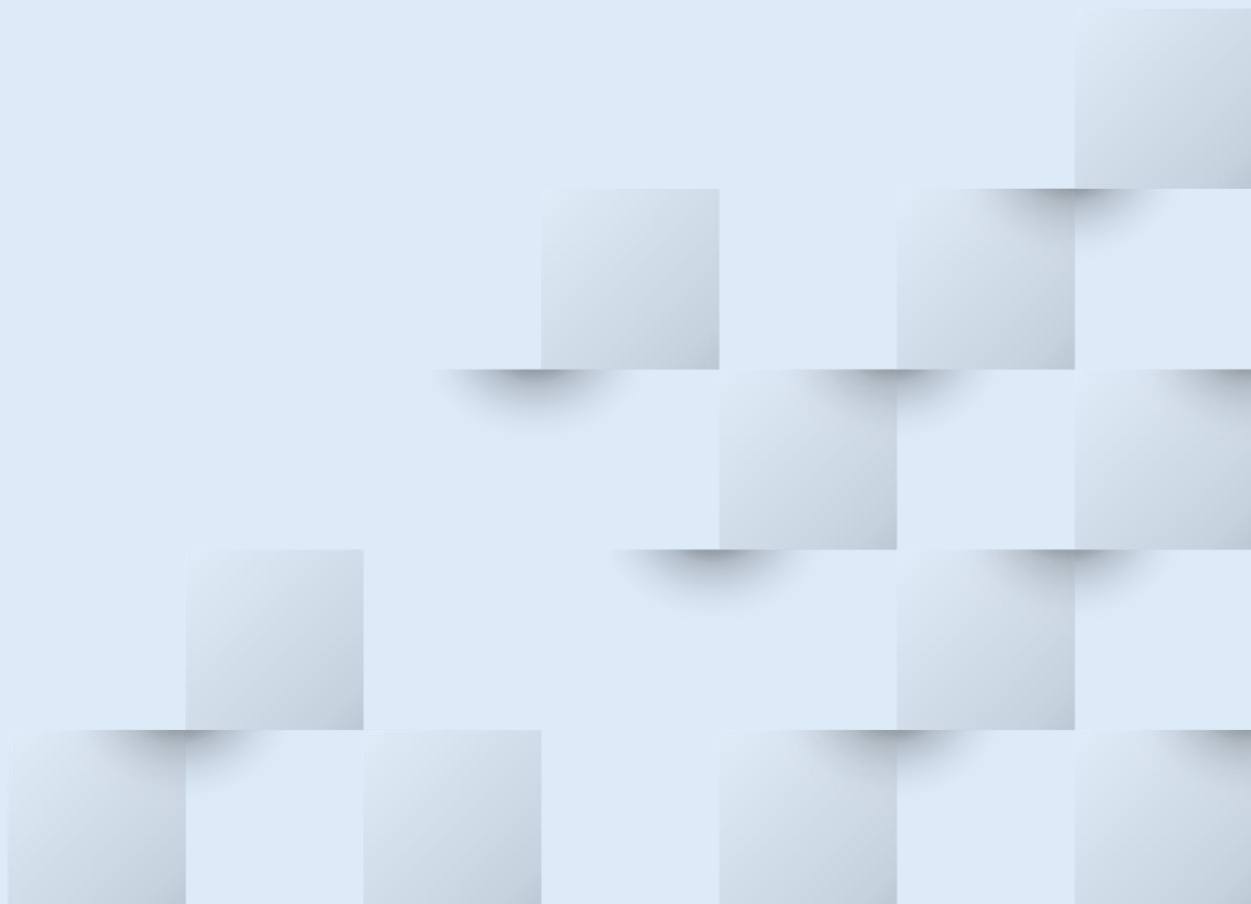
October 2026



moffatt & nichol

Moffatt & Nichol

→ Carbon Reduction Plan



Introduction

Moffatt & Nichol Ltd (M&N) provides specialist engineering and advisory services across the UK, Europe, the Middle East and Africa, supporting ports, harbours, coastal communities and waterfront developments. Our multidisciplinary teams deliver practical, sustainable solutions in coastal engineering, maritime infrastructure, flood and resilience planning, environmental services, and programme delivery—from early feasibility through design and construction support.

M&N are a supplier to UK Central Government Departments, Executive Agencies and Non-Departmental Public Bodies, and as such we have prepared this Carbon Reduction Plan in accordance with PPN06/21¹.

1. Commitment to achieving Net Zero

Moffatt & Nichol Ltd is committed to achieving Net Zero emissions by 2050.

2. Baseline Emissions Footprint

M&Ns first reporting year for emissions was 2024 and this has been adopted as the baseline year for emissions for the purpose of this carbon reduction plan. Emissions have been calculated for emissions for which M&N has operational control, aligned with our financial year and normalised against revenue to account for anticipated growth.

Baseline Year	2024	
Emissions	Total (tCO2e)	Intensity (kgCO2e/£ revenue)
Scope 1	0	0
Scope 2	19.2	0.003
Scope 3	301.3	0.052
Total Emissions	320.5	0.055

3. Current Emissions Reporting (2025)

Emissions for 2025 (the most recent financial year) have been calculated for emissions for which M&N has operational control, aligned with our financial year and normalised against revenue to account for anticipated growth.

Current Year	2025	
Emissions	Total (tCO2e)	Intensity (kgCO2e/£ revenue)
Scope 1	0	0
Scope 2	18.5	0.003
Scope 3	136.5	0.020
Total Emissions	155.0	0.0225

¹ Procurement Policy Note 06/21: Taking account of Carbon Reduction Plans in the procurement of major government contracts, April 2023.



4. Emissions Reduction Target

In order to continue our progress to achieving Net Zero, we have adopted an annual carbon reduction target of 8.5% and we project that carbon emissions will decrease over the next five years by 20%.

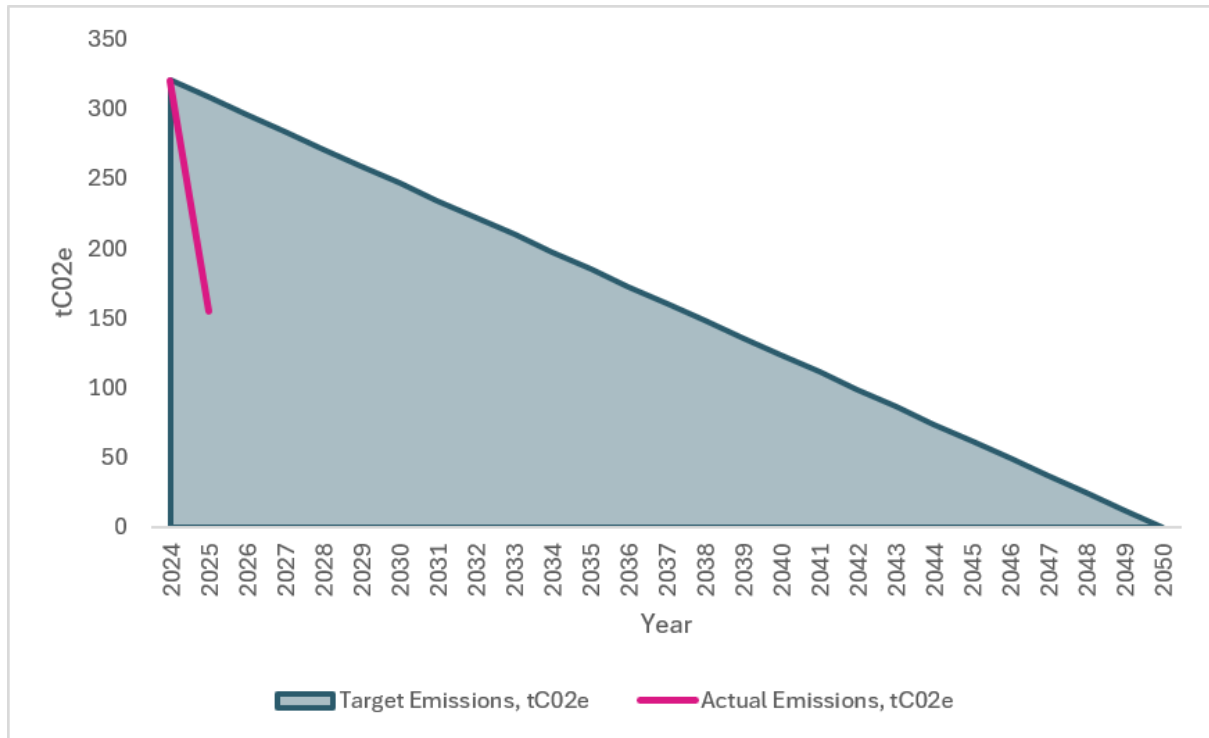


Figure 1 - Actual emissions against target

Reductions between 2024 and 2025 were primarily driven by the reduction in emissions factors related to business travel by air², which reduced by up to 42% over this period.

5. Carbon Reduction Projects

The following environmental management measures and projects have been completed or implemented since the 2024 baseline and these measures will be in effect when performing the contract:

- Purchase of renewable energy where M&N control supply
- Business travel policy, with a clear travel hierarchy

In the future M&N we hope to implement further carbon reduction measures such as:

- Providing office directions which prioritise public transport
- Consolidating travel bookings into a single system, with improved governance
- Incentivising active travel and use of public transport

² 2025 GOVERNMENT GREENHOUSE GAS CONVERSION FACTORS FOR COMPANY REPORTING, Major Changes to the Conversion Factors, June 2025



- Introduction of salary sacrifice EV scheme
- Working with landlords to improve energy and water efficiency
- Reviewing IT and purchasing lifecycles

6. Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by an authorised local management representative. Signed on behalf of the Supplier:



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Date: 22nd October 2026





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